



**FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES
FULL BOARD MEETING
SEPTEMBER 18, 2019
MINUTES**

1. Call to Order and Chair's Remarks

Board Chair Claudia Puig convened the meeting of the Florida International University Board of Trustees at 2:07 p.m. on Wednesday, September 18, 2019, at the FIU, Modesto A. Maidique Campus, MARC 290, Earlene and Albert Dotson Pavilion.

General Counsel Carlos B. Castillo conducted roll call of the Florida International University Board of Trustees and verified a quorum. Present were Claudia Puig, *Board Chair*, Leonard Boord; Dean C. Colson; Gerald C. Grant, Jr.; Natasha Lowell; Justo L. Pozo; Joerg Reinhold; Sabrina L. Rosell; Marc D. Sarnoff; and Roger Tovar. Trustees Jose J. Armas, *Board Vice Chair*, and Michael G. Joseph arrived late.

Trustee Cesar L. Alvarez was excused.

Chair Puig welcomed all Trustees and University faculty and staff to the meeting. Chair Puig indicated that the Board will engage with Dr. Belle Wheelan, President of the Southern Association of Colleges and Schools Commission on Colleges, at a future meeting where Dr. Wheelan will discuss the new accreditation standard of board self-evaluation. Chair Puig explained that while the Board looked forward to hearing from Dr. Wheelan at the regularly scheduled September 5, 2019 meetings, her travel plans were cancelled, and the Board of Trustees meetings were postponed, in anticipation of Hurricane Dorian's impact on parts of South Florida.

Chair Puig provided a brief overview on recent University achievements, noting that FIU was named a "Great College to Work For" according to a new survey by The Great Colleges to Work For program. She indicated that the University was recognized for creating an exceptional work environment with Honor Roll status and that FIU is one of only two universities in the nation and the only one in Florida to earn recognition in all 12 categories of the survey. She stated that FIU Law graduates earned a 95.7 percent first-time bar passage rate on the July 2019 Florida Bar Exam, the highest of any of Florida's 11 law schools, and 21.8 percentage points higher than the state average. She also highlighted upcoming fall events, namely ShellHacks 2019, Homecoming, and FIU Football vs Miami.

Chair Puig issued a reminder of the upcoming Board of Governors Trustee Summit scheduled for October 29, 2019 and encouraged full Trustee participation. She asked Trustees to save the date on Wednesday, February 5, 2020 for the next FIU Day.

2. Public Appearances

There were no public appearances.

Chair Puig requested to take the agenda out of order. There were no objections.

3. Action Items – Consent Agenda

Chair Puig explained that the Consent Agenda was amended to include new business items that were reviewed by the Finance and Facilities Committee and the Governance Committee, namely, FF6. Approval of the 2019-20 Fixed Capital Outlay Budget and G4. FIU Funding Certification Form, respectively.

Chair Puig indicated that the Finance and Facilities Committee recommended approval by the Board of action items FF1 and FF3-FF6, that the Academic Policy and Student Affairs Committee recommended approval by the Board of action items AP1-AP7, and that the Governance Committee recommended approval by the Board of action items G1-G4 contained in the Consent Agenda.

A motion was made and unanimously passed to accept the Consent Agenda, and members of the Board unanimously approved the following actions:

