



FLORIDA INTERNATIONAL UNIVERSITY

Full Board Meeting

FIU, Biscayne Bay Campus, Wolfe University Center Ballrooms

Thursday, June 18, 2026

4:00 PM

or

Upon Adjournment of Previous Meeting

Agenda

- | | |
|--|------------------------|
| 1. Call to Order and Chair's Remarks | Chair Carlos A. Duarte |
| 2. Public Appearances | Carlos A. Duarte |
| 3. Foundation Report | Adalio T. Sanchez |
| 4. President's Report | Jeanette M. Nuñez |
| 5. Action Items: Consent Agenda | Carlos A. Duarte |
| BT1. Minutes, February 26, 2026 | |
| BT2. Minutes, March 2026 Retreat | |
| BT3. Minutes, April 7, 2026 | |
| BT4. Minutes, April 20, 2026 | |
| Audit and Compliance Committee | |
| AC1. Compliance and Ethics Charter for the Office of University Compliance and Integrity | |
| Finance and Facilities Committee | |
| FF2. Appropriated Fixed Capital Outlay Budget/Capital Improvement, 2026-27 | |
| FF3. FIU 2027-28 Fixed Capital Outlay Legislative Budget Request, Consisting of the five-year Capital Improvement Plan | |
| FF4. Establishment of International Student Service Fee for F-1 Visa Students | |

FF5. Educational Plant Survey

FF6. Designation of the National Forensic Science Technology Center as a Special Purpose Center

FF7. Second Amendment to Lease with Iskalo Asset Fund LLC for Location at 4600 Main Street, Snyder, New York

FF8. Transfer of Jewish Museum of Florida – FIU to Jewish Museum of Florida, Inc.

FF9. Replacement Lease for the FIU Downtown on Brickell Leased Premises

FF10. Creation and Certification of the FIU Real Estate Foundation, Inc. as a University Direct Support Organization

FF11. Contract Renewal #PUR-04000 for Grounds Maintenance with Aramark Management Services Limited Partnership

FF12. Updated Selection Procedures for Architects/Engineers, General Contractor, and Construction Managers

FF13. Forgiveness of the Intracompany Loan Balance Between FIU and FIU Intercollegiate Athletics

FF14. Contract #PUR-11669, Air Planning, LLC

FF15. Renewal of the Canvas Learning Management System with Instructure, Inc.

Academic Policy and Student Affairs Committee

AP1. Tenure Nominations

AP2. Tenure as a Condition of Employment Nomination

AP3. General Education Course List for 2027-2028

AP4. Program Termination: EdD in Adult Education and Human Resource Development

AP5. Application for Reaffirmation of Specialized Admissions

AP6. Proposed Amendment to Regulation FIU-1103 Textbook and Instructional Materials Affordability and Transparency

6. Action Item: Non-Consent

Finance and Facilities Committee

FF1. University and University Organizations Operating Budgets, 2026-27

Jesus Lebeña

7. Status Reports, Board Committees

8. New Business

Carlos A. Duarte

9. Concluding Remarks and Adjournment

Carlos A. Duarte

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June 18, 2026

Subject: Approval of Minutes

Proposed Action:

Approval of the Minutes of the FIU Board of Trustees Full Board meetings held on February 26, 2026, April 7, 2026, and April 20, 2026, and of the March 2026 Retreat.

Background Information:

Board members will review and approve the Minutes of the FIU Board of Trustees Full Board meetings held on February 26, 2026, April 7, 2026, and April 20, 2026, and of the March 2026 Retreat.

Supporting Documentation: Minutes: Full Board meetings, February 26, 2026, April 7, 2026, and April 20, 2026, and March 2026 Retreat

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Full Board
February 26, 2026
FIU, Modesto A. Maidique Campus, Graham Center 243

MINUTES

1. Call to Order and Chair's Remarks

Board Chair Carlos A. Duart convened the meeting of the Florida International University Board of Trustees at 4:01 PM on Thursday, February 26, 2026.

General Counsel Carlos B. Castillo conducted roll call of the Florida International University Board of Trustees and verified a quorum. Present were Carlos A. Duart, *Board Chair*; Noël C. Barengo; Francesca Casanova; Tila Falic-Levi; Alan Gonzalez; George Heisel; Jesus Lebeña; Patrick McDowell; Alexander M. Peraza; Nestor Plana; Yaffa Popack; Alberto R. Taño; and Fred Voccola (*Zoom*).

Board Chair Duart welcomed all Trustees, members of the University administration, and the University community. Board Chair Duart welcomed Trustees Nestor Plana and Tila Falic-Levi, newly appointed by the Florida Board of Governors for terms starting January 7, 2026. Board Chair Duart remarked that Trustee Patrick McDowell, appointed by Florida Governor Ron DeSantis for a term beginning January 13, 2026, takes over Mr. Marc D. Sarnoff's seat.

Board Chair Duart extended a special welcome to Mr. Marc D. Sarnoff, who after having served on the FIU Board of Trustees for nearly 10 years, concluded his service in January. On behalf of the FIU Board of Trustees, Board Chair Duart extended his gratitude and appreciation to Mr. Sarnoff for his leadership, commitment, and strategic vision. Mr. Sarnoff expressed his gratitude and appreciation to President Jeanette M. Nuñez, the University's leadership, Board Chair Duart, and members of the FIU Board of Trustees.

Board Chair Duart pointed out that Section 1004.28, Florida Statutes, provides, in relevant part, that the chair of a university board of trustees must appoint to a direct support organization at least one representative to the board of directors and executive committee, if any. He indicated that he requested that Trustee Plana serve as the FIU Board of Trustees Chair-appointed representative to the Board of Directors and its Executive Committee of the Health Services Support Organization, referred to as the FIU Health Care Network. Board Chair Duart pointed out that he is currently serving as the Board of Trustees representative to the FIU Research Foundation Board of Directors and its Executive Committee.

Board Chair Duart commented that the Florida Board of Governors Trustee Summit will be held at FIU on November 12, 2026 and encouraged full Trustee participation.

2. Public Appearances

At the request of Board Chair Duart, General Counsel Castillo addressed the public appearance requests. General Counsel Castillo explained that Section 9 of the Board of Trustees Bylaws governs public appearances before the Board of Trustees and sets forth registration procedures, time limits for speakers, and rules of decorum. He delineated the rules of decorum. General Counsel Castillo commented that, pursuant to Section 9.1 of the Bylaws, a person who desires to be heard on a matter before the Board must register by 11:00 AM on the business day before the subject meeting by completing a public comment form. General Counsel Castillo indicated that as of 11:00 AM on Wednesday, February 25, 2026, five (5) requests to address the Board were received. The following individuals addressed the Board after their names were called:

- Andrew Caro, representing the Wertheim Performing Arts Center, addressed agenda item AP3 and spoke in opposition of the proposed program termination for the Bachelor of Arts in Global Educational Studies.

Board Chair Duart reminded the speaker that comments are to be confined solely to the proposition before the Board they have asked to speak on.

- Joncarlo Ospina provided comments not confined to the proposition before the Board.
- Toni Calafell addressed agenda item AP2 and spoke in opposition of the proposed program termination for the Bachelor of Arts in Latin American and Caribbean Studies.

Board Chair Duart noted that there are currently only seven students enrolled in the Bachelor of Arts in Latin American and Caribbean Studies and no students are enrolled in the Bachelor of Arts in Global Educational Studies. He commented that the proposed terminations of said programs respond to declining student demand and that coursework will continue to be offered as part of other University degree programs.

1. Call to Order and Chair's Remarks (Continued...)

Board Chair Duart also extended a special welcome to Ms. Chanel T. Rowe, who served on the FIU Board of Trustees for one (1) term and concluded her service in January. On behalf of the FIU Board of Trustees, Board Chair Duart extended his gratitude and appreciation to Ms. Rowe for her ongoing relationship with FIU and for inspiring others to give back, serve with purpose, and remain engaged long after their formal studies have concluded. Ms. Rowe shared her personal experience with the opportunities and impact that FIU provided.

3. Election of Board Vice Chair

Board Chair Duarte commented that the conclusion of Mr. Sarnoff's term on the FIU Board of Trustees resulted in a vacancy in the Board's Vice Chair position. He explained that the Board's Bylaws provide that in the event of a vacancy in the Chair and/or Vice Chair positions, an election should be held as soon as practical after the vacancy occurs to select a member of the Board, by majority vote, to the applicable vacant position(s). Board Chair Duarte stated that the Board is to elect a Board Vice Chair, by majority vote, from the appointed members for a two-year term that is effective immediately. He opened the floor for nominations of Board Vice Chair.

Board Chair Duarte nominated Trustee Alan Gonzalez for the office of Vice Chair of the Board of Trustees. Trustee Gonzalez accepted the nomination and he was unanimously elected to the Office of Board Vice Chair. Board Vice Chair Gonzalez stated that he is honored to serve as the Board's Vice Chair and expressed both his dedication to the University and his commitment to the Board of Trustees.

