



**FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES
FINANCE AND AUDIT COMMITTEE**

Wednesday, June 3, 2015

8:30 am

Florida International University

Modesto A. Maidique Campus

The Patricia & Phillip Frost Art Museum, Room 105-107

Committee Membership:

Sukrit Agrawal, *Chair*; Cesar L. Alvarez; Gerald C. Grant, Jr.; Natasha Lowell; Justo L. Pozo;
Kathleen L. Wilson

Liaison:

Richard Brilliant, *Foundation Board of Directors*

AGENDA

- | | |
|---|--------------------|
| 1. Call to Order and Chair's Remarks | Sukrit Agrawal |
| 2. Approval of Minutes | Sukrit Agrawal |
| 3. Action Items | |
| FA1. Proposed 2015-16 Operating Budget | Kenneth A. Jessell |
| A. University and DSO Operating Budgets | |
| B. Amendment to Tuition and Fees Schedule Regulation | |
| C. Tuition for Market Rate Programs, 2016-17 Academic Year | |
| FA2. Proposed 2015-16 Fixed Capital Outlay Budget | Kenneth A. Jessell |
| FA3. Request for Approval of Florida International University's
2016-17 Fixed Capital Outlay Legislative Budget Request,
Consisting of the five-year Capital Improvement Plan | Kenneth A. Jessell |
| FA4. Amendment of University Traffic and Parking Regulation | Kenneth A. Jessell |
| FA5. Internal Audit Plan for 2015 -16 | Allen Vann |

4. Discussion Items *(No Action Required)*

4.1 Office of Internal Audit Status Report **Allen Vann**

4.2 Financial Performance Review – Third Quarter FY 2014-15 **Kenneth A. Jessell**

5. Reports *(For Information Only)*

5.1 Treasury Report **Phong Vu**

5.2 Business Services Report **Aime Martinez**

5.3 Athletics Update **Pete Garcia**

5.4 Emergency Management Status Report **Ruben D. Almaguer**

5.5 University Compliance Report **Karyn Boston**

5.6 Safety and Environmental Compliance Report **Ruben D. Almaguer**

5.7 Facilities and Construction Update **John Cal**

5.8 Foundation Report **Richard Brilliant**

6. New Business

6.1 Senior Management Discussion of Audit Processes **Sukrit Agrawal**

7. Concluding Remarks and Adjournment **Sukrit Agrawal**

The next Finance and Audit Committee Meeting is scheduled for Thursday, September 10, 2015

Approval of Minutes

Date: June 3, 2015

Subject: Approval of Minutes of Meeting held March 26, 2015

Proposed Committee Action:

Approval of Minutes of the Finance and Audit Committee meeting held on Thursday, March 26, 2015 at the FIU, Modesto A. Maidique Campus, Graham Center Ballrooms.

Background Information:

Committee members will review and approve the Minutes of the Finance and Audit meeting held on Thursday, March 26, 2015 at the FIU, Modesto A. Maidique Campus, Graham Center Ballrooms.



**FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES
FINANCE AND AUDIT COMMITTEE
MINUTES
MARCH 26, 2015**

1. Call to Order and Chair's Remarks

The Florida International University Board of Trustees' Finance and Audit Committee meeting was called to order by Committee Chair Sukrit Agrawal at 10:03 am on Thursday, March 26, 2015, at the Modesto A. Maidique Campus, Graham Center Ballrooms.

The following attendance was recorded:

Present

Sukrit Agrawal, *Chair*
Cesar L. Alvarez
Gerald C. Grant, Jr.
Natasha Lowell
Justo L. Pozo
Kathleen L. Wilson

Trustees Jorge L. Arrizurieta and Alexis Calatayud and University President Mark B. Rosenberg were also in attendance.

Committee Chair Agrawal welcomed all Trustees, faculty and staff to the meeting. He thanked and recognized Mr. Robert T. Barlick, Jr. for his dedicated service on the Committee, noting that his term on the Board of Trustees had concluded. He welcomed and introduced Trustees Natasha Lowell and Justo L. Pozo, noting that they were appointed to the Board of Trustees by the Florida Board of Governors for five-year terms that began March 19, 2015.

2. Approval of Minutes

Committee Chair Agrawal asked that the Committee approve the Minutes of the meeting held on January 14, 2015. A motion was made and passed to approve the Minutes of the Finance and Audit Committee Meeting held on Wednesday, January 14, 2015.

3. Discussion Items

3.1 Update on Florida Board of Governors Audit and Compliance Committee Workshop

Trustee Gerald C. Grant, Jr. noted that he and FIU Internal Audit Director Allen Vann attended the Florida Board of Governors (BOG) Audit and Compliance Committee Workshop. He provided an update on the Workshop noting that the BOG Audit Committee invited the universities' Audit

Committee Chairs and the respective Chief Audit Executives to meet with them to discuss the Governance structure of their internal audit functions. Trustee Grant reported that while internal audit oversight is a responsibility of the individual boards of trustees, the BOG is comparing and contrasting these activities in order to ensure that adequate independence exists for the internal audit functions and that sufficient resources are being allocated to these activities. He added that the BOG would also like to confirm that a common set of recognized standards are being followed throughout the State University System.

3.2 Review of FIU Financial Statement Audit for Fiscal Year Ended June 30, 2014

Senior Vice President of Administration and Chief Financial Officer Kenneth A. Jessell discussed the results from the State of Florida's Auditor General Financial Statements Audit for Fiscal Year ended June 30, 2014. He stated that the financial statements encompass the University and component units: FIU Foundation, Inc.; FIU Research Foundation, Inc.; FIU Athletics Finance Corporation; and FIU Academic Health Center Health Care Network Faculty Group Practice, Inc. He reported that the audit disclosed that the University's basic financial statements were presented fairly in all material respects in accordance with prescribed financial reporting standards. He added that the audit results disclosed no instances of noncompliance or other matters that are required to be reported. He further noted that the audit did not identify any deficiencies in internal control over financial reporting that were considered material weaknesses.

Sr. VP and CFO Jessell provided a review of the financial highlights for fiscal year 2013-14, comparing and contrasting to 2012-13 figures. He reported that the University's assets totaled \$1.3 billion on June 30, 2014, noting a \$71.9 million (or 5.7 percent) increase as compared to the 2012-13 fiscal year. He added that the increase during the 2013-14 fiscal year was primarily attributed to the \$69.9 million increase in capital assets. He stated that liabilities increased by \$16.4 million (or 5.1 percent) totaling \$335.4 million on June 30, 2014, as compared to \$319 million on June 30, 2013. He further noted that this difference was attributed to an increase in capital improvement debt payable of \$23.4 million for the new parking bonds issued during the year. He indicated that the University's net position increased by \$55.5 million, resulting in a year-end balance of \$994.6 million.

3.3 Office of Internal Audit Status Report

Internal Audit Director Allen Vann presented the Internal Audit Report, providing updates on three recently completed audits, work in progress and professional development activities.

3.4 Financial Performance Review – Second Quarter 2015

Sr. VP and CFO Jessell presented the Financial Performance Review for the second quarter of 2014-15 and provided a summary of University revenues and expenditures. He reported that the University and direct support organizations' operating revenues were below estimates by \$11M (or 2 percent), which can be primarily attributed to: lower cash contributions combined with a decline in new gift agreements from the FIU Foundation; lower than anticipated patient volumes for the FIU Health Care Network; and lower football suite revenue and the timing of Pepsi sponsorship for the FIU Athletics Finance Corporation. He noted that expenses were below estimates by \$22M (or 5 percent), primarily due to lower expenditures, vacant positions and delays in spending on the capital campaign program and Technology Fee projects.

3.5 University Compliance Report

Assistant Vice President, University Compliance and Privacy Officer Karyn Boston presented the University Compliance Report, providing an overview of compliance governance, program structure and oversight within an integrated framework. She also identified the Compliance program goals for 2015-16 and delineated the implementation timeline for the key initiatives for implementation in 2015 that will serve as the foundation for the Compliance Plan.

3.6 Miss Universe Final Report

Sr. VP and CFO Jessell reported that FIU's Arena served as the venue for the 63rd Annual Miss Universe Pageant, noting that this televised event reached approximately one billion viewers in about 190 countries/territories. He delineated the revenues and expenses associated with FIU's hosting of the event, adding that in addition to student internships and marketing and promotional value, the University's Net Income after expenses was \$47,616. He stated that \$141,868 was received in donations toward the First Generation Matching Grant Program, noting that this program provides financial aid to qualified undergraduate students at Florida's state universities and it is the only one of its kind in the State to match private donations for first generation scholarships 100 percent. He indicated that several FIU students interned with the Miss Universe Organization and added that other benefits to the University included a 30 second FIU spot aired on NBC during the live broadcast and an FIU ad focusing on women in STEM that was published in the souvenir booklet.

Trustee Kathleen L. Wilson noted that the Miss Universe event spurred a robust discussion among the University's faculty and requested further information regarding FIU's co-branding protocol. Vice President for External Relations Terry Witherell noted that the Office of External Relations follows a set of standards and protocols when examining the opportunities to engage in co-branding with an external organization for an event to be held within the University's campuses. She added that, as part of the established protocol for co-branding, the Office of External Relations will collaborate with the Office of the General Counsel for the development of legal agreements and contracts and will also engage with the Faculty Senate to ensure support.

University General Counsel M. Kristina Raattama noted that as a public entity, there are limits on the University's ability to restrict use of FIU spaces and venues. She added that once the University agrees to rent out space, FIU is required to act consistently within the Constitution and the First Amendment. She stated that a common best practice nationally is to allow free use and to develop a protocol around the co-branding aspects of events.

Committee Chair Agrawal and Trustee Jorge L. Arrizurieta commended the University on its handling of the Miss Universe pageant, noting that the benefits gained from the international exposure were immeasurable and would surely garner FIU a position as a venue of choice.

4. Reports *(For Information Only)*

Committee Chair Agrawal requested that the Treasury Report, Business Services Report, Athletics Update, Emergency Management Status Report, Safety and Environmental Compliance Report, Facilities and Construction Update, and Foundation Report be accepted as written. There were no objections.

5. New Business

5.1 Office of Internal Audit Discussion of Audit Processes

Committee Chair Agrawal noted that as is stipulated in the Finance and Audit Committee Charter, the Committee must meet with the Office of Internal Audit without the presence of senior management. He further noted that as a meeting conducted in the Sunshine, no one present was required to leave during the discussion with the Office of Internal Audit, adding that this was strictly voluntary. Mr. Vann familiarized the new members of the Committee with the internal audit process. Mr. Vann confirmed that management was completely cooperative with the Office of Internal Audit and that there were no scope impairments since the last separate session.

6. Concluding Remarks and Adjournment

With no other business, Committee Chair Sukrit Agrawal adjourned the meeting of the Florida International University Board of Trustees Finance and Audit Committee on Thursday, March 26, 2015 at 11:24 am.

There were no Trustee requests.

3.31.15 MB

Date: June 3, 2015

Subject: Proposed 2015-16 University and Direct Support Organizations Operating Budget

Proposed Committee Action:

Recommend that the Florida International University Board of Trustees (the BOT) approve the FIU 2015-16 University and Direct Support Organizations (DSO) Operating Budget and authorize the University President to amend the budget consistent with Legislative, Board of Governors' and BOT directives and guidelines.

Background Information:

The BOT is required to adopt an annual budget for the general operation of the University prior to submission to the Florida Board of Governors. The FY 2015-16 Proposed Operating Budget for the University is due to the Florida Board of Governors on June 23, 2015.

Authority for the University President to amend the budget is necessary to accommodate changes in circumstances.

The DSOs (FIU Athletics Finance Corp., FIU Foundation, Inc., and FIU Research Foundation, Inc.) and The Florida International University Academic Health Center Health Care Network Faculty Group Practice, Inc. budgets are incorporated into the University's Operating Budget. All such budgets have been prepared, pursuant to Florida Statutes and regulations of the Board of Governors and the University.

The following funding groups are included:

- A. Educational and General (E&G)
- B. Auxiliary Enterprises Proposed Budget Allocation
- C. Intercollegiate Athletics Proposed Budget Allocation
- D. Activity and Service Proposed Budget Allocation
- E. Technology Fee Proposed Budget Allocation
- F. Board Approved Fees Budget Allocation
- G. Contracts and Grants Proposed Budget Allocation
- H. Student Financial Aid Proposed Budget Allocation
- I. Concessions Proposed Budget Allocation
- J. FIU Athletics Finance Corp
- K. FIU Foundation, Inc.
- L. FIU Health Care Network
- M. FIU Self-Insurance Program
- N. FIU Research Foundation, Inc.
- O. University Treasury Operations
- P. Fixed Capital Outlay

The University President shall keep the BOT informed of any changes in excess of two percent (2%) made to the total approved 2015-2016 Operating Budget during the operating year.

Florida Statute 1011.40(2) provides that “each university board of trustees shall adopt an operating budget for the operation of the university as prescribed by law and rules of the Board of Governors.” The University has prepared the proposed 2015-2016 Operating Budget in accordance with the requirements set forth in Florida Board of Governors Regulations 9.007 and 9.011.

Florida International University
Board of Trustees Financial Summary
2015-16 Budget

Overview¹

	Final Budget	Forecast	Forecast vs.	Requested Budget	Forecast vs.
(In millions of dollars)	2014-15	2014-15	Final Budget	2015-16	Requested Budget
Revenue / Receipts					
University					
Educational and General (net) ²	\$ 469.4	\$ 470.8	\$ 1.4	\$ 485.8	\$ 15.0
University	421.8	423.3	1.5	437.4	14.1
College of Medicine	47.6	47.5	(0.1)	48.4	0.9
FIU Self-Insurance Program	0.4	0.3	(0.1)	0.3	-
Auxiliary Enterprises	197.5	201.7	4.2	206.9	5.2
Intercollegiate Athletics	24.0	25.6	1.6	26.2	0.6
Activities and Service	16.2	16.0	(0.2)	18.6	2.6
Technology Fee	9.6	9.4	(0.2)	9.5	0.1
Board Approved Fees	0.3	0.4	0.1	0.4	-
Contracts and Grants	112.1	122.0	9.9	115.9	(6.1)
Student Financial Aid	153.7	159.6	5.9	159.5	(0.1)
Concessions	0.8	0.8	-	0.8	-
Direct Support Organizations / Component Units					
FIU Athletics Finance Corp	3.6	3.8	0.2	3.5	(0.3)
FIU Foundation Inc.	49.1	28.1	(21.0)	29.2	1.1
FIU Health Care Network	11.1	5.6	(5.5)	4.0	(1.6)
FIU Research Foundation Inc.	0.1	0.1	-	-	(0.1)
Interfund Adjustments ³	(4.8)	(4.8)	-	(5.7)	(0.9)
Total Operating Revenues	1,043.1	1,039.4	(3.7)	1,054.9	15.5
University (net)	7.6	0.5	(7.1)	7.2	6.7
FIU Foundation Inc.	14.4	8.8	(5.6)	12.2	3.4
Total Investment Revenues	22.0	9.3	(12.7)	19.4	10.1
Student Loans ⁵	272.4	286.7	14.3	297.8	11.1
Total Revenues / Receipts	1,337.5	1,335.4	(2.1)	1,372.1	36.7
Expenses					
University					
Educational and General	468.3	444.1	(24.2)	485.8	41.7
University	421.8	400.7	(21.1)	437.4	36.7
College of Medicine	46.5	43.4	(3.1)	48.4	5.0
FIU Self-Insurance Program	0.4	0.3	(0.1)	0.3	-
Auxiliary Enterprises	176.7	181.4	4.7	184.3	2.9
Intercollegiate Athletics	24.9	24.2	(0.7)	23.7	(0.5)
Activities and Service	16.6	15.8	(0.8)	19.5	3.7
Technology Fee	9.9	10.2	0.3	11.3	1.1
Board Approved Fees	0.3	0.4	0.1	0.4	-
Contracts and Grants	112.9	125.0	12.1	118.7	(6.3)
Student Financial Aid	152.2	161.9	9.7	159.2	(2.7)
Concessions	0.8	0.7	(0.1)	0.8	0.1
Direct Support Organizations / Component Units					
FIU Athletics Finance Corp	2.3	2.6	0.3	2.2	(0.4)
FIU Foundation Inc.	26.4	23.7	(2.7)	27.9	4.2
FIU Health Care Network	11.8	8.6	(3.2)	3.1	(5.5)
FIU Research Foundation Inc.	-	0.3	0.3	-	(0.3)
Interfund Adjustments ³	(4.8)	(4.8)	-	(5.7)	(0.9)
Total Operating Expenses	998.7	994.4	(4.3)	1,031.5	37.1
Principal Payment of Debt ⁴	9.0	9.0	0.0	9.3	0.3
Student Loans ⁵	272.4	286.7	14.3	297.8	11.1
Total Expenses	1,280.1	1,290.1	10.0	1,338.6	48.5
Change in Net Assets (incl. Investments)	\$ 57.4	\$ 45.3	\$ (12.1)	\$ 33.5	\$ (11.8)
Change in Net Assets (excl. Investments)	\$ 35.4	\$ 36.0	\$ 0.6	\$ 14.1	\$ (21.9)

**Florida International University
Board of Trustees Financial Summary
2015-16 Budget
Overview¹**

Notes:

¹ *The financials presented above reflects the state budgeting methodology which differs from full accrual Financial Statements. The following have the most significant impact:*

- *Depreciation of Assets: For budgeting purposes equipment purchases are fully expensed in their acquisition year, therefore depreciation is not included in the budget.*
- *Unrealized gains and losses: The investment results are recognized as revenues in the budget however GASB accounting principles require that it be recorded as a non-operating revenue / expense.*

² *E&G revenues include State Funding and Tuition and are net of waivers, uncollectible amounts, credit card surcharge, and 30% Financial Aid need-based amounts per BOG regulation. Additionally, FY 2015-16 State Appropriations are estimated and are contingent upon the outcome of the 2015 Legislative Session. State Appropriations include an estimated \$23.0M associated with FY 2015-16 performance funding, which is contingent upon approval by the Legislature and the Board of Governors.*

³ *Interfund transactions have been included in the individual funds to allow for individual fund performance analysis. This has resulted in higher revenues and expenses by fund. The Interfund Adjustments eliminate this double counting of revenues and expenses with the exception of interfund transactions for auxiliary services provided to other units and Direct Support Organizations which have not been eliminated.*

⁴ *Principal payment of debt is reflected above per BOG requirement that debt service payments be shown on a cash basis.*

⁵ *Student loans represent a pass through for the university.*

Florida International University
Financial Summary
2015-16 E&G Revenue Growth

	General Revenue	Educational Enhancement (Lottery)	Total State Funding ¹	Student Fee (net)	Total
<i>(In thousands of dollars)</i>					
<u>I. University (ex-Legislative Items: Risk Management & Financial Aid)</u>					
2014 - 15 Base Budget	\$ 181,794	\$ 30,665	\$ 212,459	\$ 206,919	\$ 419,378
Deduct Prior Year Non-Recurring	(2,265)	-	(2,265)		(2,265)
Plant Operations & Maintenance Annualization	378		378		378
2014 - 15 Adjusted Recurring Base Budget	\$ 179,907	\$ 30,665	\$ 210,572	\$ 206,919	\$ 417,491
2015 - 16 Incremental Changes					
• Tuition ²				5,583	5,583
• Performance Funding ³					
Transfer Base Funding to Performance	(10,700)		(10,700)		(10,700)
Performance Funding	22,957		22,957		22,957
Total Incremental Changes	12,257	-	12,257	5,583	17,840
2015 - 16 Base Budget	\$ 192,164	\$ 30,665	\$ 222,829	\$ 212,502	\$ 435,332

<u>II. University (Legislative Items: Risk Management & Financial Aid)</u>					
2014 - 15 Base Budget	\$ 2,436		\$ 2,436		\$ 2,436
Adjustment to Risk Management Insurance Base	(371)		(371)		(371)
2014 - 15 Adjusted Recurring Base Budget	\$ 2,065	\$ -	\$ 2,065	\$ -	\$ 2,065
2015 - 16 Base Budget	\$ 2,065	\$ -	\$ 2,065	\$ -	\$ 2,065

<u>I. & II. University</u>					
2014 - 15 Base Budget	\$ 184,230	\$ 30,665	\$ 214,895	\$ 206,919	\$ 421,814
Adjustments to Base Budget	(2,257)	-	(2,257)	-	(2,257)
2014 - 15 Adjusted Recurring Base Budget	\$ 181,973	\$ 30,665	\$ 212,638	\$ 206,919	\$ 419,557
Total Incremental Changes	12,257	-	12,257	5,583	17,840
2015 - 16 Base Budget	\$ 194,230	\$ 30,665	\$ 224,895	\$ 212,502	\$ 437,397

¹ State Appropriations are estimated and are contingent upon the outcome of the 2015 Legislative Session.

² Tuition revenues are net of waivers, uncollectible amounts, credit card surcharge, and 30% Financial Aid need based amounts per BOG regulation.

³ Performance funding is the estimated allocation to FIU of \$200M of which \$100M is new funds and \$100M reallocation of base funds. Performance funds are contingent upon approval by the Legislature and the Board of Governors.

Florida International University
Financial Summary
2015-16 E&G Revenue Growth

(In thousands of dollars)

	General Revenue	Educational Enhancement (Lottery)	Total State Funding ¹	Student Fee (net)	Total
<u>III. College of Medicine (ex-Legislative Items: Risk Management)</u>					
2014 - 15 Base Budget	\$ 30,833		\$ 30,833	\$ 16,733	\$ 47,566
Deduct Prior Year Non-Recurring	(800)	-	(800)		(800)
2014 - 15 Adjusted Recurring Base Budget	\$ 30,033	\$ -	\$ 30,033	\$ 16,733	\$ 46,766
2015 - 16 Incremental Changes					
• Tuition ²				1,643	1,643
Total Incremental Changes	-	-	-	1,643	1,643
2015 - 16 Base Budget	\$ 30,033	\$ -	\$ 30,033	\$ 18,376	\$ 48,410

IV. College of Medicine (Legislative Items: Risk Management)

2014 - 15 Base Budget	\$ 35		\$ 35		\$ 35
Adjustment to Risk Management Base	3		3		3
2014 - 15 Adjusted Recurring Base Budget	\$ 38	\$ -	\$ 38	\$ -	\$ 38

III. & IV. College of Medicine

2014 - 15 Base Budget	\$ 30,868	\$ -	\$ 30,868	\$ 16,733	\$ 47,601
Adjustments to Base Budget	(797)	-	(797)	-	(797)
2014 - 15 Adjusted Recurring Base Budget	\$ 30,071	\$ -	\$ 30,071	\$ 16,733	\$ 46,804
Total Incremental Changes	-	-	-	1,643	1,643
2015 - 16 Base Budget	\$ 30,071	\$ -	\$ 30,071	\$ 18,376	\$ 48,447

¹ State Appropriations are contingent upon the outcome of the 2015 Legislative Session.

² Tuition revenues are net of uncollectible amounts and credit card surcharge

Florida International University
Financial Summary
E&G Summary

	Final Budget	Forecast	Forecast vs.	Requested	Forecast vs.
(In millions of dollars)	2014-15	2014-15	Final Budget	Budget ¹	Requested Budget
<u>I. University:</u>					
Revenues					
General Revenues ²	\$ 182.1	\$ 181.7	\$ (0.4)	\$ 194.2	\$ 12.5
General Revenues - Legislative Line Item	2.2	2.2	-	-	(2.2)
Educational Enhancement (Lottery) ²	30.7	30.7	-	30.7	-
Gross Tuition	254.1	255.2	1.1	261.2	6.0
Waivers	(29.3)	(28.6)	0.7	(30.4)	(1.8)
Financial Aid (30%)	(17.8)	(17.8)	0.0	(18.2)	(0.6)
Net tuition ³	206.9	208.8	1.9	212.5	3.7
Total Revenue Available	\$ 421.8	\$ 423.3	\$ 1.5	\$ 437.4	\$ 14.1
Expenditures					
Salaries and Benefits	287.2	274.2	(13.0)	305.9	31.7
OPS	35.6	37.0	1.4	37.7	0.7
Expense	90.6	82.2	(8.4)	85.6	3.4
OCO	8.5	7.3	(1.2)	8.1	0.8
Total Operating Expenses	421.8	400.7	(21.1)	437.4	36.7
Net Assets	\$ 0.0	\$ 22.6	\$ 22.6	\$ 0.0	\$ (22.6)
GAP Mitigation					
Carry forward	-	-	-	-	-
Net GAP after Non-recurring funds	\$ 0.0	\$ 22.6	\$ 22.6	\$ 0.0	\$ (22.6)
<u>II. College of Medicine:</u>					
Revenues					
General Revenues	29.0	29.0	-	30.1	1.1
General Revenues - Legislative Line Item	1.8	1.8	-	-	(1.8)
Gross Tuition	20.0	19.7	(0.3)	18.4	(1.3)
Waivers	(3.3)	(3.1)	0.2	-	3.1
Net tuition ³	16.7	16.6	(0.1)	18.4	1.8
Total Revenue Available	\$ 47.6	\$ 47.5	\$ (0.1)	\$ 48.4	\$ 1.1
Expenditures					
Salaries and Benefits	36.7	34.0	(2.8)	38.4	4.5
OPS	1.8	2.0	0.2	2.1	0.1
Expense	7.6	2.0	(5.6)	3.7	1.7
OCO	0.3	5.4	5.1	4.1	(1.2)
Total Operating Expenses	46.5	43.4	(3.1)	48.4	5.1
Net Assets	\$ 1.1	\$ 4.1	\$ 3.0	\$ 0.0	\$ (4.0)
GAP Mitigation					
Carry forward	-	-	-	-	-
Net GAP after Non-recurring funds	\$ 1.1	\$ 4.1	\$ 3.0	\$ 0.0	\$ (4.0)

Notes:

¹ State Appropriations are contingent upon the outcome of the 2015 Legislative Session and include \$23.0M of performance funds which are subject to legislative and Board of Governors approval.

² Increase in FY 2015-16 estimated state appropriations versus FY 2014-15 budget is comprised of net performance funding \$12.3M, plant operation and maintenance \$0.4M, offset by a reduction of \$2.6M (non-recurring legislative line items \$2.3M and risk management insurance \$0.4M).

³ Net tuition revenues are gross tuition revenues net of waivers, uncollectible amounts, credit card surcharge, and 30% Financial Aid need based amounts per Board of Governors regulation.

Florida International University
Financial Summary
E&G Summary

(In millions of dollars)

I. University Carry Forward:

FY 2014-15 Beginning Balance	\$ 31.3
Carry Forward Expenditure Forecast FY 2014-15	(8.7)
Estimated Unused FY 2014-15 Current Year Funds	22.6
FY 2015-16 Estimated Beginning Balance	\$ 45.2
FY 2015-16 Expenditures:	(12.5)
• Legislative Earmarked Funds	(4.3)
• Minor Projects	(3.5)
• College and Area Commitments	(3.0)
• Capital Campaign	(1.7)
FY 2015-16 Estimated Ending Balance	\$ 32.6
Estimated Available Balance	\$ 32.6
Minimum Statutory Reserve	\$ 22.8

II. College of Medicine Carry Forward:

FY 2014-15 Beginning Balance	\$ 8.0
Carry Forward Expenditure Forecast FY 2014-15	(6.3)
Estimated Unused FY 2014-15 Current Year Funds	3.0
Estimated Tuition beyond Legislative Authority from FY 2014-15	1.1
FY 2015-16 Estimated Beginning Balance	\$ 5.8
FY 2015-16 Expenditures:	(5.8)
• Tuition Remission	(1.9)
• Legislative Earmarked Funds	(1.4)
• Strategic Initiatives	(1.3)
• Capital and Facility Needs	(0.5)
• Contractual Commitments	(0.4)
• Operating Expenses	(0.3)
Estimated Available Balance	\$ 0.0
Minimum Statutory Reserve	\$ 2.4

**Florida International University
Financial Summary
Total Auxiliary Enterprises**

<i>(In thousands of dollars)</i>	Final Budget 2014-15	Forecast 2014-15	Forecast vs. Final Budget	Requested Budget 2015-16	Forecast vs. Requested Budget
Operating Revenues	\$ 197,499	\$ 201,652	\$ 4,153	\$ 206,867	\$ 5,215
<u>Expenditures</u>					
Salaries and Benefits	67,620	67,760	140	73,499	5,739
OPS	18,002	15,380	(2,622)	14,705	(676)
Expense	79,194	86,921	7,728	86,420	(503)
OCO	3,464	2,989	(474)	1,689	(1,299)
Debt Service Interest	8,373	8,373	(0)	7,995	(378)
Total Operating Expenses	176,653	181,424	4,772	184,308	2,883
Net Operating Income	20,846	20,228	(619)	22,559	2,332
Investment Revenues	56	35	(20)	79	42
Principal Payment of Debt	(8,276)	(8,276)	-	(8,615)	(339)
Operational Transfers	-	2,062	2,063	0	(2,063)
Change in Net Assets	12,626	14,049	1,424	14,023	(28)
<u>Fund Balance</u>					
Beginning Fund Balance	142,164	127,779		127,021	
Change in Net Assets	12,626	14,049		14,023	
Capital Expenditures	(18,322)	(15,147)		(10,704)	
Third Party Transfers	-	-		-	
Institutional Transfers	518	340		288	
Ending Fund Balance	\$ 136,986	\$ 127,021		\$ 130,628	

Notes

Budget figures represent total revenue and expenditures for all Auxiliary activities, hence interdepartmental transactions have not been eliminated.

Financial Highlights

FY 2014-15 revenue is \$4.2M greater than budget and mostly due to an overall increase in Business Services network printing that was not budgeted to continue into FY 2014-15, UTS PantherTech store greater sales, inflow related to the P3 Bay View housing project at the BBC campus, increased Housing revenue as a result of greater occupancy in Panther and Parkview Halls, plus revenue as a result of the Royal Caribbean International (RCI) agreement to occupy Bay Vista housing and purchase the furniture. This increase in revenue is partially offset by \$1.6M less revenues in academic auxiliaries driven by University College Youth Sports, Institute of Hospitality and Tourism Education and Research (IHTER), College of Education online master's programs, and College of Business graduate programs. Additionally, Parking revenue is below budget primarily due to lower employee permit volume and less than anticipated fine revenue.

Total operating expenses in FY 2014-15 are \$4.8M over budget. The majority of this overage is due to unanticipated support for the Capital Campaign, Strategic Land Acquisition, FIU @ I-75 startup costs, greater volume at the PantherTech store, and the College of Medicine Objective Standardized Clinical Examination (OSCE) lab startup costs. These large overages in other auxiliary expenditures are offset in part by student health and Housing vacant positions, postponed maintenance projects in Housing, and less expenses in academic auxiliaries such as FIU Online, College of Education online graduate programs, College of Business Online MBA, and Miami-Dade County Public Schools training program with College of Nursing & Health Sciences.

Capital expenditures in FY 2014-15 are lower than budget due to delays in Housing related projects and billing for Parking Garage 6 (PG-6).

Operating revenue for FY 2015-16 is \$5.2M higher and mostly attributable to enrollment increases or new academic programs in the College of Business (Healthcare MBA, Masters of International Business (additional cohort), and Professional MBA's), the new College of Medicine Physician Assistant program, College of Education's online graduate programs, two new online graduate programs in the College of Engineering, College of Arts & Sciences new Disaster Management degree, and increase in FIU online revenue distance learning fees. Additionally, Housing auxiliary revenue is increasing due to greater occupancy and a 0.97% increase in housing rates, which is offsetting minor declines in Parking and other auxiliaries.

Florida International University
Financial Summary

Total operating expenses for FY 2015-16 are \$2.9M greater than FY 2014-15 forecast. This increase is largely driven by new academic programs such as the Masters in Disaster Management, two new graduate programs in the College of Engineering, and the new Physician Assistant program and greater enrollment in existing academic programs in the College of Business and College of Education. Increases are also driven by greater UTS PantherTech Store related costs, network infrastructure improvements, South Beach Wine and Food Festival (SBWFF), and vacant positions in Student Health Services becoming filled in FY 2015-16. These overages are offset in part by savings in Housing due to a change in how OPS workloads are budgeted, discontinuation of support from shared services fee for multiple initiatives, and university-wide network printing.

In FY 2015-16, capital expenditures represent continued contributions to new Business Services retail and food venues, PG-6 building, renovations to the Housing Quad area, and the P3 Bay View chiller plant expansion.

**Florida International University
Financial Summary
Academic Auxiliaries**

<i>(In thousands of dollars)</i>	Final Budget 2014-15	Forecast 2014-15	Forecast vs. Final Budget	Requested Budget 2015-16	Forecast vs. Requested Budget
Operating Revenues	\$ 93,982	\$ 92,416	\$ (1,566)	\$ 97,983	\$ 5,566
Expenditures					
Salaries and Benefits	37,886	37,900	14	41,454	3,554
OPS	11,667	10,287	(1,380)	10,309	22
Expense	38,221	38,898	676	40,925	2,028
OCO	213	170	(43)	237	66
Debt Service Interest	-	-	-	-	-
Total Operating Expenses	87,988	87,255	(733)	92,925	5,670
Net Operating Income	5,994	5,161	(833)	5,057	(104)
Investment Revenues	16	14	(2)	6	(8)
Principal Payment of Debt	-	-	-	-	-
Operational Transfers	(1,603)	802	2,405	(1,175)	(1,977)
Change in Net Assets	4,407	5,976	1,569	3,889	(2,089)
Fund Balance					
Beginning Fund balance	46,571	32,871		34,138	
Change in Net Assets	4,407	5,976		3,889	
Capital Expenditures	(4,000)	(5,288)		-	
Third Party Transfers	-	-		-	
Institutional Transfers	404	579		288	
Ending Fund Balance	\$ 47,382	\$ 34,138		\$ 38,314	

Academic Auxiliary programs are comprised primarily of market rate programs, web based courses, conferences, labs, recharge centers, and distance learning programs. The revenues generated serve to support the actual programs and their growth.

Financial Highlights

FY 2014-15 operating revenues are \$1.6M less than budget primarily due to lower enrollment at University College Youth Sports Programs, two instead of three budgeted cohorts for each of the College of Education Online Master's in Special Education and Master's in Curriculum and Instruction, and lower enrollment in College of Business graduate programs (Health Care MBA, Masters of International Business, Professional MBA's, the Center for Leadership, and Executive and Professional education programs). Partially offsetting this variance are favorable revenues from higher than expected enrollment for dual degree programs in the College of Engineering, and additional auxiliary revenue in the College of Architecture + the Arts from unbudgeted Architecture study abroad programs in London, Berlin, Paris, Japan, and Milan.

FY 2014-15 overall academic auxiliary operating expenses are \$0.7M favorable vs. FY 2014-15 budget. These savings are driven by expenses associated with a significant decline in enrollment for University College Youth Sports programs, expenses associated with FIU Online, Koven's Center due to strategic realignment of operations, costs associated with Graduate School and application processing, savings related to two out of three budgeted cohorts starting in new College of Education online masters programs, College of Business Online MBA due to corresponding decline in enrollment, and costs savings due to the termination of the Miami-Dade County Public Schools training program with the College of Nursing & Health Sciences.

Capital expenditures in FY 2014-15 represent renovations for College of Business lobby, and College of Business and FIU Online contributions to the Management and New Growth Opportunities (MANGO) Building.

Florida International University
Financial Summary

Operating revenues for FY 2015-16 are projected to increase by \$5.6M as compared to FY 2014-15 forecast. This revenue increase is driven primarily by greater enrollment in College of Business programs (Healthcare MBA, an additional cohort in the Masters of International Business, and Professional MBA's), the new Physician Assistant program in the College of Medicine, greater enrollment in Online Masters in Special Education and the Masters in Curriculum and Instruction in the College of Education, two new Online Masters in Engineering Management and Computer Engineering in the College of Engineering & Computing, College of Arts & Sciences new Masters in Disaster Management, and increases in FIU Online Distance Learning fees associated with increased enrollment. These are offset by revenue shortfalls in Online Masters in Hospitality Management, China undergraduate programs in the School of Hospitality and Tourism Management, the elimination of the Miami-Dade County Public Schools training program with the College of Nursing & Health Sciences, and study abroad programs in the College of Architecture + the Arts that will not occur.

Operating expenses for FY 2015-16 are projected to increase by \$5.7M as compared to FY 2014-15 forecast. The majority of the increase is driven by enrollment growth in new and existing programs. The increases are in part offset by savings due to enrollment declines in University College Youth Sports programs, School of Hospitality and Tourism Management China program, IHTER programs, and College of Business Online MBA. Additional savings are driven by the closure of the Miami-Dade County Public Schools training program with the College of Nursing & Health Sciences and other College of Business academic administrative activities.