- **BT1. Minutes, June 19, 2019** - Approval of Minutes of the FIU Board of Trustees, Full Board meeting held on Wednesday, June 19, 2019, at the Modesto A. Maidique Campus, Graham Center Ballrooms.
- **FF1. Approval of Carryforward Expenditures** - Approve the Florida International University (FIU) Educational and General (E&G) expenditure plan for carryforward funds in accordance with State University System of Florida Board of Governors (BOG) Regulation 9.007 State University Operating Budgets and Florida Statute 1011.45 End of Year Balance of Funds; submit the BOT-approved expenditure plan to the BOG for approval at its October 29-30, 2019 meetings; authorize the University Chief Financial Officer to certify the unexpended amount of funds appropriated to the University from the General Revenue Fund, the Educational Enhancement Trust Fund, and the Education/General Student and Other Fees Trust Fund as of June 30, 2019; and authorize the University President to amend the BOT expenditure plan as necessary and report to the BOT and the BOG any amendments to the spending plan in a format prescribed by the BOG Office of University Budgets.
- **FF3. Amendment to Regulation FIU-1101 Tuition and Fees Schedule** - Approve the revisions to Regulation FIU-1101 Tuition and Fees Schedule, and delegate authority to the University President to approve any subsequent non-material amendments based on comments to the Regulation received from the Florida Board of Governors (BOG) or as a result of the regulation-making process.
- **FF4. Amendment to Regulation FIU-2201 Purchasing** - Approve the revisions to

Regulation FIU-2201 Purchasing, and delegate authority to the University President to approve any subsequent non-material amendments based on comments to the Regulation received from the Florida Board of Governors or as a result of the regulation-making process.

- **FF5. Proposed Revisions to Finance and Facilities Committee Charter** - Approve the proposed revisions to the Finance and Facilities Committee Charter.
- **FF6. Approval of 2019-2020 Fixed Capital Outlay Budget** - Approve the 2019-20 Florida International University (FIU) Fixed Capital Outlay (FCO) Budget in accordance with State University System of Florida Board of Governors (BOG) Regulation 14.0025 (with proposed amendments) and BOG directives; submit the BOT-approved FCO Budget to the BOG for discussion and review at its October 3, 2019 Budget and Facilities Workshop and approval at its October 30, 2019 meeting; authorize the University Chief Financial Officer, the University President, and the Chair of the Board of Trustees to certify the FCO Budget; and authorize the University President to amend the BOT FCO Budget as necessary and report to the BOT and the BOG any amendments to the Fixed Capital Outlay Budget as prescribed by the BOT and the BOG.
- **AP1. Tenure as a Condition of Employment Nominations** - Approve three (3) candidates for Tenure as a Condition of Employment.
- **AP2. Legislative Budget Requests** - Approve the 2020-2021 Legislative Budget Requests:
 - Targeted STEM Initiatives Request: \$4,998,664
 - Base Funding Request: \$17,000,000
- **AP3. Textbook and Instructional Materials Affordability Annual Report** - Approve the Textbook and Instructional Materials Affordability Annual Report.
- **AP4. New Regulation FIU- 2506 Academic Program Termination and Temporary Suspension of New Enrollments** - Approve the proposed Regulation 2506 Academic Program Termination and Temporary Suspension of New Enrollments.
- **AP5. Program Termination: Master of Science in Nursing in Anesthesiology** - Approve the termination of the Master of Science in Nursing in Anesthesiology (CIP 51.3804).
- **AP6. New Program Proposal: Doctorate of Design** - Approve the Doctorate of Design (CIP 4.0902) new program proposal.
- **AP7. New Program Proposal: Master of Science in the Internet of Things** - Approve the Master of Science in Internet of Things (CIP 15.999) new program proposal.
- **G1. Revisions to Florida International University Annual Accountability Plan, 2019** - Approve the revisions to Florida International University's Annual Accountability Plan as provided in the Board materials and delegate authority to the University President to

perform finish editing as needed and to amend consistent with comments received from the Board of Governors (BOG).

- **G2. Ratification of the revised 2018-2021 Collective Bargaining Agreement between the Florida International University Board of Trustees and the United Faculty of Florida - FIU Chapter** – Ratify the revised 2018-2021 Collective Bargaining Agreement between the Florida International University Board of Trustees (BOT) and the United Faculty of Florida (UFF) - FIU Chapter. Amendments have been made to Article 11: Salaries.
- **G3. 2019 Florida Educational Equity Act Report** - Approve the 2019 Florida Educational Equity Act Report.
- **G4. FIU Funding Certification Form** - Approve the proposed FIU Funding Certification Form.