4. Foundation Report

FIU Foundation Inc. Board of Directors Chair Adalio T. Sanchez presented key highlights from the February FIU Foundation Board of Directors meetings. He commented on alumni events. He indicated that, to date, \$71.4M has been raised towards the 2025-2026 fundraising goal of \$90M. He added that commitments accepted and awaiting signatures total \$4.6M, and that, to date, pipeline proposals delivered total \$51M and projected pipeline proposals total \$53M. Chair Sanchez commented on major gifts closed during the current fiscal year. He remarked on FIU Give Day and provided updates on staffing and recruitment. He indicated that, for the three (3) months ending December 31, 2025, philanthropy totaled \$31.2M. He pointed out that, as of December 31, 2025, the FIU Foundation has total assets of approximately \$538.7M and that on a fiscal year-to-date basis, performance of the main investment portfolio is estimated to be 7.52% net of fees.

2. Public Appearances (Continued...)

Nicholas Saballos, representing the College of Arts, Sciences and Education, addressed agenda item AP2 and spoke in opposition of the proposed program termination for the Bachelor of Arts in Latin American and Caribbean Studies.

5. President's Report

President Nuñez commented on fall commencement ceremonies. She reflected on her first year as University President, highlighting internal and external engagements. She thanked the Trustees that participated in FIU Day. President Nuñez stated that earlier in the month, Florida Governor Ron DeSantis, Florida Secretary of State Cord Byrd, dignitaries, and Trustees joined together at the Ronald W. Reagan presidential house to celebrate the unveiling of the Ronald W. Reagan statue. She thanked Board Chair Duarte and Mrs. Tina Vidal-Duarte for their generosity and added that the ceremony was held on what would have been President Reagan's 115th birthday. President Nuñez noted that during the unveiling, FIU announced the formation of a Cuba

transition initiative, reflecting FIU's unique role as a public research University deeply connected to the Cuban American community and to the broader work of democracy and institutional development.

President Nuñez mentioned that Florida's state universities have been encouraged to find unique ways to celebrate America 250. She indicated that on February 14, 2026, FIU hosted its first ever presidential 5k to kickoff President's Day weekend and to celebrate America's semi quincentennial. She commented on the 25th anniversary of the Food Network South Beach Wine & Food Festival presented by Capital One (SOBEWFF®). She added that the first ever Presidential Horizon Summit took place on February 19-20, 2026 in conjunction with SOBEWFF® and that the Summit was a national convening of university presidents, government officials and corporate leaders to discuss how to work together in shaping the future of higher education through innovation and technology. She expressed her appreciation to Board Chair Duart and Trustees Casanova, Falic-Levi, Heisel, Peraza, Popack, and Voccola for their participation throughout the two-day Summit. President Nuñez presented a brief video recapping the gathering. She provided an overview of upcoming University events, including the groundbreaking ceremonies for Sunblazer Hall and CasaCuba, two Presidential Speaker Series lectures in the spring, and alumni reunions and events.

6. Action Items – Consent Agenda

Board Chair Duart indicated that, in addition to Full Board minutes, the Consent Agenda includes agenda item AC1 recommended for Board approval by the Audit and Compliance Committee, agenda items FF1 – FF7 recommended for Board approval by the Finance and Facilities Committee, agenda items AP1 – AP5 recommended for Board approval by the Academic Policy and Student Affairs Committee, and agenda item G1 recommended for Board approval by the Governance Committee.

A motion was made and unanimously passed to accept the Consent Agenda, and members of the Board approved the following actions:

- **BT1. Minutes, November 20, 2025:** Approval of Minutes of the FIU Board of Trustees, Full Board meeting held on November 20, 2025.
- **BT2. Minutes, January 20, 2026:** Approval of Minutes of the FIU Board of Trustees, Full Board meeting held on January 20, 2026.
- **AC1. Acceptance of Performance-Based Funding and Preeminent Metrics Data Integrity Audit Report and Approval of Data Integrity Certification:** FIU Board of Trustees acceptance of the Audit Report, Audit of Performance-Based Funding and Preeminent Metrics Data Integrity, and approval of the Performance Based Funding and Preeminence Status – Data Integrity Certification, as executed by the University President.

- **FF1. Proposed Amendment to Regulation FIU-1101 Tuition Fees Schedule for the 2026-27 Academic Year:** FIU Board of Trustees approval of the proposed amendments to Regulation FIU-1101 Tuition and Fees Schedule and delegation of authority to the University President to approve any subsequent non-material amendments based on comments to the Regulation received from the Florida Board of Governors and as a result of the regulation-making process.
- **FF2. Auxiliary Facilities Income and Expenditure Statements:** FIU Board of Trustees approval of the Auxiliary Facilities Income and Expenditure Statements, as specified in the Board materials.
- **FF3. Seventh Lease Amendment with BP Land Holdings, LLC for the National Forensic Science Technology Center (NFSTC):** FIU Board of Trustees approval of the delegation of authority to the University President, or her designee, to (1) negotiate the Amendment; and (2) execute the Amendment on behalf of the FIU Board of Trustees, and such other documents that may be necessary to effectuate the transactions contemplated therein for NFSTC.
- **FF4. Campus Development Agreements between the FIU Board of Trustees and Miami-Dade County and the City of North Miami:** FIU Board of Trustees approval of (1) a Campus Development Agreement between The Florida International University Board of Trustees (BOT) and Miami-Dade County; (2) a Campus Development Agreement between the BOT and The City of North Miami; and (3) the delegation of authority to the University President, or her designee, to negotiate, finalize and execute said agreements, and all other documents that may be necessary to effectuate the transactions contemplated in said agreements, as applicable, on behalf of the BOT.
- **FF5. Ground Lease between the FIU Foundation, Inc. and the FIU Board of Trustees for the expansion of the Wolfsonian-FIU:** FIU Board of Trustees (BOT) (i) approval of terms and authorization to negotiate and execute a ground lease between the FIU Foundation and the BOT for the expansion of the Wolfsonian-FIU museum, and (ii) the delegation of authority to the University President, or her designee, to negotiate, finalize and execute the Ground Lease, and all other documents that may be necessary to effectuate the transactions contemplated therein, on behalf of the BOT.
- **FF6. Authorization to Purchase or Lease a Facility for Student Housing in Washington DC:** FIU Board of Trustees (BOT) (i) authorization to purchase or lease a facility for student housing in Washington DC; (ii) the delegation of authority to the BOT Chair to approve the terms and conditions for any such purchase or lease, on behalf of the BOT and to report timely to the BOT on the results thereof, including whether any such purchase or lease is consummated; and (iii) the delegation to the University President, or her

designee, to offer, negotiate, finalize and execute letters of intent, purchase and sale agreements, and all other documents that may be necessary to effectuate the transactions contemplated therein, on behalf of the BOT.

- **FF7. Investment Policy Amendment:** FIU Board of Trustees adoption of revisions to the University's Investment Policy, as specified in the Board materials.
- **AP1. Tenure as a Condition of Employment Nomination:** FIU Board of Trustees approval of one (1) candidate for Tenure as a Condition of Employment, as specified in the Board materials.
- **AP2. Program Termination: Bachelor of Arts in Latin American and Caribbean Studies:** FIU Board of Trustees termination of the Bachelor of Arts in Latin American and Caribbean Studies.
- **AP3. Program Termination: Bachelor of Arts in Global Educational Studies:** FIU Board of Trustees termination of the Bachelor of Arts in Global Educational Studies.
- **AP4. Proposed Amendment to Regulation FIU-105 Sexual Harassment (Title IX) and Sexual Misconduct:** FIU Board of Trustees approval of the proposed amendment to Regulation FIU-105 Sexual Harassment (Title IX) and Sexual Misconduct, and delegation of authority to the University President to approve any subsequent non-material amendments based on comments to the Regulation received from the Florida Board of Governors or as a result of the regulation-making process.
- **AP5. Proposed Regulation FIU-1302 Florida Residency Status for Tuition Purposes:** FIU Board of Trustees approval of the new proposed Regulation FIU-1302 Florida Residency Status for Tuition Purposes, and delegation of authority to the University President to approve any subsequent non-material amendments based on comments to the Regulation received from the Florida Board of Governors or as a result of the regulation-making process.
- **G1. Board Appointments, Florida International University Foundation, Inc.:** FIU Board of Trustees approval of the appointments of the individuals, as specified in the Board materials, to the Florida International University Foundation, Inc. Board of Directors.

7. Action Item

G2. Proposed Amendments to the Bylaws of the FIU Board of Trustees

Board Chair Duart pointed out that the Governance Committee met earlier and recommended Board approval of the proposed amendments to the Bylaws of the FIU Board of Trustees. There were no further questions from the Trustees.

A motion was made and unanimously passed that the FIU Board of Trustees approve the amendments to the Bylaws of the FIU Board of Trustees, as specified in the Board materials.

8. Status Reports, Board Committees

Audit and Compliance Committee Report

Trustee Yaffa Popack, Audit and Compliance Committee Chair, provided highlights from the Committee's earlier meeting. She stated that Ms. Jennifer LaPorta, Chief Compliance and Privacy Officer, provided updates and information regarding second quarter activities and initiatives. She added that Ms. Vivian F. Gonzalez, Interim Chief Audit Executive, reported on recently completed audits, commented on work in progress, and provided a follow-up status report on prior audit recommendations.