**Florida International University
Financial Summary
Housing**

<i>(In thousands of dollars)</i>	Final Budget 2014-15	Forecast 2014-15	Forecast vs. Final Budget	Requested Budget 2015-16	Forecast vs. Requested Budget
Operating Revenues	\$ 27,125	\$ 28,054	\$ 929	\$ 28,347	\$ 293
<u>Expenditures</u>					
Salaries and Benefits	4,187	3,707	(480)	3,980	273
OPS	2,329	1,587	(742)	1,236	(351)
Expense	12,789	12,317	(472)	11,444	(873)
OCO	24	35	11	-	(35)
Debt Service Interest	4,321	4,321	-	4,079	(242)
Total Operating Expenses	23,650	21,966	(1,684)	20,738	(1,228)
Net Operating Income	3,475	6,087	2,612	7,609	1,521
Investment Revenues	13	7	(6)	6	(1)
Principal Payment of Debt	(5,401)	(5,401)	-	(5,615)	(214)
Operational Transfers	33	35	2	35	-
Change in Net Assets	(1,879)	728	2,607	2,035	1,306
<u>Fund Balance</u>					
Beginning Fund balance	26,428	19,448		16,601	
Change in Net Assets	(1,879)	728		2,035	
Capital Expenditures	(7,590)	(3,574)		(1,679)	
Third Party Transfers	-	-		-	
Institutional Transfers	-	-		-	
Ending Fund Balance	\$ 16,959	\$ 16,601		\$ 16,957	

The Housing Auxiliary generates revenues in the form of rental income from students seeking housing accommodations on campus and from summer conference housing.

Financial Highlights

Housing occupancy in FY 2014-15 averaged 96.5% at the Modesto A. Maidique Campus (MMC). The average occupancy rate was 0.3% less than anticipated, driven by University Apartments (2.4%), Lakeview (0.6%), and Everglades (0.5%), which were partially offset by Panther 1.7% and Parkview 0.5% halls. However, revenue in FY 2014-15 is up by \$1.0M compared to budget due to greater occupancy in Parkview Hall (although overall occupancy is lower, higher occupancy in more expensive housing units generates higher revenue) and Panther Hall, and furniture sale revenue from Royal Caribbean International partnership. Operating expense variances were attributable to vacancies in administrative positions in Housing central, Residential Life, and Facilities, OPS savings related to Residential Life, and less Facilities repair related costs.

Capital expenditures in FY 2014-15 were significantly under budget by \$4.0M due to delays in capital projects for the quad area, shower enclosures and recreation lounge at Panther Hall, coupled with savings from completing projects in-house for security cameras, signage, exterior furniture at University Apartments, security cameras at Everglades Hall, and other projects.

Expected average occupancy in FY 2015-16 is projected to be 97.2% for MMC, which is in line with the average actual occupancy for FY 2014-15. Housing rates increased by an average of 0.97% in FY 2015-16 and is the result of small (\$50 - \$100) rate increases for housing units in high demand offset by decreases in rates for units with less demand. Meal plans increased in FY 2015-16 by \$30 (1.6%) to \$1,899 per agreement with Aramark. Overall increase in revenue \$0.3M is due to slightly higher occupancy, increase in rates for high demand units, and more meal plan revenue (pass-through).

Lower operating expenses of \$1.2M in FY 2015-16 are mostly attributable to less OPS related costs as compared to FY 2014-15 forecast due to improvements in how Housing budgets for OPS workloads, and cancelled or postponed maintenance projects; all of which are partially offset by a small increase in salaries due to across the board adjustments.

Florida International University
Financial Summary

Capital expenditures in FY 2015-16 represent renovation projects that rolled over from FY 2014-15 for University Apartments and Panther Hall, quad area renovations, and Housing office renovations. In-house projects for University Apartments (air conditioning, painting, bathroom improvements, and landscaping), Panther Hall (bathrooms and lounge renovations), University Tower (front desk and room flooring) are also anticipated.

Housing continues to have sufficient operating revenues to cover the debt service payment and meet required debt service ratios. The fund balance is held as a reserve as required as part of the bond indenture for major repairs and capital replacement, and for future expansion of Housing facilities.

**Florida International University
Financial Summary
Parking and Transportation**

<i>(In thousands of dollars)</i>	Final Budget 2014-15	Forecast 2014-15	Forecast vs. Final Budget	Requested Budget 2015-16	Forecast vs. Requested Budget
Operating Revenues	\$ 15,353	\$ 14,967	\$ (386)	\$ 14,883	\$ (84)
<u>Expenditures</u>					
Salaries and Benefits	2,828	2,804	(24)	3,022	218
OPS	573	538	(35)	598	60
Expense	4,875	4,781	(94)	5,046	265
OCO	48	103	55	46	(57)
Debt Service Interest	4,053	4,053	(0)	3,916	(137)
Total Operating Expenses	12,377	12,279	(98)	12,629	350
Net Operating Income	2,976	2,688	(288)	2,254	(434)
Investment Revenues	5	3	(2)	3	(0)
Principal Payment of Debt	(2,875)	(2,875)	-	(3,000)	(125)
Operational Transfers	168	168	-	168	(0)
Change in Net Assets	274	(16)	(290)	(575)	(559)

Fund Balance

Beginning Fund balance	10,806	11,398		8,056	
Change in Net Assets	274	(16)		(575)	
Capital Expenditures	(6,000)	(3,125)		(3,000)	
Third Party Transfers	-	-		-	
Institutional Transfers	-	(201)		-	
Ending Fund Balance	\$ 5,080	\$ 8,056		\$ 4,480	

The Parking and Transportation auxiliary operating revenues are primarily generated from parking decals and fees charged to students, faculty, staff and visitors. There are currently 6 garages and 52 parking lots in operation totaling 16,242 parking spaces. In addition, this auxiliary also services all vehicles owned by the University. Parking Garage 6 (PG-6) opened in January 2015 adding 2,058 additional parking spaces.

Financial Highlights

Unfavorable revenue variance in FY 2014-15 of \$0.4M is mostly attributable to a reduction in employee parking fee revenue due to less than budgeted permit sales and a change in the mix of permits purchased by employees, transportation services and penalty/fines due to transition to new parking enforcement system, and less than expected rental income from PG-5, Blue, and Red garages. A new parking enforcement system was implemented in FY 2014-15 that requires less overhead and will generate additional enforcement revenue in the future; the system is currently ramping up to full volume. These shortfalls were partially offset by greater than budgeted student parking access fee revenue, vehicle services and event revenue, and savings in bad debt.

Favorable variance in operating expenses in FY 2014-15 of \$0.1M was driven by salary savings from vacant positions and garage maintenance operating expenses.

In FY 2012-13, the Board of Governors approved the issuance of a fixed rate revenue bond not to exceed \$33.5M for the purpose of financing Parking Garage 6 on Modesto A. Maidique Campus with the restriction that student parking access fees will not increase for the next six fiscal years; three years remain on the restriction.

For FY 2015-16, operating revenues are projected to be \$0.1M less than FY 2014-15 forecast. This is due to a minor change in the student body mix (more fully online students), the elimination of parking custodial contract revenue from Business Services for PG-5, and a minor reduction in fine revenue.

Higher operating expenses in FY 2015-16 of \$0.4M are mostly due to new custodial positions, university-wide across the board increases and scheduled repairs and maintenance.

Florida International University
Financial Summary

Capital expenditures in FY 2014-15 were lower than budget due to delays in billing for the construction of PG-6 which have been carried over to FY 2015-16.

Parking continues to have sufficient operating revenues to cover the debt service payment and meet required debt service ratios. The fund balance is held as a reserve as required as part of the bond indenture for major repairs and capital replacement, and for future expansion of parking facilities.

**Florida International University
Financial Summary
Student Health Services**

<i>(In thousands of dollars)</i>	Final Budget 2014-15	Forecast 2014-15	Forecast vs. Final Budget	Requested Budget 2015-16	Forecast vs. Requested Budget
Operating Revenues	\$ 11,628	\$ 11,602	\$ (26)	\$ 11,740	\$ 138
<u>Expenditures</u>					
Salaries and Benefits	7,247	6,148	(1,099)	7,426	1,278
OPS	1,354	1,165	(189)	809	(356)
Expense	2,679	2,948	269	3,159	211
OCO	97	47	(50)	43	(4)
Debt Service Interest	-	-	-	-	-
Total Operating Expenses	11,377	10,308	(1,069)	11,437	1,129
Net Operating Income	252	1,294	1,042	303	(991)
Investment Revenues	-	-	-	-	-
Principal Payment of Debt	-	-	-	-	-
Operational Transfers	-	(283)	(283)	-	283
Change in Net Assets	252	1,011	759	303	(708)

Fund Balance

Beginning Fund balance	6,487	6,817		7,828	
Change in Net Assets	252	1,011		303	
Capital Expenditures	-	-		-	
Third Party Transfers	-	-		-	
Institutional Transfers	-	-		-	
Ending Fund Balance	\$ 6,738	\$ 7,828		\$ 8,131	

The Student Health Centers at the Modesto A. Maidique Campus (MMC) and Biscayne Bay Campus (BBC) provide health, wellness, and mental health care services to students, who fund the operations through a health fee paid each semester. Services provided at no additional cost include routine medical exams, certain screenings, medical education, and counseling and disability services. Other clinical services, such as laboratory tests, immunization and pharmacy services, are available for a nominal fee. In FY 2015-16, clinical operations of Student Health Services will transition to FIU Health Care Network as part of a management agreement with Student Affairs.

Financial Highlights

FY 2014-15 operating revenues are in line with budget. Operating expenses for FY 2014-15 are down by \$1.1M due to multiple unfilled positions across both the fee for service and clinical operations of Student Health.

The student health fee remains unchanged at \$93.69 per semester. FY 2015-16 operating revenues are increasing by \$0.1M as compared to FY 2014-15 forecast due to a change in the mix of students billed the fee and a decrease in the bad debt assumption from 1.5% to 1.0%. Operating expenses are up by \$1.1M due to budgeting of 20 positions ranging from secretaries to nurse practitioners that are currently vacant.

**Florida International University
Financial Summary
Other Auxiliaries**

<i>(In thousands of dollars)</i>	Final Budget 2014-15	Forecast 2014-15	Forecast vs. Final Budget	Requested Budget 2015-16	Forecast vs. Requested Budget
Operating Revenues	\$ 49,410	\$ 54,613	\$ 5,202	\$ 53,915	\$ (698)
<u>Expenditures</u>					
Salaries and Benefits	15,472	17,201	1,729	17,617	416
OPS	2,079	1,803	(276)	1,752	(51)
Expense	20,630	27,978	7,348	25,845	(2,133)
OCO	3,081	2,634	(447)	1,364	(1,270)
Debt Service Interest	-	-	-	-	-
Total Operating Expenses	41,262	49,615	8,354	46,578	(3,037)
Net Operating Income	8,149	4,997	(3,151)	7,336	2,339
Investment Revenues	22	12	(10)	63	52
Principal Payment of Debt	-	-	-	-	-
Operational Transfers	1,402	1,341	(61)	972	(369)
Change in Net Assets	9,572	6,350	(3,222)	8,372	2,021
<u>Fund Balance</u>					
Beginning Fund balance	51,873	57,245		60,397	
Change in Net Assets	9,572	6,350		8,372	
Capital Expenditures	(732)	(3,159)		(6,025)	
Third Party Transfers	-	-		-	
Institutional Transfers	114	(38)		-	
Ending Fund Balance	\$ 60,827	\$ 60,397		\$ 62,744	

Other auxiliaries include the remaining activities which have the following revenue streams:

- Commission and rental earnings from food service, bookstore and retail operations managed by the office of Business Services.
- Interdepartmental services such as information technology and telecom, construction service reimbursement charges and the auxiliary shared services fee. The shared services fee funds the pro-rata share of university-wide services indirectly benefitting auxiliary businesses (such as functions performed by legal, finance, human resources, etc.) along with funding special projects.
- Other auxiliary enterprises support marketing and sponsorship activities, such as the operations of the South Beach Wine and Food Festival, alumni activities and miscellaneous university-wide initiatives.

Financial Highlights

FY 2014-15 favorable revenue variance of \$5.2M is driven by both recurring and one-time increases. Incremental recurring revenue is driven by Business Services operations, University Technology Services (UTS) of which \$1.5M is from the new PantherTech store, University College Teaching Gymnasium, greater fee, surcharge, and penalty revenues in Controller's, lower revenue at Hospitality Management's Institute of Hospitality and Tourism Education and Research (IHTER), and from the Office of Publications. One-time inflows are mostly from unbudgeted network printing revenue to Business Services, P3 Bay View Housing project at BBC, and RCL Partnership. The positive revenue variance is partially offset by a shortfall in the Construction Services Reimbursement (CSR) auxiliary due to delays in completion of construction projects, less than expected revenue from Alumni Relations Event, and a shortfall from South Beach Wine and Food Festival (SBWFF) ticket and sponsorship sales.

FY 2014-15 operating expenses are \$8.4M over budget and mainly driven by unbudgeted initiatives and overages associated with greater activity. One-time costs consist of support from Shared Services Fee for Advancement's Capital Campaign, Land Acquisition efforts and other projects; External Relations Office of Publications, FIU @ I-75 build out support, unbudgeted costs from network printing, and various other academic support activities and events. Incremental recurring costs are driven by UTS associated with the PantherTech store offset by Network Services, additional costs incurred by Controller's due to rebates and surcharges, and various other academic support activities and events. These costs are partially offset by savings associated with the CSR auxiliary, IHTER as a result of less revenue, and the Wolfe University Center.

Capital expenditures for FY 2014-15 include expenses for the Management and New Growth Opportunities (MANGO) building from Business Services, Bay View Housing chiller plant, and other minor food and retail projects through Business Services.

Florida International University
Financial Summary

In FY 2015-16, revenues are budgeted to decrease by \$0.7M as compared to FY 2014-15 forecast. This decline is driven by the absence of one-time revenues from FY 2014-15. These shortfalls are partially offset by additional revenue due to the PantherTech store, and increase in construction projects impacting the Construction Auxiliary Fund (CSR), new Food venues at MMC resulting in additional food services revenue, increase in SBWFF revenue, increase in non-academic revenue for IHTER, and an increase in shared services fee revenue that is driven by a corresponding increase in operational expenditures by all auxiliaries.

FY 2015-16 operating expenses are down by \$3.0M as compared to FY 2014-15 forecast. These savings are driven by the absence of one-time expenditures from FY 2014-15 plus savings associated with Academic Affairs overhead operations and a decrease in costs associated with the Wolfe University Center. These savings are partially offset by increases in expenditures due to UTS, mainly network infrastructure projects and PantherTech store, expenditures associated with IHTER additional non-academic revenue, more construction projects resulting in greater CSR expenses, SBWFF event redesign costs, greater Business Service costs from retail operations expansion, and costs associated with the new system implementation with the FIU One Card.

Capital expenditures in FY 2015-16 are mainly related to Business Services new retail and food venues on campus like PG-6 and Bay View Housing at BBC costs related to chiller plant construction.

**Florida International University
Financial Summary
Intercollegiate Athletics**

	Final Budget	Forecast	Forecast vs.	Requested Budget	Forecast vs.
<i>(In thousands of dollars)</i>	2014-15	2014-15	Final Budget	2015-16	Requested Budget
Operating Revenues	\$ 24,028	\$ 25,575	\$ 1,547	\$ 26,244	\$ 669
<u>Expenditures</u>					
Salaries and Benefits	8,454	8,230	(226)	8,591	361
OPS	1,299	770	(529)	1,175	405
Expense	8,783	8,763	(20)	7,462	(1,301)
Scholarships	6,398	6,393	(5)	6,507	114
OCO	-	79	79	-	(79)
Total Operating Expenses	24,934	24,234	(701)	23,735	(500)
Net Operating Income	(906)	1,341	2,247	2,509	1,168
Investment Revenues	1	1	(0)	1	(0)
Operational Transfers	-	(0)	(0)	-	0
Change in Net Assets	(905)	1,341	2,246	2,510	1,169
<u>Fund Balance</u>					
Beginning Fund Balance	2,730	2,022		109	
Change in Net Assets	(905)	1,341		2,510	
Capital Expenditures	-	(1,691)		-	
Institutional Transfers	(1,565)	(1,563)		(1,565)	
Ending Fund Balance	\$ 260	\$ 109		\$ 1,053	

Intercollegiate Athletics is the functional area of the University responsible for team sports and their support activities. The principle revenue sources for this fund are a per credit hour and a per semester athletics fee charged to all students excluding those admitted to fully online programs. The Athletics Stadium operations and its associated bonds are reflected in the Athletics Finance Corp., a Direct Support Organization (DSO) within FIU.

Financial Highlights

FY 2014-15 revenues are favorable \$1.5M as compared to budget, primarily due to greater Conference USA (C-USA) revenue sharing as a result of C-USA schools performing well in NCAA championships. This additional revenue is in part offset by lower athletic fee revenue due to lower enrollment.

FY 2014-15 expenses are below budget by \$0.7M. The main driver is OPS expenses due to less than expected bonuses and score board operators no longer treated as OPS. Additionally, there were savings due to vacant assistant coach positions in women's softball, basketball, football, and administrative positions in the ticket office, marketing, and Athletics Association.

Capital expenditures include cash outflows for a golf cart for women's softball and temporary arena flooring that was purchased after the arena wood floors were damaged during an external event.

Institutional transfers consist primarily of payments to the Athletics Finance Corporation of pledged revenues applied towards the payment of Stadium debt service payments and funding of the FIU marching band.

Athletic Fees remain unchanged in FY 2015-16 at \$16.10 per credit hour and \$10 per semester. In FY 2015-16, revenues are projected to increase primarily driven by greater game guarantees of \$1.4M due to less home games for the football team. Expenses are decreasing also as a result of less home football games, resulting in less game guarantees paid and game day operating expenses.

Institutional transfers primarily consist of payments to the Athletics Finance Corporation of pledged revenues applied towards the payment of Stadium debt service payments and funding of the FIU marching band.

**Florida International University
Financial Summary
Activity and Service**

	Final Budget	Forecast	Forecast vs.	Requested Budget	Forecast vs.
<i>(In thousands of dollars)</i>	2014-15	2014-15	Final Budget	2015-16	Requested Budget
Operating Revenues	\$ 16,180	\$ 16,003	\$ (177)	\$ 18,592	\$ 2,589
Expenditures					
Salaries and Benefits	6,761	6,145	(616)	7,407	1,262
OPS	2,297	2,229	(68)	2,798	569
Expense	7,413	7,337	(76)	9,266	1,929
OCO	80	86	6	-	(86)
Total Operating Expenses	16,550	15,796	(754)	19,471	3,675
Net Operating Income	(370)	207	577	(879)	(1,086)
Investment Revenues		-	-	-	-
Change in Net Assets	(370)	207	577	(879)	(1,086)
Fund Balance					
Beginning Fund Balance	9,712	9,646		7,070	
Institutional Transfers	(84)	(2,783)		164	
Change in Net Assets	(370)	207		(879)	
Ending Fund Balance	\$ 9,258	\$ 7,070		\$ 6,355	

The Activity and Service Fee fund is the student life component of the University which supports clubs, organizations, student centers and recreational sports for all campuses. The purpose of this activity is to provide students with the opportunity to enhance learning through co-curricular activities. The principle revenue source for this fund is a per credit hour activity and service fee charged to all students excluding those admitted to fully online programs.

Financial Highlights

Forecast revenues in FY 2014-15 are below budget due to lower than projected enrollment. Expenses are below budget due to savings from vacant positions and other operating expenses in Campus Life and clubs and organizations.

During FY 2014-15, the Student Government Association approved funding for renovations at the Wolfe University Center (WUC), which resulted in higher Institutional Transfers than budgeted.

The Activity and Service Fee will increase by \$1.98 to \$14.85 per credit hour in FY 2015-16. The fee increase will generate incremental revenues of \$2.3M and will be used to expand Campus Life and orientation programs and services, fulfill staffing requirements in Career Services, student centers, wellness and recreation centers, and fund an indoor track at the Modesto A. Maidique Campus (MMC) Recreation Center. Base expenses are projected to increase vs. FY 2014-15 forecast due to budgeting of vacant positions and increases associated with maintaining the level and quality of student related services and facilities.

The fund balance is held as a reserve to cover unexpected repairs and building maintenance at the Wolfe University Center, Graham Center and both Modesto A. Maidique Campus and Biscayne Bay Campus wellness and recreation centers.

**Florida International University
Financial Summary
Technology Fee**

	Final Budget	Forecast	Forecast vs.	Requested Budget	Forecast vs.
<i>(In thousands of dollars)</i>	2014-15	2014-15	Final Budget	2015-16	Requested Budget
Operating Revenues	\$ 9,611	\$ 9,373	\$ (238)	\$ 9,492	\$ 119
Expenditures					
Salaries and Benefits	916	775	(141)	932	157
OPS	447	735	288	204	(531)
Expense	6,612	6,864	252	8,529	1,665
OCO	1,945	1,829	(116)	1,594	(235)
Total Operating Expenses	9,921	10,203	282	11,259	1,056
Net Operating Income	(310)	(829)	(520)	(1,766)	(937)
Investment Revenues	-	-	-	-	-
Change in Net Assets	(310)	(829)	(519)	(1,766)	(937)
Fund Balance					
Beginning Fund Balance	1,696	4,651		3,822	
Change in Net Assets	(310)	(829)		(1,766)	
Capital Expenditures	-	-		-	
Institutional Transfers	-	-		-	
Ending Fund Balance	\$ 1,386	\$ 3,822		\$ 2,055	

Technology fee revenues are 5% of base tuition. The fee revenues are used to enhance instructional technology resources for students and faculty. Project proposals are reviewed by the Technology Fee Committee which makes investment recommendations to the President for final approval. The Committee is composed of 12 members (6 students & 6 Faculty / Staff) from across the University.

Financial Highlights

Current projects include the renovation of classrooms and computer labs with state-of-the art technology, upgrading Engineering Center computer labs, and classroom maintenance and enhancement, etc.

FY 2014-15 revenues are \$0.2M lower and due to less than anticipated enrollment. Operating expenditures are \$0.3M higher than budgeted as a result of expenses associated with multi-year projects.

FY 2015-16 revenues are \$0.1M higher than forecast due to an increase in overall enrollment over FY 2014-15. Operating expenses are \$1.1M greater due to projects that have requested an extension and spending on multi-year projects.

Florida International University
Financial Summary
Board Approved Fees

	Final Budget	Forecast	Forecast vs.	Requested Budget	Forecast vs.
(In thousands of dollars)	2014-15	2014-15	Final Budget	2015-16	Requested Budget
Operating Revenues	\$ 316	\$ 376	\$ 60	\$ 377	\$ 1
Expenditures					
Salaries and Benefits	-	-	-	-	-
OPS	-	-	-	-	-
Expense	316	403	(87)	377	26
OCO	-	-	-	-	-
Total Operating Expenses	316	403	(87)	377	26
Net Operating Income	-	(27)	27	-	27
Investment Revenues	-	-	-	-	-
Change in Net Assets	-	(27)	(27)	-	27
Fund Balance					
Beginning Fund Balance	9	27		-	
Change in Net Assets	-	(27)		-	
Capital Expenditures	-	-		-	
Institutional Transfers	-	-		-	
Ending Fund Balance	\$ 9	\$ -		\$ -	

Board Approved Fees are fees specific to the University and have been approved by the Board of Governors.

This fee currently consists of the Florida Bar Test Preparation Fee.

Only those students in certain programs where licensing to practice requires successful completion of an examination and where FIU provides this preparation through a third party vendor are charged the fee. Only students in the College of Law are required to pay the fee.

The purpose of the test preparation fee is to increase accessibility to test preparation courses in programs where students are expected to obtain specific preparation for a practice-based examination. By making the test preparation a required activity in the final semester of the program, the fee will be part of the cost of attendance and thus eligible for financial aid.

Financial Highlights

FY 2014-15 revenue is \$0.1M more than budgeted due to an increase in the number of students reaching 60 credit hours in pursuit of their juris doctor degree. Revenue in FY 2015-16 is flat with forecast.

FY 2014-15 expenses mirror revenue (flow-thru payments to third-party vendors) and reflect a \$0.1M increase associated with the increase in the number of students reaching 60 credit hours. It is projected that FY 2015-16 expenses will remain relatively flat with prior year.

**Florida International University
Financial Summary
Contracts & Grants**

	Final Budget	Forecast	Forecast vs.	Requested Budget	Forecast vs.
<i>(In thousands of dollars)</i>	2014-15	2014-15	Final Budget	2015-16	Requested Budget
Operating Revenues	\$ 112,078	\$ 122,046	\$ 9,968	\$ 115,895	\$ (6,151)
<u>Expenditures</u>					
Salaries and Benefits	53,747	55,611	1,864	55,963	352
OPS	12,565	13,918	1,353	13,678	(240)
Expense	44,693	52,631	7,938	46,841	(5,790)
OCO	1,933	2,752	819	2,225	(527)
Debt Service Interest	-	68	68	-	(68)
Total Operating Expenses	112,938	124,981	12,043	118,707	(6,274)
Net Operating Income	(859)	(2,935)	(2,076)	(2,811)	124
Investment Revenues	-	(0)	(0)	-	0
Principal Payment of Debt	-	(182)	(182)	-	182
Change in Net Assets	(859)	(3,117)	(2,258)	(2,811)	306
<u>Fund Balance</u>					
Beginning Fund Balance	14,563	13,896		9,652	
Change in Net Assets	(859)	(3,117)		(2,811)	
Capital Expenditures	-	(687)			
Third Party Transfers	-	-		-	
Institutional Transfers	(463)	(441)		(356)	
Ending Fund Balance	\$ 13,241	\$ 9,652		\$ 6,484	

Contracts and grants include sponsored research, public service and training activities, incidental non-research initiatives, and direct support organization (DSO) reimbursements.

Sponsored research revenues are derived from federal, state, local and private sources in support of the sponsored programs of the University. The use of these funds is restricted to the specific purpose for which they are awarded. Sponsored research awards are comprised of direct costs and facilities & administrative (F&A) costs. Direct costs are those costs directly related to research projects such as the salaries and benefits of researchers and supplies, while F&A costs represent the University's overhead costs, which are not directly allocable to a specific project such as administrative functions, utilities, etc.

Expenditure levels of the Office of Research and Economic Development (ORED) administration are driven by the University's direct research expenditures and the associated F&A cost recovery. F&A cost recovery derived from sponsored research projects supports the administrative costs of sponsored research and provides funding to deans, department chairs, and faculty in support of research.

Incidental non-research activities receive revenue from external sources in exchange for goods or services.

DSO Reimbursements are revenues received from the University's 501c3 Direct Support Organizations and the FIU Health Care Network, which exist solely to support the University's mission.

Financial Highlights

The federally negotiated F&A cost reimbursement rate for on-campus research is currently 45%, but negotiations are underway with the Department of Health and Human Services (DHHS) effective FY 2015-16 and will likely increase the F&A reimbursement rate. This new rate would impact the F&A reimbursement rate over time as currently executed sponsored research projects would continue with current rates.

Since state and other private sponsors often reimburse for FIU's overhead at a lower rate than the federal negotiated rate, the FY 2014-15 forecasted actual recovery rate is 18.9%. The projected FY 2015-16 effective F&A return on sponsored projects is \$15M, which is equivalent to a blended rate of 19%.

Florida International University
Financial Summary
Contracts & Grants

FY 2014-15 revenues are \$10.0M higher than budget and primarily driven by a positive variance in federal and other private sponsored research revenues \$10.0M and in incidental non-research revenue from additional contracts generated from the Center for Internet Augmented Research (CIARA) and University Police reimbursements for off-duty work at special events \$0.6M. This surplus is partially offset by a shortfall in College of Medicine (CoM) incidental contract revenue driven by Department of Health (DoH) Neighborhood Help Collaborative – Clinical Operations due to budget reductions and an overall decline in external physician salary support \$0.3M. DSO reimbursements are below budget by \$0.3M and due to the timing of various reimbursements from multiple college/units/areas.

FY 2014-15 expenditures are \$12.0M greater than budgeted due to greater spending on sponsored research that is tied to greater than expected federal and other private sponsored revenue, incidental non-research activities such as the DoH Neighborhood Help Collaborative, and Center for Internet Augmented Research (CIARA). Overages are offset by less operating costs associated with the restructuring of the FIU Healthcare Network (HCN), which occurred mid-year.

Capital expenditures in FY 2014-15 include renovations and new lab construction in AHC III, IV and V.

FY 2015-16 revenues are \$6.2M less than FY 2014-15 forecast, due to an anticipated decline in federal and state sponsored research revenue, less incidental non-research revenue due to budget reductions in DoH Neighborhood Help Collaborative, Graduate Medical Education revenue, the discontinuation of the a Hospitalist program in the College of Medicine, and a decline in DSO reimbursements from FIU Health Care Network due to restructuring of operations.

FY 2015-16 expenditures are \$6.3M less than FY 2014-15 forecast, driven by a decrease in incidental non-research activity related to CIARA contracts, Wolfsonian, and DoH Neighborhood Help Collaborative budget reductions. Additionally, savings in DSO related expenses of \$2.0M attributed to FIU Health Care Network restructuring and in small part a reduction in federal and private sponsored research expenditures associated with the minor decline in sponsored research revenue.

Office of Research and Economic Development (ORED) will apply 33% of F&A collected to directly support research at the University and 60% to support ORED internal operations including the newly created Innovation and Economic Development Unit. ORED has also allocated 7% of F&A collected in FY 2015-16 to support administrative positions in the Controller's office, Environmental Health and Safety (EH&S), Internal Audit, and the University Graduate School (UGS).

**Florida International University
Financial Summary
Student Financial Aid**

	Final Budget	Forecast	Forecast vs.	Requested Budget	Forecast vs.
<i>(In thousands of dollars)</i>	2014-15	2014-15	Final Budget	2015-16	Requested Budget
Operating Revenues	\$ 153,690	\$ 159,587	\$ 5,897	\$ 159,506	\$ (81)
Expenditures					
Salaries and Benefits	1,949	1,990	41	2,078	87
OPS	2,052	1,922	(130)	1,995	73
Expense	148,226	158,003	9,777	155,151	(2,852)
OCO	-	-	-	-	-
Total Operating Expenses	152,227	161,916	9,689	159,224	(2,692)
Net Operating Income	1,463	(2,329)	(3,792)	282	2,611
Investment Revenues	10	4	(6)	4	(0)
Change in Net Assets	1,473	(2,325)	(3,798)	286	2,611
Fund Balance					
Beginning Fund Balance	8,885	8,801		6,476	
Change in Net Assets	1,473	(2,325)		286	
Ending Fund Balance	\$ 10,358	\$ 6,476		\$ 6,762	

Student Financial Aid is the functional area of the University responsible for administering Financial Aid to students. It is comprised of funding from student financial aid fees, support from federal and state financial aid awards, institutional programs, as well as numerous private scholarships.

Financial Highlights

In FY 2014-15, the increase in revenues vs. budget was mainly driven by higher departmental scholarships \$3.4M, Bright Futures Scholarships \$1.8M, Florida Student Assistance Grant (FSAG) \$1.8M and Pell grants \$0.8M; offset by a decrease in institutional non-need based scholarships of \$1.8M. The increase in departmental scholarships is due to a lag of implementing an accounting change whereby revenues and expense are recorded in the original funding source instead of in the Financial Aid Fund; anticipated to be fully implemented in Fall 2015. FSAG allocations from the state were higher than anticipated. Bright Futures and Pell grants were higher than budget due to more eligible students qualifying for awards and an increase in the maximum Pell award from \$5,635 to \$5,730 per student, respectively. The increase in expenses is driven by the same factors as revenues, except for institutional aid where the University has utilized financial aid fund balances to support the need-based student population totaling \$3.0M.

Revenue projections for FY 2015-16 are flat vs. FY 2014-15 forecast. The enrollment strategy to increase the number of high achieving students through merit-based scholarships is to invest \$3.4M, and the impact in the maximum Pell Grant award from \$5,645 to \$5,730 is \$2.9M, offset by stricter eligibility requirements for Bright Futures Scholarships (SAT eligibility score for the Florida Medallion Scholars was raised from 1020 to 1170 and ACT eligibility score from 22 to 26) resulting in lower revenues of \$1.9M, lower allocations (back to original allocation) of \$1.8M from the state for FSAG, and the implementation of the accounting change for departmental scholarships of \$3.3M. FY 2015-16 expenses are lower than FY 2014-15 forecast and reflect the changes described above for revenues and non-recurrence of need-based spend down of fund balance in FY 2014-15.

OPS expense includes Federal Work Study. The University and department match of 25% of the award implemented to offset award obligations after federal funding cuts and a lack of historical supplemental funding, continues into FY 2015-16.

Student Financial Aid includes institutional aid revenues which are derived from financial aid fees to students (net of administrative costs), allocation from tuition differential fee (30% of tuition fees collected), University strategic allocations and E&G tuition allocations. FY 2015-16 budgeted revenue of \$38.9M is projected to increase by \$1.6M vs. FY 2014-15 budget, mainly driven by the enrollment strategy to increase the number of high achieving students which will be funded by additional institutional funds.

**Florida International University
Financial Summary
Concessions**

	Final Budget	Forecast	Forecast vs.	Requested Budget	Forecast vs.
<i>(In thousands of dollars)</i>	2014-15	2014-15	Final Budget	2015-16	Requested Budget
Operating Revenues	\$ 756	\$ 789	\$ 33	806	\$ 16
<u>Expenditures</u>					
Salaries and Benefits	-	4	4	-	(4)
OPS	104	57	(47)	-	(57)
Expense	652	607	(45)	806	198
OCO	-	-	-	-	-
Total Operating Expenses	756	668	(88)	806	138
Net Operating Income	-	121	121	-	(121)
Investment Revenues	-	-	-	-	-
Change in Net Assets	-	121	121	-	(121)
<u>Fund Balance</u>					
Beginning Fund Balance	736	691		812	
Institutional Transfers	-	-		-	
Change in Net Assets	-	121		-	
Ending Fund Balance	\$ 736	\$ 812		\$ 812	

This activity contains all the commission based revenues from beverage and pouring, snack vending as well as student housing laundry machines. The commission revenues in the concession fund are used to support the purchase of food and refreshment items at university-wide events, faculty and staff recruitment, commencements, training, lecture series, board of trustees, student housing socials and convocation events.

Financial Highlights

The beverage pouring and vending contract with Pepsi provides an annual amount for sponsorship in addition to commission on product sales. Pepsi will provide an annual sponsorship for exclusive pouring rights valued at \$2.7M over the life of the contract. The agreement was recently renewed for an additional four-year term ending on March 15, 2019. The Concessions fund will receive \$325K of Pepsi sponsorship revenue in FY 2015-16.

The increase in forecast revenues for FY 2014-15 was due to higher vending sales and laundry machine revenues. This increase is attributed to the installation of FIU One Card readers, strong credit card sales on vending and laundry machines at both Modesto A. Maidique Campus (MMC) and Biscayne Bay Campus (BBC) coupled with more laundry machines. The favorable variance in expenses represents savings in utilities, repairs and maintenance in vending operations and Same-Sex-Domestic-Partner (SSDPS) benefits now covered under the state's benefits programs.

The increase in revenues for FY 2015-16 vs. FY 2014-15 forecast is driven primarily by higher sales due to telemetry inventory replenishment technology and higher beverage sales at BBC as a result of higher traffic generated by the new Royal Caribbean International training facility and MAST@FIU program. FY 2015-16 expenses are expected to increase vs. FY 2014-15 forecast as incremental revenues and prior year savings are allocated in support of university-wide events and vending operations.

**Florida International University
Financial Summary
FIU Athletics Finance Corp**

	Final Budget	Forecast	Forecast vs.	Requested Budget	Forecast vs.
<i>(In thousands of dollars)</i>	2014-15	2014-15	Final Budget	2015-16	Requested Budget
Total Revenues	\$ 3,555	\$ 3,762	\$ 207	\$ 3,451	\$ (311)
<u>Expenditures</u>					
Salaries	-	-	-	-	-
OPS	-	-	-	-	-
Expense	892	1,138	246	776	(362)
OCO	-	-	-	-	-
Net Unrealized Investment Loss	-	33	33	-	(33)
Debt Service Interest	1,455	1,423	(32)	1,438	15
Total Operating Expenses	2,346	2,594	248	2,214	(379)
Net Operating Income	1,209	1,169	(40)	1,237	68
Principal Payment of Debt	(677)	(677)	-	(697)	(20)
Change in Net Assets	532	492	(40)	539	47
<u>Net Assets</u>					
Beginning Net Assets	4,460	5,266		5,758	
Change in Net Assets	532	492		539	
Total Net Assets	\$ 4,992	\$ 5,758		\$ 6,297	

The Athletics Finance Corp serves as the entity to finance and operate the FIU Football Stadium. Primary sources of revenues are transferred into the AFC from the University's Athletics Department and include beverage vending and pouring contract support, naming rights, premium suite and ticket revenues and a percentage of athletic student fees (per statute 1010.62). These revenue streams are pledged for the annual debt service associated with the stadium's construction cost.

Financial Highlights

FY 2014-15 revenue is \$0.2M over budget mainly due to additional support from FIU Foundation, additional outside events, and new field naming rights by Ocean Bank. These increases are partially offset by a decline in suite revenue and lower concessions revenue.

FY 2014-15 operating expenses are slightly higher than budgeted due to unanticipated stadium scoreboard repairs, overages in game day costs including professional services, higher janitorial costs associated with additional outside events, and repairs to camera equipment to comply with Conference USA requirements.

FY 2015-16 revenues are projected to be \$0.3M less than current year forecast due to a one-time transfer from FIU Foundation for \$0.2M occurring in FY 2014-15 due to increased expenditures in FY 2014-15. Additionally, there is a slight decrease in ticket revenue due to fewer home games.

