



**FLORIDA INTERNATIONAL UNIVERSITY**  
**BOARD OF TRUSTEES**  
**FULL BOARD MEETING**  
**MAY 24, 2019**  
**MINUTES**

**1. Call to Order and Chair's Remarks**

Board Chair Claudia Puig convened the meeting of the Florida International University Board of Trustees at 9:04 a.m. on Friday, May 24, 2019, via conference call.

General Counsel Carlos B. Castillo conducted roll call of the Florida International University Board of Trustees and verified a quorum. Present were Claudia Puig, *Chair*; Cesar L. Alvarez; Leonard Boord; Dean C. Colson; Gerald C. Grant, Jr.; Michael G. Joseph; Natasha Lowell; Justo L. Pozo; Joerg Reinhold; Sabrina L. Rosell; and Marc D. Sarnoff.

Trustee Jose J. Armas, *Board Vice Chair*, and Trustee Roger Tovar were excused.

Board Chair Puig stated that the Board's Bylaws provide that the Board Chair may, in consultation with the Corporate Secretary, allow an item to be presented to the Full Board without prior consideration by a Board committee when circumstances warrant. Chair Puig added that she and President Rosenberg were in agreement that to proceed directly to a Full Board meeting without a prior Committee Meeting would provide the most expeditious and efficient means by which to review this time-sensitive matter.

**2. Public Appearances**

*There were no public appearances.*

**3. Action Item**

**FIU *Next Horizon* 2025 Strategic Plan alignment to 2025 Florida Board of Governors System Strategic Plan goals and FIU's five-year Preeminence plan**

University President Mark B. Rosenberg explained that the Florida Board of Governors (BOG) requires Board of Trustees approval of the crosswalk illustrating the alignment between the FIU *Next Horizon* 2025 Strategic Plan and the 2025 Florida Board of Governors System Strategic Plan goals.

Senior Vice President of Academic and Student Affairs Elizabeth M. Bejar presented the crosswalk pertaining to the FIU *Next Horizon* 2025 Strategic Plan alignment to 2025 Florida Board of Governors System Strategic Plan goals. She stated that the table delineates University goals approved by the Board of Trustees as part of the FIU *Next Horizon* 2025 Strategic Plan and the 2019

Accountability Plan and that the BOG 2025 goals are system-wide and do not specify each institution's proportion of contribution to achieving said goals.

In response to an inquiry from Trustee Cesar L. Alvarez in regards to the performance indicator relating to freshman in top 10% of graduating high school class, Sr. VP Bejar explained that the BOG's target of 50% reflects a system-wide goal of retaining talent in the state of Florida and added that the University's goal accounts towards its individual contribution of 27%.

In response to an inquiry from Trustee Dean C. Colson relating to the performance indicator pertaining to faculty membership in the National Academies, Sr. VP Bejar indicated that the University's target of 20 in terms of 2025 strategic plan goals differs from the preeminent metric goal of 8, as the latter does not recognize National Academies of Inventors members. In an effort to add clarity, Trustee Colson requested that a footnote be included. Relating to enrollment, Trustee Colson requested the inclusion of a statement that notes that the University will maintain current student headcount and representation levels through 2025.

Sr. VP Bejar explained that the BOG requires all State universities, which have been designated as an emerging preeminent state research university, to develop a preeminence plan. She provided an overview of the University's five-year preeminence plan, indicating that the plan details eight of the 12 preeminent metrics achieved qualifying the University as an emerging preeminent institution. She stated that the plan also illustrates current performance in addition to five-year goals and mentioned that three additional preeminent metrics have been targeted for attainment within the next five years in order to position the University to reach 11 of the 12 metrics required to reach preeminence recognition.

Trustee Gerald C. Grant, Jr. commended the University's progress over the past five years.

General Counsel Castillo read a statement submitted by Trustee Roger Tovar in anticipation of the Board's telephonic meeting, indicating that Trustee Tovar stated that "Unfortunately I cannot participate today as I am on an airplane. I have been briefed in detail by President Rosenberg regarding the FIU *Next Horizon* 2025 Strategic Plan alignment to 2025 Florida Board of Governors System Strategic Plan goals and FIU's five-year Preeminence plan and although I am not able to vote today by proxy or mail I am in full support of and in favor of today's agenda item."

A motion was made and unanimously passed that the FIU Board of Trustees approve the FIU *Next Horizon* 2025 Strategic Plan alignment to 2025 Florida Board of Governors System Strategic Plan goals and FIU's five-year Preeminence plan.

#### **4. New Business**

Sr. VP Bejar explained that due to a scheduling change, the BOG's next meetings will now be held June 11-13, 2019 and therefore, predate the Board of Trustees June meetings. She indicated that during the BOG's June meetings, the University is scheduled to present for the BOG's approval, the FIU *Next Horizon* 2025 Strategic Plan, the 2019 Accountability Plan, and the proposal for the PhD in Engineering and Computing Education, all of which she noted have been approved by the Board of Trustees. Sr. VP Bejar explained that a correction was made relating to a table within the

Accountability Plan. She mentioned that a table of future potential academic offerings was included and that in that table it was noted that a Doctor of Design program is currently being discussed and was inadvertently listed as a Program of Strategic Emphasis. Sr. VP Bejar explained that the table has been corrected and submitted to the BOG.

President Rosenberg indicated that he is part of the Florida delegation visiting Israel as part of the trip headed by Governor Ron DeSantis. President Rosenberg added that Governor DeSantis is expected to make an announcement relating to a \$5.2 million National Institute of Mental Health grant to fund a collaboration between researchers at FIU and Tel Aviv University. President Rosenberg stated that the grant will test a novel treatment for child social anxiety disorder and has the potential to open new therapies to help children with this condition.

### **5. Concluding Remarks and Adjournment**

With no other business, Board Chair Claudia Puig adjourned the meeting of the Florida International University Board of Trustees Full Board meeting on Friday, May 24, 2019 at 9:24 a.m.

*There were no Trustee requests.*

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Claudia Puig  
*Chair*  
*FIU Board of Trustees*

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Mark B. Rosenberg  
*Corporate Secretary*  
*FIU Board of Trustees*