4. Action Item

FF2. Public Safety and Emergency Management Facilities Expansion-Amendment

Trustee Leonard Boord, Finance and Facilities Committee Chair, explained that, at its meeting earlier in the day, the Committee had a substantive discussion relating to the Public Safety and Emergency Management Facilities Expansion-Amendment and ultimately, recommended Board of Trustees approval.

A motion was made and passed that the FIU Board of Trustees approve an amendment to the budget for the expansion of space within Parking Garage 5 “Market Station” (PG-5) to provide additional hardened space for Public Safety and Emergency Operations including offices, emergency operations center, conference/breakout/meeting room, locker room and showers, and storage.

Trustee Roger Tovar voted against the motion and explained why he was not in support of the amendment.

5. Foundation Report

Senior Vice President of University Advancement Howard R. Lipman presented the Foundation Report, reporting that the Next Horizon Campaign has raised \$512.6M to-date towards the \$750M goal. In terms of fiscal year 2018-2019, he provided examples of giving levels and total gift amounts and indicated that \$67.4M was raised, surpassing the \$65M goal. He delineated a historical cash gift analysis and stated that to-date, faculty and staff have given over \$5.4M to support their favorite FIU programs and that this is one of the highest rates of giving among faculty and staff in the country. Sr. VP Lipman described major areas of impact, namely the Simmons+Hernandez Suarez Fellowship at FIU Embrace, \$2.4M; Knight Foundation support for CasaCuba, \$2M; MacArthur Foundation prosecutorial research initiative, \$1.7M; and Badia Spices Scholarship Endowment at the Chaplin School, \$1M. He indicated that, as of July 31, 2019, the Foundation’s total investment portfolio totaled approximately \$301M.

6. President’s Report

University President Mark B. Rosenberg provided an update on the freshman class profile, indicating that the 4,639-student cohort has the highest average GPAs and SAT scores, 4.10 and 1,208, respectively. He reported that 55,000 students are enrolled at FIU for the 2019–2020 academic year and that 9,000 class sessions are being offered in the Fall 2019 semester. In terms of parking, he indicated that 33,000–34,000 spots are used daily between the Modesto A. Maidique Campus, Biscayne Bay Campus, and Engineering Center.

Provost and Executive Vice President Kenneth G. Furton provided an update on the acquisition of the Torrey Pines Institute for Molecular Studies, noting that a lease agreement has been executed. He indicated that the University has recruited four faculty members with transferrable funding, inspected and developed a three-year plan for necessary repairs, and coordinated a visit of the facility with Board of Governors staff in anticipation of a proposal being submitted. Provost Furton explained that the University has started conversations with the Cleveland Clinic in terms of a partnership aimed at helping to create the FIU-Cleveland Clinic Translational Research Park in Port St. Lucie. He described the next steps in the acquisition process, namely, that it is the expectation that the proposed plan and budget to acquire the Torrey Pines facility as a Special Purpose Center of the University will be presented to the Board of Trustees for its consideration at the next regularly scheduled meeting.

President Rosenberg introduced freshmen, class of 2023 cohort, Ms. Celesse Temes and Mr. Daniel Carlson. Ms. Temes shared that she is majoring in Hospitality Management with a focus on the travel and tourism industry and discussed her plans to become more involved on campus and in the community. In response to Trustee Board's inquiry, Ms. Temes described the main drivers that led her to select FIU. Mr. Carlson described his background, namely, that he was the valedictorian of Manhattan High School in Montana and indicated that he is a National Merit Scholarship recipient, a member of the Honors College and is majoring in Computer Science. Mr. Carlson also described the reasons why he chose FIU.