FY 2015-16 expenses are \$0.4M less than forecast and driven by savings in game day expenses as a result of fewer home football games.

Florida International University
Financial Summary
FIU Foundation Inc.

	Final Budget	Forecast	Forecast vs.	Requested Budget	Forecast vs.
(In thousands of dollars)	2014-15	2014-15	Final Budget	2015-16	Requested Budget
REVENUES:					
<u>Contributions:</u>					
Endowments	\$ 19,704	\$ 6,100	\$ (13,604)	\$ 9,958	\$ 3,858
Scholarships & Programs					
(Non-Endowed)	18,504	17,854	(650)	15,230	(2,624)
Building Funds	7,321	743	(6,578)	782	39
Annual Fund	1,418	959	(459)	1,030	71
Pledged Revenue	-	-	-	-	-
Total Contributions	46,947	25,656	(21,291)	27,000	1,344
<u>Other Revenues:</u>					
MARC Building - Rental Income	1,694	1,909	215	1,694	(215)
Foundation Enterprise Holdings I	190	216	26	197	(19)
Foundation Enterprise Holdings II	75	56	(19)	56	(0)
Foundation Enterprise Holdings III	187	215	28	215	-
Foundation Enterprise Holdings IV	50	97	48	43	(54)
Estimated Investment Returns	14,406	8,771	(5,635)	12,220	3,449
Total Other revenues	16,603	11,264	(5,339)	14,425	3,161
Total Revenues	63,549	36,920	(26,629)	41,425	4,505
EXPENDITURES:					
<u>University Programs:</u>					
Scholarships & Programs	14,591	12,435	(2,156)	15,976	3,541
Building Funds	1,643	2,311	668	1,243	(1,068)
Annual Fund	975	963	(12)	2,171	1,208
Total University programs	17,210	15,709	(1,501)	19,390	3,681
<u>Operational:</u>					
MARC Building	692	443	(251)	608	165
Foundation Enterprise Holdings I	166	155	(11)	178	23
Foundation Enterprise Holdings II	73	54	(19)	55	1
Foundation Enterprise Holdings III	187	164	(23)	176	12
Foundation Enterprise Holdings IV	48	95	47	43	(52)
Administrative Reserve	1,783	1,877	94	1,599	(278)
General Reserve	6,219	5,247	(972)	5,828	581
Total Operational Expenditures	9,169	8,035	(1,134)	8,488	453
Total Operating Expenses	26,379	23,744	(2,635)	27,878	4,134
Net Operating Income	\$ 37,170	\$ 13,176	\$ (23,994)	\$ 13,548	\$ 373

Notes: Pending Foundation Board of Directors approval.

Florida International University
Financial Summary
FIU Foundation Inc.

Financial Highlights

Revenues:

Cash contributions for FY 2015-16 are comprised of pledge payments on existing receivables, cash installments on expected new gifts and other outright or recurring cash gifts to the Foundation. Of the \$27.0M budgeted, 37% or \$9.7M is endowed, 56% or \$3.4M is non-endowed, 3% or \$6.4M is for buildings, and the remaining 4% is unrestricted annual revenues.

MARC building rental income is projected to be \$1.7M for fiscal year 2015-16, which is flat relative to the current year budget. Tenants of the MARC building consist of the Office of Research and Economic Development, College of Business, University College, Treasury, College of Medicine, University Advancement, the Foundation office, and FPL. The MARC Building is currently operating at 100% occupancy; however a 5% vacancy rate has been built into the budget.

Foundation Subsidiaries represent the operating budget of several properties acquired since 2011, and which are included in the Foundation budget.

Foundation Enterprise Holdings I is a wholly-owned subsidiary of the Foundation consisting of 5,353 square feet of commercial real-estate on Washington Avenue on Miami Beach. Budgeted revenues for FY 2015-16 include rental income from three building tenants, common area maintenance (CAM); there is a vacancy rate of 10% built into the budget.

Foundation Enterprise Holdings II is a single member LLC currently holding the Jewish Museum of Florida-FIU (JMOF) - FIU building. Budgeted revenues in FY 2015-16 of \$56K are derived from transfers made from the Foundation to support building expenses.

Foundation Enterprise Holding III is a single member LLC currently holding real property located on 100 East Flagler Street. In FY 2015-16, budgeted revenues of \$0.2M consist of expected lease rental payments from Wolfsonian-FIU to cover building expenses.

Foundation Enterprise Holdings IV (FEH IV) is a single member LLC currently holding real property in Islamorada that supports the Aquarius Reef Base project.

Investment returns for FY 2015-16 are projected at 5% or \$12.2M and assume a \$235M beginning fund value and net cash flows into the portfolio consistent with budgeted cash receipts and expenses.

Expenses:

Scholarships and Programs expenses for FY 2015-16 are increasing by 28% over FY 2014-15 forecast and are budgeted at \$16.0M. The College of Medicine, Wolfsonian-FIU, College of Business, JMOF, and College of Law account for 56% of the total Scholarships and Programs expense.

Donated building funds proceeds of \$1.2M, which is \$0.4M less than the current year budget, has been requested to cover \$1.0M of renovations and improvements to existing facilities, mainly Hospitality Management Dining Facility, College of Business Building Complex, and Wolfsonian-FIU. The additional \$0.2M was budgeted in the current year to cover design costs for the International Center for Tropical Botany (ITCB) but not used and rolled over to FY 2015-16.

MARC building expenses are expected to total approximately \$0.6M in FY 2015-16, which represents a 12% decrease relative to the current year budget but a 37% increase relative to the current year forecast. Current year savings were mainly a result of lower interest payments, as well as a credit related to the reversal of a prior year building renovation expense that should have been capitalized. The main drivers of the variance with forecast are two non-recurring expenses, one for \$30K for lit signage for exterior of the building (budgeted but not incurred in the current fiscal year) and a second for \$40K related to elevator finishes. It should be noted that the budget does not include the payment for the principal portion of the note payable due in FY 2015-16 of \$745,000.

Foundation Enterprise Holdings expenses reflect customary costs related to owning commercial real estate including management fees, replacement reserve, bank fees, repairs and maintenance, other building costs, and real estate taxes. In FY 2015-16, expenses related to the Washington Avenue Properties have been budgeted at \$178K, Jewish Museum of Florida-FIU at \$14K, Wolfson properties at \$176K, and the Islamorada site at \$43K.

**Florida International University
Financial Summary
FIU Health Care Network**

	Final Budget	Forecast	Forecast vs.	Requested Budget	Forecast vs.
<i>(In thousands of dollars)</i>	2014-15	2014-15	Final Budget	2015-16	Requested Budget
Total Revenues	\$ 11,138	\$ 5,620	\$ (5,518)	\$ 3,959	\$ (1,661)
<u>Expenditures</u>					
Salaries	7,171	5,274	(1,897)	1,175	(4,099)
OPS	1,078	514	(564)	76	(438)
Expense	3,473	2,735	(738)	1,705	(1,030)
OCO	-	-	-	-	-
Debt Service Interest	112	113	0	180	67
Total Operating Expenses	11,834	8,636	(3,199)	3,136	(5,499)
Net Operating Income	(697)	(3,016)	(2,319)	823	3,839
Change in Net Assets	(697)	(3,016)	(2,319)	823	3,839
<u>Net Assets</u>					
Beginning Net Assets	1,218	1,381		1,381	
Institutional Transfers	-	3,016		-	
Change in Net Assets	(697)	(3,016)		823	
Total Net Assets	\$ 522	\$ 1,381		\$ 2,203	

The FIU Health Care Network (HCN) serves as the entity for the collection and administration of income generated from the University's clinical operations. Pursuant to FL BOG regulation 9.017 governing SUS Faculty Practices, the distribution of all faculty practice funds will be for the improvement and support of the academic mission of FIU.

The FIU Health Care Network provides primary care and select specialty care through the College of Medicine. HCN provides management services to support clinical operations throughout the University. The budget reflects the management services portion provided by HCN and does not include the clinical services.

Financial Highlights

FY 2014-15 revenues are \$5.5M below expectations. HCN budgeted FY 2014-15 revenues assuming that all lines of service would see a significant increase as a result of greater market share under both the Affordable Care Act and Managed Care Medicaid. However, HCN did not reap the benefits expected as HCN health specialists lost hospital contracts resulting in fewer cases than budgeted. HCN primary care providers did not fare better as the projected assignees from managed care companies did not materialize. As a result of these shortfalls, HCN undertook a restructuring effort that included closing sites, terminating providers, staff layoffs, and canceling contracts in January 2015. As a result of restructuring, HCN will have a \$3.2M savings in operating expenses, but this savings is not sufficient to cover the lost revenue due to the new health care laws. FY 2014-15 operations will result in a \$3M loss, which was offset by a restructured loan between FIU and HCN resulting in an additional \$3,015,652 available to HCN to cover the operating loss while HCN's planned restructuring is completed.

In FY 2015-16, HCN will be transitioning to a new operating model that provides management services to medical practices and Student Health. FY 2015-16 revenues are derived from management fees and other non-clinical projects and are \$1.7M less than FY 2014-15 forecast. Clinical revenues billed and collected will pass through to the colleges and units, which will bear these endeavors as they are aligned with the academic mission of the colleges and or units. Expenses are \$5.5M less than FY 2014-15 as a result of HCN's transition from clinical to management operations.

Florida International University
Financial Summary
FIU Self-Insurance Program

	Final Budget	Forecast	Forecast vs.	Requested Budget	Forecast vs.
<i>(In thousands of dollars)</i>	2014-15	2014-15	Final Budget	2015-16	Requested Budget
Total Revenues	\$ 371	\$ 327	\$ (44)	\$ 332	\$ 5
<u>Expenditures</u>					
Salaries	-	-	-	-	-
OPS	-	-	-	-	-
Expense (Admin. & Overhead)	3	3	(0)	-	(3)
OCO	-	-	-	-	-
Incurred But Not Reported - Contingent Liability Expense	368	325	(43)	332	7
Total Operating Expenses	371	327	(43)	332	5
Net Operating Income	0	(0)	(0)	-	-
Investment Earnings	-	-	0	-	(0)
Change in Net Assets	0	(0)	(0)	-	(0)
<u>Fund Balance</u>					
Beginning Fund Balance	(0)	-		(0)	
Change in Net Assets	0	(0)		-	
Institutional Transfer	-	-		-	
Ending Fund Balance	\$ (0)	\$ (0)		\$ (0)	

The Self-Insurance Program has been established by the Florida Board of Governors regulation 10.001 to provide professional liability protection to the Florida Board of Governors, the FIU Board of Trustees, and other authorized entities and individuals. The Self-Insurance Program (SIP) entity serves to record the activities associated with the Self-Insurance Program and is subject to oversight by the SIP Council.

The SIP includes coverage for the clinical activities of the Colleges of Medicine, Nursing, and University Health Services. Revenues include funding for premium contributions, claims, and insurance premiums directly associated with the SIP. In addition, provisions are made for administrative expenses primarily for the University of Florida as the SIP administrator.

Financial Highlights

The FY 2014-15 revenue is \$43K less than budget due to the nature and timing of the SIP approved premiums, which required an estimate based on prior year actuals for budget preparation. FY 2015-16 budgeted revenues are also based on current estimates of SIP related costs as the SIP Council has not approved premiums for FY 2015-16. The FY 2015-16 revenue budget is in line with FY 2014-15 actuals.

FY 2014-15 operating expenses mirror revenues and are \$44K less than budget. FY 2015-16 operating expenses mirror revenues and are based on current estimates since the SIP Council has not approved premiums for FY 2015-16.

**Florida International University
Financial Summary
FIU Research Foundation, Inc.**

	Final Budget	Forecast	Forecast vs.	Requested Budget	Forecast vs.
<i>(In thousands of dollars)</i>	2014-15	2014-15	Final Budget	2015-16	Requested Budget
Total Revenues	\$ 80	\$ 123	\$ 43	\$ 30	\$ (93)
<u>Expenditures</u>					
Expense	43	268	225	29	(239)
Debt Service Interest	-	-	-	-	-
Total Expenditures	43	268	225	29	(239)
Net Operating Income	37	(145)	(182)	1	146
Principal Payment of Debt	-	-	-	-	-
Unrealized Gains & Losses	-	-	-	-	-
Change in Net Assets	37	(145)	(182)	1	146
<u>Net Assets</u>					
Beginning Net Assets	214	222		77	
Change in Net Assets	37	(145)		1	
Institutional Transfers	-	-		-	
Total Net Assets	\$ 251	\$ 77		\$ 78	

The FIU Research Foundation serves as an agent with respect to special grants awarded to the University. These activities and the entire amount of the grant is recognized by FIU in the Sponsored Research Development Trust Fund and is not in the budget above.

Financial Highlights

FY 2014-15 revenue funding is from royalty income received by Office of Research and Economic Development plus additional cash transfers to cover audit, accounting, professional development, and economic development efforts.

FY 2014-15 operating expenses include audit and accounting fees, travel related to international research partnerships, and one-time funding for the Florida Advanced Manufacturing Research Center initiative with the University of Central Florida.

FY 2015-16 projected revenues are expected to come from royalty income for technology management, commercialization, and research development efforts.

FY 2015-16 projected operating expenses are for audit and accounting fees, foreign country ventures, and professional services related to research development, technology management, and commercialization activities.

**Florida International University
Financial Summary
University Treasury Operations**

	Final Budget	Forecast	Forecast vs.	Requested Budget	Forecast vs.
<i>(In thousands of dollars)</i>	2014-15	2014-15	Final Budget	2015-16	Requested Budget
Investment Revenues	\$ 14,827	\$ 5,802	\$ (9,025)	\$ 14,260	\$ 8,458
Operating Expenditures	\$ (7,277)	\$ (5,299)	\$ 1,978	\$ (7,089)	\$ (1,790)
Net Revenues	\$ 7,550	\$ 503	\$ (7,047)	\$ 7,171	\$ 6,668
Net Operating Income	7,550	503	(7,047)	7,171	6,668
Investment Earnings Distribution	(67)	(314)	(247)	(255)	59
Operational Transfers	-	(2,062)	(2,062)	-	2,062
Change in Net Assets	\$ 7,483	\$ (1,873)	\$ (9,356)	\$ 6,916	\$ 8,790

Treasury Operations revenue consists of earnings from the University's investment portfolio. Earnings include interest income, realized gains (which are reinvested each month) and unrealized gains / losses.

Financial Highlights

Investment earnings in FY 2014-15 are expected to be lower than budget due to unrealized losses in the Strategic Capital and Reserve Pools. Overall net investment returns are projected to be lower than the budget (1.6% vs 4.0%). The Strategic Capital and Reserve Pools are projected to earn 2.0% and the Working Capital Pool 1.1%. FY 2014-15 forecasted expenses are expected to be lower than budget due to less merit-based scholarship expenses (\$3.2M vs \$5.0M) and lower investment fees.

Investment earnings are projected to be 4% in FY 2015-16. FY 2015-16 expenses are expected to increase vs. FY 2014-15 forecast due to higher merit-based scholarship expenses.

Investments Earnings are distributed to Educational and General (E&G) carry forward, Auxiliary Enterprises and Financial Aid funds. E&G funds receive the State Treasury Special Purpose Investment Account (SPIA) rate and the non-E&G funds receive the risk free rate (30-Day T-Bill). FY 2014-15 distributions are forecasted to be significantly higher than plan due to higher SPIA interest rates. FY 2015-16 distributions are projected to be slightly lower than FY 2014-15 due to higher expenses.

In FY 2010-11, Treasury Operations entered into a working capital agreement with Athletics, in which four annual disbursements will be made totaling \$5.0M. The first, second, third and fourth disbursements were made in June 2011, December 2011, June 2013 and June 2014 in the amounts of \$1.9M, \$1.8M, \$0.9M, and \$0.4M respectively. These disbursements are reflected as operational transfers.

In FY 2013-14, Treasury Operations agreed to support Financial Aid merit-based scholarship initiatives from FY 2014-15 through FY 2017-18 with maximum annual funding of \$5.0M. The funding from Treasury is dependent on available returns as determined by investment market conditions.

In FY 2013-14, Treasury agreed to fund the redemption of the Series 1995 Parking Bonds (\$1.8M) and to pay the accrued interest on the Series 1999 and 2002 Parking Bonds (\$0.2M) as part of refunding provisions in the Series 2013 Parking Bonds. Treasury will be reimbursed by the semi-annual Build America Bonds subsidy payments.

Florida International University
Financial Summary
Fixed Capital Outlay

STATE UNIVERSITY SYSTEM PROJECTS ¹
2015-16

PUBLIC EDUCATION CAPITAL OUTLAY (PECO)/ CAPITAL IMPROVEMENT

School of International and Public Affairs (MMC)	\$ 15,000,000
Critical Deferred Maintenance	\$ 2,000,000
Satellite Chiller Plant Expansion (MMC)	\$ 8,100,000
Strategic Land Acquisition	\$ 20,000,000
TOTAL	\$ 45,100,000

MAINTENANCE REPAIR RENOVATION AND REMODELING

\$ -

CAPITAL IMPROVEMENT TRUST FUND (CITF) PROJECTS ²

\$ 7,000,000

TOTAL

\$ 52,100,000

Notes:

¹ All amounts are subject to legislative approval

² Capital Improvement Trust Fund (CITF): Capital Improvement Trust Fund Fee projects are authorized by Florida Statutes; generally, an appropriation is requested every two or three years based on availability of funds.

Date: June 3, 2015

Subject: Amendment to FIU-1101 Tuition and Fees Schedule Regulation for the 2015-2016 academic year

Proposed Committee Action:

Recommend that the Florida International University Board of Trustees (the BOT) approve the proposed amendment to regulation FIU-1101 Tuition and Fees Schedule to increase the Activity and Service Fee and delegate authority to the University President to approve any subsequent amendments that are based on comments to the Regulation received from the Board of Governors (BOG) as a result of the regulation-making process.

Background Information:

The University Fee Committee has recommended an increase in the Activity and Service Fee of \$1.98 per credit hour. The proposed increase will raise the Activity and Service Fee from \$12.87 per student credit hour to \$14.85 per student credit hour. For College of Medicine students, who pay a fixed tuition and fee amount, the increase totals \$79.20 per academic year.

The University President has approved the fee increase after consultation with the Student Government Association presidents.

In accordance with Florida Statutes §1009.24 and BOG Regulation 7.003 Fees, Fines and Penalties, the Committee was comprised of 50% (4) students and 50% (4) faculty/staff of which one served as chairperson. The following procedure was used by the Committee:

1. The Committee held a total of four meetings, including two public hearings.
2. The public hearings were advertised (through the student newspaper, electronic messaging, and social media) and held at the Modesto A. Maidique campus and Biscayne Bay campus to hear comments and address concerns from the University community.
3. After the hearings, the Fee Committee convened to discuss and vote on the proposal. The vote of the Committee was all in favor.
4. The recommendation was forwarded to and approved by the University President.

The Regulation includes information on fees and therefore, in accordance with the BOG's Regulation Development Procedure, the University Administration is required to submit the regulation to the BOG for approval.

The University President will report to the BOT at its next regularly scheduled meeting on any substantive change requested or made to the Regulation as a result of comments received from the BOG as part of the regulation-making process

**THE FLORIDA INTERNATIONAL UNIVERSITY BOARD OF TRUSTEES
FLORIDA BOARD OF GOVERNORS
NOTICE OF AMENDMENT OF REGULATION**

REGULATION TITLE: Tuition and Fees Schedule
REGULATION NO.: FIU-1101

SUMMARY: The regulation provides the tuition and associated fees charged to students attending FIU. No increases are proposed except for a 15% increase to the activity & service fee for all programs. Otherwise, this regulation remains unchanged.

TEXT OF REGULATION: The full text of the Amended Regulation can be viewed below and on the website of The Florida International University Board of Trustees, <http://regulations.fiu.edu>. If you would like a copy of the Amended Regulation, please contact Eli Deville, Special Assistant to General Counsel, Office of the General Counsel, devillee@fiu.edu (305) 348-2103.

AUTHORITY: Board of Governors Regulations 1.001, 7.001, and 7.003 and the 2014 General Appropriations Act.

NAME OF PERSON INITIATING PROPOSED REGULATION: Kenneth Jessell, CFO and Senior Vice President

ANY PERSON SEEKING TO COMMENT ON THE PROPOSED REGULATION MUST SUBMIT COMMENTS IN WRITING TO THE CONTACT PERSON LISTED BELOW. ALL WRITTEN COMMENTS MUST BE RECEIVED BY THE CONTACT PERSON WITHIN 14 CALENDAR DAYS OF THE DATE OF PUBLICATION OF THIS NOTICE.

THE CONTACT PERSON REGARDING THIS REGULATION IS: Eli Deville, Special Assistant to General Counsel, Office of the General Counsel, Florida International University, 11200 SW 8th Street, PC 511, Miami, FL 33199. Email: devillee@fiu.edu. Phone: 305-348-2103, Fax: (305) 348-3272.

DATE OF PUBLICATION: May 1, 2015

THE FULL TEXT OF THE PROPOSED AMENDED REGULATION IS PROVIDED BELOW:

FIU 1101 Tuition and Fees Schedule

(1) Tuition is defined as the basic fee charged to a student for enrollment in credit courses provided by the Florida International University and the out-of-state fee assessed to non-residents. Tuition and associated fees consist of the following:

1. Tuition (basic fee);
2. Student Financial Aid Fee;
3. Capital Improvement Trust Fund Fee;
4. Health Fee;
5. Athletic Fee;
6. Activity and Service Fee;
7. Tuition Differential Fee (Undergraduates); and
8. Technology Fee.

In addition to the fees set forth in (1)8. above, a non- resident student, as defined by the Florida Board of Governors, will pay the Out-of-State Fee and the Non-Resident Student Financial Aid Fee.

(2) Registration is defined as consisting of two components:

(a) Formal enrollment in one or more credit courses approved and scheduled by the University; and

(b) Payment of tuition and associated fees, or other appropriate arrangements for payment (installment payment, deferment, or third party billing), for the courses in which the student is enrolled.

(3) A student is liable for tuition associated with all courses for which the student is registered at the end of the drop/add period. The fee payment deadline shall be as determined by the University.

(4) The following tuition and associated fees shall be levied and collected on a per credit hour basis, effective the fall semester indicated for each student regularly enrolled, unless provided otherwise by law, or Board of Governors or University regulation.

(a) Undergraduate – Fall ~~2014~~2015

	Undergraduate	
	<u>Resident</u>	<u>Non Resident</u>
<u>Fee – Per Credit Hour</u>		
Tuition	\$105.07	\$105.07
*Tuition Differential ¹	\$52.29	\$52.29
Out of State Fee	---	\$393.62

¹ Tuition Differential fee shall not be charged to students who are beneficiaries of prepaid tuition contracts and exempt under the requirements as described in Florida Statutes section 1009.24 or to any student who was in attendance at FIU before July 1, 2007, and who maintains *continuous enrollment.

* For purposes of the Tuition Differential fee, the Graduate fees, and the Law fees, “continuous enrollment” means the student has not been absent from the University for two (2) or more consecutive terms (excluding summer terms and military withdrawals.)

Financial Aid	\$5.25	\$5.25
Out of State Financial Aid	---	\$19.68
Capital Improvement Trust Fund	\$6.76	\$6.76
Activity & Service	\$12.87 \$14.85	\$12.87 \$14.85
Athletic	\$16.10	\$16.10
Technology Fee	\$5.25	\$5.25

(b) Graduate – Fall ~~2014~~2015²

	Graduate	
	Student enrolled prior to Fall 2006	
	<u>Resident</u>	<u>Non Resident</u>
<u>Fee – Per Credit Hour</u>		
Tuition	\$362.71	\$362.71
Out of State fee	---	\$520.05
Financial Aid	\$18.13	\$18.13
Out of State Financial Aid	---	\$26.00
Capital Improvement Trust Fund	\$6.76	\$6.76
Activity & Service	\$12.87 \$14.85	\$12.87 \$14.85
Athletic	\$16.10	\$16.10
Technology Fee	\$18.13	\$18.13

	Graduate	
	Students enrolled in Fall 2006 or thereafter	
	<u>Resident</u>	<u>Non Resident</u>
<u>Fee – Per Credit Hour</u>		
Tuition	\$379.95	\$379.95
Out of State Fee	---	\$520.05
Financial Aid	\$18.99	\$18.99
Out of State Financial Aid	---	\$26.00
Capital Improvement Trust Fund	\$6.76	\$6.76
Activity & Service	\$12.87 \$14.85	\$12.87 \$14.85
Athletic	\$16.10	\$16.10
Technology Fee	\$18.99	\$18.99

² The additional Graduate fees for students enrolled in Graduate programs in the Fall 2006 or thereafter shall not apply to a graduate student who was enrolled in a graduate program prior to Fall 2006, and such student's enrollment has not lapsed in four terms before re-enrolling in the same graduate program. Effective Spring term 2009, the additional fees for students enrolled in the fall 2006 or thereafter shall not apply to a graduate student who was enrolled in a graduate program prior to Fall 2006, provided such student maintains *continuous enrollment.

(c) Law – Fall ~~2014~~2015³

Fee – Per Credit Hour	Law	
	Students enrolled prior to Fall 2006	
	<u>Resident</u>	<u>Non Resident</u>
Tuition	\$566.48	\$566.48
Out of State Fee	---	\$437.61
Financial Aid	\$28.32	\$28.32
Out of State Financial Aid	---	\$21.88
Capital Improvement Trust Fund	\$6.76	\$6.76
Activity & Service	\$12.87 <u>\$14.85</u>	\$12.87 <u>\$14.85</u>
Athletic	\$16.10	\$16.10
Technology Fee	\$28.32	\$28.32

Fee – Per Credit Hour	Law	
	Students enrolled in Fall 2006 or thereafter	
	<u>Resident</u>	<u>Non Resident</u>
Tuition	\$593.49	\$593.49
Out of State Fee	---	\$437.61
Financial Aid	\$29.67	\$29.67
Out of State Financial Aid	---	\$21.88
Capital Improvement Trust Fund	\$6.76	\$6.76
Activity & Service	\$12.87 <u>\$14.85</u>	\$12.87 <u>\$14.85</u>
Athletic	\$16.10	\$16.10
Technology Fee	\$29.67	\$29.67

(d) Master of Laws (LLM) Fall ~~2014~~2015

<u>Fee – Per Credit Hour</u>	<u>Resident</u>	<u>Non Resident</u>
Tuition	\$ 715.00	\$715.00
Out of State fee	---	----
Financial Aid	\$ 35.75	\$ 35.75
Out of State Financial Aid	---	----
Capital Improvement Trust Fund	\$ 6.76	\$ 6.76

³ The additional Law fees for students enrolled in the law school in the Fall 2006, or thereafter, shall not apply to a law school student who was enrolled in a law program prior to Fall 2006, and such student's enrollment has not lapsed in four terms before re-enrolling in the same law program. Effective Spring term 2009, the additional fees for students enrolled in the fall 2006, or thereafter, shall not apply to a law school student who was enrolled in a law program prior to Fall 2006, provided such student maintains *continuous enrollment.

Activity & Service	\$12.87 \$14.85	\$12.87 \$14.85
Athletic	\$ 16.10	\$ 16.10
Technology Fee	\$ 35.75	\$ 35.75

(e) **Nursing Practicum Programs Fall ~~2014~~2015**

Master of Science in Nursing in Advanced Adult Gerontology Nurse Practitioner
Master of Science in Nursing in Advanced Child Nurse Practitioner
Master of Science in Nursing in Advanced Family Nurse Practitioner
Master of Science in Nursing in Psychiatric and Mental Health Nurse Practitioner
Master of Science in Nursing in Nurse Administration

	<u>Resident</u>	<u>Non Resident</u>
<u>Fee – Per Credit Hour</u>		
Tuition	\$537.08	\$537.08
Out of State fee	---	\$480.08
Financial Aid	\$26.85	\$26.85
Out of State Financial Aid	---	\$24.00
Capital Improvement Trust Fund	\$6.76	\$6.76
Activity & Service	\$12.87 \$14.85	\$12.87 \$14.85
Athletic	\$16.10	\$16.10
Technology Fee	\$26.85	\$26.85

Master of Science in Nursing in Nurse Anesthetist

	<u>Resident</u>	<u>Non Resident</u>
<u>Fee – Per Credit Hour</u>		
Tuition	\$665.19	\$665.19
Out of State fee	---	\$520.05
Financial Aid	\$33.25	\$33.25
Out of State Financial Aid	---	\$26.00
Capital Improvement Trust Fund	\$6.76	\$6.76
Activity & Service	\$12.87 \$14.85	\$12.87 \$14.85
Athletic	\$16.10	\$16.10
Technology Fee	\$33.25	\$33.25

Master of Science in Athletic Training Education

	<u>Resident</u>	<u>Non Resident</u>
<u>Fee – Per Credit Hour</u>		
Tuition	\$509.73	\$509.73
Out of State fee	---	\$480.08
Financial Aid	\$25.48	\$25.48
Out of State Financial Aid	---	\$24.00

Capital Improvement Trust Fund	\$6.76	\$6.76
Activity & Service	\$12.87 \$14.85	\$12.87 \$14.85
Athletic	\$16.10	\$16.10
Technology Fee	\$25.48	\$25.48

Master of Science in Speech Language Pathology

<u>Fee – Per Credit Hour</u>	<u>Resident</u>	<u>Non Resident</u>
Tuition	\$616.85	\$616.85
Out of State fee	---	\$520.05
Financial Aid	\$30.84	\$30.84
Out of State Financial Aid	---	\$26.00
Capital Improvement Trust Fund	\$6.76	\$ 6.76
Activity & Service	\$12.87 \$14.85	\$12.87 \$14.85
Athletic	\$16.10	\$16.10
Technology Fee	\$30.84	\$30.84

Master of Science in Occupational Therapy

<u>Fee – Per Credit Hour</u>	<u>Resident</u>	<u>Non Resident</u>
Tuition	\$561.23	\$561.23
Out of State fee	---	\$520.05
Financial Aid	\$28.06	\$28.06
Out of State Financial Aid	---	\$26.00
Capital Improvement Trust Fund	\$6.76	\$6.76
Activity & Service	\$12.87 \$14.85	\$12.87 \$14.85
Athletic	\$16.10	\$16.10
Technology Fee	\$28.06	\$28.06

Doctorate in Nursing Practice

<u>Fee – Per Credit Hour</u>	<u>Resident</u>	<u>Non Resident</u>
Tuition	\$537.08	\$537.08
Out of State fee	---	\$480.08
Financial Aid	\$26.85	\$26.85
Out of State Financial Aid	---	\$24.00
Capital Improvement Trust Fund	\$6.76	\$6.76
Activity& Service	\$12.87 \$14.85	\$12.87 \$14.85
Athletic	\$16.10	\$16.10
Technology Fee	\$26.85	\$26.85

Doctorate in Physical Therapy

<u>Fee – Per Credit Hour</u>	<u>Resident</u>	<u>Non Resident</u>
Tuition	\$579.77	\$579.77
Out of State fee	---	\$520.05
Financial Aid	\$28.98	\$28.98
Out of State Financial Aid	---	\$26.00
Capital Improvement Trust Fund	\$6.76	\$6.76
Activity & Service	\$12.87 <u>\$14.85</u>	\$12.87 <u>\$14.85</u>
Athletic	\$16.10	\$16.10
Technology Fee	\$28.98	\$28.98

(5) The following College of Medicine tuition and associated fees shall be levied and collected on an academic year basis, effective the fall semester indicated for each student regularly enrolled, unless provided otherwise by law, or Board of Governor or University regulation.

College of Medicine- Fall ~~2014~~ 2015

<u>Fee - Per Academic Year</u>	<u>College of Medicine</u>	
	<u>Resident</u>	<u>Non Resident</u>
Tuition	\$32,736.83	\$32,736.83
Out of State Fee		\$30,000.00
Financial Aid	\$1,636.84	\$1,636.84
Out of State Financial Aid		\$1,500.00
Capital Improvement Trust Fund	\$270.40	\$270.40
A&S	\$514.80 <u>\$594.00</u>	\$514.80 <u>\$594.00</u>
Athletic	\$664.00	\$664.00
Technology Fee	\$1,636.84	\$1,636.84
Health		\$187.38
Total	\$37,647.09 <u>\$37,726.29</u>	\$69,147.09 <u>\$69,226.29</u>

(6) Effective the Fall 2005 term, during any semester in which a graduate nonresident student has been appointed as a Graduate Assistant for at least .25 FT, the Out-of-State fee for the student shall be \$0.00 per credit hour.

(7) Effective the Fall 2009 term, during any semester in which a graduate nonresident is receiving a full fellowship, the Out-of-State fee for the student shall be \$0.00 per credit hour.

(8) The following fees shall be levied and collected on a per semester basis, effective the fall semester indicated for each student regularly enrolled (excluding College of Medicine students, whose fees are charged on an annual basis), unless provided otherwise by law, or Board of Governors or University regulation.

Fall ~~2014~~2015

	Resident	Non Resident
Fee – Per Semester		
Health	\$93.69	\$93.69
Athletic	\$10.00	\$10.00

(9) Effective the Fall Semester 2009, each student enrolled in the same undergraduate course more than twice shall be assessed an additional sum to cover 100 percent of the full cost of instruction as established by the Board of Governors for each such course in addition to the tuition and associated fees set forth above.

(10) Students in their last year of Law School shall pay a test preparation fee, at cost, to cover test preparation programs offered as part of the law school program of instruction, including a Florida Bar examination preparation course.

(11) Optional fees.

Orientation fee	\$ 35.00
Tuition Installment Service Charge	\$ 15.00
Identification Card (annually)	\$ 10.00
Replacement	\$ 15.00
Fee for Transcript	\$ 10.00
Fee for Diploma replacement	\$ 10.00
Late Payment fee	\$100.00
Late Registration fee	\$100.00
Off-Campus fee	cost
Distance Learning Fee	cost
Fingerprinting	cost
Materials and Supplies fee	cost
Equipment Use Fee	cost
Convenience Fee	cost
Library Fines and Penalties	varies

(12) For students who enter a community college or university for the first time in the 2009-2010 academic year and thereafter, the University shall require the student to pay an excess hour surcharge equal to 50 percent of the tuition rate set forth in (4)(a) for each credit hour in excess of 120 percent of the number of credit hours required to complete the baccalaureate degree program in which the student is enrolled.

(13) For students who enter a community college or university for the first time in the 2011-2012 academic year and thereafter, the University shall require the student to pay an excess hour surcharge equal to 100 percent of the tuition rate set forth in (4)(a) for each credit hour in excess of 115 percent of the number of credit hours required to complete the baccalaureate degree program in which the student is enrolled.

(14) For students who enter a community college or university for the first time in the 2012-2013 academic year and thereafter, the University shall require the student to pay an excess hour

surcharge equal to 100 percent of the tuition rate set forth in (4)(a) for each credit hour in excess of 110 percent of the number of credit hours required to complete the baccalaureate degree program in which the student is enrolled.

(15) The University President is authorized to establish, and determine the cost of, continuing education credit and non-credit courses and programs as provided in Board of Governors' Regulation 8.002. The President may delegate authority for credit courses and programs to the Provost and for non-credit courses and programs to any designee with responsibility for such programs.


(16) In academic years 2009-2010, 2010-2011, 2011-2012, 2012-2013, the President or if delegated, Provost, is authorized to charge up to 15% more than the tuition amount set forth in subsection 4(b) for each respective fiscal year as additional tuition for graduate program(s) in the College of Nursing and Health Professions for which there is additional cost due to clinical curricular requirements; provided such additional tuition shall not exceed the actual additional costs.

(17) Throughout the FIU Regulations where the University is charging a fee or service based on cost, the University President / Designee has the authority to approve the amount of the charge.

Authority: Florida Board of Governors Regulations 1.001, 7.001, and 7.003 and the 2013 General Appropriations Act , History- New 11-3-02, Amended 9-3-03, 8-22-04- 9-1-05, Formerly 6C8-6.010, Amended 6-20-06, 7-20-07,11-20-07, 6-25-08, 9-29-08, 7-14-09, 8-10-10, 7-5-11, 7-9-12, 7-17-13, 10-22-13, 7-14-14, 1-12-15, Amended .

MEMORANDUM

TO: Kenneth Jessell, Senior Vice President and CFO

FROM:  Larry Lunsford, Vice President for Student Affairs

SUBJECT: A&S Fee Committee Recommendation

DATE: March 30, 2015

CC: Kenneth Furton, Provost and Executive Vice President for Academic Affairs

Attached are an introduction letter from Charles Andrews, A&S Fee Committee chair, and supporting documents for the committee's recommendation to increase the A&S Fee by the maximum allowable five percent.

The A&S Fee was last increased in 2012. If there is no increase this year, the next opportunity will be 2018, or six years, between increases. If an increase is not approved in 2018, the next time the A&S Fee comes up will be 2021. That will be nine years without an increase. Since FIU relies on the A&S Fee to fund our two student union buildings and two wellness and recreation centers, various base budget areas, and currently \$3.1 million in off-the-top salaries, which does not include salaries for Graham Center and the wellness and recreation centers, it is imperative that we have an increase in the fee to maintain and increase services and programs for students, which directly relate to the BOG Performance Goals and Outcomes.