Finance and Facilities Committee Report

Trustee Jesus Lebeña, Finance and Facilities Committee Chair, provided highlights from the Committee's earlier meeting. He noted that Senior Vice President for Finance and Administration and Chief Financial Officer David H. Snider reported that University operating revenues were above budget by \$15M or 1.5% and operating expenses were below budget by \$15M or 1.9%, resulting in a net favorable variance of \$30M. Trustee Lebeña added that University and University Organizations' investment earnings of \$60M were \$35M above plan. He indicated that the financial audit of FIU's Children Alliance for Research and Education, Inc. (FIU CARE) received an "Unmodified Opinion" meaning the financial statements presented fairly, in all material respects, as of June 30, 2025. Trustee Lebeña stated that Mr. Ben Watkins, Director of the Division of Bond Finance, presented the State University System Efficiency Study, completed in response to an executive order from Florida Governor Ron DeSantis.

Academic Policy and Student Affairs Committee Report

Trustee Albert Taño, Academic Policy and Student Affairs Committee Chair, provided highlights from the Committee's earlier meeting.

Governance Committee Report

Board Chair Duart provided highlights from the Governance Committee's earlier meeting.

9. New Business

Board Chair Duart indicated that the composition of the FIU Board of Trustees has changed since the adoption of the most recent exclusion resolution on July 30, 2025, particularly with the election of the Board Vice Chair and the appointment of new Trustees.

G3. Updated Continued Exclusion of Trustees other than the Board Chair, Vice Chair and Corporate Secretary, exclusion of the President, continued appointment of the Senior Vice President and Chief Administrative Officer as the Interim Senior Management Official and reaffirmation of the composition of the Key Management Personnel

Provost and Executive Vice President Elizabeth M. Bejar presented the updated Exclusion Resolution for the Board's review. She explained that the updated Exclusion Resolution reflects the following: current membership of the FIU Board of Trustees, which has changed since the latest exclusion resolution dated July 30, 2025; continues the exclusion of the University President and Corporate Secretary as they do not require access to classified information and the President has not yet obtained the necessary clearance; continues the appointment of the Senior Vice President and Chief Administrative Officer as the Interim Senior Management Official, pending the President receiving the required clearance; and reaffirms the composition of the Key Management Personnel group, ensuring that FIU remains compliant with federal government requirements for classified contracts.

A motion was made and unanimously passed that the FIU Board of Trustees (BOT) adopt a Resolution that updates the exclusion of the named members of the FIU BOT and excludes the President and the BOT Corporate Secretary from the requirements for a personnel security clearance, continues the appointment of the Senior Vice President and Chief Administrative Officer as the Interim Senior Management Official and reaffirms the composition of the Key Management Personnel.

Trustee Lebeña congratulated the students that participated in SOBFWFF®.

10. Concluding Remarks and Adjournment

With no other business, Board Chair Carlos A. Duart adjourned the meeting of the Florida International University Board of Trustees Full Board on Thursday, February 26, 2026, at 5:18 PM.



Retreat
March 22 – 24, 2026
FIU in Washington, D.C.

MINUTES

Sunday, March 22, 2026

Trustee arrival and FIU Washington D.C. tour

Monday, March 23, 2026

Board members present

Carlos A. Duart, *Board Chair*; Alan Gonzalez, *Board Vice Chair*; Francesca Casanova; Tila Falic-Levi; George Heisel; Jesus Lebeña; Alexander M. Peraza; Nestor Plana; and Yaffa Popack.

Welcome

Board Chair Duart welcomed Trustees, members of the University administration, and Dr. Dario Gil, Under Secretary for Science, U.S. Department of Energy and Director of the Genesis Mission. The Retreat began at 8:00 AM.

Energy | Genesis Mission

Dr. Gil discussed the work of the Genesis Mission, which launched in November 2025 and is a U.S. national initiative spearheaded by the Department of Energy to accelerate scientific discovery using Artificial Intelligence.

Experience Impact 2030 Strategic Plan

Board Chair Duart noted that the selection of FIU in Washington, D.C. as the Retreat location underscores the University's expanding national footprint and its strategic role in federal discourse.

President Jeanette M. Nuñez emphasized that the primary objective of the Retreat was to align leadership efforts toward the University's ambitious goal of becoming a Top 30 public university in the national rankings. President Nuñez and Executive Vice President and Provost Elizabeth M. Béjar led a session focused on the University's three strategic pillars:

- Pillar I: Student Success and Workforce Readiness
- Pillar II: Research and Innovation Excellence
- Pillar III: Sustainable Regional and Global Impact

FIU in D.C. Senior Associate Vice President for Federal Relations, Carlos A. Becerra, affirmed that FIU in D.C. serves as the University's critical hub for the strategic plan pillars.

Trustees met and interacted with students participating in FIU's D.C. Fly-In on the Future of Artificial Intelligence. Dr. Michelle M. Castro, FIU in D.C. Director of the Student Experience and Impact, commented on the Fly-Ins, which are three-day experiential seminars focused on exploring how policies

are made, and what career opportunities exist in the capital for students passionate about a variety of issues. Dr. Castro remarked that the itineraries consist of engaging conversations and experiences with experts across government, academia, and industry.

Jack D. Gordon Institute for Public Policy

Board Chair Duart extended a welcome to Vice Provost for Defense and National Security Research and Director of the Jack D. Gordon Institute for Public Policy, Dr. Brian Fonseca. Vice Provost Fonseca provided an overview of the Gordon Institute's efforts in preparing students for successful careers within the intelligence community. He highlighted the Security Research Hub, which functions as a virtual platform featuring dashboards that address key challenges in the Western Hemisphere and provide tracking updates. Additionally, he discussed the Institute's role in hosting and managing various cybersecurity initiatives, including the annual NICE Conference, professional education programs for government officials, and the Cyber Policy Advisory Board.

Adam Smith Center for Economic Freedom

Board Chair Duart welcomed:

- Founding Director, FIU Adam Smith Center for Economic Freedom, Dr. Carlos Diaz-Rosillo
- Distinguished World Leadership Fellow, his Excellency Iván Duque Márquez, Colombian politician, statesman, and author who served as President of the Republic of Colombia from 2018 to 2022 (*Zoom*)
- Senior Leadership Fellow fall 2022, the Honorable Paula J. Dobriansky, Ambassador, Foreign Policy Expert, and Former Diplomat
- Senior Leadership Fellow fall 2021, the Honorable Ileana Ros-Lehtinen, Former United States Congresswoman

His Excellency Iván Duque Márquez, the Honorable Paula J. Dobriansky, and the Honorable Ileana Ros-Lehtinen shared their individual perspectives and experiences regarding the Adam Smith Center.

Dr. Diaz-Rosillo commented on the Senior Leadership Fellows program, which brings distinguished public sector leaders who have worked at the highest levels of government and promoted, during their time in office, creative and innovative public policies that strengthened the free enterprise system and enhanced individual freedom and human prosperity. He remarked on the research, thought leadership, and publications produced by the Center's Distinguished World Leadership Fellows, Senior Leadership Fellows, and research team - in-depth articles, reports, and analyses spanning a range of topics that reflect the expertise and diverse perspectives of the contributors. Dr. Diaz-Rosillo provided an overview of the Bachelor of Science in Business and Government Leadership - an interdisciplinary undergraduate degree program designed for aspiring leaders to explore the challenges of leadership in free-market societies. He also commented on past and upcoming events.

Health

Board Chair Duart welcomed Juan C. Cendan, M.D., Senior Vice President for Health Affairs and Dean of the FIU Herbert Wertheim College of Medicine. Dr. Cendan commented on the growth and momentum for FIU Medicine, strategic alliances with Baptist Health South Florida and Nicklaus Children's Health System, and the new state-of-the-art on-campus medical center.

Reception: Salute to Alumni and Friends in Federal Government

An evening gathering honoring alumni and partners serving across federal agencies.

Tuesday, March 24, 2026

Board members present

Carlos A. Duart, *Board Chair*; Alan Gonzalez, *Board Vice Chair*; Francesca Casanova; Tila Falic-Levi; George Heisel; Jesus Lebeña; Alexander M. Peraza; and Yaffa Popack.

Briefing Event: Artificial Intelligence and the Future of Health

One of 70 events that are hosted at the FIU in D.C. briefing center, the event brought together a select group of leaders from government, academia, and the technology sector for a conversation on the rapidly evolving role of artificial intelligence in healthcare and biomedical discovery.

Welcome

Board Chair Duart welcomed Trustees and members of the University administration. The Retreat began at 10:30 AM.

Environment

Board Chair Duart welcomed Dr. Michael Heithaus, Executive Dean of the College of Arts, Sciences and Education and Vice Provost of Environmental Resilience and the Biscayne Bay Campus. Vice Provost Heithaus commented on Aquarius, the only underwater laboratory in the world enabling scientists to conduct research on water quality, coral reefs, and climate change, while also preparing astronauts for space exploration. He remarked on research areas, including coral reefs, water contamination, and endangered wildlife.