President Rosenberg pointed out that FIU was once again named one of the best colleges in the nation to work for, according to a new survey by the Great Colleges to Work For program. He also explained that Biscayne Bay has been the site of major sewage leaks, wastewater drainage and historic seagrass die off and that FIU is cohosting the Biscayne Bay Marine Health Summit at the University's Biscayne Bay Campus on September 20, 2019 with the purpose of developing an action plan that can be presented to the state government for approval.

In response to Trustee Board's request for regular updates in terms of the FIU Next Horizon 2025 Strategic Plan, President Rosenberg described recent improvement in the rankings, namely, that FIU placed as the second university in the nation for international business and 12th for social mobility, according to U.S. News and World Report. He explained that while FIU ranks 105th among public universities, initiatives and performance indicators are centered around the goal of being among the top 50 public universities in the nation within five years.

Trustee Dean C. Colson pointed out that initiatives and proposals must be performance-driven in that they must support the University's goal of increasing in the rankings, namely, as a top 50 public university.

7. Status Reports, Board Committees

Audit and Compliance Committee Report

Trustee Gerald C. Grant, Jr., Audit and Compliance Committee Chair, provided highlights from the Committee's meeting earlier in the day. He indicated that the University's Chief Audit Executive, Mr. Trevor L. Williams, provided updates on recently completed audits that involved Student Activity and Service Fee, Facilities Management Data Systems Controls, and Internal Control Review over Personal Data Pursuant to Florida Department of Highway Safety and Motor Vehicles. He explained that Mr. Williams also provided updates on the progress towards completing past audit recommendations. Trustee Grant mentioned that Chief Compliance and Privacy Officer, Ms. Jennifer LaPorta, provided updates on the launch of two new compliance platforms, the Compliance and Ethics Survey, and the launch of the compliance newsletter. Trustee Grant added that as is mandated by the Committee's Charter, the Committee met with the Chief Audit Executive without the presence of senior management.

Finance and Facilities Committee Report

Trustee Boord provided highlights from the Committee's meeting earlier in the day. He pointed out that Senior Vice President for Administration and Chief Financial Officer Kenneth A. Jessell, presented the FIU 2017 Operational Audit findings, recommendations and implementation schedule. Trustee Boord explained that the University experienced operating revenues above estimates by \$33.6M and that operating expenses were below estimates by \$38.1M. He indicated that CFO and Sr. VP Jessell provided an update on the CasaCuba building, reporting on grants and funds received in addition to providing a timeline of related deadlines in terms of commitment levels. Trustee Boord described the Committee's determination in terms of remaining focused on reviewing items that help to advance the University's academic mission.

Academic Policy and Student Affairs Committee Report

Board Vice Chair Jose J. Armas provided highlights from the Academic Policy and Student Affairs Committee's meeting earlier in the day. He pointed out that Vice President for Regional Academic Locations and Institutional Development Pablo Ortiz facilitated a comprehensive presentation highlighting FIU campuses and sites. Board Vice Chair Armas indicated that the Committee also received updates relating to the Faculty Senate and Student Government.

Governance Committee Report

Board Chair Puig indicated that at their August meeting, the Florida Board of Governors confirmed the reappointment of Dr. Rosenberg as FIU's President.

8. New Business

President Rosenberg described the timing constraints in terms of finding a suitable date for the Board meetings that also comply with Board of Governors deadlines and explained that Trustee Cesar L. Alvarez sent his regrets as he was not able to participate given that the Board meetings were postponed and ultimately rescheduled. President Rosenberg introduced a video that highlighted the water pollution issue that has been occurring in the waters near and on the Biscayne Bay campus.

9. Concluding Remarks and Adjournment

With no other business, Board Chair Claudia Puig adjourned the meeting of the Florida International University Board of Trustees Full Board on Wednesday, September 18, 2019 at 3:10 p.m.

Trustee request:

Trustee Board requested regular updates in terms of the FIU Next Horizon 2025 Strategic Plan.

Claudia Puig
Chair
FIU Board of Trustees

Mark B. Rosenberg
Corporate Secretary
FIU Board of Trustees