Specifically, the programs and services funded by the A&S Fee assist the university in meeting the metrics related to student retention, job placement, and graduation rates. National studies show that students involved on campus and those that live on campus are more likely to be retained and graduate than those that are not involved or do not live on campus.

This increase will enable the SGA to continue to fund the wellness and recreation centers, Career Services, and students unions at a level to address personnel needs as well as deferred maintenance and provide amenities that allow students to study and meet in the student unions and utilize the wellness and recreation centers to exercise and stay fit. Healthy students are capable of performing better in the classroom, being retained, and to graduate.

DIVISION OF STUDENT AFFAIRS
Office of the Vice President

11200 S.W. 8th St., Graham Center 219 • Miami, FL 33199 • Tel: 305-348-2797 • Fax: 305-348-1957 • www2.fiu.edu/~studaff

Florida International University is an Equal Opportunity/Affirmative Action Employer and Institution • TDD via FRS 1-800-955-8771

Merely to maintain the previous level of funding for programs and services to students, I authorized taking \$800,000 from the A&S Accumulated Cash Balance this semester to meet a shortfall in the 2014-15 A&S Budget due to a drop in the projected enrollment last Fall. Otherwise, we will have to cut student programs and services. It is vital that this increase be approved to ensure the level and quality of programs and services as well as to avoid returning to the Accumulated Cash Balance, which should be retained for unexpected crises and emergencies. The A&S Fee Committee, comprised of four major student leaders from MMC and BBC, unanimously recommended the fee increase. In addition, the increase also received a rare editorial endorsement from *The Beacon*.

Please let me know if I can provide further information or assistance. I look forward to your response and am hopeful that this can be taken to the Board of Trustees at their June meeting.

March 19, 2015



Dr. Larry Lunsford
Vice President for Student Affairs
Florida International University
Miami, FL 33176

Dear Vice President Lunsford:


As chair of the Activity and Service Fee Committee this year, I am pleased to forward our recommendations for student fees for the 2015-16 year. Specifically, the committee has recommended that the student Activity and Service Fee be increased by five percent, which amounts to approximately \$1.98 per student credit hour. The committee was advised that the actual amount of the per credit hour increase can only be estimated at this time due to formulaic restrictions, but have agreed that regardless of the actual dollar figure, the five percent is the recommendation. It is estimated that the activity and service fee will increase from \$12.87 to \$14.85 per credit hour, and if approved by the University Board of Trustees, will become effective in the Fall 2015 term.

The additional revenue from the recommended fee increase will be approximately \$1,869,000 for 2015-16. The committee members recognized that there is valid justification to increase the fee to the maximum allowable five percent. The committee members also recognized general student support for these fees to support the university's performance metrics.

The committee held a total of four meetings, which included two days for an open forum public hearing at each campus. Furthermore, the public hearings were publicized via The Beacon newspaper, LCD displays in the Graham Center, Wolfe Center, student Housing, and the Engineering Center as well as the electronic message board at the entrance of the BBC campus. The Student Government Council (SGC) at MMC and BBC posted the announcement of the hearing on their website as well as announcing the hearings through social media and the "Orgsync" club organization message system.

All committee members were present at the initial meeting. All committee members were present at the final meeting (Alexis Catalayud and Jazmin Felix were in attendance via telephone). Three committee members attended the public hearing at BBC and six attended the MMC public hearing. The final vote of the committee on the fee increase was unanimous. I attach copies of the Fee Committee membership, Florida Statute 1009 dealing with fees and the allowable fee increase, and a summary of the student fees at each SUS institution in 2014. If you have any questions, please contact me.

Respectfully,


Charles Andrews, Ed.D.
Chairperson

c: Matilde Gramling
Fee Committee Members

STUDENT AFFAIRS
Office of the Vice President

11200 S.W. 8th St. • Graham Center, 219 • Miami, FL 33199 • Tel: 305-348-2797 • Fax: 305-348-1957 • www2.fiu.edu/~studaff

University Fee Committee, 2015-16

Summary of Meetings and Activities

March 2015

The University Fee Committee was appointed by President Rosenberg's designee, Vice President Larry Lunsford, in January of 2015. The four student voting members were Alexis Catalayud, Lauren Sippin, Jazmin Felix and Ashley Reid. The four faculty/staff voting members were Joseph Paulick, Mirta De Leon, Aparajita Maitra and Dr. Charles Andrews who was also Chairperson. Other interested parties attending meetings included Diana de Castro, Matilde Gramling, and personnel from the Career Services Offices, the MMC Recreation Center, and Campus Life offices at both campuses. Dr. Lunsford attended the first meeting and gave the opening charge to the committee.

Two meetings were held by the committee, as well as two public hearings.

February 23, 2015: First Committee Meeting

Larry Lunsford explained that the Activity and Service (A&S) Fee is up for potential increase a maximum of 5% every 3 years at FIU. Dr. Lunsford encouraged the committee to keep in mind how increasing this fee would assist the University to meet performance metrics. There is a need to focus on job placement, retention, and graduation rates.

Relevant information to assist with decision-making was provided to the committee members during this first meeting. This information included: the committee members roster, Florida Statute 1009.24 (2014) relating to increasing local fees (Athletics fee, A&S Fee and Health Fee), a comparison of FIU local fees to the other State universities' local fees, and the calculation of the fee cap and 5% limit which is prescribed by law. Charlie Andrews discussed the contents of the packet and explained that the 5% increase, as of right now, translates to approximately \$1.98 per credit but that the dollar value could change slightly once Spring enrollments are finalized and the formula is re-calculated. He explained how the committee was to make a decision based on a percentage increase. He noted that a 5% A&S Fee increase would change the fee from \$12.87 per student credit hour to approximately \$14.85 per credit hour. Dr. Andrews noted that FIU is below the average in state-wide A&S fees and in total local fees based on a 15 hour credit load. Dr. Andrews introduced Dr. Fernando Figueredo, Director of the Career Services Center at FIU to speak about the Career Service request and how it relates to performance metrics.

Dr. Figueredo presented:

- National recommendation (by NACE) is 1,100 students per career counselor, but FIU currently has 2,400 students per counselor (less than the majority of SUS).
- Tied this information to FIU and the metrics; internships being a major factor in job placement.
- FIU unable to launch plans for internship program without the proper staffing.
- Requesting one coordinator at engineering campus to set up career visits since there are approximately 6,000 students on this campus.

- Also requested is a 0.5 FTE position that will be jointly funded with SIPA to work together toward DC internships with government positions.
- A BBC coordinator to support current position (Harold Clayton).

Dr. Andrews then presented Mr. Robert Frye, Director of the MMC Recreation Center to discuss funding needs related to the expansion project and how the recreation center assists performance metrics by providing a healthy alternate to keep students in school (retention and affinity).

Mr. Frye presented data related to the use of the MMC Recreation Center:

- 410,000 users at the Rec Center
- Built in 2005 for 27,000 students, currently at over 54,000 students
- 63% of FIU graduates come back to use the Rec Center, reflection of the good relationship with alumni
- Gap of approximately \$3,495,406- \$5,125,590 for renovations
- Looking to receive a bridge loan from the university to cover the gap
- Would like to request approximately 1% of the A&S increase to be applied to funding the gap for the renovation.

Public Hearings:

The public hearings were publicized in the university newspaper (The Beacon), through the electronic message board at the entrance of the BBC campus, LCD displays in the Graham Center, Wolfe Center, student Housing complex, and the Engineering building. The Student Government Council (SGC) posted the announcement of the hearing on their website as well as announcing the hearings through social media and the Orgsync club organization messaging system.

February 23, 2015: Biscayne Bay Campus Public Hearing

The first public hearing was held at Biscayne Bay Campus in WUC 155. Eleven individuals attended the hearing, which commenced at 2:20 p.m. and ended at 3:10 p.m.

The chairperson opened the hearing, introduced the committee members present and introduced the request for an increase of 5% amounting to an approximate additional \$1.98 per student credit hour for the Activity and Service fee effective in Fall of 2015. He explained the fee increase process and explained where FIU stood with its current Activity and Service fee amongst the other State University System A&S fees. He summarized the scope of requests justifying the need for an increase in the A&S fee and how the fee can be used to assist the University achieve its performance metric goals. He then introduced the Director from the Career Service Office to explain the Career Service request and how it aligns with the University's performance metrics. Dr. Figueredo provided the same request that he had presented to the committee at its first meeting.

Mr. Frye then presented to the audience the needs for the MMC Recreation Center expansion project. He made the same presentation that was given to the committee.

Questions from the audience were answered. Comments noting that the fee would not cover the list of needs were made. One student asked if the Recreation Center expansion would happen if the A&S fee was not increased. There were general comments about FIU's estimated standing in relation to performance metrics with the other state universities and how an increase in the A&S fee could be used to increase its position. Students asked who made the final determination of where to allocate the increase if it were passed. A graduate student noted how an increase in the A&S fee would not necessarily go to all graduate students but would be felt by all students. The committee did not hear any student in the audience say they did not want an increase.

March 2, 2015: Modesto Maidique Campus Public Hearing

The second public hearing was held at the MMC in GC 150. Twenty individuals attended the hearing. The chairperson could not attend this meeting, therefore Dr. Eric Arneson, Assistant Vice President for Student Affairs conducted the meeting. Dr. Arneson introduced the committee members present and introduced the request for the A&S fee increase. He explained the fee increase process and how the fee was up for consideration of a 5% increase. He noted that the 5% was the maximum that would amount to an approximate \$1.98 per student credit hour. He explained where FIU benchmarked in comparison to the other State University System schools. He introduced the two speakers, Dr. Fernando Figueredo and Mr. Robert Frye who would further explain the two most pertinent requests: for the Office of Career Services, and for the expansion of the MMC Recreation Center. He noted that there were several other requests but that these two were the major needs as they directly related to the performance metrics of internships, jobs after graduation and retention.

Dr. Figueredo presented the same request made at the first committee meeting and the BBC public hearing. Mr. Frye also made the same funding request as was shared at prior meetings.

Questions from the audience ranged from asking when the fee increase would become effective to how the MMC Recreation Center expansion project would affect parking. One student commented that "no one is excited about a fee increase but I can see how this would be warranted." There was a question that asked if the fee committee recommended a fee increase, it would not guarantee that the additional funding would go towards the requests that were discussed in the public forum. It was answered that if fee was passed, only those requests made to the A&S Fee Increase committee would be considered for funding from the increase.

March 6, 2015: Second Committee Meeting

All committee members were present, with Alexis and Jazmin in attendance by telephone. Dr. Andrews asked the BBC students to summarize what was heard from the audience at the BBC public hearing. Ashley and Jazmin recapped that most students understood the need for the increase and were okay

with the 5%, but were not very open to the 1% suggestion toward MMC Rec because they believe the project will be done regardless and prefer the A&S funds to be used in ways that will affect student clubs more directly.

All the members who attended the MMC public hearing then provided their understanding of comments from the audience. In general, all committee members confirmed the fact that students in attendance understood the need for an A&S fee increase and were acceptable to the 5% increase.

Dr. Andrews opened the floor for discussion among the committee members. Each member provided commentary regarding the fee increase request. All members expressed they are in support of the 5% increase but to allow SGA to decide in deliberations whether any funds will be allocated to the Rec Center or not. Furthermore, they felt that in light of the requests justifying the needs for an increase, it was advantageous to recommend a maximum fee increase now since another opportunity may not happen for several more years. The members felt that the cost of a 5% increase (approximately \$1.98) could be estimated to amount to approximately \$60 per year and that is a reasonable figure as might help with the University's performance metrics.

Ashley Reid motioned to vote on recommending a 5% increase, which was moved by Jazmin Felix. Lauren Sippin second the motion and it was passed by unanimous acclamation.

FLORIDA INTERNATIONAL UNIVERSITY
CALCULATION OF FEE CAP AND ALLOWABLE FEE INCREASE

PER FUNDABLE STUDENT CR. HR.:

Fall 2014
 Spring 2015 (Projected)

SCH

Athletics
 Activity and Service Fee

PER STUDENT HEADCOUNT

Fall 2014
 Spring 2015 (Projected)

HEADCOUNT

Athletics
 Health Fee

TOTAL REVENUES (Fall: Spring)

TOTAL STUDENT CREDIT HOURS (Fall: Spring)

TOTAL CREDIT HOUR EQUIVALENT FEE

Adjust for \$2.00 Legislative Increase not part of Cap

ADJ. TOTAL CREDIT HOUR EQUIVALENT FEE

40% CAP

2014-15 Undergraduate Matriculation

40% of Adjusted(1) Undergraduate Matriculation

Room under the 40% Cap

Tuition cap

Max Tuition Cap

Allowable Increase per Credit Hour

Allowable Increase per Headcount

Health (HC)

Athletics (SCH)

Activity & Service (SCH)

2015-16	
2014-15	Revenues
507,463	
515,099	
1,022,562	
\$16.10	\$16,463,248
\$12.87	\$13,160,373
	\$29,623,621
54,100	
51,355	
105,455	
\$10.00	\$1,054,550
\$93.69	\$9,880,079
	\$10,934,629
	\$40,558,250
	1,022,562
	\$39.66
	<u>-\$2.00</u>
	\$37.66
\$105.07	40%
	\$42.02
	\$4.36
5.00%	\$1.98
	\$1.98
	\$19.20
\$93.69	\$93.69
\$16.10	\$16.10
\$12.87	\$14.85

BOG Regulation 7.003 4b

(b) The sum of the activity and service, health, and athletic fees a student is required to pay to register for a course shall not exceed 40 percent of the tuition. Within the 40 percent cap, universities may not increase the aggregate sum of activity and service, health, and athletic fees more than 5 percent per year or the same percentage increase in tuition, whichever is higher..

<i>Maximum Fee increase 5% cap,</i>	\$1.98	<i>This is the fee increase per Student Credit Hour</i>
<i>If \$1.98 is fully applied to Activity & Service, the Activity & Service fee could increase from \$12.87 to</i>	\$14.85	<i>This will represent a 5 % increase in the Activity & Service fee</i>

Note:

Fee cap calculation is currently using projected Spring Enrollment, nonetheless, to reduce the risk of exceeding the cap, the BOT will be provided with calculations based on actual rather than projected student count numbers. An analysis of the fee increase calculation for the maximum cap will be assessed before the BOT meeting using actual rather than projected figures to ensure that approved increases do not exceed statutory limits.

Date: June 3, 2015

Subject: Tuition for Market Rate Programs, 2016-17 Academic Year

Proposed Committee Action:

Recommend that the Florida International University Board of Trustees approve the market rate tuition for the Online Masters of Science in Engineering Management, Online Masters of Science in Computer Engineering, Master of Physician Assistant Studies, and Master of Arts in Disaster Management offered through continuing education beginning academic year 2016-17.

Background Information:

According to Florida Statutes §(15)(a):

The Board of Governors may approve:

3. A proposal from a university board of trustees to implement flexible tuition policies, such as ... market tuition rates for graduate-level online courses or graduate-level courses offered through a university's continuing education program...

(b) A proposal developed pursuant to paragraph (a) shall be submitted in accordance with guidelines established by the Board of Governors. Approval by the Board of Governors of such proposal must be made in accordance with the provisions of this subsection.

Pursuant to State University System of Florida Board of Governors (BOG) Regulation 7.001(15) university boards of trustees may submit proposals for market tuition rates for graduate-level courses offered online or through the university's continuing education unit. The proposals must be submitted to the BOG for consideration by the budget committee during the November meeting.

**State University System
Market Tuition Proposals**

University: Florida International University		Proposal 1	Proposal 2	Proposal 3	Proposal 4
1 Degree Program		Online Masters of Science in Engineering Management	Online Masters of Science in Computer Engineering	Master of Physician Assistant Studies	Master of Arts in Disaster Management
2 CIP Code		14.3001	14.0901	51.0912	43.0302
3 Has the program been approved pursuant to Regulation		Yes	Yes	Yes	Yes
4 Does the program lead to initial licensing or certification?		No	No	Yes	No
5 Is the program identified as a state critical workforce need?		No	No	Yes	No
6 Are the program's admission & graduation requirements the		Yes	Yes	Yes	Yes
7 Current Tuition Rate *		\$35,000 R/NR	\$25,000 R/NR	\$0	\$0
8 Proposed Market Tuition Rate		\$35,000 R/NR with up to 15% increase each year thereafter	\$25,000 R/NR with up to 15% increase each year thereafter	\$71,543R/\$95,009NR with up to 15% increase each year thereafter	\$25,000 R/NR with up to 15% increase each year thereafter
9 Different Market Tuition Rate for Resident vs. Non-Resident		No	No	Yes. \$71,543R/\$95,009NR	No
10 5 Other Public/Private Rates for Similar Program:					
11 University name and rate:		University of Central Florida - \$11,578R/\$36,310NR	University of Southern California - \$51,150R/NR	Keiser University - \$57,564R/NR	Jacksonville State University- \$20,940R/NR
12 University name and rate:		University of South Florida- \$14,020R/\$27,392NR	Florida Institute of Technology - \$24,420R/NR	University of Florida - \$54,080R/\$120,754NR	Tufts University- \$32,400R/NR
13 University name and rate:		University of Florida- \$29,920R/NR	DePaul University - \$40,040R/NR	University of South Florida - \$69,267R/ \$111,267NR	Fordham University- \$26,800R/NR
University name and rate:		University of Miami- \$62,280R/NR	Boston University - \$33,600R/NR	Nova Southeastern University - \$70,953R/NR	Georgetown University- \$54,000R/NR
14 University name and rate:		University of South Florida - \$15,520R/\$28,892NR	Polytechnic Institute of New York University - \$40,890R/NR	Barry University - \$76,600R/NR	John Jay College- \$26,820R/NR
16 Length of Program (Student Credit Hours)		30 Credit Hours	30 Credit Hours	92 Credit Hours	30 Credit Hours
17 Current (Spring 2015) E&G Student Enrollment (Headcount):					
18 Resident		58	22	0	0
19 Non-Resident		89	16	0	0
20 Total		147	38	0	0
21 Similar Program at other SUS Institutions (if yes, provide university and program name)		University of Central Florida - MS in Engineering Management	University of Central Florida MS in Computer Engineering with a Specialization in Computer Networks and Computer Security	University of Florida- Master of Physician Assistant Studies	University of South Florida Master's in Public Health with a concentration in Global Disaster Management and Humanitarian Relief.
22 University and program name:		University of South Florida- MS in Engineering Management	University of South Florida - Master of Science in Cyber Security	University of South Florida- Master of Physician Assistant Studies	Florida Atlantic University- MBA with a concentration in Crisis and Emergency Management.
23 University and program name:		University of Florida - MS in Industrial and Systems Engineering with a Track in Engineering Management	N/A	N/A	N/A
24 University and program name:		Florida Agricultural and Mechanical University/Florida State University - MS in Industrial Engineering with a Specialization in Engineering Management	N/A	N/A	N/A
25 University and program name:		N/A	N/A	N/A	N/A

Note:

* Program was launched as self-supporting in Spring 2015

**State University System
Florida Board of Governors
Request to Establish Market Tuition Rates - Regulation 7.001(15)**

University: Florida International University

Proposed Market Tuition Program: Online Masters of Science in Engineering Management

Date																					
University Board of Trustees approval date:	June 2015																				
Proposed Implementation Date (month/year):	Fall 2016																				
Graduate online or Graduate Continuing Ed. Course:	Graduate Online																				
CIP Code:	14.3001																				
Description of the Program and the Market Tuition Rate Process																					
<p>Describe the program and explain the process used to determine market tuition.</p> <p>The market tuition for the Online Masters of Science in Engineering Management (MSEM) was determined by benchmarking against other State of Florida programs. All associated costs of managing this program are also included in the rate.</p> <p>The program consists of 30 credit hours of graduate study. The program will prepare students to be ahead of their field in the areas of management, leadership, finance and law. This online program has been customized for the working adult by providing high quality instruction with flexible schedule and shorter completion time.</p> <p>The program does not lead to students' eligibility for any license to practice. The Online MSEM is not identified as a state critical workforce need area.</p> <p>The market tuition rate will be \$35,000 for residents and non-residents for completion of the 30 credit hour program. This market rate tuition may be adjusted by up to 15% for 2017-18 and each year thereafter. The following table provides cost data for five similar programs at other institutions.</p> <table border="1" style="width: 100%; border-collapse: collapse; margin-top: 10px;"> <thead> <tr> <th style="text-align: center;">Institution</th> <th style="text-align: center;">Program Title</th> <th style="text-align: center;"># Credits</th> <th style="text-align: center;">Resident Cost</th> <th style="text-align: center;">Non-Resident Cost</th> </tr> </thead> <tbody> <tr> <td>University of Central Florida</td> <td>Master of Science in Engineering Management</td> <td style="text-align: center;">30</td> <td style="text-align: right;">\$11,578</td> <td style="text-align: right;">\$36,310</td> </tr> <tr> <td>University of South Florida</td> <td>Master of Science in Engineering Management</td> <td style="text-align: center;">30</td> <td style="text-align: right;">\$14,020</td> <td style="text-align: right;">\$27,392</td> </tr> <tr> <td>University of Florida</td> <td>Master of Science in Industrial and Systems Engineering with a Track in Engineering Management</td> <td style="text-align: center;">32</td> <td style="text-align: right;">\$29,920</td> <td style="text-align: right;">\$29,920</td> </tr> </tbody> </table>		Institution	Program Title	# Credits	Resident Cost	Non-Resident Cost	University of Central Florida	Master of Science in Engineering Management	30	\$11,578	\$36,310	University of South Florida	Master of Science in Engineering Management	30	\$14,020	\$27,392	University of Florida	Master of Science in Industrial and Systems Engineering with a Track in Engineering Management	32	\$29,920	\$29,920
Institution	Program Title	# Credits	Resident Cost	Non-Resident Cost																	
University of Central Florida	Master of Science in Engineering Management	30	\$11,578	\$36,310																	
University of South Florida	Master of Science in Engineering Management	30	\$14,020	\$27,392																	
University of Florida	Master of Science in Industrial and Systems Engineering with a Track in Engineering Management	32	\$29,920	\$29,920																	

**State University System
Florida Board of Governors
Request to Establish Market Tuition Rates - Regulation 7.001(15)**

	University of Miami	Master of Science in Management of Technology	36	\$62,280	\$62,280
	Florida Agricultural and Mechanical University / Florida State University	Master of Science in Industrial Engineering with a Specialization in Engineering Management	33	\$13,387	\$33,727

Mission Alignment

Describe how offering the proposed program at market tuition aligns with the mission of the university and the Board strategic plan:

This program will directly address 5 of the 9 BOG directional goals established for the state universities. These goals in the area of Teaching and Learning include:

1) Strengthen quality and reputation of academic programs and universities, 2) Increase degree productivity and program efficiency, 3) Increase the number of degrees awarded in STEM, community and business engagement, 4) Increase level of community and business engagement and 5) Increase community and business workforce.

Additionally, it will help advance the following FIU initiatives from the 2010-15 Strategic Plan: 1) Achieve enhanced student learning and academic excellence, 2) Improve access by increasing enrollment, 3) Produce degree programs that reflect the strategic direction of the University and prepare graduates for success in the 21st century and 4) Facilitate life-long learning and professional development opportunities.

The Online MSEM will provide graduate level educational opportunities to many engineers in our community and state.

Declaratory Statement

Provide a declaratory statement that the policy will not increase the state's fiscal liability or obligation and that the Market Tuition Rate program cohorts will not supplant an existing E&G funded degree program in the same discipline:

The Online MSEM program will generate enough funds to meet its own instructional, administrative and space needs. It will not in any way increase the state's fiscal liability or obligation. This program will not supplant an existing E&G funded degree program in the same discipline.

**State University System
Florida Board of Governors
Request to Establish Market Tuition Rates – Regulation 7.001(15)**

Restrictions / Limitations

Identify any proposed restrictions, limitations, or conditions to be placed on the policy:

There are no proposed restrictions, limitations or conditions on the policy.

Accountability Measures

Indicate how the university will monitor the success of the policy. Provide specific metrics that will be used.

The University will monitor success of the policy using: 1) Enrollment targets, 2) Retention rates, 3) Graduation rates, and 4) Student satisfaction. These last two are currently accountability measures for all graduate programs. A survey will be used to measure student satisfaction.

Course Availability

Explain how the university will ensure that sufficient courses are available to meet student demand and facilitate completion of each program submitted for consideration. Will any similar E&G courses be eliminated or scaled back if this program is implemented?

This program will be offered in lock-step cohort format which will ensure that courses are available to meet student demand and facilitate program completion.

No similar E&G courses will be eliminated or scaled back if this program is implemented.

Economic Impact

Provide economic impact that this proposal will have on the university and the student, anticipated revenue collection, how the revenue will be spent, whether any private vendors will be used, and which budget entity the funds will be budgeted.

This proposal will allow the University to offer a specialized program and provide a needed service to the community. It is expected that the program will generate a total revenue of \$1.1 million once three cohorts are enrolled. The revenue will be spent to cover direct and indirect instructional costs, program administration, career services, professional development, and college initiatives. The funds will be budgeted in the auxiliary enterprise.

Other Information

Provide any additional information if necessary, and complete the attached supplemental form. Indicate additional degrees that may be produced by going to market tuition and how the university will assist the students with employment or career advancement.

Online College of Engineering and Computing has a Career Services Office fully dedicated to

**State University System
Florida Board of Governors
Request to Establish Market Tuition Rates - Regulation 7.001(15)**

engineering students that offers a range of services and activities to develop professional skills that go beyond the classroom and into the workplace. MSEM graduates will be referred to this office and will benefit from an assortment of professional development services, such as Professional Development Workshops, Career Fairs, Executive Protégé Initiative, Practice Interview Program, Professional Dining Etiquette Lunch/Dinner, Graduate School Fairs, Federal Government Statewide Conference, etc. The Career Services Office will help students with developing their resumes and interviewing skills to strategically pursue their career goals. In addition, the Career Services Office maintains contact with local, national, and international recruiters who regularly recruit on campus. Students graduating from this program will have access to Panther JOBLink to search for jobs and connect with employers.

**State University System
Florida Board of Governors
Request to Establish Market Tuition Rates - Regulation 7.001(15)**

University: Florida International University

Proposed Market Tuition Program: Online Masters of Science in Computer Engineering

Date											
University Board of Trustees approval date:	June 2015										
Proposed Implementation Date (month/year):	Fall 2016										
Graduate online or Graduate Continuing Ed. Course:	Graduate Online										
CIP Code:	14.0901										
Description of the Program and the Market Tuition Rate Process											
<p>Describe the program and explain the process used to determine market tuition.</p> <p>The market tuition for the Online Masters of Science in Computer Engineering (MSCE) was determined by benchmarking against other State of Florida programs. All associated costs of managing this program are also included in the rate.</p> <p>The program consists of 30 credit hours of online graduate study. The program will prepare students to specialize on network security to fulfill industry demand. This online program has been customized for the working adult by providing high quality instruction with flexible schedule and shorter completion time.</p> <p>The program does not lead to students' eligibility for any license to practice. The Online MSCE is not identified as a state critical workforce need area.</p> <p>The market tuition rate will be \$25,000 for residents and non-residents for completion of the 30 credit hour program. This market rate tuition may be adjusted by up to 15% for 2017-18 and each year thereafter. The following table provides cost data for five similar programs at other institutions.</p> <table border="1" style="width: 100%; border-collapse: collapse; margin-top: 20px;"> <thead> <tr> <th style="width: 20%;">Institution</th> <th style="width: 30%;">Program Title</th> <th style="width: 15%;"># Credits</th> <th style="width: 15%;">Resident Cost</th> <th style="width: 20%;">Non-Resident Cost</th> </tr> </thead> <tbody> <tr> <td>University of Southern California</td> <td>Master of Cyber Security</td> <td style="text-align: center;">27</td> <td style="text-align: right;">\$44,172</td> <td style="text-align: right;">\$44,172</td> </tr> </tbody> </table>		Institution	Program Title	# Credits	Resident Cost	Non-Resident Cost	University of Southern California	Master of Cyber Security	27	\$44,172	\$44,172
Institution	Program Title	# Credits	Resident Cost	Non-Resident Cost							
University of Southern California	Master of Cyber Security	27	\$44,172	\$44,172							

**State University System
Florida Board of Governors
Request to Establish Market Tuition Rates - Regulation 7.001(15)**

Florida Institute of Technology	Master of Science in Information Technology With a Specialization in Cybersecurity	33	\$24,420	\$24,420
University of Central Florida	Master of Science in Computer Engineering with a Specialization in Computer Networks and Computer Security	30	\$11,090	\$35,831
DePaul University	Master of Science in Computer, Information and Network Security with a Concentration in Network Security	52	\$40,040	\$40,040
Boston University	Master of Science in Computer Information Systems with concentrations in Network or Security	40	\$33,600	\$33,600
Polytechnic Institute of New York University	Master of Science in Cybersecurity	30	\$40,890	\$40,890
University of South Florida	Master of Science in Cyber Security	30	\$27,000	\$27,000

Mission Alignment

Describe how offering the proposed program at market tuition aligns with the mission of the university and the Board strategic plan:

This program will directly address 5 of the 9 BOG directional goals established for the state universities. These goals in the area of Teaching and Learning include:

1) Strengthen quality and reputation of academic programs and universities, 2) Increase degree productivity and program efficiency, 3) Increase the number of degrees awarded in STEM, community and business engagement, 4) Increase level of community and business engagement and 5) Increase community and business workforce.

Additionally, it will help advance the following FIU initiatives from the 2010-15 Strategic Plan: 1) Achieve enhanced student learning and academic excellence, 2) Improve access by increasing enrollment, 3) Produce degree programs that reflect the strategic direction of the

**State University System
Florida Board of Governors
Request to Establish Market Tuition Rates - Regulation 7.001(15)**

university and prepare graduates for success in the 21st century and 4) Facilitate life-long learning and professional development opportunities.

The Online MSCE will provide graduate level educational opportunities to many engineers in our community and state.

Declaratory Statement

Provide a declaratory statement that the policy will not increase the state's fiscal liability or obligation and that the Market Tuition Rate program cohorts will not supplant an existing E&G funded degree program in the same discipline:

The Online MSCE program will generate enough funds to meet its own instructional, administrative and space needs. It will not in any way increase the state's fiscal liability or obligation. This program will not supplant an existing E&G funded degree program in the same discipline.

Restrictions / Limitations

Identify any proposed restrictions, limitations, or conditions to be placed on the policy:

There are no proposed restrictions, limitations or conditions on the policy.

Accountability Measures

Indicate how the university will monitor the success of the policy. Provide specific metrics that will be used.

The University will monitor success of the policy using: 1) Enrollment targets, 2) Retention rates, 3) Graduation rates, and 4) Student satisfaction. These last two are currently accountability measures for all graduate programs. A survey will be used to measure student satisfaction.

Course Availability

Explain how the university will ensure that sufficient courses are available to meet student demand and facilitate completion of each program submitted for consideration. Will any similar E&G courses be eliminated or scaled back if this program is implemented?

The program will be offered in a lock-step cohort format that will ensure that courses are available to meet student demand and facilitate program completion.

No similar E&G courses will be eliminated or scaled back if this program is implemented.

**State University System
Florida Board of Governors
Request to Establish Market Tuition Rates - Regulation 7.001(15)**

Economic Impact

Provide economic impact that this proposal will have on the university and the student, anticipated revenue collection, how the revenue will be spent, whether any private vendors will be used, and which budget entity the funds will be budgeted.

This proposal will allow the University to offer a specialized program and provide a needed service to the community. It is expected that the program will generate a total revenue of \$750,000 per cohort. The revenue will be spent to cover direct and indirect instructional costs, program administration, career services, professional development, and college initiatives. The funds will be budgeted in the auxiliary enterprise.

Other Information

Provide any additional information if necessary, and complete the attached supplemental form. Indicate additional degrees that may be produced by going to market tuition and how the university will assist the students with employment or career advancement.

Master of Science in Computer Engineering (MSCE) - Online College of Engineering and Computing has a Career Services Office fully dedicated to engineering students that offers a range of services and activities to develop professional skills to go beyond the classroom and into the workplace. MSCE graduates will be referred to this office and will benefit from an assortment of professional development services, such as Professional Development Workshops, Career Fairs, Executive Protégé Initiative, Practice Interview Program, Professional Dining Etiquette Lunch/Dinner, Graduate School Fairs, Federal Government Statewide Conference, etc. The Career Services Office will help students with developing their resumes and interviewing skills to strategically pursue their career goals. In addition, the Career Services Office maintains contact with local, national, and international recruiters who regularly recruit on campus. Students graduating from this program will have access to Panther JOBLink to search for jobs and connect with employers.

**State University System
Florida Board of Governors
Request to Establish Market Tuition Rates - Regulation 7.001(15)**

University: Florida International University

Proposed Market Tuition Program: Master of Physician Assistant Studies (MPAS)

Date																					
University Board of Trustees approval date:	June 2015																				
Proposed Implementation Date (month/year):	Fall 2016																				
Graduate online or Graduate Continuing Ed. Course:	Graduate Continuing Ed.																				
CIP Code:	51.0912																				
Description of the Program and the Market Tuition Rate Process																					
<p>Describe the program and explain the process used to determine market tuition.</p> <p>The market tuition for Master of Physician Assistant Studies (MPAS) was determined by benchmarking against other national and State of Florida programs. All associated costs of managing this program are also included in the rate.</p> <p>The MPAS is a proposed new master's degree program to augment the FIU Herbert Wertheim College of Medicine's mission to prepare medical students for the future by training physician assistants to help care for the expanding aging population of Florida and the increasing demand of health care providers. As health care reform takes place, the growing demand for mid-level health care providers such as Physician Assistants will continue to grow faster than the average growth rate of the overall occupations. The program is expected to graduate 45 students per cohort. The program consists of 92 credit hours of graduate study over 27 months. The program leads to students' eligibility for the State of Florida Physician Assistant license to practice and it is identified as a state critical workforce need area.</p> <p>The market tuition rate will be \$71,543 for residents and \$95,009 for non-residents for completion of the 92 credit program. This market rate tuition may be adjusted by up to 15% for 2017-18 and each year thereafter. The following table provides cost data for five similar programs at other institutions.</p> <p>A benchmark study was conducted to determine the market rate of the program among the institutions that offer a Masters in Physician Assistant Studies Program in the state of Florida.</p> <table border="1" style="width: 100%; border-collapse: collapse; margin-top: 10px;"> <thead> <tr style="background-color: #4f81bd; color: white;"> <th style="text-align: center;">University</th> <th style="text-align: center;">State</th> <th style="text-align: center;">Resident Tuition</th> <th style="text-align: center;">Non Resident Tuition</th> <th style="text-align: center;">Months</th> </tr> </thead> <tbody> <tr> <td>Keiser University</td> <td>Florida</td> <td style="text-align: right;">\$57,564</td> <td style="text-align: right;">\$57,564</td> <td style="text-align: center;">24</td> </tr> <tr> <td>University of Florida</td> <td>Florida</td> <td style="text-align: right;">\$54,080</td> <td style="text-align: right;">\$120,754</td> <td style="text-align: center;">24</td> </tr> <tr> <td>University of South Florida</td> <td>Florida</td> <td style="text-align: right;">\$69,267</td> <td style="text-align: right;">\$111,267</td> <td style="text-align: center;">24</td> </tr> </tbody> </table>		University	State	Resident Tuition	Non Resident Tuition	Months	Keiser University	Florida	\$57,564	\$57,564	24	University of Florida	Florida	\$54,080	\$120,754	24	University of South Florida	Florida	\$69,267	\$111,267	24
University	State	Resident Tuition	Non Resident Tuition	Months																	
Keiser University	Florida	\$57,564	\$57,564	24																	
University of Florida	Florida	\$54,080	\$120,754	24																	
University of South Florida	Florida	\$69,267	\$111,267	24																	

**State University System
Florida Board of Governors
Request to Establish Market Tuition Rates - Regulation 7.001(15)**

Nova Southeastern University	Florida	\$70,953	\$70,953	27
Our Lady of the Lake College	Florida	\$92,000	\$92,000	28
Barry University	Florida	\$76,600	\$76,600	28
Emory University	Georgia	\$94,731	\$94,731	29
Our Lady of the Lake College	Florida	\$92,000	\$92,000	28
Boston University	Massachusetts	\$85,800	\$85,800	28
Pace University	New York	\$84,588	\$84,588	27
Yale University School of Medicine	Connecticut	\$83,162	\$83,162	27
Northwestern University	Illinois	\$80,082	\$80,082	24
George Washington University	District of Columbia	\$78,288	\$78,288	24
University of Alabama	Alabama	\$77,535	\$146,959	27
Duke University Medical Center	North Carolina	\$76,190	\$76,190	24

Source: <http://www.thepalife.com/2015-physician-assistant-program-tuition-and-cost-comparison-table/>

Mission Alignment

Describe how offering the proposed program at market tuition aligns with the mission of the university and the Board strategic plan:

This program will directly address 5 of the 9 BOG directional goals established for the state universities. In the area of Teaching and Learning:

1) Strengthen quality and reputation of academic programs and universities, 2) Increase degree productivity and program efficiency, 3) Increase the number of degrees awarded in STEM, community and business engagement, 4) Increase level of community and business engagement and 5) Increase community and business workforce.