Wrap-up

President Nuñez concluded the Retreat by synthesizing the key themes discussed. The Retreat concluded at 1:00 PM.

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Full Board
April 7, 2026

FIU, Modesto A. Maidique Campus, Graham Center Ballrooms

MINUTES

1. Call to Order and Chair's Remarks

Board Chair Carlos A. Duart convened the meeting of the Florida International University Board of Trustees at 4:04 PM on Tuesday, April 7, 2026.

General Counsel Carlos B. Castillo conducted roll call of the Florida International University Board of Trustees and verified a quorum. Present were Carlos A. Duart, *Board Chair*; Alan Gonzalez, *Board Vice Chair*; Noël C. Barengo; Francesca Casanova; Tila Falic-Levi (*Zoom*); George Heisel (*Zoom*); Jesus Lebeña; Patrick McDowell; Alexander M. Peraza; Nestor Plana (*Zoom*); Yaffa Popack (*Zoom*); Albert R. Taño; and Fred Voccola (*Zoom*).

Board Chair Duart welcomed all Trustees and members of the University administration. He extended a warm welcome to Dr. Herbert A. Wertheim and Mr. Matthew A. Love, President and CEO of Nicklaus Children's Health System. Board Chair Duart also welcomed the University community.

Board Chair Duart stated that Section 6.9 of the Board's Bylaws provides that the Board Chair may, in consultation with the University President, allow an item to be presented to the Full Board without prior consideration by a Board committee when circumstances warrant. Board Chair Duart added that proceeding directly to a Full Board meeting without a prior committee meeting would provide the most expeditious and efficient means by which to review the agenda item.

2. Public Appearances

At the request of Board Chair Duart, General Counsel Castillo addressed the public appearance requests. General Counsel Castillo explained that Section 9 of the Board of Trustees Bylaws governs public appearances before the Board of Trustees and sets forth registration procedures, time limits for speakers, and rules of decorum. He delineated the rules of decorum. General Counsel Castillo commented that, pursuant to Section 9.1 of the Bylaws, a person who desires to be heard on a matter before the Board must register by 11:00 AM on the business day before the subject meeting by completing a public comment form. General Counsel Castillo indicated that as of 11:00 AM on Monday, April 6, 2026, seven (7) requests to address the Board were received.

Board Chair Duart reiterated that speakers are to confine their comments to the proposition before the Board, BT1. Naming of BT-942 Clinical Partnership Building as the “Helen and Jacob Shaham Academic Medical Center”. He added that he will warn speakers if their comments have gone beyond the subject matter on the agenda and that if a speaker persists in addressing irrelevant topics, he will turn off the microphone to ensure that the Board can proceed with its business.

The following individuals addressed the Board after their names were called:

- Andres Sanchez – Expressed his concerns regarding the displacement of on-campus student housing to accommodate the new clinical partnership building.
- Reinier Luna, Angel Ares, Mia Reynolds, Emmanuel Morgan, and Kaitlyn Daley – Provided comments not confined to the proposition before the Board.

Board Chair Duart commented that the on- and off-campus student residence projects currently under development will increase capacity and help meet the demand for student housing.

1. Call to Order and Chair’s Remarks *(Continued...)*

Board Chair Duart expressed his appreciation of the Florida Legislature’s support in making the Academic Medical Center project possible. He added that FIU is now taking another important step forward with a significant action item, the naming of BT-942 Clinical Partnership Building as the “Helen and Jacob Shaham Academic Medical Center”. Board Chair Duart welcomed Helen and Jacob Shaham and the members of the Shaham family who were in attendance. He commented that Helen and Jacob Shaham are leaders in the community, visionaries who have redefined the standard of care in South Florida, and that since founding The Palace Group in 1980, have built a legacy of excellence in senior living that is recognized both nationally and internationally. Board Chair Duart remarked that Helen and Jacob have dedicated their lives to philanthropy, focusing on the most vulnerable members of the community and that their extraordinary generosity marks a new chapter for FIU Medicine.

3. Action Item

BT1. Naming of BT-942 Clinical Partnership Building as the “Helen and Jacob Shaham Academic Medical Center”

Trustee Jesus Lebeña, Chair of the Finance and Facilities Committee, indicated that in recognition of the Shahams’ transformative gift, the University proposes naming the clinical partnership building as the “Helen and Jacob Shaham Academic Medical Center”.

Senior Vice President for Health Affairs and Dean of the Herbert Wertheim College of Medicine Juan C. Cendan commented on the \$30M unrestricted gift from Helen and Jacob Shaham to establish the Endowment for Excellence within the Herbert Wertheim College of Medicine (HWCOM). He added that the University proposes that the gift be recognized with the naming of the clinical partnership building BT-942 as the “Helen and Jacob Shaham Academic Medical

Center”. He indicated that the gift would support academic programs, adding \$20M to HWCOT’s endowment corpus and providing \$10M for operational funds. Dean and Sr. VP Cendan pointed out that, pursuant to the University’s Donative Naming Policy, the University’s Senior Vice President for University Advancement, Provost, CFO and President have recommended and approved the naming as the “Helen and Jacob Shaham Academic Medical Center”. He added that the FIU Foundation Inc., Board of Directors, has approved the gift and naming rights agreement. Dean and Sr. VP Cendan remarked on significant state appropriations received for the construction of the building and the progress on the work site with the building scheduled to open in the first quarter of 2028. He presented, for illustrative purposes, a mockup of the external signage.

A motion was made and unanimously passed that the FIU Board of Trustees authorize and approve the naming of BT-942 Clinical Partnership Building as the “Helen and Jacob Shaham Academic Medical Center”, in accordance with the gift agreement related thereto and the University’s and the FIU Foundation, Inc.’s Donative Naming Policy.

Mrs. Shaham expressed her appreciation to the Board of Trustees and stated that it was a privilege to share FIU's vision.

4. New Business

No new business was raised.

5. Concluding Remarks and Adjournment

With no other business, Board Chair Carlos A. Duart adjourned the meeting of the Florida International University Board of Trustees Full Board on Tuesday, April 7, 2026, at 4:30 PM.

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Full Board
April 20, 2026
Zoom

MINUTES

1. Call to Order and Chair's Remarks

Board Chair Carlos A. Duart convened the meeting of the Florida International University Board of Trustees at 10:01 AM on Monday, April 20, 2026.

General Counsel Carlos B. Castillo conducted roll call of the Florida International University Board of Trustees and verified a quorum. Present were Carlos A. Duart, *Board Chair*; Alan Gonzalez, *Board Vice Chair*; Noël C. Barengo; Francesca Casanova; Tila Falic-Levi; George Heisel; Jesus Lebeña; Patrick McDowell; Alexander M. Peraza; Yaffa Popack; Albert R. Taño; and Fred Voccola.

Trustee Nestor Plana was excused.

Board Chair Duart stated that the Board's Bylaws provide that the Board Chair may, in consultation with the President, allow an item to be presented to the Full Board without prior consideration by a Board committee when circumstances warrant. He added that directly proceeding to a Full Board meeting without a prior committee meeting provides the most expeditious and efficient means by which to review the time-sensitive agenda items.

2. Public Appearances

There were no public appearances.

3. Action Items

BT1. FIU Annual Accountability Plan, 2026

Board Vice Chair and Chair of the Strategic Planning Committee, Alan Gonzalez, indicated that each year the FIU Board of Trustees is required to review, approve, and submit its Accountability Plan to the Florida Board of Governors (BOG). He added that the Accountability Plan outlines FIU's top priorities and strategic directions and reports on progress toward previously approved institutional and system-wide goals. Board Vice Chair Gonzalez pointed out that the Accountability Plan is due to the BOG on May 1, 2026.

Provost and Executive Vice President Elizabeth M. Bejar explained that FIU's Accountability Plan is closely aligned with the BOG's 2030 System Strategic Plan and enhances the System's commitment to accountability and strategic planning by fostering greater coordination between

institutional administrators, university boards of trustees, and the BOG regarding each institution's direction and priorities as well as performance expectations and outcomes on institutional and system-wide goals. Provost Bejar presented FIU's 2026 Accountability Plan for the Board's review. She noted that this year's Accountability Plan, like those of all institutions in the State University System, includes a specific endorsement of the BOG's Statement of Free Expression, as well as a reaffirmation of FIU's mission. Provost Bejar commented on FIU's Statement of Strategy and provided an overview of progress in areas of expertise and on the preliminary values and points related to the 10 BOG Performance Based Funding metrics. She stated that while the BOG changed the definitions pertaining to two (2) metrics, specifically metric 6- Bachelor's in Strategic Areas and metric 8- Graduate Degrees in Strategic Areas, the changes do not take effect until next year's reporting cycle. Provost Bejar pointed out that FIU's Accountability Plan will be submitted to the BOG reflecting 97 total points out of the possible 100. She also presented an overview of preliminary values and points related to the BOG's 13 Preeminence metrics. She noted that State University System of Florida (SUS) institutions must earn and retain preeminence status on an annual basis. Provost Bejar further stated that FIU met all of the benchmarks of what is needed to achieve preeminence. She added that while progress has been made on the metric related to endowment size, this was the only preeminence metric that was not met.

Provost Bejar presented an overview of FIU's past enrollment as well as projections for future enrollment, noting that the University plans to maintain a degree-seeking student body of approximately 50,000. She stated that the BOG asked SUS institutions to submit values for new metrics, which fall under the broader categories of Key Performance Indicators and Operational Excellence. She referred to several KPIs included in the list and Senior Vice President for Finance and Administration and Chief Financial Officer David H. Snider commented on metrics related to Operational Excellence.

A motion was made and unanimously passed that the FIU Board of Trustees approve Florida International University's Annual Accountability Plan as provided in the Board materials and delegate authority to the University President to perform finish editing as needed and to amend consistent with comments received from the Florida Board of Governors.

BT2. Updated Continued Exclusion of Trustees other than the Board Chair, Vice Chair and President, installment of the President as the Senior Management Official and updated composition of the Key Management Personnel

Chair of the Academic Policy and Student Affairs Committee, Albert R. Taño, explained that by previous resolutions, most recently on February 26, 2026, the Board of Trustees excluded all members – except for the Chair and Vice Chair – from the requirements associated with obtaining a personnel security clearance. Provost Bejar indicated that the proposed resolution updates FIU's federally required security clearance designations, installs the University President as the Senior Management Official in having final authority as required by the National Industrial

Security Program Operating Manual (NISPOM) and updates the composition of the Key Management Personnel to include the President.

A motion was made and unanimously passed that the FIU Board of Trustees (BOT) adopt the Resolution that updates the exclusion of the named members of the FIU BOT and excludes the BOT Corporate Secretary from the requirements for a personnel security clearance, installs the President as the Senior Management Official and updates the composition of the Key Management Personnel.

BT3. Amended Articles of Incorporation and Bylaws of the Florida International University Children's Alliance for Research and Education, Inc.

Board Chair Duart commented that beginning in 2024, FIU and Nicklaus embarked on establishing a Comprehensive Pediatric Affiliation. He added that this effort culminated in the FIU Board of Trustees, on February 13, 2025, unanimously approving the University President to finalize and execute the FIU-Nicklaus Comprehensive Pediatric Agreement; and creating the FIU Children's Alliance for Research and Education, Inc. (FIU-CARE) support organization. Board Chair Duart added that on March 7, 2025, FIU and Nicklaus signed the Comprehensive Pediatric Agreement.

Senior Vice President for Health Affairs and Dean of the Herbert Wertheim College of Medicine, Dr. Juan C. Cendan, provided an overview of the timeline relating to FIU's clinical partnership journey, status of process to date, and partnership terms and framework. He commented that FIU-CARE will function primarily as a neutral support organization that will deploy and receive mission support. He added that FIU and Nicklaus will have equal representation on the FIU-CARE Board of Directors with four (4) appointees each. He delineated the next steps in terms of finalizing the sub-agreements and beginning the implementation of the partnership. He indicated that the process brought to light the need to amend the initial Bylaws and Articles of Incorporation of FIU-CARE and that said amendments were approved by the FIU-CARE Board of Directors on April 10, 2026. Dean and Sr. VP Cendan commented that the proposed amendments provide the structure to operationalize co-governance with Nicklaus while preserving FIU's statutory authority, financial protections, and academic controls and anchor FIU-CARE's governance with a comprehensive pediatric agreement ensuring structural consistency.

General Counsel Castillo presented an overview of the proposed amendments to the Articles of Incorporation and Bylaws of FIU-CARE for the Board's review. He delineated three (3) changes related to membership provisions: (1) confirming equal Board composition of FIU-CARE with four (4) directors appointed by FIU and four (4) directors appointed by Nicklaus; (2) clarifying that a director's automatic resignation occurs upon separation from employment, and for Nicklaus-appointed directors, also upon the termination or expiration of the Comprehensive Pediatric Agreement; and (3) addressing vacancies and removal by providing that Nicklaus will recommend the appointment and removal of its directors, with such actions vested in the CEO of Nicklaus. General Counsel Castillo also addressed parallel changes to the Executive Committee and the

Finance and Audit Committee to include two (2) Nicklaus-appointed directors recommended by the Nicklaus CEO. He indicated that the Executive Committee would consist of six (6) members (four (4) FIU and two (2) Nicklaus) and the Finance and Audit Committee will consist of five (5) members (three (3) FIU and two (2) Nicklaus). He noted that the FIU-CARE Board approved the amendments unanimously on April 10, 2026, and that President Nuñez has also provided her approval.

A motion was made and unanimously passed that the FIU Board of Trustees approve the Florida International University Children’s Alliance for Research and Education, Inc. (FIU-CARE) amended Articles of Incorporation and Bylaws.

4. New Business

BT4. Honorary Degree Nomination

Committee Chair Taño indicated that the FIU Faculty Senate approved a nomination for an Honorary Degree for Willy Chirino on April 14, 2026. He added that the nominee was approved by the University President and Provost to receive an honorary degree at Commencement.

Provost Bejar presented the nomination of Willy Chirino for the honorary degree of Doctor of Music, *honoris causa*, for the Board’s review. She stated that the nomination came with broad and enthusiastic support across the University community, and that the nomination packet included letters from the Wertheim School of Music and Performing Arts, FIU CasaCuba, and distinguished community leaders. Provost Bejar noted that Mr. Chirino has been described as one of the most influential figures in Latin American music and is recognized worldwide as the creator of the “Miami Sound”. She highlighted his career spanning more than 50 years and explained that Mr. Chirino’s work extends beyond artistic excellence, serving as a cultural chronicle of the Cuban exile experience and a voice for human rights, and that his humanitarian efforts have been recognized by UNICEF, the U.S. Legion of Honor, and the International Republican Institute. She stated that Mr. Chirino has longstanding ties to FIU and embodies the values FIU seeks to honor—artistic innovation, cultural leadership, humanitarian commitment, and a deep connection to the community.

A motion was made and unanimously passed that the FIU Board of Trustees endorse the nomination of Willy Chirino for the honorary degree of Doctor of Music, *honoris causa*, to be conferred at Commencement.

5. Concluding Remarks and Adjournment

With no other business, Board Chair Carlos A. Duart adjourned the meeting of the Florida International University Board of Trustees Full Board on Monday, April 20, 2026, at 10:41 AM.



June 18, 2026

Subject: Compliance and Ethics Charter for the Office of University Compliance and Integrity

Proposed Action:

Florida International University Board of Trustees approval of the proposed revisions to the Compliance and Ethics Charter (the Charter) for the Office of University Compliance and Integrity (the Compliance Office).

Background Information:

The Charter is required by Florida Board of Governors (BOG) Regulation 4.003, State University System Compliance and Ethics Programs. The Charter is a formal document that defines the institutional compliance program's purpose and the Chief Compliance Officer's authority; reporting and independence within the organization; and defines the scope of the duties and responsibilities of the Compliance Office.

BOG Regulation 4.003(6) states, in relevant part, that the office of the chief compliance officer shall be governed by a charter approved by the board of trustees and reviewed at least every three (3) years for consistency with applicable Board of Governors and university regulations, professional standards, and best practices. A copy of the approved charter and any subsequent changes shall be provided to the Board of Governors, through the Office of Inspector General and Director of Compliance (OIGC).

A new paragraph is proposed for the Charter regarding the Chief Compliance Officer's obligation to "timely notify the Board of Governor's office, through the OIGC, of any significant issues of noncompliance" as required by BOG Regulation 4.003(7)(g)(11).

Supporting Documentation: *Agenda | Audit and Compliance Committee Meeting, June 18, 2026*

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JUNE 18, 2026

Subject: Appropriated Fixed Capital Outlay Budget/Capital Improvement, 2026-27
(Pending Governor's approval)

Proposed Action:

Florida International University Board of Trustees (BOT) approval of Florida International University's 2026-27 Appropriated Fixed Capital Outlay Budget (pending Governor's approval) and authorization for the University President to amend the budget as necessary, consistent with Legislative, Florida Board of Governors' and BOT directives and guidelines.

Background Information:

Florida Statute 1013.61, Annual capital outlay budget, requires that the BOT adopt a capital outlay budget for the ensuing year in order that the capital outlay needs of the BOT for the entire year may be well understood by the public. The capital outlay budget is part of the annual budget and shall be based upon and in harmony with the BOT's capital outlay plan. The budget shall designate the proposed capital outlay expenditures by project for 2026-27 from all fund sources, as amended.

Florida Board of Governors Regulation 1.001(6)(a), University Board of Trustees Powers and Duties, provides, in relevant part, that each board of trustees shall submit an institutional budget request, including a request for fixed capital outlay appropriations, to the Board of Governors for approval in accordance with the guidelines established by the Board of Governors.