Additionally, it will help advance the following FIU initiatives from the 2010-15 Strategic Plan: 1) Achieve enhanced student learning and academic excellence, 2) Improve access by increasing enrollment, 3) Encourage interdisciplinary teaching, 4) Produce degree programs that reflect the strategic direction of the University and prepare graduates for success in the 21st century, 5) Engage with the community in collaborative problem solving, 6) Collaborate with major health, and community organizations, and 7) Facilitate life-long learning and professional development opportunities.

**State University System
Florida Board of Governors
Request to Establish Market Tuition Rates – Regulation 7.001(15)**

Declaratory Statement

Provide a declaratory statement that the policy will not increase the state's fiscal liability or obligation and that the Market Tuition Rate program cohorts will not supplant an existing E&G funded degree program in the same discipline:

The MPAS will generate enough funds to meet its own instructional, administrative and space needs. It will not in any way increase the state fiscal liability or obligation.

Restrictions / Limitations

Identify any proposed restrictions, limitations, or conditions to be placed on the policy:

There are no proposed restrictions, limitations or conditions on the policy.

Accountability Measures

Indicate how the university will monitor the success of the policy. Provide specific metrics that will be used.

The MPAS program will monitor success of the policy using: 1) Enrollment targets, 2) Retention rates, 3) Graduation rates and 4) Student satisfaction.

The last two are currently accountability measures for all graduate programs. A survey will be used to measure student satisfaction.

Course Availability

Explain how the university will ensure that sufficient courses are available to meet student demand and facilitate completion of each program submitted for consideration. Will any similar E&G courses be eliminated or scaled back if this program is implemented?

The Program will be managed in a lock-step cohort format, with only one start per year. This ensures that courses are available to meet student demand and facilitate program completion.

The MPAS program is a unique program in the University. There is no similar program at present time. Therefore, no similar E&G courses will be eliminated or scaled back if this program is implemented.

Economic Impact

Provide economic impact that this proposal will have on the university and the student, anticipated revenue collection, how the revenue will be spent, whether any private vendors will be used, and which budget entity the funds will be budgeted.

The proposed MPAS Program will offer a specialized program providing a needed service to

**State University System
Florida Board of Governors
Request to Establish Market Tuition Rates - Regulation 7.001(15)**

the community. It is expected that the program will generate total revenue during FY 16-17 of \$2.89M. The revenue will be spent to cover direct and indirect instructional costs, program administration, career services, professional development, and college initiatives.

Other Information

Provide any additional information if necessary, and complete the attached supplemental form. Indicate additional degrees that may be produced by going to market tuition and how the university will assist the students with employment or career advancement.

Employment opportunities for the FIU/ Herbert Wertheim College of Medicine Masters in Physician Assistant Studies graduates are vast. The Program office will assist our graduates by sharing job information that is received monthly. For example: Simply Hired is an agency that places non physician health providers with current hospitals and or physicians looking to hire, we receive their listing monthly. We will also utilize the services of FIU Careers and they will assist in resume and interviewing training. Our students and/or graduates will be facing job opportunities that are expected to increase over 30% in the next decade. Finally, we work closely with the University's Career Services Office and encourage the students to attend their functions and work closely with them.

**State University System
Florida Board of Governors
Request to Establish Market Tuition Rates - Regulation 7.001(15)**

University: Florida International University

Proposed Market Tuition Program: Master of Arts in Disaster Management

Date	
University Board of Trustees approval date:	June 2015
Proposed Implementation Date (month/year):	Fall 2016
Graduate online or Graduate Continuing Ed. Course:	Graduate Continuing Ed
CIP Code:	43.0302
Description of the Program and the Market Tuition Rate Process	
<p>Describe the program and explain the process used to determine market tuition.</p> <p>The proposed Master of Arts (MA) in Disaster Management builds on the combined efforts of FIU's internationally-oriented disciplines, centers, and institutes, under the School of International and Public Affairs (SIPA) and features a distinguished faculty knowledgeable and experienced in disaster studies. The proposed program will yield a professional degree for students interested in careers in government, international organizations, private-sector corporations, and non-governmental organizations (NGOs). The program will enhance the students' knowledge and skills in policy analysis, methodologies, critical thinking, problem solving, negotiations, emergency preparedness, planning, disaster management, logistics and humanitarian assistance and coordination. This program features substantive collaborations with the College of Arts and Sciences, Herbert Wertheim College of Medicine and Robert Stempel College of Public Health and Social Work.</p> <p>Many working professionals from the ranks of fire, police, EMS and healthcare have expressed an interest in disaster management. In addition, being home to various military installations (Southern Command, Homestead Air Force Base and US Coast Guard - Key West), personnel from these three units have expressed a strong desire to obtain a graduate degree related to the work they do for the military. Both in South Florida and elsewhere, this field requires students to have a broad, interdisciplinary background and certain sets of skills including: command and control; the ability to write and communicate; the ability to fiscally manage pre- and post-disaster events; and a broad knowledge of different areas of preparedness, response, recovery and mitigation. We have designed this program with specific requirements in all these areas.</p> <p>In order to determine the market rate for this program, we identified programs within and outside the State University System (SUS) offering a similar degree. FIU would be the first SUS institution to offer a Masters in Disaster Management.</p>	

**State University System
Florida Board of Governors
Request to Establish Market Tuition Rates - Regulation 7.001(15)**

Institution	Program Title	Resident Cost (USD)	Non-Resident Cost (USD)
Jacksonville State University	Master of Science in Emergency Management	\$20,940	\$20,940
Tufts University	Master of Arts in Humanitarian Assistance	\$32,400	\$32,400
Fordham University	Masters of Arts in International Humanitarian Action	\$26,800	\$26,800
Georgetown University	Executive Master of Professional Studies in Emergency and Disaster Management	\$54,000	\$54,000
John Jay College	Online Master of Public Administration - Risk Management	\$26,820	\$26,820
University of South Florida	Master's in Public Health with a concentration in Global Disaster Management and Humanitarian Relief.	\$12,943	26,314.50
Nova Southeastern University	Master of Science in Disaster and Emergency Preparedness focusing bioterrorism and all-hazards preparedness for health care professionals.	\$18,000	\$18,000
Florida Atlantic University	MBA with a concentration in Crisis and Emergency Management.	\$15,867	\$44,066.83

Based on this analysis, we are proposing a market tuition rate of \$25,000 with up to 15% increase for each year thereafter. The rate is based on a budget that considered the cost of faculty, administration, facility rent, etc. The tuition rate also takes into consideration the cost of similar programs, as identified above, and remaining competitive in our local market.

Mission Alignment

Describe how offering the proposed program at market tuition aligns with the mission of the university and the Board strategic plan:

The proposed program is consistent with the current SUS Strategic Planning Goals as well as the distinctive mission of FIU as a university in the state system. In relation to Goal No. 1, Teaching and Learning, the proposed program strengthens the quality and reputation of academic program by creating a high-quality program for existing career professionals in the field, for those seeking employment opportunities in this rapidly expanding profession, or for those simply interested in this field as a first career choice. The program will also increase the number of degrees awarded by producing a projected 25 additional graduate degrees with the first cohort and up to 50 graduate degrees by year five. The program would also provide significant access to Florida residents who already possess an undergraduate degree and are looking to acquire a graduate degree in an emerging profession. More importantly, FIU would be the only university in the state of Florida offering a graduate program of this kind, making it an attractive academic choice for residents, out-of-state students and international

**State University System
Florida Board of Governors
Request to Establish Market Tuition Rates – Regulation 7.001(15)**

students. In relation to Goal No. 2, Scholarship, Research and Innovation, the proposed program increases collaboration within the university community as well as local and regional partnerships with NGOs and other disaster response state and non-state agencies in the area. Based on an interdisciplinary curriculum, the program bridges relationships within the Colleges of Arts and Sciences, Medicine and Public Health. Other scholarly advantages include the participation of FIU's Kimberly Green Latin American and Caribbean Center to bring regional and international first responder leaders, experts and key stakeholders together. In addition, the program reinforces FIU's mission to achieve excellence in global studies and international understanding.

Declaratory Statement

Provide a declaratory statement that the policy will not increase the state's fiscal liability or obligation and that the Market Tuition Rate program cohorts will not supplant an existing E&G funded degree program in the same discipline:

The Masters in Disaster Management program will not increase the state's fiscal liability or obligation, and since this program is the only disaster management program offered in its CIP classification, it will not supplant existing E&G funded degree program in the same discipline.

Restrictions / Limitations

Identify any proposed restrictions, limitations, or conditions to be placed on the policy:

There are no anticipated restrictions, limitations, or conditions to be placed on the policy.

Accountability Measures

Indicate how the university will monitor the success of the policy. Provide specific metrics that will be used.

Success will be measured according to achieving enrollment targets, retention and graduation rates, and high student satisfaction. An end of program survey will be used to measure student satisfaction.

Course Availability

Explain how the university will ensure that sufficient courses are available to meet student demand and facilitate completion of each program submitted for consideration. Will any similar E&G courses be eliminated or scaled back if this program is implemented?

The Masters in Disaster Management will be delivered in a format designed to provide professional instruction and training and skills for students who are working professionals seeking a degree in disaster management. The 30-credit program will consist of classroom instruction on the Modesto A. Maidique campus. In all, the program consists of 10 courses,

**State University System
Florida Board of Governors
Request to Establish Market Tuition Rates - Regulation 7.001(15)**

three credits each, which will be delivered in five, eight-week mini semesters. Based on an interdisciplinary curriculum, the program offers four courses from within the College(s) of Arts and Sciences, Medicine and Public Health. As an applied-based program and to ensure that our students learn from those with hands-on experience and expertise, the program will hire, as needed, experienced professionals to provide students the skill sets to become successful disaster managers and leaders.

No similar E&G courses will be eliminated or scaled back if this program is implemented.

Economic Impact

Provide economic impact that this proposal will have on the university and the student, anticipated revenue collection, how the revenue will be spent, whether any private vendors will be used, and which budget entity the funds will be budgeted.

This proposal will allow the University to offer a specialized program and provide a needed service to the community. As a self-supporting program in its initial year, it is expected that the program will generate sufficient revenue to cover operational expenditures. In the second cohort, the program is expected to draw revenue of \$652,791 and surplus of \$49,817. The revenue will be spent to cover direct and indirect instructional costs, program administration, career services, professional development, and college initiatives. The funds will be budgeted in the auxiliary enterprise.

Other Information

Provide any additional information if necessary, and complete the attached supplemental form. Indicate additional degrees that may be produced by going to market tuition and how the university will assist the students with employment or career advancement.

Employment opportunities for graduates of this program will be abundant. Graduates from the Master of Arts in Disaster Management usually gain employment with local government emergency management agencies, health care providers, law enforcement, EMS organizations, NGOs, Federal Emergency Management Agency, US SOUTHCOM, US Coast Guard, USAID, United Nations as well as with local, national and international businesses located in the region. Graduates will be referred to our Office of Career Services to assist them in the exploration of employment opportunities with these agencies.

Additionally, to assist those students who are just entering the disaster management industry and have little or no experience, the Program Director is developing partnerships to establish funded internships. The internship would provide newer practitioners an opportunity to gain field experience, which would then transition into full-time employment. Additionally, the internship program would bolster the Academy and FIU's academic footprint in this area.

Date: June 3, 2015

Subject: Proposed 2015-16 - Fixed Capital Outlay Budget / Capital Improvement

Proposed Committee Action:

Recommend to The Florida International University Board of Trustees (the BOT) approval of Florida International University's 2015-16 Fixed Capital Outlay Budget and authorize the University President to amend the budget as necessary, consistent with Legislative, Florida Board of Governors' and BOT directives and guidelines.

Background Information:

Section 1013.61, Florida Statutes, requires that the BOT adopt a capital outlay budget for the ensuing year in order that the capital outlay needs of the BOT for the entire year may be well understood by the public.

Florida Board of Governors Regulation 1.001(6)(a) provides, in relevant part, that each board of trustees shall submit an institutional budget request, including a request for fixed capital outlay, to the Board of Governors for approval in accordance with the guidelines established by the Board of Governors.

The capital outlay budget is part of the annual budget and shall be based upon and in harmony with the BOT's capital outlay plan. The budget shall designate the proposed capital outlay expenditures by project for 2015-16 from all fund sources, as amended. The Capital Outlay Budget governs the University's capital expenditures during the year.

**FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES
FINANCE AND AUDIT COMMITTEE**

PUBLIC EDUCATION CAPITAL OUTLAY PROJECTS (PECO) / CAPITAL IMPROVEMENT ¹

School of International and Public Affairs (MMC)	\$15,000,000
Critical Deferred Maintenance	\$2,000,000
Satellite Chiller Plant Expansion (MMC)	\$8,100,000
Strategic Land Acquisition	\$20,000,000
 TOTAL 2015-16 CAPITAL OUTLAY BUDGET (PECO)/ CAPITAL IMPROVEMENT	 \$45,100,000

CAPITAL IMPROVEMENT TRUST FUND PROJECTS (CITF) ² \$7,000,000

TOTAL 2015-16 CAPITAL OUTLAY BUDGET **\$52,100,000**

1. Pending Legislation Appropriation
2. Pending Legislation Appropriation

MMC = Modesto A. Maidique Campus

Date: June 3, 2015

Subject: Request for Approval of Florida International University's 2016-2017
Fixed Capital Outlay Legislative Budget Request, consisting of the 5-year
Capital Improvement Plan

Proposed Committee Action:

Recommend to The Florida International University Board of Trustees (the BOT) approval of FIU's 2016-2017 Fixed Capital Outlay Legislative Budget Request, consisting of the five-year Capital Improvement Plan (CIP) and authorize the University President to amend the Legislative Budget Request as necessary, consistent with Florida Board of Governors and BOT directives and guidelines.

Background Information:

Section 1013.64(4)(a), Florida Statutes, requires the BOT to update annually its fixed capital outlay budget request. In addition to Public Education Capital Outlay (PECO) projects, the capital request will include Capital Improvement Trust Fund (CITF) projects approved by the Student Government, projects from other state sources and projects from non-state sources including debt. It is anticipated that Florida International University will have the opportunity to submit a revised Fixed Capital Outlay Budget Request to the Florida Board of Governors in December 2015.

The Fixed Capital Outlay Budget Request governs the University's proposed capital expenditures during the next five years. The Fixed Capital Outlay Budget Request must be approved annually by the BOT.

STATE UNIVERSITY SYSTEM
Five-Year Capital Improvement Plan (CIP-2) and Legislative Budget Request
Fiscal Years 2016-17 through 2020-21

Florida International University

BOT SUBMITTAL
2015 no funding DRAFT
4/30/2015

PECO-ELIGIBLE PROJECT REQUESTS

Priority No.	Project Title	2016-17	2017-18	2018-19	2019-20	2020-21
1	FACILITIES INFRASTRUCTURE /CAPITAL RENEWAL - UW (P,C,E)	\$10,500,000	\$10,500,000	\$10,500,000	\$10,500,000	\$10,500,000
2	STRATEGIC LAND ACQUISITION - UW (A)	\$20,000,000	\$20,000,000			
3	SATELLITE CHILLER PLANT EXPANSION - MMC (P,C,E)	\$8,100,000				
4	SCHOOL OF INTERNATIONAL & PUBLIC AFFAIRS (SIPA), Phase II - MMC (P,C)(C,E)	\$15,000,000				
5	REMODEL./RENOV. OF EXIST. EDUC. SPACE - MMC (P,C,E)(P,C,E)		\$20,000,000	\$23,500,000		
6	GREEN LIBRARY ADDITION - MMC (P)(C)(E)		\$15,000,000	\$25,000,000	\$22,300,000	
7	CLASSROOM/OFFICE, (ACADEMIC III) - BBC (P,C)(C,E)		\$3,454,630	\$21,076,917	\$6,844,223	
8	GRADUATE SCHOOL OF BUSINESS, Phase II - MMC (P,C)(C,E)(C,E)		\$2,790,520	\$20,208,437	\$10,000,000	\$7,206,185
9	SCIENCE LABORATORY COMPLEX - MMC (P,C)(C)(C,E)				\$30,779,363	\$34,836,368
10	REMODEL./RENOV. OF STUDENT ACADEMIC SUPPORT - BBC (P,C,E)(P,C,E)				\$20,501,098	\$8,708,149
11	REMODEL./RENOV. OF ACADEMIC DATA CENTER - MMC (P,C,E)(P,C,E)				\$12,775,000	\$7,557,500
12	ENGINEERING BUILDING - EC (P,C)(C,E)				\$1,108,247	\$14,194,934
13	TRAINING COMPLEX - MMC (P,C)(P,C,E)				\$1,224,322	\$18,692,739
14	HONORS COLLEGE - MMC (P,C)(C,E)				\$2,001,718	\$33,754,481
15	HUMANITIES CTR., (SCIENCE, TECH., ENG., ARTS & MATH.) - MMC (P,C)(C,E)				\$24,043,086	\$13,810,244
16	ACADEMIC HEALTH CENTER STUDY COMPLEX - MMC (P,C)(C,E)				\$10,028,304	\$10,777,065
	TOTAL	\$53,600,000	\$71,745,149	\$100,285,353	\$152,105,360	\$160,037,667

CITF PROJECT REQUESTS

Priority No.	Project Title	2016-17	2017-18	2018-19	2019-20	2020-21
1	GRAHAM UNIVERSITY CENTER - MMC (P,C,E)	\$12,000,000	\$12,000,000			
2	WOLFE UNIVERSITY CENTER RENOVATIONS - BBC (P,C,E)	\$3,000,000	\$3,000,000			
3	RECREATION CENTER EXPANSION - BBC (P,C,E)	\$1,000,000	\$1,000,000			
4	HEALTH AND WELLNESS WALK	\$1,000,000				
	TOTAL	\$17,000,000	\$16,000,000	0	0	0

REQUESTS FROM OTHER STATE SOURCES

Priority No.	Project Title	2016-17	2017-18	2018-19	2019-20	2020-21
1	PARKVIEW HOUSING II - MMC (P,C,E)					
2	RESEARCH 1 - MMC, (P,C,E)					
TOTAL		0	0	0	0	0

REQUESTS FROM NON-STATE SOURCES, INCLUDING DEBT

Priority No.	Project Title	2016-17	2017-18	2018-19	2019-20	2020-21
1	MEDICAL ARTS PAVILION - MMC, (P,C E)					
2	CONFERENCE CENTER - MMC (P,C,E)					
3	HONORS COLLEGE HOUSING AND SUPPORT AREAS					
TOTAL		0	0	0	0	0

STATE UNIVERSITY SYSTEM
Five-Year Capital Improvement Plan (CIP-2) and Legislative Budget Request
Fiscal Years 2016-17 through 2020-21

Florida International University

BOT SUBMITTAL
2015 Fully Funded DRAFT
4/30/2015

PECO-ELIGIBLE PROJECT REQUESTS

Priority No.	Project Title	2016-17	2017-18	2018-19	2019-20	2020-21
1	FACILITIES INFRASTRUCTURE /CAPITAL RENEWAL - UW (P,C,E)	\$10,500,000	\$10,500,000	\$10,500,000	\$10,500,000	\$10,500,000
2	STRATEGIC LAND ACQUISITION - UW (A)	\$20,000,000	\$10,000,000	\$0	\$0	\$0
3	REMODEL./RENOV. OF EXIST. EDUC. SPACE - MMC (P,C,E)(P,C,E)	\$20,000,000	\$23,500,000			
4	GREEN LIBRARY ADDITION - MMC (P)(C)(E)	\$15,000,000	\$25,000,000	\$22,300,000		
5	CLASSROOM/OFFICE, (ACADEMIC III) - BBC (P,C)(C,E)		\$3,454,630	\$21,076,917	\$6,844,223	
6	GRADUATE SCHOOL OF BUSINESS, Phase II - MMC (P,C)(C,E)(C,E)		\$2,790,520	\$20,208,437	\$10,000,000	\$7,206,185
7	SCIENCE LABORATORY COMPLEX - MMC (P,C)(C)(C,E)				\$30,779,363	\$34,836,368
8	REMODEL./RENOV. OF STUDENT ACADEMIC SUPPORT - BBC (P,C,E)(P,C,E)				\$20,501,098	\$8,708,149
9	REMODEL./RENOV. OF ACADEMIC DATA CENTER - MMC (P,C,E)(P,C,E)				\$12,775,000	\$7,557,500
10	ENGINEERING BUILDING - EC (P,C)(C,E)				\$1,108,247	\$14,194,934
11	TRAINING COMPLEX - MMC (P,C)(P,C,E)				\$1,224,322	\$18,692,739
12	HONORS COLLEGE - MMC (P,C)(C,E)				\$2,001,718	\$33,754,481
13	HUMANITIES CTR., (SCIENCE, TECH., ENG., ARTS & MATH.) - MMC (P,C)(C,E)				\$24,043,086	\$13,810,244
14	ACADEMIC HEALTH CENTER STUDY COMPLEX - MMC (P,C)(C,E)				\$10,028,304	\$10,777,065
TOTAL		\$65,500,000	\$75,245,149	\$74,085,353	\$129,805,360	\$160,037,667

CITF PROJECT REQUESTS

Priority No.	Project Title	2016-17	2017-18	2018-19	2019-20	2020-21
1	GRAHAM UNIVERSITY CENTER - MMC (P,C,E)	\$12,000,000	\$12,000,000			
2	WOLFE UNIVERSITY CENTER RENOVATIONS - BBC (P,C,E)	\$3,000,000	\$3,000,000			
3	RECREATION CENTER EXPANSION - BBC (P,C,E)	\$1,000,000	\$1,000,000			
4	HEALTH AND WELLNESS WALK	\$1,000,000				

TOTAL

\$				
\$17,000,000	16,000,000	0	0	0

REQUESTS FROM OTHER STATE SOURCES

Priority No.	Project Title	2016-17	2017-18	2018-19	2019-20	2020-21
1	PARKVIEW HOUSING II - MMC (P,C,E)					
2	RESEARCH 1 - MMC, (P,C,E)					
TOTAL		0	0	0	0	0

REQUESTS FROM NON-STATE SOURCES, INCLUDING DEBT

Priority No.	Project Title	2016-17	2017-18	2018-19	2019-20	2020-21
1	MEDICAL ARTS PAVILION - MMC, (P,C E)					
2	CONFERENCE CENTER - MMC (P,C,E)					
3	HONORS COLLEGE HOUSING AND SUPPORT AREAS					
TOTAL		0	0	0	0	0

Date: June 3, 2015

Subject: Proposed Amendment to FIU-1105 University Traffic and Parking Regulation

Proposed Committee Action:

Recommend that the Florida International University Board of Trustees approve the proposed amendments to FIU-1105 University Traffic and Parking Regulation and delegate authority to the University President to approve any subsequent amendments that are based on comments to the Regulation received from the Florida Board of Governors and as a result of the regulation-making process.

Background Information:

The FIU-1105 University Traffic and Parking Regulation is being amended to reflect the new processes to be implemented as the program changes into virtual permit parking and license plate recognition technology which allows, among other things, for online permit and parking systems management operations at the University. The following revisions are also being proposed: one semester and two semester permits may be prorated; annual permits will be valid for 365 days from date of purchase; daily virtual days permit will be available for vendors and contractors; permits for 60/90 days will not be available; and two citation codes are being removed (overnight parking in the garages and unregistered disabled Placard) and one added (Restricted EV Space). The Regulation is also being edited to clarify other current procedures, including the appeal process.

Florida Board of Governors Regulation 1.001(3)(k) provides that each board of trustees may govern traffic on the grounds of the university and in other areas in accordance with law and any mutual aid agreements entered into with other law enforcement agencies.

Florida Board of Governors Regulation 7.003(9) provides that each university board of trustees shall establish charges for parking decals, permits and parking fines.

The Regulation includes information on fees and therefore, in accordance with the Florida Board of Governors' Regulation Development Procedure, the University Administration is required to submit the proposed amendments to the FIU-1105 University Traffic and Parking Regulation to the Florida Board of Governors for approval.

The University President will report to the Florida International University Board of Trustees at its next regularly scheduled meeting on any substantive change requested or made to the Regulation as a result of comments received from the Board of Governors pursuant to the regulation-making process.

**THE FLORIDA INTERNATIONAL UNIVERSITY BOARD OF TRUSTEES
FLORIDA BOARD OF GOVERNORS**

NOTICE OF PROPOSED AMENDMENT

REGULATION NO.: FIU-1105
REGULATION TITLE: University Traffic and Parking Regulation

SUMMARY: The regulation is being amended to reflect the new processes to be implemented as the program changes into virtual permit parking and license plate recognition technology which allows, among other things, for online permit and parking systems management operations at the University. The following revisions are also being proposed: one semester and two semester permits may be prorated, annual permits will be valid for 365 days from date of purchase; daily virtual days permit will be available for vendors and contractors; permits for 60/90 days will not be available; and two citation codes are being removed (overnight parking in the garages and unregistered disabled Placard) and one added (Restricted EV Space). The regulation is also being edited to clarify other current procedures, including the appeal process.

TEXT OF REGULATION: The full text of the Proposed Amendment to Regulation can be viewed below and on the website of The Florida International University Board of Trustees, <http://regulations.fiu.edu>. If you would like a copy of the Proposed Amendment to Regulation, please contact Eli Deville, Special Assistant to General Counsel, Office of the General Counsel, (305) 348-2103.

AUTHORITY: BOG Regulations 1.001(3)(k) and 7.003(9), and Section 1006.66 FS.

NAME OF PERSON INITIATING PROPOSED REGULATION: Kenneth Jessell, Chief Financial Officer and Senior Vice President.

ANY PERSON SEEKING TO COMMENT ON THE PROPOSED AMENDMENT TO REGULATION MUST SUBMIT COMMENTS IN WRITING TO THE CONTACT PERSON LISTED BELOW. ALL WRITTEN COMMENTS MUST BE RECEIVED BY THE CONTACT PERSON WITHIN 14 CALENDAR DAYS OF THE DATE OF PUBLICATION OF THIS NOTICE.

CONTACT PERSON REGARDING THE PROPOSED AMENDED REGULATION: Eli Deville, Special Assistant to General Counsel, Office of the General Counsel, Florida International University, 11200 SW 8th Street, PC 511, Miami, FL 33199. Email: devillee@fiu.edu Fax: (305) 348-3272. Phone: 305-348-2103.

DATE OF PUBLICATION: May 1, 2015

THE FULL TEXT OF THE PROPOSED AMENDEDMENTS TO THE REGULATION ARE BELOW:

FIU-1105 University Traffic and Parking Regulation.

(1) ~~(1)~~ General. This regulation is applicable to all persons who operate or park a motor vehicle on the campuses of Florida International University. Every motor vehicle parked in a non-meter space on University property must maintain ~~display~~ a valid University parking decal/hang tag or parking permit. All Miami-Dade County traffic and parking ordinances which are not in conflict or inconsistent with University regulations shall extend and be applicable to the University's campuses. The Department of Parking and Transportation is authorized and empowered to enforce all university traffic and parking regulations as per Florida Statute Section 1006.66. ~~The University Police Department is authorized and empowered to enforce University regulations, all county ordinances and state laws.~~ Copies of the University traffic and parking regulations are available from the Department of Parking and Transportation ~~the University Police Department, the Visitor Information Center~~ and through the Florida International University web site URL <http://parking.fiu.edu>. The University assumes no liability for vehicles parked or operated on University property. The issuance of a ~~decal or~~ permit does not guarantee ~~a place to park~~ space availability at a preferred location.

(2) Virtual Permits. Florida International University is utilizing virtual parking permits for vehicles parking on its campuses.

(3) License Plate Recognition. Florida International University utilizes license plate recognition hardware and software (LPR) for parking systems management.

~~(2)~~ (4) Registration of Motor Vehicles. Vehicles used by members of the faculty, staff, students, (full or part-time), concessionaire employees and others who park at a non-metered location ~~who regularly operate a vehicle~~ on campus must be registered with the Department of Parking and Transportation during the first day the vehicle is on campus. Registration can be completed online at URL <http://parking.fiu.edu> or at the Parking and Transportation Offices located at the Modesto A. Maidique (MMC) and Biscayne Bay Campuses (BBC). ~~In order to obtain a decal or a permit, a current vehicle registration must be provided. All visitors must use parking meters unless a parking permit has been provided by a University representative. Use of a motor vehicle on University property is a privilege, not a right and is made available only under this regulation (FIU-1105).~~

~~(a) — Decals~~

1.1. Students Virtual Permit Classifications Include:

Students employed as faculty or staff at the University may elect to purchase a “STAFF” virtual permit at the cost according to the classification. A one semester virtual permit for each classification is available during an academic school year.

a. Student – A “STUDENT” virtual permit will be issued by the Department of Parking and Transportation to each student who is currently enrolled and has paid the transportation access fee or meets the criteria established by Florida Statutes 1009.25; 1009.26 and 1009.265 governing Educational Scholarships, Fees and Financial Assistance, fee exemptions, fee waivers and State employee fee waivers. A Transportation Access Fee is assessed to all students per semester as part of their enrollment fees except for students

registered for a fully online degree program, students using tuition waiver, or otherwise classified as exempt.

b. Resident Student - A “HOUSING” virtual permit will be granted to those students who reside in on-campus housing.

c. Housing Garage - A “H-GARAGE” daily or semester virtual permit will be issued to those who desire a higher level of parking service at the housing garage.

d. ROTC – A “ROTC” virtual permit is available to non-FIU students registered in the program.

2. Employee Virtual Permit Classifications Include:

A one semester, two semester or annual virtual permit for each classification is available during an academic school year. One semester and two semester permits will be valid from date of purchase and prorated accordingly. Annual permits are valid 365 days from date of purchase.

a. Executive – An “EXEC” virtual permit is available to those employees who desire the highest level of parking service or convenience.

b. Administrative – An “ADMIN” virtual permit is available to those employees who desire a higher level of parking service.

c. Faculty – A “FACULTY” virtual permit is available to employees classified as regular or adjunct faculty members.

d. Staff – A “STAFF” virtual permit is available to employees classified as regular or temporary staff members.

3. Other Virtual Permit Classifications Include:

a. Board of Trustees – A “BOT” virtual permit is available at no cost to members of the Florida International University Board of Trustees who are on campus to attend meetings and functions of the Board of Trustees.

c. Board of Directors – A “BOD” virtual permit is available at no cost to members of the Florida International University Foundation Board of Directors and the Research Foundation Board of Directors who are not FIU employees and who are on campus to attend meetings and functions of the Foundation.

d. Alumni – An “ALUM” virtual permit is available to FIU graduates who are not currently enrolled at the University. This entitles the holder to park in designated student spaces.

d. Vendors and Contractors - All vendors and contractors conducting business on campus are required to either purchase a staff virtual permit (at the lowest staff rate), a daily virtual permit, or a 30 day virtual permit.

~~Employees: A parking decal must be obtained for each vehicle which is, or may be, parked on the University's campuses. Decals are issued according to the classifications contained in these regulations. A decal will be issued by the Department of Parking and Transportation, upon the following conditions:~~

- ~~a. The owner or driver registers the vehicle with the Department of Parking and Transportation.~~
- ~~b. The owner or driver, unless otherwise exempt, pays the appropriate fee.~~
- ~~c. The owner or driver settles all outstanding parking and traffic fines and fees before a current decal will be issued.~~
- ~~d. When two or more persons who are employed by the University reside in the same household and register more than one vehicle, each is required to purchase a separate original decal according to their classification. In such instances, a duplicate decal is not available for purchase. If two or more persons travel together in one vehicle, only one decal is required.~~

~~2. Students: A Transportation Access Fee is assessed to all students per semester as part of their enrollment fees except for students registered for fully online programs, students using tuition waiver, or otherwise classified as exempt.~~

~~A student decal will be issued by the Department of Parking and Transportation to each student who meets the following conditions:~~

- ~~a. The student must be currently enrolled at the University.~~
- ~~b. The student pays the transportation access fee or meets the criteria established by Florida Statutes 1009.25; 1009.26 and 1009.265 governing Educational Scholarships, Fees and Financial Assistance, fee exemptions, fee waivers and State employee fee waivers.~~
- ~~c. The student must provide a valid vehicle registration for the vehicle, on which the decal will be placed.~~
- ~~d. The student must settle all outstanding traffic and parking fines and fees.~~

~~3. Decal Classifications: The issuance of decals is restricted to the classifications specified in these regulations. The following decal classifications are in effect:~~

- ~~a. Faculty A "Faculty" decal is available to persons currently employed as regular or adjunct faculty which include the following categories: Faculty 9 Months, Faculty 12 Months, Faculty Summer A, Faculty Summer B and Adjunct. A one semester or two semester decal is available during an academic school year to employees who do not wish to purchase an annual decal.~~
- ~~b. Staff A "Staff" decal is available to persons currently employed as regular or temporary staff which include the following categories: Staff,~~

~~Administrative, Executive, OPS and OPS Student. A one semester or two semester decal is available during an academic school year to employees who do not wish to purchase an annual decal. Individuals who are currently employed by vendors or contractors with the University, or who are otherwise required by contract to obtain a decal, are also entitled to obtain a decal in this classification.~~

~~c. Student — A “Student” decal will be issued to those persons who are currently enrolled as students. For purposes of this regulation, a person shall be considered a student regardless of the number of hours or courses for which he or she is enrolled at the University. Students residing in the University’s housing complexes are required to display a current semester housing sticker in addition to the current student decal. Students employed as faculty or staff at the University may elect to purchase a decal at the additional cost according to their classification.~~

~~d. Alumni — An “ALUM” decal is available to FIU graduates who are not currently enrolled at the University and entitles the holder to park in spaces designated for student parking.~~

~~e. Administrative — An “ADMIN” decal is available to those employees who desire a higher level of parking service, or have special parking needs based upon work requirements. A one semester or two semester decal is available during an academic school year to employees who do not wish to purchase an annual decal.~~

~~f. Executive — An “E” decal is available to those employees who desire the highest level of parking service or convenience. A one semester or two semester decal is available during an academic school year to employees who do not wish to purchase an annual decal.~~

~~g. ROTC — An “ROTC” semester decal is available for non-FIU students registered in the program. Proof of registration in the program must be presented at the time of purchase.~~

~~h. Housing Garage Decal — A “Housing Garage” decal is available to students residing in University housing at MMC for parking on a first come first serve basis. The decal will be valid in conjunction with a current FIU Decal and an FIU One Card to provide gate entry and exit to the garage. Replacement of original decals may be obtained, but no duplicate decals for alternately driven vehicles will be sold. Cancellation of housing contracts results in deactivation of the housing garage decal and access.~~

~~i. Duplicate Decal — A Duplicate decal is available to persons who have purchased an original decal for that semester or academic year. This category is for additionally owned vehicles used alternately or the replacement of a vehicle linked to an original decal. A duplicate decal will be issued provided the following criteria are met:~~

~~i. The additional vehicle(s) must be registered to the same address as the one listed for the original decal, and~~

~~ii. No other person residing at that address is affiliated with the University either as a student or an employee.~~

~~—A vehicle with a duplicate decal is not permitted on campus at the same time as the vehicle with the original decal. A violation of this provision will result in the ticketing, immobilization and/or towing of both vehicles.~~

~~In instances where the original decal is considered damaged due to an accident, the repainting of the vehicle, vehicle theft or exterior damage to the vehicle, a replacement of the original decal must be obtained at no additional cost.~~

4. Virtual

Permit ~~Decal~~ Registration Fees:

a. The following are the annual registration fees, exclusive of sales tax, for each virtual permit ~~decal~~ classification:

	Original	Duplicate
E	\$972.00	\$15.00
Admin	\$447.00	\$15.00
Faculty and Staff (Annual base pay over \$45,000)	\$254.00	\$15.00
Faculty and Staff (Annual base pay over \$35,000)	\$227.00	\$15.00
Faculty and Staff (Annual base pay over \$25,000)	\$155.00	\$15.00
Faculty and Staff (Annual base pay \$25,000 and under)	\$133.00	\$15.00
Alumni	\$260.00	\$15.00
Student	Fall	N/A
	Spring	N/A
	Summer A, B, or C	N/A

b. The following are the one semester registration fees, exclusive of sales tax, for each virtual permit ~~decal~~ classification:

	Original	Duplicate
E	\$616.00	\$15.00
Admin	\$286.00	\$15.00
Faculty and Staff (Annual base pay over \$45,000)	\$140.00	\$15.00
Faculty and Staff (Annual base pay over \$35,000)	\$24.00	\$15.00
Faculty and Staff (Annual base pay over \$25,000)	\$100.00	\$15.00
Faculty and Staff (Annual base pay \$25,000 and under)	\$ 84.00	\$15.00
ROTC Decal	\$57.00	\$15.00
Housing Garage Decal <u>Permit</u>	\$160.00	N/A
Alumni	N/A	N/A
Student	Fall - \$ 89.00	\$15.00
	Spring - \$ 89.00	\$15.00

Summer A, B, or C -	\$ 83.00	\$15.00
---------------------	----------	---------

c. The following are the two semester registration fees, exclusive of sales tax, for each virtual permit ~~decal~~ classification:

	Original	Duplicate
E	\$794.00	\$15.00
Admin	\$366.00	\$15.00
Faculty and Staff		
(Annual base pay over \$45,000)	\$197.00	\$15.00
Faculty and Staff		
(Annual base pay over \$35,000)	\$176.00	\$15.00
Faculty and Staff		
(Annual base pay over \$25,000)	\$128.00	\$15.00
Faculty and Staff		
(Annual base pay \$25,000 and under)	\$108.00	\$15.00
Housing Garage Decal	\$320.00	N/A
Alumni	N/A	N/A
Student	Fall	N/A
	Spring	N/A
	Summer A, B, or C	N/A

e. Multiple vehicles may be added to all virtual permits for \$15.00, but only one registered vehicle may be parked at FIU at any given time.

f. The following is the virtual permit fee for vendors and contractors, exclusive of sales tax:

Daily virtual permit (Student Space)	\$2.00
Daily virtual permit (Faculty/Staff Space)	\$3.00
30-day permit	\$27.00

~~d. Lost or Stolen Decals. If a decal has been lost, the incident shall be reported to the Department of Parking and Transportation, and a duplicate decal shall be issued. If a decal has been stolen, the incident shall be reported to the University Police Department. A case number must be obtained and presented to the Department of Parking and Transportation. In both instances, an "FIU Parking and Transportation Decal Affidavit" form PT #11, which is incorporated by reference into this regulation, must be filled out. There will be no additional cost for the issuance of a duplicate decal for these reasons.~~

g. Carpool permits. Carpool permits are available for those employees and students who register for the car sharing program. Please visit the Parking & Transportation website. All registrants must have a current FIU virtual permit and must be affiliated with the university.

h. Metered Parking: Metered parking is available throughout the University at a cost of 25 cents per 15 minutes. A current FIU virtual permit does not entitle the

driver to park in a metered parking space without paying the appropriate fee, unless otherwise specified on the permit.

e.i. Change in Virtual Permit Decal Status. Any employee requesting an upgrade in virtual permit decal classification shall pay the difference between the appropriate fee according to the classification currently in effect and the one being requested. ~~The old decal or identifiable parts, including numbers, must be returned to the Department of Parking and Transportation for auditing purposes.~~

~~f. Non-Refundable Fees. All fees paid for a decal registration shall be non-refundable except for instances where a person has mistakenly made a double payment and the request for refund is made within the same academic year in which the payment was made. The Transportation Access Fee and the Housing Garage Decal cost paid by the students is only refunded in the same manner as other University student fees are refunded.~~

g.i. Deactivated Virtual Permits Decals. A virtual permit decal may be deactivated if the Transportation Access Fee is not paid for the current semester. Vehicles found on campus with a deactivated virtual permit decal, or multiple vehicles found on campus with the same virtual permit, will be ticketed and the vehicle is subject to immobilization and/or towing at vehicle owner's expense.

~~(b) Permits and Permit Fees.~~

~~1. Temporary permits are issued only by the Department of Parking and Transportation to those persons who require temporary parking authorization, and who are not otherwise required by these regulations or contract to obtain a decal. Permits must be applied for and are issued for durations that are commensurate with their purposes. Permits may or may not include the payment of parking fees as provided below.~~

~~2. The circumstances under which a permit rather than a decal shall be issued include but are not limited to use of a temporary vehicle; parking on the University's campuses for occasional business related purposes; parking on the University's campuses for attendance at conferences and meetings; and visitors who are not otherwise required to obtain a decal. Any person who has a current decal and needs to use temporary transportation must obtain a temporary parking permit. These temporary parking permits are issued, free of charge, for a maximum of thirty (30) consecutive days.~~

~~3. Carpool permits. A carpool permit is available for those employees and students who register for the car sharing program. Please visit the Parking & Transportation website URL <http://parking.fiu.edu>. All registrants must have a current FIU decal and must be affiliated with the university. At least two carpool permits must be displayed at the same time when parked at a carpool space.~~

~~4. Temporary 30, 60, and 90 day parking permits are available to persons not otherwise required by these regulations or contract to obtain a parking permit decal. The following is are the permit fees, exclusive of sales tax:~~

~~30 day permit \$27.00~~

~~60 day permit \$45.00~~

~~90 day permit \$65.00~~

~~5. Specific visitor, vendor/contractor, and volunteer permits will be issued by the Department of Parking and Transportation upon payment of a fee as follows:~~

~~_____ a. Visitor fees. Metered parking is available throughout the University at a cost of 25 cents per 15 minutes except in the PC Loading lot which is 25 cents per 8 minutes. Visitors can also park at the multi-space meters for \$1.00 per hour with a maximum of \$ 8.00 per day. University departments hosting an event can purchase garage or lot guest permits in advance.~~

~~_____ b. Vendors and Contractor fees. All vendors and contractors conducting business on campus are required to purchase either a staff decal (at the lowest staff rate listed in (a) 4 a. above) or a contractor permit. The following are the contractor permit fees, exclusive of sales tax:~~

~~_____ 30-day permit \$27.00~~

~~_____ 60-day permit \$45.00~~

~~_____ 90-day permit \$65.00~~

~~_____ c. Volunteers' fees. Upon verification, individuals outside the University who volunteer their time at either campus can purchase a volunteer permit for the following fees exclusive of sales tax:~~

~~_____ 30-day permit \$5.00~~

~~_____ 60-day permit \$10.00~~

~~_____ 90-day permit \$15.00~~

~~(e) Vehicle Registration Exemptions. The following persons shall not be required to register their vehicles with the Department of Parking & Transportation:~~

~~_____ 1. Representatives of news media on official business.~~

~~_____ 2. Members of the Florida International University Board of Trustees who are on campus to attend meetings and functions of the Board of Trustees. Trustees shall be issued a decal or hang tag which shall be prominently displayed in their vehicles.~~

~~_____ 3. Members of the FIU Foundation Board of Directors who are on campus to attend meetings and functions of the Foundation. Directors shall be issued a decal or hang tag which shall be prominently displayed in their vehicles.~~

(3) ~~Decal,~~ Permits, Traffic and Parking Regulations, ~~Golf Cart, and~~ Garage Parking and Golf Cart.

(a) Permit ~~Decal~~ Regulations

~~_____ 1. Maintaining a Permit. Every motor vehicle parked on University property must possess or maintain a valid permit or use metered parking. Display of Decal. Each driver who regularly parks a vehicle on campus shall display a valid decal or permit. It is the responsibility of the driver to properly display a decal or permit so it is easily visible and readable. Failure to display it correctly may result in a violation for improper display.~~

~~_____ 2. Decals shall be permanently affixed to the outside of the vehicle on the left side either on the rear bumper, or the outside of the rear window. For unusually constructed vehicles, decals shall also be permanently affixed in the manner directed by the Department of Parking and Transportation upon issuance of the decal.~~

~~_____ 3. Housing decals shall be permanently affixed adjacent to the current student decal.~~

~~_____ 4. The entire decal or permit must be displayed unaltered.~~

~~_____ 5. Permits shall be displayed on the front dashboard.~~

~~6. It is a violation of these regulations to transfer a decal or permit from one vehicle to another; alter a decal or permit, falsify documents to obtain a decal or permit or otherwise obtain or display a decal or permit in violation of the University rules and regulations. Any such act shall constitute decal fraud, subject to a fine and will result in the revocation of the decal or permit. In addition, the vehicle may be subject to immobilization and/or towing at vehicle owner's expense.~~

2. Disabled Permits. Parking areas designated as disabled are enforced at all times and a current state issued disabled placard/hang-tag and/or license plate must be visible and properly displayed. Misuse of a disabled placard may result in the immobilization and/or towing of the vehicle at owner's expense.

(b) Traffic and Parking Regulations

1. Speed Limit. The speed limit on University property is 25 miles per hour on main roads unless otherwise posted. The speed limit is 5 mph inside the garage is 5 mph and in surface lots. ~~Speed limit inside surface lots is as posted.~~

2. Right-of-Way. Pedestrians and wildlife have the right-of-way over motor vehicles, including golf-carts. Pedestrians must use crosswalks when crossing a roadway.

~~3. Barriers. Barriers may be placed by the University at any point deemed necessary for specific temporary use. Except as required for the passage of emergency vehicles, removal of any such barrier without permission is prohibited.~~

~~4. Enforcement Directives. A directive given by a police officer or parking patroller or designee supersedes the regulations posted by a sign or signal.~~

Parking areas may be restricted by permit classification, time or purpose and shall be considered no parking zones to those individuals who do not fall within the restriction of the permit classification. Parking on lawns, landscaped areas, sidewalks, or other areas not specifically designated by signs or curb markings as parking areas is a violation. The absence of a "No Parking" sign does not mean parking is permissible in an area. Changes in designated parking areas shall become effective at such time as signage or other identifying markings are posted. The following parking restrictions are found in areas on the University's campuses.

<u>a. Exec</u>	<u>j. Time Limit Parking</u>
<u>b. Admin</u>	<u>k. Housing Parking</u>
<u>c. Faculty/Staff</u>	<u>l. Service/Delivery</u>
<u>d. Student</u>	<u>m. Golf Cart</u>
<u>e. Metered</u>	<u>n. Carpool</u>
<u>f. Disabled</u>	<u>o. Electric Vehicle</u>
<u>g. Disabled Modified Vehicles</u>	<u>p. Clinic Spaces</u>
<u>h. Motorcycle/Motorbike/Moped</u>	<u>q. RCCL</u>
<u>i. State Vehicles</u>	<u>r. MCH</u>

5. Access vehicles. No motor vehicles, other than police, emergency, or golf carts may be operated or parked at any time on the walkways, grass, service areas, driveways or other prohibited zones, except where specifically permitted by signage. No motor vehicle, motorcycle or other type of vehicle, including a bicycle, shall be parked in such a way as to create a hazard

obstruction to traffic or access. Temporary parking areas may be designated in grass areas by the placement of delineating signs, bumper blocks or other identifying marks. Parking adjacent to any University building shall be prohibited except as identified by authorized signs.

6. Non-permitted vehicles left for more than three (3) consecutive days without prior approval from the Department of Parking and Transportation, or which are apparently abandoned shall be subject to immobilization, towing, and/or impoundment, and ultimately disposed of at the owner's expense. The University does not assume any responsibility for motor vehicle or their contents while they are parked on campus. Major repairs to vehicles shall not be performed on either campus.

7. Skateboarding and rollerblading are prohibited in parking areas.

(c) Golf-Cart Regulations

1. Golf-carts are restricted by Florida International University for use on University premises only by University employees, volunteers, contractors, vendors or agents and are generally recognizable as a low speed or utility vehicle, such as, but not limited to, utility terrain vehicles, including all-terrain vehicles designed for work uses, and golf carts, club car or conveyance. Please refer to the Golf Cart Policy posted at <http://policies.fiu.edu>.

2. Any person who accepts the privilege of operating a golf-cart on University premises is deemed, by so doing, to have the knowledge, training and skill to safely operate this vehicle and shall be fully accountable for their actions and the consequences thereof.

3. Golf-cart Enforcement. Golf-carts shall be operated in accordance with the following specific regulations:

a. Golf-carts shall not be parked within 20 feet of the entrance or exit of any building, except at loading docks or designated golf-cart parking .

b. Operators shall stop golf-carts at all blind intersections and sound their horns before proceeding.

c. Golf-carts shall not be parked in any manner likely to obstruct or interfere with the flow of pedestrian or vehicular traffic in heavily traveled areas. This includes , persons in wheelchairs or mobility assistance devices. In addition, golf carts shall not park in the following areas: fire lanes, handicap parking, meter parking, on sidewalks or ramps that would impede handicap accessibility.

d. Operators shall not bring a golf cart to rest for any period of time in the middle of roads and walkways.

e. Golf-carts may be driven on sidewalks only where streets and/or parking lots are not available. Golf carts are not permitted in any red zones as identified on the maps which can be found at <http://policies.fiu.edu>.

f. Golf-carts shall not be driven through buildings or breezeways, covered walkways, landscaped areas or golf cart free red zones as identified on the maps which can be found at <http://policies.fiu.edu/files/781.pdf>. Golf carts shall not be driven through the Green Library breezeway or any other building except: 1) under circumstances of police or medical emergency, 2) in order to provide maintenance service to a location in a specific building or to grounds in which large amounts or heavy equipment and supplies, but not people, are being transported to the work site, 3) in order to make a delivery of large amounts or heavy

materials which cannot be otherwise transported to a specific location in a building, 4) in order to assist a handicapped individual or, 5) when conducting a pre-approved University tours.

g. Use of ear phones, eating, texting, or the use of any device that may hinder the proper and safe operation of golf carts is prohibited.

(d) ~~Parking Regulations for Surface and Garage Parking~~

~~1. Posted signs, bumper blocks, and other markings designate the various parking areas on campus. Parking areas may be restricted by decal classification, time or purpose. Parking areas restricted by decal classification, time or purpose shall be considered no parking zones to those individuals who do not fall within the restriction of the decal classification. Individuals parking in areas so restricted require a decal, hang tag, or permit. The following parking restrictions are found in areas on the University's campuses:~~

a. E	i. State Vehicles
b. Admin	j. Time Limit Parking
c. Faculty/Staff	k. Housing Parking
d. Student	l. Service/Delivery
e. Meters	m. Golf Cart
f. Disabled	n. Carpool
g. Disabled Modified Vehicles	
h. Motorcycle/Motorbike/Moped	

~~2. Metered parking is for visitors and is enforced daily, from 7:00 a.m. to 10:00 p.m. including weekends and holidays. A current FIU parking decal or permit does not entitle the driver to park in a metered parking space without paying the appropriate fee, unless otherwise specified on the permit.~~

~~3. Use of parking areas designated as Faculty/Staff shall be enforced between the hours of 6:00 a.m. to 7:00 p.m., Monday through Friday, unless otherwise indicated by signage. Parking in all other areas, including Executive/Administrative, Disabled and Meters shall be observed and enforced at all times.~~

~~4. Changes in designated parking areas shall become effective at such time as signage or other identifying markings are posted.~~

~~5. No motor vehicles, other than police, emergency, or golf carts may be operated or parked at any time on the walkways, grass, service areas, driveways or other prohibited zones, except where specifically permitted by signage. No motor vehicle, motorcycle or other type of vehicle, including a bicycle, shall be parked in such a way as to create a hazard or obstruction to traffic or access. Temporary parking areas may be designated in grass areas by the placement of delineating signs, bumper blocks or other identifying marks. Parking adjacent to any University building shall be prohibited except as identified by authorized signs.~~

~~6. No person, other than a current housing resident whose vehicle is left in a housing lot, shall leave a vehicle overnight on University property without notifying the University Police Department and the Department of Parking and Transportation. Vehicles that are inoperable shall be reported immediately to the University Police Department and the Department of Parking and Transportation. Vehicles left for more than three (3) consecutive days and nights, without prior approval, or which are apparently abandoned shall be subject to immobilization, towing, and/or impoundment, and disposal at the owner's expense. The University~~

~~does not assume any responsibility for motor vehicles or their contents while they are parked on campus. Vehicles registered to current housing residents may be left in housing lots during session breaks but in no event for more than three weeks. Exceptions must be approved by the Department of Parking and Transportation.~~

- ~~7. Major repairs to vehicles shall not be performed on either campus.~~
- ~~8. Double parking is not allowed at any time.~~
- ~~9. Head-in parking only.~~
- ~~10. The fact that a person may park or observe others parked in violation of the regulations without receiving a citation does not mean that the regulation is no longer in effect. Observing others illegally parked is not a valid excuse.~~
- ~~11. Parking on lawns, landscaped areas, sidewalks, or other areas not specifically designated by signs or curb markings as parking areas is a violation. The absence of a "No Parking" sign does not mean parking is permissible in an area.~~
- ~~12. Residents of housing shall abide by the parking regulations.~~
- ~~13. Parking a vehicle on campus following failure to pay or appeal a citation for a university traffic and parking infraction within the time provided, or parking on campus with a revoked decal shall be considered illegal parking. The vehicle may be subject to immobilization and/or towing.~~
- ~~14. Parking areas designated as disabled are enforced at all times and a current state issued disabled placard/hang tag and/or license plate must be visible and properly displayed. Disabled employees and students of the University must register their vehicle along with their disabled placard with the Department of Parking & Transportation. In addition, all disabled employees and students of the University must obtain/purchase and display a current decal or permit and an FIU Registered Disabled sticker.~~
- ~~15. Disabled visitors with a valid disabled placard may also park in metered spaces for up to 4 hours free of charge. A valid placard must be displayed at all times.~~
- ~~16. Violation of these rules or the misuse of a disabled placard may result in the immobilization and/or towing of the vehicle at vehicle owner's expense and the confiscation of the placard.~~

~~(e) Garage Parking:~~

- ~~1. A current FIU parking decal is required to park in the garages as restricted by decal classification.~~
- ~~2. A current FIU parking decal or permit does not entitle the driver to park in a metered parking space without paying the appropriate fee, unless otherwise specified on the permit.~~
- ~~3. Garage hours: Gold, PG5 Market Station and PG6
Open 24 hours a day, 7 days per week
Blue, Red, and Panther Garages
6:00 a.m. – 2:00 a.m. Mondays – Fridays
Closed weekends and holidays except for special
events~~
- ~~4. No overnight parking. Vehicles must be removed from the garage prior to posted closing hours of the garage, except for garages open 24 hours a day. Any vehicle left in the garage after hours will be ticketed and the vehicle may result in the immobilization and/or towing at vehicle owner's expense.~~

- ~~5. Garage speed limit is 5 mph.~~
- ~~6. Skateboarding and rollerblading are prohibited in the garages.~~
- ~~7. Head-in Parking Only.~~

(4) Enforcement

(a) Violations. Failure to abide by any of the provisions of these regulations shall be considered a university parking infraction. The University may enforce university parking infractions through use of warnings, citations and fines, vehicle immobilization, towing and any other means authorized by statute. Towing fees vary according to type of vehicle. If a third party towing company is used, the charge will be contingent upon the towing company fees.

(b) Enforcement hours. Metered parking is enforced daily, from 7:00 a.m. to 10:00 p.m. including weekends and holidays. Parking areas designated as Faculty/Staff shall be enforced between the hours of 6:00 a.m. to 7:00 p.m., Monday through Friday, unless otherwise indicated by signage. Parking in all other areas, including Executive, Administrative and Disabled shall be observed and enforced at all times. Only one citation per day will be issued for each violation in the same location on the same vehicle.

~~(b) Citations. The University Police Department and the Department of Parking and Transportation are authorized to issue written citations to persons who violate this regulation. The University Police Department is also empowered to issue citations for violation of Chapter 316, Florida Statutes, and county ordinances. Only one citation per calendar day will be issued for each violation in the same location on the same vehicle.~~

1. Schedule of Fines. The schedule below establishes fines for the various categories of violations which are considered to be university parking infractions:

Unlawfully Parked in Disabled Space	\$250.00
Virtual Permit Fraud	\$100.00
Immobilization Fee	\$ 50.00
Hazardous Parking	\$ 25.00
Restricted/Improper Parking	\$ 25.00
Golf-Cart Violation	\$ 25.00
Invalid Permit	\$ 20.00
Parking on Grass	\$ 20.00
Overtime Parking in Meters	\$ 20.00
Expired Permit	\$ 20.00
Deactivated Permit	\$ 20.00
Improper Permit Registration	\$ 20.00
Crosswalk Light Violation	\$ 20.00
Head-in Parking Only	\$ 15.00
Other	\$ 15.00

_____	No Valid Decal or Permit	\$ 20.00
_____	Parking on Grass	\$ 20.00
_____	Hazardous Parking	\$ 25.00
_____	Overtime Parking in Meters	\$ 20.00
_____	Restricted/Improper Parking	\$ 25.00
_____	Overnight Parking (garage)	\$ 25.00
_____	Unlawfully Parked in Disabled Space	\$250.00
_____	Decal Fraud	\$100.00
_____	Golf Cart Violation	\$ 25.00
_____	Expired Decal/Permit	\$ 20.00
_____	Deactivated Decal <u>Permit</u>	\$ 20.00
_____	Improper Decal <u>Permit</u> Registration	\$ 20.00
_____	Unregistered Placard with FIU	\$ 25.00
_____	Decal/ Improperly Affixed	\$ 20.00
_____	Crosswalk Light Violation	\$ 20.00
_____	Head-in Parking Only	\$ 15.00
_____	Boot Fee <u>Immobilization Fee</u>	\$ 50.00
_____	Other	\$ 15.00

Parking in Unauthorized Areas ~~not Authorized~~

Restricted Executive/Admin	\$ 30.00
Restricted Faculty/Staff	\$ 25.00
Restricted Housing	\$ 25.00
No Carpool Decal /Permit	\$ 250.00
<u>Restricted Electric Vehicle Space</u>	<u>\$ 25.00</u>

a. ~~Impoundment and vehicle immobilization charges vary according to type of vehicle and/or type of tow or immobilization needed for the vehicle, but cost at a minimum \$50.00. If a third party towing company is used, the charge will be as determined by the third party towing company.~~

b. ~~Any vehicle which remains in violation of the same regulation for more than one calendar day is subject to additional citations.~~

c. ~~Uniform traffic citations for violations of Chapter 316, Florida Statutes, and county ordinances are governed by the Miami Dade County Court and may carry higher fines or other penalties.~~

2. Late Fees ~~Charges~~. If a university citation is not paid or appealed in the time provided by this regulation, a \$5.00 late fee ~~charge~~ shall be assessed in addition to the fine established for the violation. The assessment of the late fee ~~charge~~ shall not preclude the University from enforcing these regulations through alternative means such as preventing registration, withholding transcripts, withholding of diploma, towing and/or immobilizing the vehicle. Finally, the outstanding balance will be sent to a collection agency and additional fees will be assessed.

3. Remedies for Failure to Pay Fines. In addition to the assessment of a late charge fee, and other penalties as provided in this regulation, the following remedies are available to the University:

- a. Employee debt collection of outstanding parking fines from wages. ~~Revoke parking and driving privileges on University property. A person whose parking privileges are revoked may not be issued a new parking decal until all prior outstanding citations are satisfied.~~
- b. Student debts may be referred to a collection agency. ~~Prevent the person from registering as a student.~~
- c. Prevent student registration. ~~Withhold issuance of transcripts or degrees.~~
- d. Withhold issuance of transcripts or degrees. ~~Use of vehicle immobilizer.~~
- e. Use of vehicle immobilizer, tow and/or impound the person's ~~car~~ vehicle.
- f. Take other action as permissible pursuant to the ~~necessary to collect the outstanding fines as delinquent accounts owed to the~~ University ~~such as the use of a collection~~ policy agency.

4. Responsibility for Citations. The person who registers a motor vehicle with the Department of Parking and Transportation assumes responsibility for all citations issued to that vehicle. If the motor vehicle has not been registered with the Department of Parking and Transportation then the person(s) in whose name the motor vehicle is registered with the State Department of Highway Safety and Motor Vehicles shall be held responsible for citations issued to the vehicle. Employees of FIU operating state university vehicles and golf-carts shall be responsible for citations issued to such vehicle(s).

(c) Procedures For Payment Of Fines And Appeals: A person to whom a citation has been issued shall have ten (10) business days from the date of issuance to respond to the citation either by paying the fine or by filing an appeal. If payment or request for an appeal is not received within the allotted time, a \$5.00 late fee shall be assessed, and the University may take any authorized action to enforce the penalty.

1. Payment of Fines. Fines may be paid by credit card through the Florida International University web site URL <http://parking.fiu.edu> or in person at the Department of Parking and Transportation by check, money order, cash, the FIU One Card, or credit card. Alternatively, payments may be mailed to the Department of Parking and Transportation located on Modesto A. Maidique Campus. ~~However, a \$5.00 late fee shall be applied in the event payment is not received by the Department of Parking and Transportation within the time provided by these regulations.~~ All payments sent by mail should include the payee's Panther ID number if applicable, and citation number(s).

2. Appeals Process and Procedures. Appeals of citations for university parking infractions and towing/vehicle immobilization fees ~~procedures and charges~~ may be instituted by filing a written ~~an~~ appeal through the Florida International University web site URL <http://parking.fiu.edu> or at the Department of Parking and Transportation using the "Florida International University Department of Parking and Transportation CITATION APPEAL FORM", Form PT #04 Appeal Form. ~~The form is incorporated by reference into this regulation.~~

~~Uniform traffic citations are not open to appeal through the University appeal process. Uniform traffic citations must be processed through the Miami Dade County Court system. Inability to locate parking spaces or the failure of others to observe these regulations shall not be considered to be valid defenses.~~ The completed Citation Appeal Form must include a current ~~and accurate~~ mailing address or email address where notices can be sent to and received by the Appellant. Completed d Citation Appeal Forms will be forwarded by the Department of Parking and Transportation to an Appeal Hearing Officer for review and decision. Appeals should only be filed if a legitimate basis exists. The following reasons are not considered legitimate basis for filing an appeal: ~~and will result in the appeal being automatically denied:~~

- . Disagreement with the Parking & Transportation Rules and Regulations.
- . Ignorance of the regulations.
- . Stated inability to find a permitted parking space.
- . Operation of the vehicle by another individual.
- . Failure to issue citations previously for similar violations.
- ~~Failure to display an event parking permit.~~
- . Tardiness to class and/or appointment.
- . Inability to pay fine.
- . ~~Displayed wrong or expired permit.~~
- . Received incorrect verbal information from a non FIU Parking and Transportation employee.
- . Observing others illegally parked.
- . Not paying for sufficient metered time.

~~a. Appeal Hearing Officers. There shall be appointed on each campus a University Appeal Hearing Officer or Officers who shall be responsible to resolve appeals of citations for university parking infractions and/or towed or immobilized vehicles. The Appeal Hearing Officer(s) of each campus shall be appointed, by the appropriate vice president, to serve a two year term, and may be appointed for additional terms. It is intended that Appeal Hearing Officers will be members of the University Community.~~

~~a. b.~~ Appeal Hearing Officer Procedures. Appeal Hearing Officers will receive and evaluate ~~written~~ appeals. They will be guided by the Parking Regulations and shall consider any relevant circumstances, as articulated in the ~~written~~ appeal, in making their decision(s). Appeal Hearing Officers may request further information or interview the appellant, witnesses or the citing officer. Appeals will be reviewed and appellants notified ~~by mail in writing.~~

~~b. c.~~ Appeal Hearing Officer Decisions. ~~Following consideration of the grounds for an appeal, the Appeal Hearing Officer shall decide on the appeal.~~ The Appeal Hearing Officer's decision shall contain findings of fact and be reduced to writing and a copy shall be furnished to the appellant by the Department of Parking and Transportation. If your appeal is denied, you may file for a secondary request for review by the appeal board. ~~The appeal board will meet once a month and its decision is final. . Upon denial of an appeal, the fine assessed shall be paid within ten (10) business days of the date of notification to the appellant or a late fee will be assessed.~~ Appeal forms are available online through the Florida International University website URL <http://parking.fiu.edu> or at the Department of Parking & Transportation using the "Florida International University Department of Parking & Transportation CITATION APPEAL FORM", FORM PT #04 Appeal Form. The appeal board may reduce, excuse the fine or uphold the appeal hearing officer's decision.

~~(d) Immobilization, Towing and Impoundment Appeals. The University may immobilize, tow and/or impound any vehicle which is found to be parked illegally or in violation of these regulations. Parking after failing to pay a parking citation(s) within the allotted time constitutes illegal parking. A person whose vehicle has been immobilized, towed and/or impounded may appeal the tow or immobilization by filing a written appeal within ten (10) business days from the date of the impoundment. An Appeal Hearing Officer shall review the appeal within seventy-two (72) hours of receipt of the written appeal. The appellant shall receive notification of the appeal decision through the mail. If the immobilization or tow appeal is granted, the University shall refund the amount charged for the immobilization or tow. In lieu of the appeal, or pending such appeal, or if the appeal is denied, the owner of the vehicle or his/her authorized agent may obtain release of the vehicle by paying the citation(s), the immobilization and/or towing charges and any applicable delinquent fines.~~

5. University Events

a. Any event held on campus, whether hosting internal or external guests, ~~which~~ requiring the ~~reservation use~~ of parking spaces, must be coordinated with the Department of Parking & Transportation. Pre-purchased virtual parking permits ~~and parking space reservations~~ are available through the online portal or by contacting the Department of Parking and Transportation ~~or reserving online~~. Requests must be received seven (7) business days prior to the date of the event. If the event is cancelled, a cancellation fee ~~will~~ may be assessed ~~if the Department has and all expenses~~ incurred ~~expenses~~ related to the event request will be collected. ~~and the Department is not notified at least seven (7) business days in advance of the intent to cancel the event.~~

b. ~~Although~~ All temporary directional signages used on any ~~are not required for all~~ campus ~~events, all temporary directional signage used on our campuses~~ must adhere to the signage protocol established ~~through the Office of Finance and Administration by the Department of Parking and Transportation.~~ Lawn signs are not permitted ~~at the MAM, BBC, or Engineering Campuses.~~ Please contact the Department of Parking & Transportation to order temporary directional signage.

c. The Department also handles any event requests that require transportation, including golf cart, ~~and~~ shuttles ~~and campus tours~~. For more information, please refer to <http://parking.fiu.edu>.

Specific Authority- BOG Regulations 1.001(3)(k) and 7.003(9),, and 1006.66 FS. Law Implemented 1006.66 FS. History--Formerly 6P-5.06, 10-1-75, Repromulgated 12-23-76, Amended 1-15-80, 8-20-81, 4-24-83, 8-12-85, Formerly 6C8-5.06, Amended 7-6-86, 8-31-89, 7-17-90, 7-21-91, 8-25-93, 10-26-93, 8-17-94, 8-20-95, 8-11-96, 6-12-97, 7-08-99, 5-16-00, 5-24-01, 7-25-02, 12-2-02, 8-11-03, 6-1-04, 6-1-05, Formerly 6C8-5.006, Amended 6-2-06, 7-12-07, 8-11-08, 6-29-09, 8-10-10, 7-5-11, 7-9-12, Amended, - _____.

Date: June 3, 2015

Subject: Internal Audit Plan for 2015-16

Proposed Committee Action:

Approve the University Internal Audit Plan for Fiscal Year 2015-16.

Background Information:

The Florida International University Board of Trustees (the BOT) Finance and Audit Committee Charter mandates approval of the audit plan for the upcoming fiscal year.

The BOT Finance and Audit Committee Charter, Specific Responsibilities: The Office of Internal Audit, states in relevant part:

The Finance Committee shall... Review and approve the Office of Internal Audit's annual audit plan (and any subsequent changes thereto), considering the University wide risk assessment and the degree of coordination with the Auditor General's Office for an effective, efficient, non-redundant use of audit resources.

MEMORANDUM

Date: May 5, 2015

To: Chairman and Members of the Finance and Audit Committee

From: Allen Vann, Audit Director

Subject: Internal Audit Plan for Fiscal Year 2016

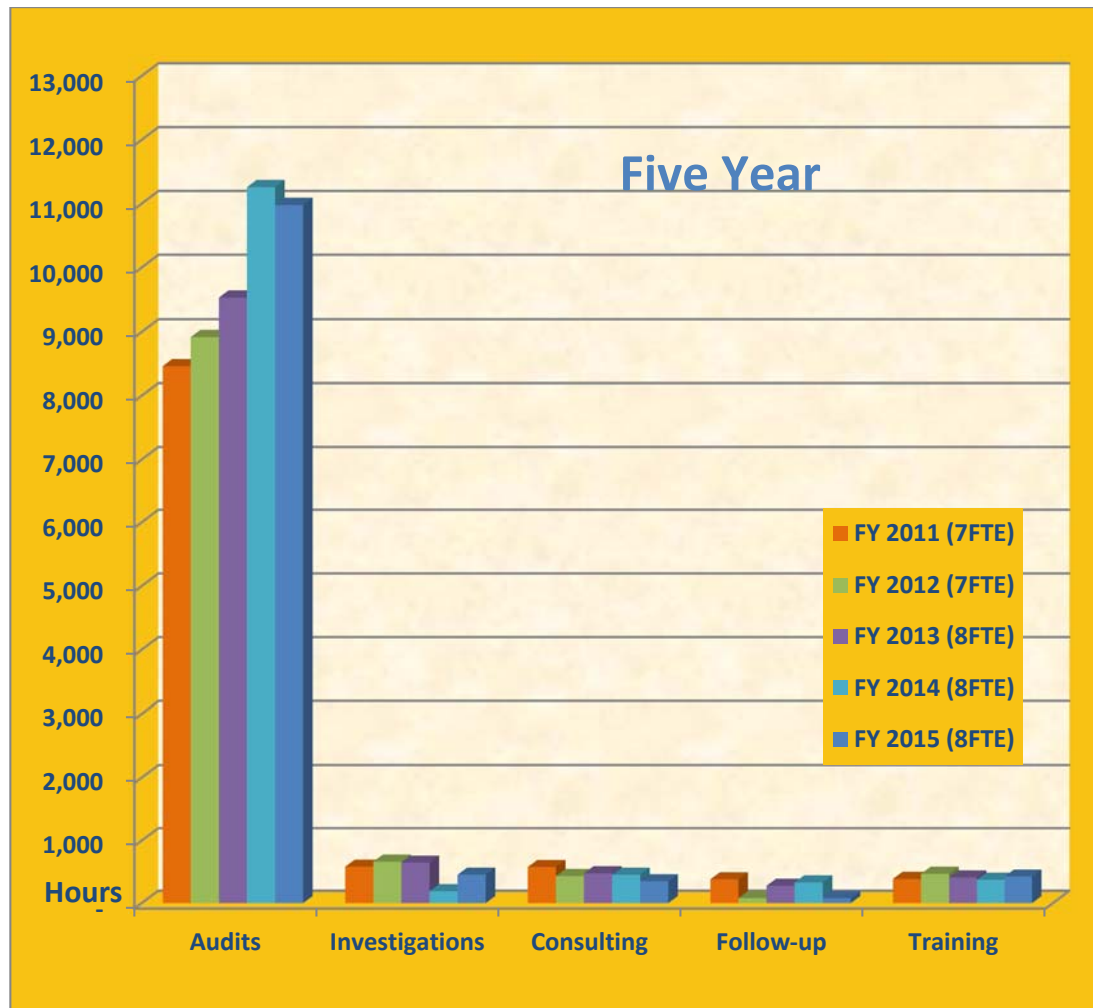
I am pleased to present our proposed audit plan for fiscal year 2016 for your review and approval. The development of the plan was shaped using a systematic approach to help us determine which audits to perform. The planning process helps us develop the theme for our audits and identify an appropriate mix of various types of audits. The audit plan considers how we can best allocate our resources.

Internal Audit Resources:

One of the responsibilities of the Finance and Audit Committee is to “Assess the staffing of the Office of Internal Audit, including the annual budget.”¹ The composition of our office currently includes eight professional auditors, an administrative assistant and two audit interns. While our audit staff is effectively deployed, our workload is often difficult to predict as investigations and other unplanned work affect our ability to complete all of the planned audit projects. In addition, new workload resulting from the Board of Governors request that we annually audit FIU’s data submissions under their performance-based funding model displaced other planned audit projects. To counterbalance this, management approved a strategic initiative for next fiscal year providing our office with funding to hire two additional student interns.

The following graph reflects how the Office of Internal Audit’s direct staff time was spent during the past five fiscal years:

¹ FIU Board of Trustees Finance and Audit Committee Charter, page 5.



Note: FY 2015 data was annualized.

This fiscal year we continued to ensure that an appropriate balance was maintained between audit, investigative, and other accountability activities such as following up on the implementation status of past recommendations.

Risk Assessment:

Previously prepared risk assessments were updated and budgeted and/or actual expenditures were reviewed and compared. In performing our risk assessment we took a quantitative approach, which considers risk factors against assigned values based on the likelihood of occurrence and impact on the University. The cumulative value is then ranked using a scoring formula to determine whether audit work should be considered in a particular area.

The five factors we considered in our University-wide risk assessment were: 1) materiality; 2) past audit coverage; 3) internal risks; 4) external risks; and 5) information risks. We also spent a considerable amount of time meeting with senior university administration to ensure that each proposed audit will provide the best value added to the University.

Audit Plan:

The following table outlines our proposed audit plan for FY 2016:

Carryover (In-Process) Audits:
Restricted Gift Agreements
University's IT Network Security Controls
Nicole Wertheim College of Nursing and Health Sciences
International Hurricane Research Center
University Building Access Controls
Human Resources - Financial & Operating Controls
College of Law- Financial & Operating Controls
College of Education - Financial & Operating Controls
Global Affairs - Study Abroad & Exchange Programs
Newly Proposed Audits:
Robert Stempel College of Public Health & Social Work
Herbert Wertheim College of Medicine - Mobile Healthcare Units
Chaplin School of Hospitality & Tourism Management
Planning & Inst. Research - Performance Based Funding - Data Integrity
Division of Research - Sub-recipient Monitoring
Environmental Health & Safety - Lab Safety Process Follow-up
Student Affairs - Housing & Residential Life
Athletics - NCAA Football Attendance
Advancement - Alumni Services
Financial Planning - Budget Process & Controls
Facilities - Construction
Technology Services - Software Purchases & Licensing Controls
Office of the Controller - Cash Controls
Other Activities:
Forensic Audits/Investigations/ Consulting/Follow-Up/Training

Attached to this memo is a combined Risk Assessment/Five Year Plan.