Florida Board of Governors Regulation 14.003(1), Fixed Capital Outlay Projects – University Budgeting Procedures, provides, in relevant part, that each university will prepare an annual Fixed Capital Outlay (FCO) Budget for all appropriated Fixed Capital Outlay (FCO) Projects in accordance with the instructions, guidelines, and standard formats provided by the Chancellor for those FCO Projects as defined in Board Regulation 14.001. The FCO Budget must be approved by both the university board of trustees and the Board of Governors. Such approval remains in effect for the life of the FCO Projects. The annual FCO Budget must include all FCO Projects, including previously approved projects which have not yet been completed.

The Capital Outlay Budget governs the University's capital expenditures during the year.

Supporting Documentation:

Agenda | Finance and Facilities Committee Meeting, June 18, 2026



June 18, 2026

Subject: Florida International University's 2027-28 Fixed Capital Outlay Legislative Budget Request Consisting of the five-year Capital Improvement Plan

Proposed Action:

Florida International University Board of Trustees (the BOT) approval of FIU's 2027-28 Fixed Capital Outlay Legislative Budget Request, consisting of the five-year Capital Improvement Plan and authorization for the University President to amend the Legislative Budget Request as necessary, consistent with Florida Board of Governors (BOG) and BOT directives and guidelines.

Background Information:

Sections 1001.706 (12) Powers and duties of the Board of Governors, 1011.40(1) Budgets for universities, and 1013.60 Legislative capital outlay budget request, Florida Statutes, require each university to submit a legislative budget request for Fixed Capital Outlay (FCO) in the form of a Capital Improvement Plan (CIP) in accordance with the instructions, guidelines, and standard formats provided by the Chancellor of the State University System of Florida. Consistent with the instructions received from the BOG, the CIP includes Public Education Capital Outlay (PECO) Projects, Back-of-Bill (BOB) Legislative Project Authorization Requests, and shows the University's proposed capital expenditures over the next five years.

While each university may include any project recommended on the university's most recent Educational Plant Survey, the BOG will only consider/score those projects that are: (i) incomplete PECO projects which received a prior appropriation and requires additional PECO funds to complete; and/or (ii) the top two priorities for each university. The BOG will adopt the State University System Legislative Budget Request for Fixed Capital Outlay at its September 3, 2026 meeting based upon a points-based prioritization method to rank projects for consideration from the selection of projects submitted by each university BOT in accordance with Section 1001.706 (12), Florida Statutes.

Supporting Documentation: *Agenda | Finance and Facilities Committee Meeting, June 18, 2026*

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June 18, 2026

Subject: Establishment of an International Student Service Fee for F-1 Visa Students – Office of International Student and Scholar Services (ISSS)

Proposed Action:

Florida International University Board of Trustees approval to establish a \$75 per semester International Student Service Fee for all F-1 visa degree-seeking students, effective Fall 2026 .

Background Information:

The Florida Board of Governors authorizes the assessment of an International Student Service Fee under Regulation 7.003(22), Fees, Fines and Penalties, which states:

“Each university board of trustees is authorized to assess an international student service fee to cover the university costs associated with reporting requirements of the Student and Exchange Visitor Information System administered by the Department of Homeland Security for F-Visa and J-Visa degree seeking students.”

The Office of International Student and Scholar Services (ISSS) administers federal immigration compliance for all F-1 visa students enrolled at FIU, currently serving approximately 3,300 students.

Federal law requires ISSS to collect, maintain, and report student data through the Student and Exchange Visitor Information System (SEVIS) administered by the U.S. Department of Homeland Security (DHS). Core compliance responsibilities include:

- Issuance and management of immigration documents (Form I-20)
- Semester SEVIS registration and record activation
- Processing of reduced course loads, program extensions, and transfers
- Employment authorization support (CPT, OPT, on-campus)
- Maintenance of student records (address, funding, dependents, academic changes)
- Monitoring, reporting, and resolution of SEVIS alerts and status changes
- Graduation and program completion reporting
- DHS-mandated recertification processes

In addition to SEVIS reporting, ISSS provides operational support services, including:

- Employment documentation and verification
- Social Security letter issuance
- Assistance with state identification (driver's licenses)
- Insurance and medical record coordination
- Electronic immigration records management (via Sunapsis)

Increasing federal compliance requirements, combined with stable international student enrollment, have created capacity and resource constraints within ISSS. Without additional funding, the University faces heightened compliance risk and limitations in sustaining service levels for international students.

Accordingly, ISSS proposes a \$75 per semester International Student Service Fee assessed to all F-1 visa degree-seeking students, effective Fall 2026.

Revenue generated will support:

- Personnel capacity to meet federal reporting requirements
- Expansion of compliance education and guidance for students, faculty, and advisors
- Enhanced programming for international student engagement and success
- Ongoing support and optimization of compliance systems (e.g., Sunapsis)

Existing institutional funding will continue to support Designated School Officials and core services not directly covered by the fee.

The proposed fee is consistent with charges assessed by peer institutions within the State University System. The University of Central Florida has assessed a \$50 per semester international student fee since 2004, and the University of West Florida implemented a \$50 per semester fee in 2012. The University of South Florida also currently assesses a \$50 per semester fee. FIU's proposed fee reflects higher per-student compliance and operational costs.

Supporting Documentation: *Agenda | Finance and Facilities Committee Meeting, June 18, 2026*



June 18, 2026

Subject: Florida International University 2026-2031 Educational Plant Survey

Proposed Action:

Florida International University Board of Trustees (BOT) approval of the Florida International University 2026-2031 Educational Plant Survey, effective July 1, 2026, through June 30, 2031, and authorization to transmit the approved Survey to the Florida Board of Governors (BOG) for validation in accordance with section 1013.31, Florida Statutes. The approved Survey may be amended thereafter at the request of the BOT should the University's facility needs change during the five-year Survey period.

Background Information:

Pursuant to Section 1013.31, Florida Statutes, an Educational Plant Survey (the "Survey") is required to be completed by each public state university at least once every five (5) years. The Survey is a systematic study of each institution's present educational facilities and ancillary plants (i.e., Education and General (E&G) facilities) and a determination of future space needs to adequately accommodate the educational program and services for each student based on projected capital outlay full-time equivalents (FTEs). The Survey reflects the capacity of existing educational facilities, projects facility space needs consistent with BOG regulations and guidelines, and utilizes projected FTEs consistent with the five-year planned enrollment cycle approved by BOG.

The final Survey report must be approved by the BOT and BOG. Once approved, the Survey serves as the foundation for the University's capital planning. Only projects recommended on the University's most recent approved Survey are eligible for inclusion on the University's Capital Improvement Plan (Form CIP-2A) or for funding through Public Education Capital Outlay (PECO), the Capital Improvement Trust Fund (CITF), and other state capital outlay funding sources.

The team for the FIU 2026-2031 Survey conducted the needs assessment at the Modesto A. Maidique Campus (MMC) on March 9-12, 2026 and consisted of subject matter experts from the BOG, Florida Polytechnic University, Florida Agricultural and Mechanical University, and Florida Gulf Coast University. During the assessment, the survey team reviewed the 2015-2035 FIU Campus Master Plan and received project presentations on the FIU Herbert Wertheim College of Medicine (HWCOM) Academic Health Center (AHC) – Clinical Partnership; the AHC Study

Complex; the Science Laboratory Complex; the Honors College; and the proposed remodeling and renovation of the Deuxième Maison Building.

Based on its assessment of space needs and the projects presented, the survey team prepared recommendations for fixed capital outlay projects to be undertaken during the five-year Survey period. The survey team's recommendations are organized in the following categories:

- Remodeling — Deuxième Maison Building (Bldg. ID 0002), MMC;
- Renovation — Deuxième Maison Building, MMC;
- New Construction — AHC Study Complex (Bldg. ID 0062); Deuxième Maison Building; Honors College (Bldg. ID 035B); HWCOM AHC Clinical Partnership (Bldg. ID 054A); Innovation 2 (Bldg. ID 048A); and Science Laboratory Complex (Bldg. ID 0060), all on MMC;
- Demolition — Deuxième Maison Building (140,807 GSF), MMC;
- Site Improvements and Campus-Wide Utility Infrastructure — land acquisition, landscaping/site improvements, and utility infrastructure improvements consistent with the adopted Campus Master Plan; and
- Standard University-Wide Recommendations (SR1–SR5) — custodial/sanitation space in new facilities; safety corrections; modifications for compliance with the Americans with Disabilities Act; building component repair/replacement (subject to the 25% replacement-cost limit); and remodeling, renovation, and infrastructure projects funded with Carryforward funds pursuant to section 1011.45, Florida Statutes.

Upon approval, the FIU 2026-2031 Survey will supersede the prior FIU 2021-2025 Educational Plant Survey. Following BOT approval, the Survey will be transmitted to BOG for validation in accordance with Section 1013.31, Florida Statutes. Once validated, the Survey will be effective July 1, 2026 through June 30, 2031. The Survey may be amended at the request of the BOT during the five-year Survey period should the scope of a recommended project change or should the University's facility needs evolve, with any such amendment subject to BOG validation.