Conclusion:

By arraying the pattern of past audit coverage of University activities/programs and assessing respective risks with senior management, we were able to combine our knowledge of potential audit areas to develop a list of proposed new audits for FY 2016 that will optimize our resources and capitalize on our audit staff's individual strengths.

I would be happy to answer any questions and provide any additional details that you may require. I can be reached at (305) 348-2465.

Attachment

C: Chairman of the FIU Board of Trustees
University President
Provost
Chief Financial Officer
Chief of Staff

Florida International University - Office of Internal Audit

Attachment

Risk Assessment/Five Year Plan

Organizational Units		RISK	Where we've been ...					Where we need to go ...				
		Low Medium High	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Office of the President	President's Office	Low										
	Athletics	High	✓	✓	✓	✓	✓	x	x	x	x	
	Office of Internal Audit	Low					QA					QA
General Counsel	General Counsel	Low			✓							
External Relations	Advancement/Community Relations/Editorial Services/Marketing/Media Relations/Protocol & Special Events /Publications/Web Communications	Low										
FIU Foundation	Business Office	Low	✓				✓	✓				
	FIU Foundation, Inc.	Medium	✓									
	FIU Research Foundation, Inc.	Low										
	FIU Athletics Finance Corporation	Low										
	HealthCare Network	High				✓						
Office of Finance & Administration												
Facilities Management	Construction (Capital Program)	High	✓	✓	✓	✓	✓	x	x	x	x	
	Operations & Maintenance	Medium		✓				x				
Office of the Controller	Accounting & Reporting Services	Medium										
	Financials & Student Financials Support Services	Medium										
	Tax Compliance Services	Low										
	Student Financial Services	Medium										
	Purchasing Services	High	✓		✓	✓	✓					
	Payment Services											
Treasury Management		Medium	AG	✓								
Division of Human Resources	Payroll, Benefits, Recruitment, etc.	Medium		✓				x				
Office of Business & Finance	Auxiliary & Enterprise Development	Low										
	South Beach Wine & Food Festival	High			✓				x			
	Financial Planning	Low						x				
	Parking & Transportation	High	✓	✓			✓					x
	Business Services	Medium		✓		✓	✓	x				
Disaster Management & Emergency Operations	Emergency Management	Medium							x			
	Environmental Health & Safety	High				✓					x	
Police Department		High			✓					x		
Academic Affairs	Planning & Institutional Effectiveness	Medium					✓	x	x	x	x	x
	Frost Art Museum	Medium				✓					x	
	Wolfsonian Museum	Medium			✓					x		
	Jewish Museum of Florida	Medium				✓					x	
	Research/OSRA	Medium	✓		✓	✓	✓	x	x	x	x	x
	International Hurricane Center	Medium						x				
	ARC: Applied Research Center	Medium							x			
	Enrollment Services/Registrar	Medium			AG					AG		
	Library	Low			✓					x		
	School of Artichecture & The Arts	Medium				✓					x	
	College of Arts & Sciences	Medium			✓		✓					x
	Southeast Environmental Research Center	Medium				✓					x	
	College of Education	Medium							x			
	School of Journalism & Mass Communication	Medium			✓					x		
	Law School	Medium						x				
	College of Business Administration	Medium	✓		✓	✓					x	
	College of Engineering and Computing	Medium		✓		✓					x	
	University College (Continuing Education & Online Programs)	Medium			✓					x		
	School of Hospitality & Tourism Management	Medium						x		x		
	Tianjin/FIU	Medium		✓					x			
	Kovens Conference Center	Medium				✓					x	
	Undergraduate Education	Medium										x
	Graduate School	Medium								x		
	Honors College	Medium							x			
	College of Medicine	High	✓	✓	✓	✓		x		x		x
	College of Nursing & Health Sciences	Medium					✓	x			x	
	Robert Stempel School of Public Health	Medium						x				
Student Affairs	Career Services	Low							x			
	Children's Creative Learning Center	Low			✓					x		
	Housing & Residential Life	High	✓					x				
	Student Health Services	High			✓					x		
	Student Government/Student Activity and Service Fees	Medium										
	Graham Center					✓					x	
	Wolfe University Center											
University Technology Services	Division of Information Technology	High	✓	✓	✓	✓		x	x	x	x	x



Office of Internal Audit Status Report

BOARD OF TRUSTEES

June 3, 2015

Date: June 3, 2015

To: Board of Trustees and Finance and Audit Committee

From: Allen Vann, Audit Director

Subject: OFFICE OF INTERNAL AUDIT STATUS REPORT

I am pleased to provide you with the quarterly update on the status of our office's work activities. Since our last update to you on March 26, 2015 we completed the following audit:

Department of Parking and Transportation – The primary objectives of this audit were to determine whether 1) recommendations from a prior audit on revenue controls have been effectively implemented and 2) financial controls and procedures relating to expenditures were adequate and effective. The Department manages 14,563 parking spaces in six parking garages and 50 outdoor lots. During fiscal year 2013-14, the Department generated \$14.9 million in revenues and \$13.9 million in corresponding expenditures. Student transportation access fees account for 68% of the Department's revenues, while debt services represented 56% of the Department's expenditures.

Overall, our audit disclosed that while the financial controls and procedures relating to operating expenditures were very good, there still were opportunities to improve revenue controls, particularly in the areas of: parking fee assessments and controls over citations/fines. We also advised giving some additional attention to IT security and property management controls. The audit resulted in 11 recommendations, which management agreed to implement.

Work In Progress

The following ongoing audits are in various stages of completion:

<i>Audits</i>	<i>Status</i>
University Advancement - Restricted Gift Agreements	Fieldwork completed – drafting report
Nicole Wertheim College of Nursing and Health Sciences - Financial and Operating Controls	Completing Fieldwork
Office of Research and Economic Development - International	Completing Fieldwork

<i>Audits</i>	<i>Status</i>
Hurricane Research Center	
Division of Information Technology - IT Network Security Controls	Fieldwork in Progress
Facilities Management - University Building Access Controls	Fieldwork in Progress
Division of Human Resources - Financial and Operating Controls	Planning Stage
College of Law - Financial and Operating Controls	Planning Stage
College of Education - Financial and Operating Controls	Planning Stage
Global Affairs - Study Abroad and Exchange Programs	Planning Stage

Emerging Issues – Proposed Board of Governors (BOG) Regulations

On March 18, 2015, FIU Board of Trustees member Gerald C. Grant, Jr. and I attended the Board of Governors’ Audit and Compliance Committee Workshop at FAMU pursuant to their invitation to all the universities. Trustee Grant briefed you on the Workshop at the last Finance and Audit Committee meeting held on March 26, 2015. Based on that Workshop and a survey completed prior to the Workshop by the Chief Audit Executives of each of the universities, the BOG forwarded for our comment four proposed new regulations as follows:

1. State University System (SUS) of Florida Chief Audit Executives

This ten (10) page draft regulation places the responsibility for appointing a chief audit executive on each of the SUS’ respective Board of Trustees. It further requires that the internal audit department be governed by a charter consistent with the *Principles and Standards for Offices of Inspector General* published by the Association of Inspectors General. The proposed new regulation would also mandate that each board of trustees establish a committee assigned responsibility for addressing audit, compliance, and investigative matters and outlines the committee’s duties and responsibilities. Each university will be required to promulgate written policies mandating employee cooperation with audits and investigations. The proposed regulation also promulgates the governance structure and audit standards for the respective SUS internal audit departments, as well as procedures and responsibilities for performing Whistle-blower and other investigations.

2. State University System Compliance and Ethics Programs

This four (4) page draft regulation is designed to set minimum requirements for university compliance and ethics programs based upon the requirements set forth in the Federal Sentencing Guidelines Manual. It provides guidance to the respective boards of trustees (BOT) on the governance structure and policies and procedures they must ensure is put in place at their respective universities for their compliance offices.

3. Office of Inspector General and Director of Compliance and University System Complaint Handling

This two (2) page draft regulation includes procedures the Board of Governors will follow to address allegations of waste, fraud, or financial mismanagement in instances where a university BOT is either unwilling or unable to do so.

4. Board of Governors Oversight Enforcement Authority

This one (1) page draft regulation was developed to implement the requirements contained in section 1008.322, Florida Statutes. This statute relates to the Joint Legislative Auditing Committee and the Board of Governors' escalation procedures for repeat Auditor General audit findings and other university noncompliance.

The BOG Inspector General has requested written comments from the respective SUS Chief Audit Executives by July 31st. The formal regulation development process will commence at the BOG September 2-3, 2015 meeting. In the interim, I will be meeting with the Chief Audit Executives of the other universities in Tallahassee on May 27th and 28th to discuss and evaluate the proposed regulations impact on our respective operations and will also consult with our General Counsel, Compliance Officer and other senior FIU management in the formulation of formal written comments on the proposed regulations.

Semi-Annual Follow-Up Status:

Twice a year, we survey management on their progress towards completing past recommendations. According to management, 76% of 66 recommendations due for implementation this quarter were satisfactorily completed. They are working to complete 15 recommendations that were only partially implemented.

Areas Audited	Total Due for Implementation	Implemented	Partially Implemented	Not Implemented
Southeast Environmental Research Center	15	12	2	1
Minor Construction Projects	8	3	5	
School of Computing and Information Sciences	7	7		
HCN's Billing, Collections, and Electronic Medical Record Systems	6	2	4	
College of Architecture + The Arts (CARTA)	5	5		
College of Business	4	4		

Office of Internal Audit Status Report**June 3, 2015****Page 4 of 4**

Areas Audited	Total Due for Implementation	Implemented	Partially Implemented	Not Implemented
Performance Based Funding Metrics – Good Process Controls Contribute to Their Reliability	4	4		
Business Services - Vendor Contracts Revenue	3	1	2	
Affiliation and Other Healthcare Related Agreements	3	3		
Controllers - Purchasing Services for Commodities	3	2	1	
The Patricia & Phillip Frost Art Museum	2	2		
Laboratory Safety Process	2	1	1	
Jewish Museum of Florida	2	2		
Camps and Programs Offered to Minors	1	1		
Wolfsonian-FIU	1	1		
Totals	66	50	15	1
Percentages	100%	76%	23%	1%

Florida International University
Financial Summary Overview ¹
FY 2014-15

	Year To Date March 2015			
	Budget	Current Year Actual	Variance	
			\$	%
(\$ in millions)				
Revenue / Receipts				
University				
Educational and General (net) ²	363.0	361.9	(1.1)	0%
University	323.1	322.1	(1.0)	0%
College of Medicine	39.9	39.8	(0.1)	0%
FIU Self-Insurance Program	0.4	0.3	(0.1)	-25%
Auxiliary Enterprises	155.1	158.2	3.1	2%
Intercollegiate Athletics	19.0	19.2	0.2	1%
Activities and Service	13.4	13.2	(0.2)	-1%
Technology Fee	8.1	7.8	(0.3)	-4%
Board Approved Fees	0.2	0.2	-	0%
Contracts and Grants	79.1	83.7	4.6	6%
Student Financial Aid	143.0	144.6	1.6	1%
Concessions	0.7	0.4	(0.3)	-43%
Direct Support Organizations				
FIU Athletic Finance Corp	3.2	3.5	0.3	9%
FIU Foundation Inc.	35.5	17.3	(18.2)	-51%
FIU Health Care Network	8.4	6.4	(2.0)	-24%
FIU Research Foundation	0.1	0.1	0.1	105%
Interfund Adjustments ³	(3.5)	(3.9)	(0.4)	11%
Total Operating Revenues	825.7	812.9	(12.7)	-2%
University Treasury (net)	4.3	(0.9)	(5.2)	-121%
FIU Foundation Inc	10.4	4.6	(5.8)	-56%
Total Investment Revenues	14.7	3.7	(11.0)	-75%
Total Revenues / Receipts	840.4	816.6	(23.7)	-3%
Expenses				
University				
Educational and General (net)	335.5	304.3	31.2	9%
University	303.4	275.4	28.0	9%
College of Medicine	32.1	28.9	3.2	10%
FIU Self-Insurance Program	0.4	0.2	0.2	50%
Auxiliary Enterprises	128.5	125.3	3.2	2%
Intercollegiate Athletics	19.4	18.8	0.6	3%
Activities and Service	12.2	10.6	1.6	13%
Technology Fee	8.9	6.8	2.1	24%
Board Approved Fees	0.2	0.3	(0.1)	-50%
Contracts and Grants	81.0	90.5	(9.5)	-12%
Student Financial Aid	144.6	146.4	(1.8)	-1%
Concessions	0.6	0.4	0.2	33%
Direct Support Organizations				
FIU Athletic Finance Corp	1.9	2.1	(0.2)	-11%
FIU Foundation Inc.	19.2	17.2	2.0	10%
FIU Health Care Network	8.5	7.5	1.0	12%
FIU Research Foundation	0.0	0.3	(0.2)	-1325%
Interfund Adjustments ³	(3.5)	(3.9)	0.4	-11%
Total Expenses	757.4	726.8	30.7	4%
Principal Payment of Debt ⁴	0.7	0.7	-	0%
Change in Net Assets (incl. Investments)	82.2	89.2	6.9	8%
Change in Net Assets (excl. Investments)	67.5	85.5	17.9	27%

Notes:

- ¹ *The financials presented above reflects the state budgeting methodology which differs from full accrual Financial Statements. The following have the most significant impact:*
- *Depreciation of Assets: For budgeting purposes equipment purchases are fully expensed in their acquisition year, therefore depreciation is not included in the budget.*
 - *Payables: At fiscal year-end, E&G expenses will include year end commitments (encumbrances) which have not yet been invoiced.*
 - *Unrealized gains and losses: The investment results are recognized as revenues in the budget however GASB accounting principles require that it be recorded as a non-operating revenue / expense.*
- ² *E&G revenues include State Funding and Tuition and are net of waivers, uncollectible amounts and 30% Financial Aid need-based amounts per BOG regulation. The difference between E&G Revenues and Expenses will be funded from prior years carry forward.*
- ³ *Interfund transfers have been included resulting in higher revenue and expenses by fund allowing for an individual fund performance analysis. The interfund adjustments above eliminate this double counting. However, interfund transactions such as tuition funded by scholarships and auxiliary services provided to other units have not been eliminated. Since revenues and expenses are equal, the interfund adjustments are the same for both.*
- ⁴ *Principal payment of debt reflected above per BOG requirement that debt service payments be shown on a cash basis.*

THE FLORIDA INTERNATIONAL UNIVERSITY

BOARD OF TRUSTEES

Finance and Audit Committee

June 3, 2015

TREASURY REPORT *(For quarter ending March 31, 2015)*

Report *(For Information Only – no action required)*

OVERVIEW

The University's total liquidity position of \$328.6 million was 1.8 times the University's debt position of \$180.1 million at the quarter end. Including direct support organization ("DSO") debt, the liquidity to debt ratio was 1.5 times. These results were flat to the same period last year with the liquidity to university debt ratio (1.8x) and the liquidity to total debt ratio (1.5x).

LIQUIDITY

Real Days Payable

At quarter end, \$179.5 million, or 55 percent, of the liquidity position was accessible within 5 business days (See *Liquidity Allocation* chart for detail). FYTD 2015, the university had 42 real days payable¹ ("RDP") versus 48 RDP in FYTD 2014. The variance in RDP was due mainly to higher operations (see details in Uses section) and payroll outflows in FYTD 2015.

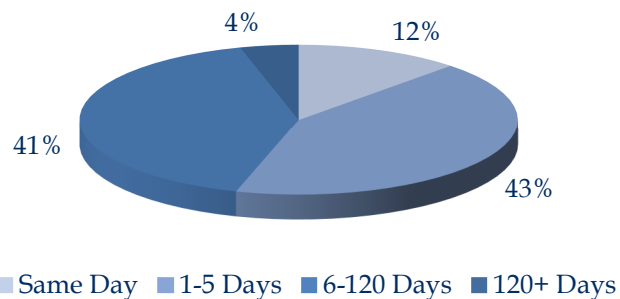
Sources

The University started the fiscal year with \$66.0 million in cash balances². Total FYTD inflows (state and operational) were \$885.7 million as compared to \$843.5 million for the same period in the prior fiscal year. The variance was mostly due to higher operational inflows. On average, \$4.5 million flowed into the university each business day this FYTD versus \$4.3 million/day in FY2014.

Uses

FYTD, the university expended \$842.7 million as compared to \$785.9 million for the same period in the prior fiscal year. The FYTD velocity cash outflows increased to \$4.3 million/day from \$4.0 million/day in 2014 Q3. The increase in outflow was primarily due to \$21.8 million in higher payroll disbursements and \$35.3 million

LIQUIDITY ALLOCATION



¹ Real Days Payable represents the available balance of liquid funds divided by the average cash outflows of the university. The calculation uses the available balance in the university's bank accounts plus the market value of investments that are accessible within 5 business days as its balance of liquid funds.

² Cash includes Working Capital Pool assets and cash balances in the concentration bank account.

increase in accounts payable disbursements. The University ended the period with \$109 million in cash balances. This compares to \$120.2 million in cash balances at the end of the same period in the prior fiscal year.

Stress Tests/Performance Simulations

The Office of the Treasurer ("Treasury") analyzes the effect of negative market performance on its liquidity position through both Monte Carlo and value-at-risk simulations.

At the end of the quarter, the Monte Carlo model generated by a bottom decile performance for fixed income investments that translated into 1.7 percent, or \$5.7 million, in unrealized losses. Liquidity, as measured by 5-day accessibility, would drop to 50.5 percent, or \$165.8 million, of the total current available cash and investment balances. RDP would fall to 39 days based on FYTD outflows.

The scenario with the bottom decile equity performance generates a projected 3.2 percent, or \$10.6 million, in unrealized losses. Liquidity, as measured by 5-days accessibility, would drop to \$176.4 million or 53.7 percent of the total current available cash and investment balances. RDP would fall down to 41 days based on FYTD outflows in this stress scenario.

Bottom decile of overall portfolio performance represents a 4.6 percent loss, or \$15.0 million, and a projected drop in liquidity to \$152.8 million or 46.5 percent of the total current available balances. Furthermore, RDP drops to 36 days.

VAR analysis, completed quarterly, estimates the maximum potential loss during a specific time period at a given level of confidence. VAR uses the historical behavior of each asset class over various time horizons (five years, ten years, full history). The VAR analysis predicts that there is a 1 in 20 probability that the portfolio (as of FY 2015 Q3 ending balance) could have unrealized losses of \$12.4 million for a 12 month period.

Furthermore, there is a 1 in 100 probability that the portfolio could have \$22.3 million of unrealized losses in a single year.

Forecast and Budget

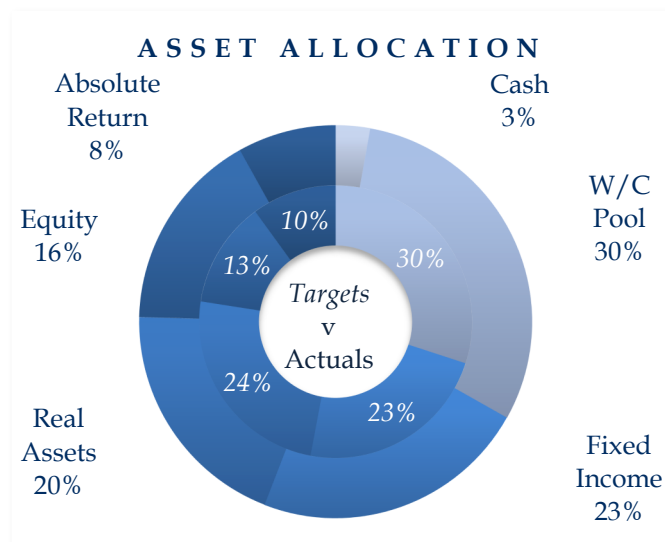
Combined Cash and Investment Balances continue to follow historical seasonality. Actual balances at the end of FY 2015 Q3 were 1.1 percent higher than the rolling forecast, 8.8 percent lower than the budget and 3.2 percent lower than Q3 of prior year. For the next quarter, the university should experience a steady drawdown in the balances lasting through the fourth quarter of FY 2015.

INVESTMENTS

Composition

Asset allocations at the end of FY 2015 Q3 remained within policy guidelines (See *Asset Allocation* chart for detail of asset allocation at quarter end).

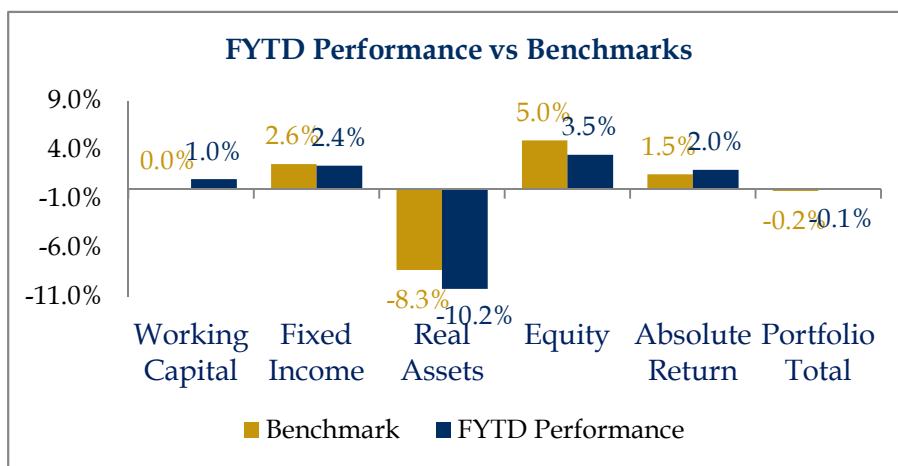
The quarter-end market value of the University's operating funds portfolio and cash was \$328.6 million. This balance reflects an increase of \$59.5 million or 22.0 percent, from the previous quarter and was in line with the quarter-to-quarter seasonality of cash flows. The total portfolio market value was \$10.6 million less than the market value the end of FY 2014 Q3.



Performance

FIU's operating portfolio continues to outperform the State Treasury investment pool ("SPIA"), returning 4.4 percent since inception versus the SPIA's 2.8 percent for the same time. FYTD 2015, the portfolio is down 0.1 percent. This compares unfavorably to 5.2 percent gain for the same period last year. The Strategic Capital and Reserve Pools lost 0.4 percent while the Working Capital Pool gained 1.0 percent. Returns from the SPIA totaled 1.3 percent during the same period (See FYTD Performance vs. Benchmarks chart for additional performance detail by asset class).

This compares favorably to 0.6 percent for the Working Capital Pool and unfavorably to 7.7 percent for the Strategic and Reserve Capital Pools for the same period last year. Three asset classes underperformed their benchmarks for the period: Real Assets (-10.2 percent versus -8.3 percent benchmark), Equity (3.5 percent versus 5.0 percent benchmark) and Fixed Income (2.4 percent versus 2.6 percent benchmark).



DEBT

Total

The University and DSOs ended FY 2015 Q3 with \$217.9 million in outstanding debt versus \$227.1 million for the same period end in FY 2014. The weighted average interest rate for the University and DSO issuances was 4.4 percent. At the end of FY 2015 Q3, 93.7 percent, or \$204.1 million, of the University and DSOs' outstanding debt was fixed rate and 6.3 percent, or \$13.8 million, was variable rate debt. All of the variable rate exposures are obligations of the DSOs (Athletics Finance Corporation, FIU Foundation).

Housing

The University's Housing debt consists of revenue bonds for the Housing System. The outstanding housing debt was \$104.8 million at the end of FY 2015 Q3. This compares to \$110.0 million at the end of FY 2014 Q3. The year over year decrease was due to the scheduled principal payments as included in the debt service. The weighted average interest rate for the housing bonds, at the end of FY 2015 Q3, was 4.1 percent. The housing bonds are rated A+/A/Aa3 (Fitch/S&P/Moody's).

Parking

The University's Parking debt consists of revenue bonds for the Parking System. The outstanding parking debt was \$75.3 million at the end of FY 2015 Q3. This compares to \$78.0 million at the end of FY 2014 Q3. The year over year decrease was due to the scheduled principal payments as included in the debt service. The weighted average interest rate for the parking bonds, at the end of FY 2015 Q3, was 4.7 percent. The parking bonds are rated A+/AA-/Aa3 (Fitch/S&P/Moody's).

Direct Support Organizations

Currently, DSOs' outstanding debt of \$37.8 million includes stadium bonds with \$31.4 million outstanding and a Foundation loan with \$6.3 million outstanding. In FY 2014 Q3, DSOs had outstanding debt of \$39.1 million including \$32.1 million of stadium bonds and \$7.0 million outstanding for the Foundation loan. The year over year decrease was due to the scheduled principal payments as included in the debt service. The average interest rate for the stadium bonds was 4.4 percent and 4.3 percent for the Foundation Loan. Neither of the DSOs' debt are rated.

Rating Agencies

The University sought approval to refund the 2004A Series Housing bonds. The refunding is expected to provide the University present value savings of \$2.5 Million. The refunding was approved by the Governor and Cabinet at their March 10, 2015 meeting. The University met with Fitch rating agency on April 14, 2015. Fitch affirmed the Housing System's "A+" rating with a "Stable" outlook on April 24, 2015. The University met with Moody's rating agency on April 21, 2015. Moody's affirmed the Housing System's "Aa3" rating with a "Stable" outlook on April 30, 2015. The 2015A refunding bonds are expected to go on sale the first week of May.

Period Ending March 31, 2015

(000's)

OVERVIEW

Liquidity/University Debt	1.82
Liquidity/Total Debt	1.51

Liquidity Position

Cash + W/C Pool	\$ 108,950
Strategic + Reserve Pools	219,668
Total	\$ 328,618

Debt Position

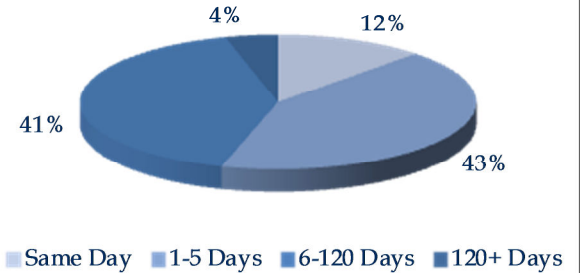
University Debt	\$ 180,155
DSO Debt	37,757
Total	\$ 217,912

LIQUIDITY
Availability

Same Day	\$ 40,104
1-5 Days	139,373
6-120 Days	135,007
120+ Days	14,134
Total	\$ 328,618

Real Days Payable (<5 Days)

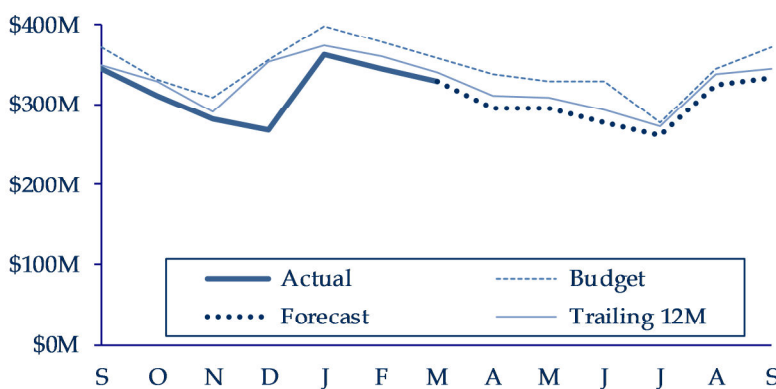
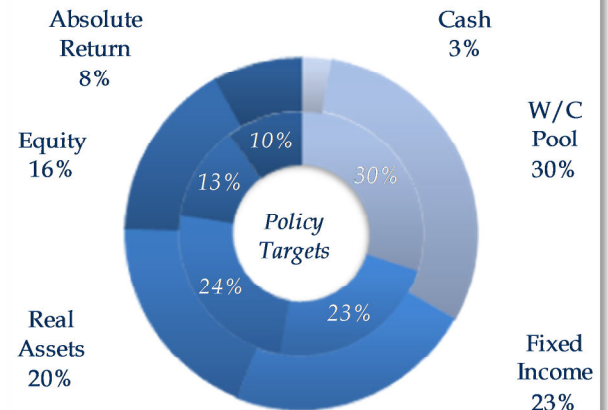
MTD Outflows	54
QTD Outflows	36
YTD Outflow	42

LIQUIDITY ALLOCATION

LIQUIDITY SOURCES AND USES

Sources	MTD	QTD	YTD
Opening W/C Pool Balance	\$ 109,465	\$ 37,747	\$ 57,979
Opening Cash Balance	13,278	9,675	7,991
From State	28,683	69,601	201,269
From Operations	31,094	305,029	684,409
Uses			
To Payroll	(43,186)	(125,912)	(383,274)
To Operations	(25,423)	(107,018)	(280,672)
To Students	(4,961)	(80,173)	(178,751)
Cash + W/C Pool	\$ 108,950	\$ 108,950	\$ 108,950

INVESTMENTS

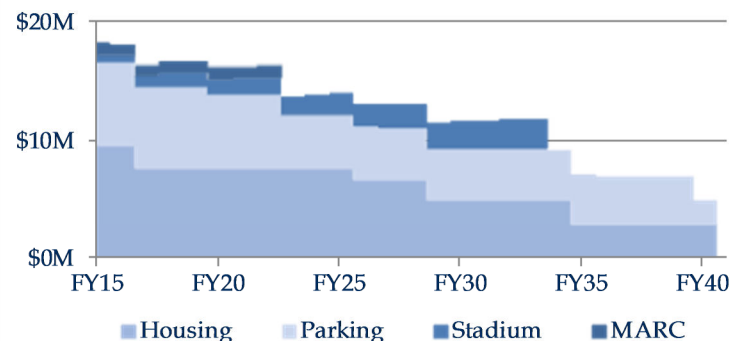
Cash + W/C Pool	Balance	FYTD	Last 1Y
Cash	\$ 9,301	0.0%	0.0%
W/C Pool	99,648	1.0%	1.3%
Strategic + Reserve Pools			
Fixed Income	74,738	2.4%	4.8%
Real Assets	64,127	-10.2%	-7.5%
Equity	54,234	3.5%	8.1%
Absolute Return	26,569	2.0%	3.6%
Total	\$ 328,618	-0.4%	2.6%

CASH + INVESTMENTS FORECAST

ASSET ALLOCATION

DEBT

University	O/s Balance	Avg. Rate
Housing (Aa3 A A+)*	\$ 104,825	4.1%
Parking (Aa3 AA- A+)*	75,330	4.7%
Direct Support Organizations		
AFC (Unrated, Stadium)	31,416	4.4%
Foundation (Unrated, MARC)	6,341	4.3%
Total Outstanding Debt	\$ 217,912	4.4%

* (Moody's | S&P | Fitch)

Fixed Rate Debt	204,091	93.7%
Variable Rate Debt	13,821	6.3%

ANNUAL DEBT SERVICE


	<u>2015 YTD Actuals</u>	<u>2014 FY Actuals</u>
<u>ASSETS (Uses of Funds)</u>		
Current Assets		
Cash and Cash Equivalents	\$ 56,583,802	\$ 44,047,925
Adjustments to Fair Market Value	20,944,991	\$ 34,287,409
Total Current Assets	\$ 77,528,793	\$ 78,335,334
Noncurrent Assets		
Due from Component Units/University		
Parking Deferred Payment Plan	\$ 1,086,392	\$ 1,379,582
Athletics Operations Loan	5,234,208	\$ 5,234,208
Stadium Expansion Loan	-	
Total Non-Current Assets	6,320,600	\$ 6,613,790
TOTAL ASSETS	\$ 83,849,393	\$ 84,949,124
<u>LIABILITIES AND CAPITAL (Sources of Funds)</u>		
Accounts Payable	\$ (262)	\$ 8,638
Accrued Salaries & Wages	-	\$ 5,702
Due to/(from) Component Units	-	-
Total Liabilities	\$ (262)	\$ 14,340
Total Capital (Net Assets)	\$ 83,849,655	\$ 84,934,784
TOTAL LIABILITIES AND CAPITAL	\$ 83,849,393	\$ 84,949,124

THE FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES

Finance and Audit Committee

June 3, 2015

BUSINESS SERVICES REPORT AS OF APRIL 29, 2015

Report (*For Information Only – no action required*)

Updates

- **The FIU One Card** linked approximately 18,300 additional cards during the 2014-15 fiscal year, reaching a level of 34% penetration and qualifying the University for a Royalty Payment of \$120,000 this fiscal year from Wells Fargo.
- **Beverage Pour and Vending contract** was renewed with Pepsi for an additional 4 years. The new agreement provides an additional \$50,000 in annual sponsorship bringing the annual total to \$675,000, an increase in product support and the implementation of a full vending telemetry program proven to increase sales and significantly improve customer service. The program is valued at over \$300K and will provide: 1) real time product quantity; 2) real time cashbox data; 3) real time machine status; and 4) multiple statistical, sales and maintenance reports.
- **Network Printing and Copying:** A new agreement was recently signed with Toshiba to replace the University's networked copy machines. The new service provides robust equipment features, proactive service, the newest technology and security, a sensible implementation plan, flexibility to select the right model, comprehensive functionality and competitive pricing. Based on historical print volumes, the new program can save the university nearly \$500,000.
- **PG-6 Tech Station** opened this spring with 2,000 new parking spaces and a College Optical Express store which provides eye exams, Rx eyewear and sunwear, sunglasses, repairs, on-site lab for same-day single vision eyewear on most Rx's and free next day shipping on most contact lens orders. The classrooms, Computing and Information Sciences Lab and remaining 20,000 sq. ft. of retail will open later this year. Retailers identified to date include, EXN Nutrition, CSI Pediatric Care Providers, Gabor Financial and Reebok Cross Fit.
- **Juice Blendz Café** located in PG5 opened this spring semester replacing Freshens. JuiceBlendz offers freshly made sandwiches, salads and wraps, smoothies, fresh squeezed juices and YoBlendz self-service frozen yogurt and sorbets.



Quick Facts

Services under Management

- 50 Food and Retail Venues, Beverage and Snack Vending, FIU One Card Program, Office Supplies, Printing and Copying, Multi-use Facilities, Property Management and Advertising.

Investments

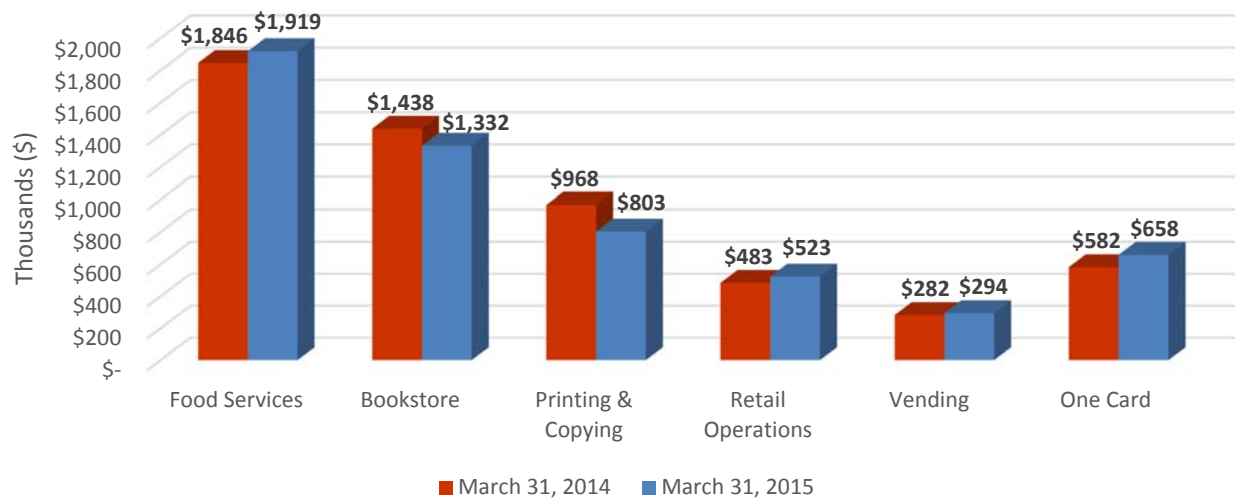
- For fiscal year 2014-15, Business Services will invest over \$4M to build out new facilities, expand services and increase indoor and outdoor seating to help foster affinity and retention at FIU. Business Services will also contribute \$1.7M to fund University initiatives, provide scholarships, underwrite student services and support FIU facilities.

Barnes & Noble at FIU

- For the period ended in March 31, 2015, sales are down by 7% over the prior year. School supplies and convenience remain strong with sales increases of 19% and 3%, respectively. The bookstore also saw gains in the café and computer peripherals, however; these gains have been overshadowed by declines in textbook sales.
- Vending**
For the period ended in March 31, 2015, snack vending sales increased 18%, compared to the same period in 2014 primarily due to an increase in credit card sales, the addition of new products and daily audits that ensure machines are always stocked and fully functional.
- Revenues**
For the period ended in March 31, 2015, Business Services managed sales of nearly \$23.7M from operations. Total operating revenues for the period ended March 31, 2015 are \$5.5M; an 11% increase over budget.