Supporting Documentation: *Agenda | Finance and Facilities Committee Meeting, June 18, 2026*



June 18, 2026

Subject: Designation of the National Forensic Science Technology Center as a Special Purpose Center

Proposed Action:

Florida International University Board of Trustees (BOT) designation of the National Forensic Science Technology Center (NFSTC) as a Special Purpose Center, in accordance with BOT and Florida Board of Governors (BOG) Regulation.

Background Information:

Florida International University (FIU) acquired NFSTC in December 2017, establishing it as a world-class forensic science research and training facility. FIU established the facility within the BOG educational site inventory as a "Special Purpose Site." Since then, NFSTC has received over \$81M in cumulative research awards, currently manages approximately \$10.6M in active awards, and has generated approximately \$2.3M in annual Facilities and Administrative revenues from research and training activities. NFSTC occupies 101,388 square feet at a Largo, Florida facility, located at 8285 Bryan Dairy Road, Suite 125 in Pinellas County. FIU signed a new lease in February 2026, effective through April 30, 2034.

In June 2025, in response to a BOG Request for Information, FIU was required to change the location category of this site. The BOG eliminated the "Special Purpose Site" (SPS) category stipulated in the previous BOG Regulation 8.009, then titled "Educational Sites" (now retitled "Educational Locations"). Effective June 2025, FIU utilized the category of "Other" as a temporary solution to the removal of the previous designation.

Pursuant to the BOG Regulation 8.009, Educational Locations, a Special Purpose Center is defined as "a unit of the university, apart from the main campus, that provides certain special, clearly defined programs or services, such as research or public service, and reflects a relatively permanent commitment by a university for the foreseeable future in facilities that are university-owned, university-leased, or jointly used with another public institution. Special purpose centers typically do not offer instructional programs or courses leading to a degree."

NFSTC delivers specialized operational, classified, and applied forensic research and training in support of federal, state, local, and international partners. The facility provides capabilities not available within FIU's traditional campus environment, including a federal facility clearance, Sensitive Compartmented Information Facility (SCIF) space, and a rapid DNA laboratory. NFSTC does not offer degree programs or generate undergraduate or graduate student credit hours, and—although located within 50 miles of the University of South Florida—its specialized mission results in no substantial duplication of services with that institution.

The scope of NFSTC aligns with the BOG definition of a Special Purpose Center. During 2025-26, FIU confirmed that a “relatively permanent commitment” dimension was in place, conforming with the BOG definition. The recently signed lease demonstrates full compliance with the BOG Regulation.

Supporting Documentation: *Agenda | Finance and Facilities Committee Meeting, June 18, 2026*



June 18, 2026

Subject: Renewal of a Lease Agreement with 416Homez Inc. for location at 4600 Main Street, Snyder, New York

Proposed Action:

FIU Board of Trustees approval for (1) the second renewal of a Lease Agreement for a location for FIU at 4600 Main Street, Snyder, New York; (2) the delegation of authority to the University President, or her designee, to negotiate the Second Amendment to the Lease Agreement; (3) the delegation of authority to the University President, or her designee, to exercise in the future the remaining renewal option under the Lease Agreement, and (4) the execution of the Second Amendment to the Lease Agreement on behalf of the University and all other documents that may be necessary now or in the future to effectuate the transactions contemplated therein.

Background Information:

The FIU Center for Children and Families (FIU CCF) operates a clinical research center in western New York, located at 4600 Main Street Suite 101, Snyder, NY. The space is currently used to support federally funded research projects from the National Institutes of Health totaling over \$3 million in awards. Dr. Gregory Fabiano, Professor of Psychology, is the primary investigator at this location.

FIU entered into a Lease Agreement in September 2019 for space to house these operations. The original term of the lease was forty-eight months and the first amendment extended that period to September 30, 2026. The building in which the premises are located was sold by Iskalo Asset Fund LLC to 416Homez, Inc. on June 1, 2025. The space consists of approximately 2,175 leasable square feet. It includes a small entry-way foyer used as a participant waiting area, seven individual offices for faculty and staff, a conference room, and a multi-purpose room. Ample off-street parking is available for staff and research participants visiting the research clinic. The total base rent plus common area maintenance (CAM), initial signage, deposit, repairs and taxes paid by FIU for the initial term and first renewal is \$398,863.98.

FIU wishes to extend the term of the Lease Agreement for an additional two years to September 30, 2028, with a renewal option for an additional two years, which would further extend the term to September 30, 2030. FIU CCF has considered other locations. However, the location of

the current premises remains the area which is most desirable for the recruitment of participants for the grants. In addition, the team has spent considerable effort marketing these studies at that location and a move would disrupt these prior efforts to establish the center in another area. Additionally, FIU has invested substantial funds in the renovation of the space to meet the needs and purposes of the grants, including installation of sophisticated technology to ensure the privacy of subjects, and preparation of multiple areas for research interviews that are comfortable for parents and children attending meetings. Moving to a new space would result in substantial new capital expenditures to recreate these investments. For these reasons, FIU wants to remain in the existing space. The total estimated rent to be paid by FIU for the two two-year renewal terms plus CAM and taxes will be approximately \$223,196.48.

Supporting Documentation: *Agenda | Finance and Facilities Committee Meeting, June 18, 2026*



June 18, 2026

Subject: Transfer of Jewish Museum of Florida – FIU to Jewish Museum of Florida, Inc.

Proposed Action:

Florida International University Board of Trustees (i) approval of the Transfer Agreement and Affiliation Agreement as provided in the Board materials; (ii) delegation of authority to the University President and the Foundation CEO to take all actions and steps to execute all instruments, documents, and contracts and to take all other actions necessary in connection with the transfer of the Jewish Museum of Florida – FIU to the Jewish Museum of Florida, Inc.; and (iii) approval of the closure of the Jewish Museum of Florida-FIU as a Special Purpose Center and request the Florida Board of Governor's to approve such closure.

Background Information:

FIU was gifted the Jewish Museum of Florida ("JMOF") in 2012 to advance the Museum's mission of collecting, preserving, and interpreting the material evidence of the Florida Jewish experience from 1763 to the present. The vision was to serve as a laboratory for academic programming through a Global Jewish Studies initiative. Candidly, that full integration has not materialized as originally contemplated. The Museum's geographic distance from FIU's main campus has limited day-to-day academic activation, sustained on-site programming has been difficult to scale within a university operating framework, and the financial impact of COVID-19 hit the Museum particularly hard; pressures that the current model has not been positioned to overcome. The original 2012 gift agreement anticipated this kind of inflection point, and the proposed transfer honors the spirit of that agreement by returning the Museum to its founding stewards, the Jewish Museum of Florida, Inc. ("JMOF Inc"). Upon transfer, the property will no longer sit on the FIU register.

All parties involved in managing and supporting the JMOF agree that this is the right moment to lean into a stronger path forward. An independent JMOF, paired with a continuing affiliation with FIU, unlocks the conditions the mission most needs. An independent JMOF would be able to capitalize on a dedicated governance model with the agility to program responsively, direct access to national philanthropic networks and individual donors, and an operational framework sized appropriately to a focused, single-site specialty cultural institution and museum. The affiliation agreement will preserve access to the JMOF and maintain it as a resource for the

Jewish Studies program and FIU students. The Museum remains in its historic Miami Beach home, and the University retains an affiliation to benefit our students. All parties agree that this realignment offers the best opportunity for the Museum's long-term success and public impact.

The Transfer Agreement and accompanying Affiliation Agreement would transfer ownership and operation of the JMOF to JMOF Inc. The key assets being transferred are the real property owned by the FIU Foundation located at 301-311-312 Washington Avenue, Miami Beach, Florida, the Museum collection and archives, the endowment and operating funds restricted to the JMOF, and all operational assets of the JMOF. The FIU Foundation would retain a right to participate in the proceeds of any sale or monetization of the real property for a period consistent with our ownership period (for the next 13 years). FIU Foundation's participation interest in any sale or monetization of the Museum assets is subject to a sunset schedule, declining from an initial 50% to 18% over the term and expiring in full at the conclusion of year 13, after which FIU shall retain no residual financial interest in the assets or their proceeds. Any proceeds would be used to support the Global Jewish Studies Program

The JMOF is classified as a Special Purpose Center (“SPC”) pursuant to Florida Board of Governors (“BOG”) Regulation 8.009(1)(c). As FIU will no longer own the JMOF at the conclusion of this transaction, BOG Regulation 8.009(2)(a) requires a university board of trustees to approve the closure of an SPC prior to submitting the closure to the BOG for their approval.

Supporting Documentation: *Agenda | Finance and Facilities Committee Meeting, June 18, 2026*



June 18, 2026

Subject: Replacement Lease for the FIU Downtown on Brickell Leased Premises

Proposed Action:

Florida International University Board of Trustees approval of (1) a replacement lease for the space occupied by FIU's College of Business at 1101 Brickell Avenue, Miami, Florida; and (2) the delegation of authority to the University President, or her designee, to negotiate and execute the replacement lease on behalf of the University and all other documents that may be necessary to effectuate the transaction described above.