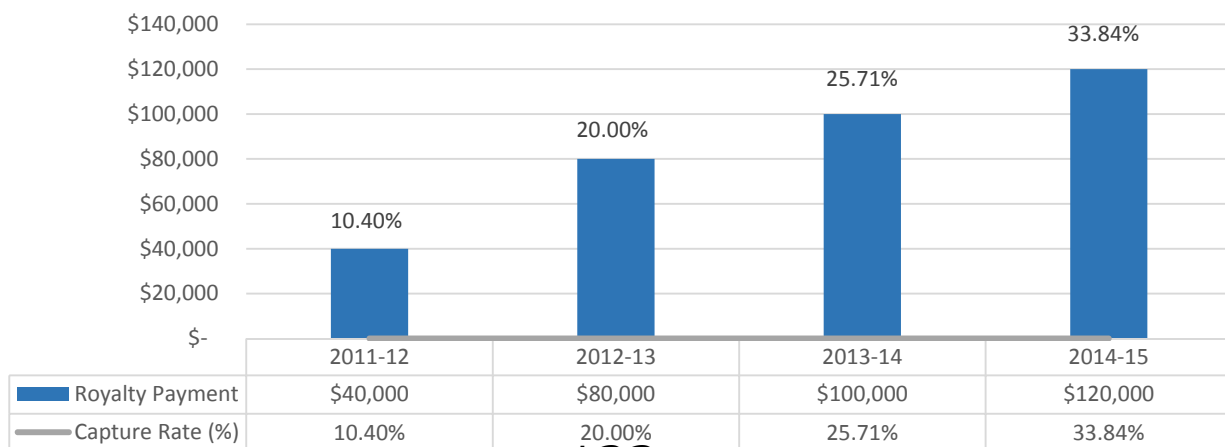
OPERATING REVENUE

OBS Operating Revenues by Business Segment
Nine months ended March 31, 2015



FIU ONE CARD LINKS ACCOUNTS

Wells Fargo - Royalty Payment





THE FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES
Finance and Audit Committee
June 3, 2015

ATHLETICS UPDATE AS OF APRIL 29, 2015

Report *(For Information Only – no action required)* Pete Garcia, *Executive Director of Sports and Entertainment*

Fundraising Report

FIU Foundation, Inc.
Unaudited Preliminary Recap
Through the Period Ended March 31, 2015 (in thousands)

	Budget	Actual	Variance
Revenues	\$692	\$544	(\$148)

- Unfavorable Revenues variance driven by Arena naming rights

Athletics Finance Corporation

FIU Athletics Finance Corporation
Unaudited Preliminary Recap
Through the Period Ended March 31, 2015 (in thousands)

	Budget	Actual	Variance
Revenues	\$3,211	\$3,491	\$280
<u>Expenses</u>	<u>\$797</u>	<u>\$1,085</u>	<u>(\$288)</u>
Net Income	\$2,414	\$2,406	(\$8)

- Year-to-date Net Income excluding debt service was \$2,406 thousand, unfavorable to budgeted \$2,414 thousand
 - Primary drivers include:
 - Favorable Operating Revenues of \$280 thousand- contribution revenue transferred from the Foundation, as well as additional external event rentals
 - Unfavorable Operating Expenses of \$288 thousand- video board repairs of \$104k, A/C repairs of \$14k, additional Game Day expenses driven by several games' rain delays \$20k unfavorable to budget, as well as additional expenses resulting from incremental external events, which are offset by incremental rental revenues
- The debt coverage covenant requirement is forecasted to be met for the period ending June 30, 2015

Other Financial Highlights:

- Orange Bowl: 6 year agreement, 2 day championship event that pits champions from various leagues against each other (hosted at Ocean Bank Field at FIU Stadium) – we anticipate generating around \$150,000 over the course of the contract



**THE FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES
Finance and Audit Committee
June 3, 2015**

EMERGENCY MANAGEMENT STATUS REPORT AS OF APRIL 22, 2015

Report *(For Information Only – no action required)*

Training and Exercise

On April 2, 2015, Department of Emergency Management staff facilitated a table top exercise with the University President's executive staff. The exercise simulated a mass gathering at the University and individuals' right to free speech. This exercise also tested an alternate location for an Emergency Operations Center (EOC) at the Biscayne Bay Campus if the primary EOC at the Modesto A. Maidique Campus were to become unusable.

Finance and Audit Committee Meeting

June 3, 2015



Quarterly Compliance and Ethics Report



Integrated Compliance Program Framework

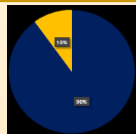
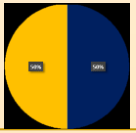
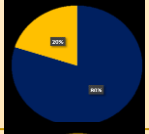
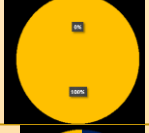
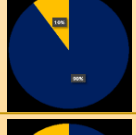
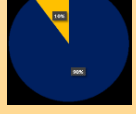


2015-2016 Compliance Training Cycle

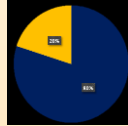
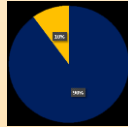
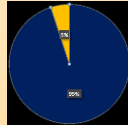

Training Course	2015				2016				Education Cycle	Number of Employees
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4		
Code of Conduct									Every Year	5,000
Mandatory Child Abuse Reporting									Every 2 Years	200
Information Security Awareness									Every Year	5,000
Family Educational Rights and Privacy (FERPA)									Every Year	1,000
Red Flags									Every Year	200
Conflict of Interest									Every Year	3,000
Avoiding retaliation									Every Year	1,000
Export Controls									Every 2 Years	200

130

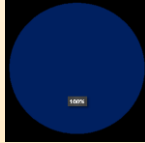
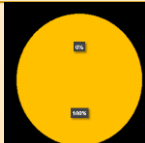
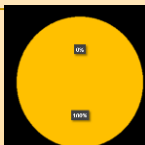
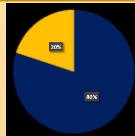
Compliance Program Goals for 2015 - 2016

Federal Sentencing Guidelines Provision	Compliance Program Objective	Key Action Items	% Completed		Completion Date
Policies and Procedures Organizations should have standards reasonably capable of preventing and detecting misconduct	Enhance effectiveness of the policy governance structure	• Support the launch of the Code of Conduct	10%		
		• Develop and launch the new policy administration framework	50%		
		• Roll out the process to begin tracking policy review and electronic certificate of completion	20%		
Program Structure and Oversight Organizations should have high-level oversight and adequate resources and authority given to those responsible for program	Implement compliance framework at the department level for high risk compliance areas	• Develop the infrastructure and roll out the Compliance Liaison system	100%		4/8/15
		• Develop and roll out department level compliance risk assessments	10%		
		• Incorporate university compliance objectives and strategies into the department level goals and objectives	10%		

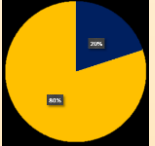
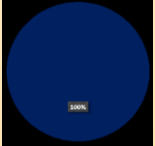
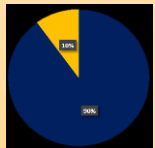
Compliance Program Goals for 2015 - 2016

Federal Sentencing Guidelines Provision	Compliance Program Objective	Key Action Items	% Completed		Completion Date
Training and Communication Organizations should include periodic education, communication and awareness of its compliance and ethics program in its everyday organizational structure	Integrate policy and procedure objectives with training and communication plans	• Develop and pilot test the new communication and training process as part of the policy administration program	20%		
		• Train Policy Liaisons on the new policy framework and the policy taxonomy	10%		
Measurement and Monitoring Organizations should have in place a system and schedule for routine monitoring and auditing of organizational transactions, business risks, controls and behaviors	Launch self monitoring tools, processes and schedules to support Compliance Liaisons with monitoring compliance	• Develop a compliance monitoring plan for high risk compliance functions based on risk assessments and audit plans	5%		
		• Distribute a monitoring resource kit and provide guidance to Compliance Liaisons on executing the compliance monitoring plans	5%		

Compliance Program Goals for 2015 - 2016

Federal Sentencing Guidelines Provision	Compliance Program Initiative	Key Action Items	% Completed	Completion Date
Allegation Reporting and Investigations Organizations should take appropriate investigative actions in response to suspected ethics and compliance violations	Align standards and procedures, communications and training, incident reporting and monitoring to identify targeted training opportunities and increase program efficiencies	<ul style="list-style-type: none">Re-brand and re-launch the ethics and compliance reporting line	0% 	
		<ul style="list-style-type: none">Revise the incident reporting intake process and set up the new Convercent reporting system	100% 	3/15/15
		<ul style="list-style-type: none">Train FIU investigators on investigation protocols and distribute investigation guidelines	100% 	1/28/15
		<ul style="list-style-type: none">Embed the review of compliance analytics data into the compliance program improvement process	20% 	

Compliance Program Goals for 2015 - 2016

Federal Sentencing Guidelines Provision	Compliance Program Initiative	Key Action Items	% Completed	Completion Date
Discipline and Incentives Organizations should have policies and procedures to effectively enforce compliance and incentivize employees to perform in accordance with the compliance program	Develop the framework for incentivizing and enforcing compliance at the department level	<ul style="list-style-type: none"> Develop the templates and tracking mechanisms for generating compliance data 	80% 	
		<ul style="list-style-type: none"> Provide department level guidelines to enforce policy and training requirements 	0% 	
		<ul style="list-style-type: none"> Develop and roll out a plan to integrate ethics and compliance incentive opportunities 	10% 	

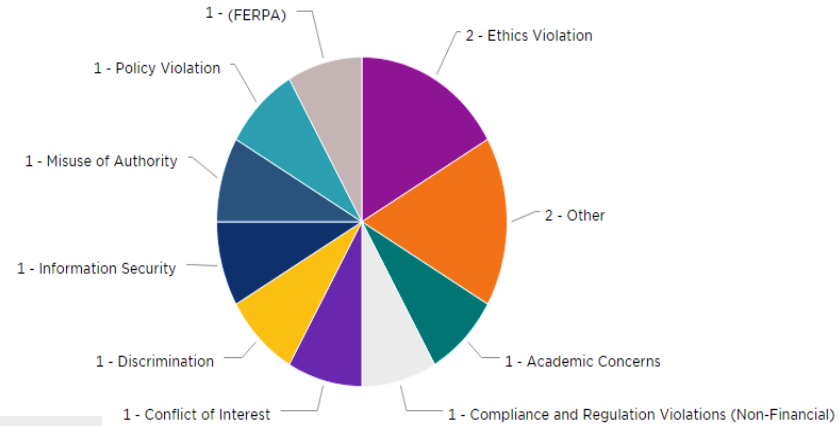
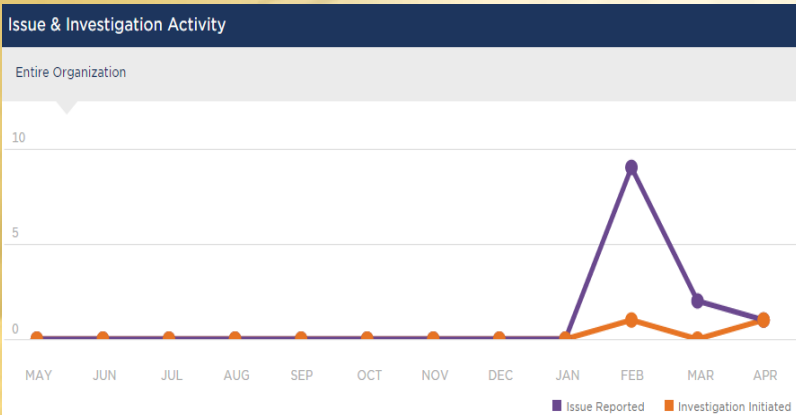
Compliance Program Goals for 2015 - 2016

Federal Sentencing Guidelines Provision	Compliance Program Initiative	Key Action Items	% Completed	Completion Date
Compliance Risk Management Appropriate compliance and ethics program improvements should be designed to reduce identified risks or compliance violations	Evaluate organizational models for managing enterprise risks	<ul style="list-style-type: none"> Launch the enterprise risk assessment survey 	10% 	
		<ul style="list-style-type: none"> Launch targeted compliance risk assessments for high risk activities 	10% 	
		<ul style="list-style-type: none"> Determine university risk priorities 	0% 	
		<ul style="list-style-type: none"> Establish ownership and oversight responsibilities 	0% 	
		<ul style="list-style-type: none"> Determine the methodology to use for a periodic risk assessment process 	0% 	

Compliance Program Goals for 2015 - 2016

Federal Sentencing Guidelines Provision	Compliance Program Initiative	Key Action Items	% Completed	Completion Date
Organization Culture Organizations should encourage a speak up culture to support reporting instances of misconduct	Re-brand the ethics hotline	<ul style="list-style-type: none"> Launch the FIU-Convercent Ethical Panther Reporting System 	100% 	2/15/15
		<ul style="list-style-type: none"> Conduct a university ethics and compliance culture and awareness survey 	50% 	
		<ul style="list-style-type: none"> Develop an ethics and integrity awareness campaign with incentives 	10% 	

Incident Reports



Finance and Audit Committee Meeting

June 3, 2015





THE FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES
Finance and Audit Committee
June 3, 2015

SAFETY AND ENVIRONMENTAL COMPLIANCE REPORT AS OF APRIL 29, 2015

Report *(For Information Only – no action required)*

Issue: Radiation General Spectrum License 5 year re-submission

Agency: Bureau of Radiation Control, FL, DOH-Department of Health

Status: A broad scope radioactive material license submission for the Division of Research was completed and turned into DOH on April 15, 20115.

Issue: Radiation General Spectrum Inspection

Agency: Bureau of Radiation Control, FL, DOH-Department of Health

Status: On March 6, 2015, a broad scope inspection of our radioactive material license was conducted by the Department of Health. The inspection included a review of the EH&S radiation safety programs, records and practices in alignment with our permit requirements. Multiple practices were highlighted by the inspector as good compliant practices, such as: proper labeling; dedicated specialized staff that understood the process for handling, removal and disposing of radioactive material (RAM); training documents were available; and the accountability process for use of RAM was implemented and visible.

Recommendations included: While there was “No Compliance Violation” issued on this specific matter, it was recommended that our current sampling techniques be re-evaluated.

Violation included: Tritium and Carbon 14 standards used for calibration of liquid scintillation counters (in VH-316A) were found expired (with manufacturer’s expirations dates of 08/2012). Expired calibration standards have been replaced. As a stop gap control, it was requested that a copy of the certificate sources be sent to EH&S. EH&S is reviewing the incorporation of EH&S RAM inspections in the “EH&S Assist” software for periodic regular inspections. Status: Closed.



THE FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES
Finance and Audit Committee
June 3, 2015

FACILITIES AND CONSTRUCTION UPDATE AS OF MAY 1, 2015

Report *(For Information Only – no action required)*

Projects Completed

- None this reporting period.

Projects under Construction

- **Parking Garage 6 (BT-868)** – \$49.4M (multiple sources) project budget. A/E – PGAL; CM – Facchina. This facility reuses the PG5/Market Station design. Dimensions: 779,815 gsf total with 50,771 gsf shelled for retail and academic use; and approximately 2,000 parking spaces. The project incorporates site specific modifications such as improved traffic lanes at the SW 112th Avenue entry, a traffic circle at the intersection of Palm Avenue and Loop Road, and a pedestrian bridge across Loop Road. The parking garage component, all site work, finishes, irrigation, and landscaping are complete. The combination of garage completion, refinements in traffic light signalization, and the widening of the loop road have significantly improved traffic flow on the north side of campus. The opening of the pedestrian bridge also reduces pedestrian – vehicular conflict. Classrooms were redesigned to meet recent changes in classroom teaching standards. This redesign pushes back the scheduling of the four classrooms to the Fall of 2015. Classroom construction is now underway. “College Optical” offering full optometry services is the first retail store to open in PG6. “The Gabor Agency” construction is complete. “Cross-Fit” is under construction, with “Half-Moon Empanada,” “Care Giver Services,” and “EXN Nutrition” all under design or in bidding. The FIU School of Computing and Information Sciences space will be completed by June 2015. Planning with Miami-Dade Transit (MDT) and Florida Department of Transportation (FDOT) continues regarding the use of PG6 as a multi-modal transit station. Owner Direct Purchase (ODP) savings total \$168,144, half the 1% objective of \$342,727. Target delivery date for the parking garage element of January 2015 was achieved. Delivery for each retail store varies by contract.

- **Ambulatory Care Center (BT-870)** - \$8.8M (County bond) project budget. A/E – AECOM; CM – Klewin. (32,023 gsf). Building foundations and shell were completed in October 2014. Temporary Certificate of Occupancy was issued March 26. Miami Children’s Hospital (MCH) has occupied the second floor with an ambulatory surgical center (ASC) for outpatient treatment. MCH has staffed its operation and begun internal staff training. MCH anticipates treating patients beginning May 18 and has scheduled a formal ribbon cutting ceremony for May 28. Interior work on the FIU HealthCare Network (FIU-HCN) first floor continues and is approximately 99% complete with substantial completion (SC) scheduled for May 2015. Sitework is approximately 85% complete pending irrigation and landscape work. A/E and CM have been advised that Liquidated Damages (LD’s) will be applied. Connection to PG5 is complete. Current ODP savings tally \$86,562 and exceed the 1% target of \$78,975. Revised delivery date for substantial completion is May 19, 2015. Previous delivery date was December 22, 2014.

- **Student Academic Support Center (SASC) (BT-882)** - \$30.9M Public Education Capital Outlay (PECO) project budget. A/E – Gould Evans; CM – Balfour Beatty. (81,045 gsf with an additional 7,350 gsf for an elevated exterior amphitheater terrace and stair system). The construction budget is being analyzed to determine how to include additional scope; the wood acoustical paneling in the 750 seat auditorium and the promenade to the traffic circle are the top priorities. Parking lot modifications and bus re-routing have been completed. Discussions on a permanent bus stop (currently not in scope) to establish scope, cost, and funding source are pending. Final decisions on refinements to the floor plan are also pending. Site work including utilities, foundations and ground floor columns continues. Site storm work is complete. The site water line work is complete and the existing water line under the building has been removed. Second floor concrete pour is complete. Third floor concrete pours are scheduled for April 30 and May 6 dependent on weather. ODP savings objective is \$208K. Target delivery date: March 2016.

Projects in Design

- **Recreation Center Expansion (BT-903)** - \$15.2M Capital Improvement Trust Fund (CITF) and Housing Auxiliary Funds project budget. A/E – HKS; CM – Moss Construction. (58,000 gsf). The project will expand the existing facility into Parking Lot #8 and will include an indoor basketball/volleyball gym, a weight training room, additional locker rooms, exterior basketball courts, sand volleyball courts, and a mezzanine level to include a jogging track pending allocation of CITF 2015-2016. With the original budget established at \$8,595,233, additional FY14-15 CITF appropriations of \$6,628,254 were allocated to increase the scope of the Rec Center project. FY15-16 CITF funding, currently unresolved in this year’s legislative session, is also required for this project. The lack of additional funding from the

FY15-16 allocation would severely impact the project scope and schedule. Programming was completed in October 2014. Design development continues with the schedule still under review. Estimated delivery date is December 2016.

- **Frost Museum of Science Batchelor Environmental Center at FIU (BT-913)** - \$5.0M privately funded project budget. (To date, \$707k has been received). Programming was completed December 2014 and the final program has been formally approved. The project includes a new research wildlife center to be developed in conjunction with the Frost/Miami Science Museum. Phase 1 includes programming, infrastructure, first half of the animal holding area and support facilities. The Frost Museum has provided an initial projection of \$1.3M for equipment, pending confirmation during programming. Leo A Daly (a continuing service contract architect) has been retained for this phase of work. Construction documents (CD's) were submitted April 21, 2015 for Phase I review and pricing. Kaufman Lynn Construction (a continuing service contractor) is preparing a proposal for Phase I. Anticipated construction start is July 2015. Phase 1 completion is targeted for September 2015. Phase 2 will be a classroom and lab building (approximately 3,000 gsf) and the balance of the animal holding area. Phase 2 completion is targeted for September 2016. MC Harry Associates (a continuing service contract architect) has been engaged for the scope of work associated with Phase II.

Projects in Planning Stage

- **International Center for Tropical Botany (BT-914) at The Kampong-** \$5.0M privately funded project budget to construct a new 8,000 -12,000 gsf facility on a site immediately adjacent to the National Tropical Botanical Garden (NTBG) property in Coconut Grove to house educational, lab, and office spaces. Programming has begun with anticipated completion date in July 2015. Target delivery date of the facility is August 2017.

FIU FOUNDATION, INC.

**FINANCIAL STATEMENTS RECAP
& INVESTMENT SUMMARIES**

March 31, 2015

FIU FOUNDATION, INC.
Recap of Statement of Activities
For the Period Ended March 31, 2015

(In Thousands of Dollars)

	2014-15 9-Month Budget	2014-15 9-Month Actuals	Budget to Actual 9-Month Variance		2014-15 Annual Budget	2013-14 9-Month Actuals	Current Year to Previous Year Variance
REVENUES:							
Cash Contributions	\$ 33,922	\$ 17,815	\$ (16,108)	[1]	\$ 46,947	\$ 16,412	\$ 1,402
MARC Building	\$ 1,271	\$ 1,739	\$ 468	[2]	\$ 1,694	\$ 1,461	\$ 278
Foundation Subsidiaries	\$ 356	\$ 507	\$ 151		\$ 502	\$ 2,935	\$ (2,428)
Estimated Investment Returns	\$ 10,421	\$ 4,554	\$ (5,866)	[3]	\$ 14,406	\$ 28,361	\$ (23,806)
TOTAL REVENUES	\$ 45,969	\$ 24,614	\$ (21,355)		\$ 63,549	\$ 49,169	\$ (24,554)
EXPENSES:							
<u>University Programs:</u>							
Scholarships & Programs	\$ 10,677	\$ 9,085	\$ 1,592	[4]	\$ 14,591	\$ 9,335	\$ 251
Building Funds	\$ 1,541	\$ 1,391	\$ 150		\$ 1,643	\$ 2,018	\$ 627
Unrestricted Annual Expenses	\$ 830	\$ 651	\$ 178	[5]	\$ 975	\$ 714	\$ 63
TOTAL UNIVERSITY PROGRAMS EXPENSES	\$ 13,047	\$ 11,127	\$ 1,920		\$ 17,210	\$ 12,067	\$ 940
<u>Operational:</u>							
MARC Building	\$ 526	\$ 320	\$ 206	[6]	\$ 692	\$ 528	\$ 208
Foundation Subsidiaries	\$ 373	\$ 566	\$ (193)	[7]	\$ 474	\$ 216	\$ (350)
Administrative & Fund-Raising	\$ 5,273	\$ 5,188	\$ 84		\$ 8,003	\$ 4,614	\$ (574)
TOTAL OPERATIONAL EXPENSES	\$ 6,172	\$ 6,074	\$ 98		\$ 9,169	\$ 5,358	\$ (716)
TOTAL EXPENSES	\$ 19,219	\$ 17,201	\$ 2,019		\$ 26,379	\$ 17,425	\$ 224
EXCESS REVENUES OVER EXPENSES	\$ 26,750	\$ 7,414	\$ (19,336)		\$ 37,170	\$ 31,744	\$ (24,330)

*These financial statements recaps reflect expenses on an accrual basis and receipts on a cash basis, with the exception of investment returns.

**Please refer to Appendix A for detailed variance notes.

Florida International University Foundation
Preliminary Performance Summary
As of March 31st, 2015

Asset Class/Manager	Market Value (\$000s)	% of Total Managed Assets	Long-Term Policy Target	Long-Term Policy Ranges	Current Month	Trailing 3- Months	Fiscal Year to Date	Trailing 1- Year	Trailing 3- Years	Trailing 5- Years	Trailing 10- Years	Since Inception
GMO Global Equity Asset Allocation	9,723	4.1%			-2.5	2.5	-5.0	-0.4	---	---	---	4.4
Indus Markor Master Fund	4,561	1.9%			4.2	9.9	14.3	17.5	---	---	---	11.1
Kiltearn Global Equity Fund	9,820	4.2%			-1.8	3.1	-5.1	-2.9	---	---	---	-1.6
Maverick Long Fund, Ltd	10,862	4.6%			-0.3	7.9	15.1	18.6	---	---	---	18.6
Vanguard Total World Stock Index	924	0.4%			-1.3	3.0	0.5	---	---	---	---	4.9
Global Public Equity	35,890	15.3%	12.5%	5.0%-25.0%	-0.8	5.2	3.1	6.6	---	---	---	9.1
D.E. Shaw Core Alpha Extension	9,981	4.2%			-0.8	4.0	6.8	12.5	---	---	---	11.1
First Eagle U.S. Equity Fund	11,445	4.9%			-1.1	4.7	8.4	14.7	---	---	---	14.7
Sirios Focus Fund	8,381	3.6%			-0.4	4.1	10.9	11.7	---	---	---	11.7
HHR Titan Offshore	4,945	2.1%			-1.3	-2.3	---	---	---	---	---	-1.1
U.S. Public Equity	34,752	14.8%	15.0%	7.5%-35.0%	-0.9	3.3	5.8	10.2	14.3	11.7	7.3	4.6
AKO European Master Fund	9,805	4.2%			1.4	12.2	19.1	21.4	---	---	---	17.7
Vanguard FTSE Dev. Markets	1,881	0.8%			-1.2	5.7	-4.9	-0.7	---	---	---	1.8
Cevian Capital II	4,677	2.0%			2.2	11.9	6.4	9.5	---	---	---	13.4
Buena Vista Asian Opp. Fund	5,348	2.3%			3.0	2.8	0.4	---	---	---	---	7.0
Kabouter International Opps. Fund II	5,100	2.2%			-2.1	1.9	---	---	---	---	---	2.0
Non-U.S. Developed Public Equity	26,810	11.4%	10.0%	5.0%-25.0%	1.0	7.6	6.1	10.8	10.8	5.7	5.1	2.5
DFA Emerging Markets Value	6,386	2.7%			-2.8	-0.2	-10.6	-3.9	---	---	---	-2.3
Somerset Emerging Markets	3,482	1.5%			-2.8	0.9	-6.2	---	---	---	---	-0.5
Polunin Developing Countries Fund	4,227	1.8%			-1.6	2.1	---	---	---	---	---	-4.5
Emerging Markets Public Equity	14,095	6.0%	5.0%	0.0%-15.0%	-2.5	0.8	-7.3	-0.4	---	---	---	2.1
Total Global Private Equity	19,557	8.3%	15.0%	0.0%-25.0%	---	---	3.1	7.7	15.0	16.5	---	6.7
Total Long Public and Private Equity	131,105	55.7%	57.5%	45.0%-70.0%	-0.5	3.9	3.0	7.5	13.0	10.2	6.6	4.2
Blue Harbour Strategic Value	4,123	1.8%			0.1	2.9	3.3	3.7	---	---	---	7.9
Valinor Capital Partners	4,719	2.0%			0.1	4.3	15.3	24.1	---	---	---	20.2
Roystone Master Fund	4,392	1.9%			4.5	10.0	9.8	15.2	---	---	---	14.5
Pelham Long/Short Fund Ltd	3,500	1.5%			---	---	---	---	---	---	---	---
Fir Tree International Value	3,804	1.6%			0.5	1.8	-0.3	---	---	---	---	1.4
Hedge Funds (Growth Objective)	20,537	8.7%	---	0.0%-15.0%	1.3	4.8	7.1	10.7	---	---	---	10.7
Ironwood International Ltd - Holdback	42	0.0%			0.0	0.0	0.3	---	---	---	---	0.3
Indus Asia Pacific Fund	3,164	1.3%			-0.1	3.2	10.7	11.3	---	---	---	10.1
Brahman Capital Partners	3,989	1.7%			2.2	13.2	7.4	---	---	---	---	6.4
Naya Offshore Fund	3,759	1.6%			2.1	8.0	---	---	---	---	---	7.4
Hedge Funds (Blended Objective)	10,954	4.7%	---	0.0%-15.0%	1.4	7.9	8.1	8.5	8.6	6.9	4.6	5.4
Davidson Kempner	4,234	1.8%			0.6	1.0	-0.4	2.9	---	---	---	4.6
Kynikos Opportunity Fund	3,730	1.6%			1.8	3.7	1.2	1.4	---	---	---	-0.5
Luxor Capital Partners	3,278	1.4%			1.5	-1.0	-10.8	---	---	---	---	-12.6
Scopia PX Funds	3,835	1.6%			1.1	0.7	---	---	---	---	---	9.5
Hedge Funds (Diversifying Objective)	15,076	6.4%	---	0.0%-15.0%	1.2	1.4	0.7	1.7	---	---	---	2.6
Total Hedge Funds	46,567	19.8%	17.5%	10.0%-30.0%	1.3	4.1	4.7	6.4	8.2	6.7	4.5	5.3

Florida International University Foundation
Preliminary Performance Summary
As of March 31st, 2015

Asset Class/Manager	Market Value (\$000s)	% of Total Managed Assets	Long-Term Policy Target	Long-Term Policy Ranges	Current Month	Trailing 3- Months	Fiscal Year to Date	Trailing 1- Year	Trailing 3- Years	Trailing 5- Years	Trailing 10- Years	Since Inception
Franklin Templeton Global Bond Fund	2,142	0.9%			-0.5	0.3	-1.2	1.4	---	---	---	2.3
Clifton Defensive Equity Strategy	4,410	1.9%			-0.4	1.6	4.8	8.0	---	---	---	8.2
Other Diversifying Investments	6,552	2.8%	---	0.0%-30.0%	-0.5	1.0	2.0	4.9	6.7	---	---	8.1
Total Diversified Growth	53,119	22.6%	17.5%	10.0%-40.0%	1.0	3.7	4.4	6.4	7.7	6.4	4.4	5.2
Van Eck Global Hard Assets	4,861	2.1%			-2.0	0.9	-28.1	-19.8	---	---	---	-12.4
SPDR Gold ETF	4,459	1.9%			-2.2	0.1	-11.2	-8.0	---	---	---	-0.7
Harvest MLP Income Fund	3,644	1.5%			-2.1	-2.2	-5.4	9.0	---	---	---	11.6
Public Inflation Sensitive	12,963	5.5%	4.0%	0.0%-12.5%	-2.1	-0.3	-15.9	-7.2	-0.2	4.9	---	-1.6
Private Inflation Sensitive	5,138	2.2%	6.0%	0.0%-15.0%	---	---	---	---	---	---	---	20.8
Total Inflation Sensitive	18,101	7.7%	10.0%	5.0%-20.0%	-1.5	-0.1	-12.3	-3.3	1.3	5.8	---	-1.0
Colchester Global Bonds (\$-Hdg)	5,060	2.1%			-0.6	0.6	2.4	4.9	---	---	---	5.2
Vanguard Short-Term Bond Index Fund	4,028	1.7%			0.4	1.0	---	---	---	---	---	1.1
Dodge and Cox Income Fund	10,444	4.4%			0.3	1.3	2.2	4.4	---	---	---	4.8
State of Florida Treasury Fund	2,221	0.9%			0.1	0.4	1.2	1.7	1.6	---	---	2.1
State of Florida Treasury Fund (MARC)	800	0.3%			0.1	0.4	---	---	---	---	---	0.8
SunTrust Cash	1,367	0.6%			0.0	---	---	---	---	---	---	---
Cash Pending	9,085	3.9%			---	---	---	---	---	---	---	---
Total Deflation Sensitive	33,005	14.0%	15.0%	9.0%-30.0%	-0.0	0.8	1.8	3.3	3.5	5.7	5.9	6.1
Total Managed Assets Net of CA Fees	235,330	100.0%	100.0%	---	-0.2	3.1	1.7	5.7	9.8	8.5	5.9	4.5
Foundation Enterprise Holdings I	574	---			---	---	---	---	---	---	---	1.9
JMOF - Raymond James CEF	1,007	---			0.1	0.3	1.2	2.5	---	---	---	1.0
Student Managed Investment Fund	283	---			-0.7	0.2	-2.9	1.1	8.9	6.2	---	5.8
SunTrust Balanced Annuity Account	292	---			-3.6	0.0	-6.7	-6.7	-0.6	3.2	3.9	4.4
Islamorada Investment	1,037	---			---	---	---	---	---	---	---	---
StoneCastle FICA Program	2,003	---			0.0	0.1	---	---	---	---	---	0.1
IR&M Short Fund	3,028	---			0.2	0.7	---	---	---	---	---	0.9
Archstone Offshore	2,039	---			0.8	1.4	2.0	4.3	7.5	---	---	5.4
Other Alternatives	10,262	---			0.1	0.5	0.3	1.4	2.5	4.3	3.7	4.3
Total Assets Net of CA Fees	245,593	---			-0.2	3.0	1.6	5.5	9.6	8.5	5.8	4.5

Notes:

1. Funds available for investment in the Wells Fargo operating account have been deployed to the investment portfolio as of December 31, 2013
2. Private Investments' trailing performance represents time-weighted quarterly returns. Data represents NAVs and performance through September 30, 2014, updated with cashflows through the most recent period

Florida International University Foundation Preliminary Performance Summary As of March 31st, 2015												
Asset Class/Composite	Market Value (\$000s)	% of Total Managed Assets	Long-Term Policy Target	Long-Term Policy Ranges	Current Month	Trailing 3- Months	Fiscal Year to Date	Trailing 1- Year	Trailing 3- Years	Trailing 5- Years	Trailing 10- Years	Since Inception
Global Public Equity	35,890	15.3%	12.5%	5.0%-25.0%	-0.8	5.2	3.1	6.6	---	---	---	9.1
U.S. Public Equity	34,752	14.8%	15.0%	7.5%-35.0%	-0.9	3.3	5.8	10.2	14.3	11.7	7.3	4.6
Non-U.S. Developed Public Equity	26,810	11.4%	10.0%	5.0%-25.0%	0.9	7.6	6.1	10.8	10.8	5.7	5.1	2.5
Emerging Markets Public Equity	14,095	6.0%	5.0%	0.0%-15.0%	-2.5	0.8	-7.3	-0.4	---	---	---	2.1
Global Private Long Equity	19,557	8.3%	15.0%	0.0%-25.0%	---	---	3.1	7.7	15.0	16.5	---	6.7
Total Long Public Equity and Private Investments	131,105	55.7%	57.5%	45.0%-70.0%	-0.5	3.9	3.0	7.5	13.0	10.2	6.6	4.2
Total Hedge Funds	46,567	19.8%	17.5%	10.0%-30.0%	1.3	4.1	4.7	6.4	8.2	6.7	4.5	5.3
Other Diversifying Investments	6,552	2.8%	---	0.0%-30.0%	-0.5	1.0	2.0	4.9	6.7	---	---	8.1
Total Diversified Growth	53,119	22.6%	17.5%	10.0%-40.0%	1.0	3.7	4.4	6.4	7.7	6.4	4.4	5.2
Total Inflation Sensitive	18,101	7.7%	10.0%	5.0%-20.0%	-1.5	-0.1	-12.3	-3.3	1.3	5.8	---	-1.0
Total Deflation Sensitive	33,005	14.0%	15.0%	9.0%-30.0%	-0.0	0.8	1.8	3.3	3.5	5.7	5.9	6.1
Total Managed Assets Net of CA Fees	235,330	100.0%	100.0%	---	-0.2	3.1	1.7	5.7	9.8	8.5	5.9	4.5
Total Assets Net of CA Fees	245,593	---	---	---	-0.2	3.0	1.6	5.5	9.6	8.5	5.8	4.5

Variance Notes:

[1] The negative variance of \$16.1 million in cash contributions as of March 31, 2015 is a result of some large anticipated gifts that have not closed.

[2] The positive variance of \$468,000 for MARC Building revenues is a result of a \$300,000 transfer in from the Capital Campaign account for fifth floor furniture; unrealized gains totaling \$103,307 related to the derivative liability on the swap portion of the building loan; and the fact that the budgeted 5% allowance for vacancies totaling \$66,881 did not materialize (occupancy remains at 100%).

[3] Investment returns for fiscal year 2014-15 were projected at 6.0% or \$14.4 million, based on a beginning balance of \$225 million. The monthly returns were forecasted based on our asset allocation and the historical performance of indexes for each asset class. Fiscal year-to-date investment gains on the portfolio through March 31, 2015 totaled approximately 1.6%, or \$4.6 million. These gains are broken down as follows by asset class: long public and private equity (55.7% allocation) up 3.0%; diversified growth (22.6% allocation) up 4.4%; inflation sensitive (7.7% allocation) down 12.3%; and deflation sensitive (14.0% allocation) up 1.8%.

[4] The positive \$1.6 million variance in scholarships and program expenses is in part due to timing of the processing of several scholarships, salary reimbursements, and event-related invoices mainly in JMOF, College of Medicine, Wolfsonian, and College of Business. The majority of these expenses are expected to be incurred throughout the fourth quarter.

[5] The positive \$178,000 variance in Unrestricted Annual expenses is a result of timing in hiring a call center management company. Wilson-Bennett Technology has been retained and related expenses will be incurred throughout the fourth quarter.

[6] The positive \$206,000 variance in MARC Building expenses is a result of a \$134,000 credit for the reversal of a prior year building renovation expense that should have been capitalized. There have been additional savings in repairs and maintenance as well as in interest expense due to the low interest rate environment.

[7] The negative variance in Foundation Subsidiary expenses is a result of an unbudgeted lease payment from FEH IV to FIU Foundation for the Aquarius Islamorada property. All of the revenue for this property was recognized in year one (FY 2013-14).