Background Information:

The Florida International University Board of Trustees entered into an Office Lease (the "Existing Lease") with TWJ 1101, LLC (the "Landlord"), dated January 12, 2011, for 32,022 square feet of space on several floors of the building located at 1101 Brickell Avenue, Miami, Florida. Through subsequent amendments and renewals, the current leased square footage is 44,664. The existing space houses the College of Business' (COB) graduate recruitment operations, MBA staff offices, FIU's Small Business Development Center (SBDC), the Tibor and Sheila Hollo School of Real Estate and provides classroom space for seven (7) of the COB's graduate programs along with classroom space for non-credit education. FIU has exercised all of the available renewal options, and the term of the existing lease will expire on February 11, 2027.

Florida Board of Governors Regulation (BOG) 17.001(2), Lease Authority, provides that leases by a state university for 5,000 square feet or more of space in a privately owned building require the advertisement for and receipt of competitive bids or proposals as determined by the University. However, if the University determines it is in its best interest to remain in space it currently occupies, the University may negotiate a replacement lease with the landlord if an independent market analysis demonstrates that the lease rates offered are within market rates for the space and the cost of the new lease does not exceed the cost of a comparable lease plus documented moving costs.

The rise of graduate program competition, driven primarily by the rapid expansion of online offerings, is forcing FIU and other universities to rethink how they design and deliver high quality programs in an increasingly crowded and competitive market. Students now have access to a far

broader set of options than ever before, and the University must be positioned to respond and adapt quickly to demanding student expectations.

Program modalities are evolving rapidly, and the next three to five years will significantly reshape how graduate business programs are delivered. While online modalities continue to gain meaningful traction, recent research indicates that demand for in-person and hybrid graduate programs remains strong, with hybrid being the preferred modality among graduate candidates. This continued demand reinforces the need for the college to maintain physical classroom space while it evaluates how the in-person and hybrid graduate programs should evolve.

These competitive pressures are particularly acute in the Brickell area, where competition for graduate business students has increased significantly. The University of Florida and Babson College each have an established presence in the immediate Brickell area while Northwestern University Kellogg School of Management offers graduate programs in nearby Coral Gables. These universities are all actively recruiting from the same pool of graduate students that the FIU College of Business historically recruits.

As such, the FIU College of Business is using the replacement lease option as an opportunity to right-size its physical footprint by reducing the existing square footage while maintaining a visible presence at the current Brickell location. This is the most strategically prudent course of action as it provides a competitive positioning in defending the College's market share, sustaining enrollment, preserving operational continuity and gives the College and FIU the time and flexibility needed to make well-informed, long-term decisions about future space against an evolving program landscape.

At the same time, the reduction of the footprint results in immediate and recurring savings of approximately \$870,000 in the first full year compared to the existing lease, in an environment of budgetary constraints and uncertainty without committing the University to a long-term financial obligation that may not align with where the graduate school and FIU are heading.

Based on the foregoing, FIU has negotiated a letter of intent with the Landlord which meets the requirements of BOG Regulation 17.001. Overall, the replacement lease will be advantageous to the FIU College of Business based on several factors:

- **Favorable Rental Rate** – An independent market analysis conducted by Newmark in August of 2025 indicated quoted rental rates for eight comparable properties in the Brickell submarket ranging from \$65/sf to \$100/sf full-service. FIU has negotiated a \$59/sf full-service rate with the Landlord to stay at 1101 Brickell.

¹ <https://www.aacsb.edu/insights/reports/2024/masters-enrollment-trends-at-aacsb-schools> & <https://www.bestcolleges.com/news/business-students-hybrid-learning-options/>

- **Favorable Parking Rate** – The Newmark analysis further indicated parking rates at comparable properties ranging from \$109/space/month to \$155/space/month. The Landlord has agreed to an average of \$75/space/month.
- **Signage** – FIU presently has prominent exterior building signage at 1101 Brickell that the Landlord will allow to remain. Signage of this nature is generally reserved for tenants occupying significant space in the building and would likely be difficult or costly to obtain at comparable properties.
- **Tenant Improvements** – Given the short length of the replacement lease term, a tenant improvement package from a new landlord would likely not be large enough to cover the cost of building out the COB’s office and classroom needs in new space. Additional funds from FIU would be required. No tenant improvement funds are necessary to remain at the current location.
- **Moving Costs** – FIU consulted with Bekins of South Florida, an approved University supplier, on the pricing to relocate all furniture and equipment from the current location to similar space in the Brickell submarket. The estimated cost came in at approximately \$102,000.
- **Minimal Disruption to Occupants** – Transitioning to new locations can be quite challenging and disruptive to the regular course of business for tenants. Although the College will be right-sizing its footprint for the near term, the impact to faculty, staff and students will be nominal compared to completely relocating to a different property.
- **Insufficient Capacity at the Main Campus** - The Modesto A. Maidique Campus does not currently have sufficient classroom or office space to absorb the graduate programs, faculty, and staff currently housed at Brickell.
- **Optionality to Evaluate Long Term Space Needs** - The 36-month replacement term, with a one-year renewal option, provides the College and University with a defined window to evaluate future space needs in light of evolving program modalities, enrollment trends, and competitive dynamics. This period allows for a deliberate assessment of whether to remain at the current location, identify a more competitive site, or consolidate certain functions on the main campus, rather than committing to a long-term decision under conditions of unusual market uncertainty.

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June 18, 2026

Subject: Creation and Certification of The Florida International University Real Estate Foundation, Inc. as a University Direct Support Organization

Proposed Action:

The Florida International University Board of Trustees' (BOT) (i) approval of the establishment and incorporation of "The Florida International University Real Estate Foundation, Inc." as a Florida not-for-profit corporation, (ii) certification of the corporation as a university direct-support organization of Florida International University pursuant to Section 1004.28, Florida Statutes, (iii) approval of the corporation's Articles of Incorporation and Bylaws in substantially the form attached hereto (with such non-substantive changes, additions, and modifications as may be approved by the President or her designee in consultation with the Office of the General Counsel), (iv) authorization to University staff, in coordination with the Office of the General Counsel, to prepare and execute such documents, agreements, and instruments as may be reasonably necessary or desirable to transfer or convey real property currently held by or for the benefit of FIU to the Corporation, subject to any applicable approvals required under Florida Statutes and Board of Governors and FIU regulations and procedures, and (v) delegation of authority to the University President or her designee to take all further actions and execute all documents as may be necessary to effectuate the matters contemplated herein.

Background Information:

Section 1004.28, Florida Statutes, authorizes the Board of Trustees of a state university to certify Florida not-for-profit corporations as university direct-support organizations ("DSO") organized and operated exclusively to receive, hold, invest, and administer property, and to make expenditures to or for the benefit of the state university. Further, BOG Regulation 9.011 and FIU Regulation FIU-1502 govern the certification, oversight, and operation of DSOs of FIU.

FIU holds, receives, and transacts in real property in support of its academic, research, athletic, and economic-development missions. Real property activities currently are dispersed across the University itself, the FIU Foundation, Inc. (which holds certain real property assets through subsidiaries), the FIU Athletics Finance Corporation, and other affiliated entities. As the University has continued to grow into one of the largest public research universities in the State of Florida, the scale, complexity, and risk profile of its real estate footprint have likewise expanded.

FIU is engaged in real estate transactions, leases, and other property-related activities that would benefit from being conducted by, or in coordination with, a dedicated not-for-profit corporation organized to hold, manage, develop, lease, monetize, and dispose of real property for the tax-exempt benefit of the University. The establishment of a separate not-for-profit corporation dedicated to real property activities will (i) protect the University and its existing direct-support organizations from operational, environmental, and contractual risks attendant to the ownership, development, and monetization of real estate; (ii) consolidate real estate expertise, contract administration, and property management functions in a single entity governed by individuals with relevant subject matter expertise; and (iii) provide a streamlined and tax-efficient vehicle to hold strategic property acquisitions, enter into ground leases and public-private partnerships, and reinvest proceeds in furtherance of the mission of the University. It is worth highlighting that consolidating real estate expertise and governance in a single board composed of individuals with relevant professional backgrounds (in addition to the statutorily required University representatives), will strengthen oversight of the University's real estate portfolio.

The corporation to be established will be designated "The Florida International University Real Estate Foundation, Inc." (the "Corporation"), and will be incorporated under Chapter 617, Florida Statutes, organized as a tax-exempt organization under Section 501(c)(3) of the Internal Revenue Code, and structured to operate exclusively for the benefit of the University. The Corporation will be operationalized by the accounting, finance, treasury, legal, and other administrative staff of FIU pursuant to a written agreement to be executed between the Corporation and FIU, thereby avoiding duplication of administrative infrastructure and achieving operating efficiencies.

The establishment of the Corporation will not require any appropriation of state funds or Education and General resources, will not impair the University's existing balance sheet or credit profile, and will be supported by transferred and contributed real property assets.

The Bylaws of the Real Estate DSO will provide for a Board of Directors composed of voting directors with the following statutory and structural representation: (i) a member of the Florida International University Board of Trustees, appointed by the Chair of the BOT, who shall serve as a designee of the Board of Trustees on the Real Estate DSO Board; (ii) the President or her designee; (iii) the Senior Vice President for Finance and Administration and Chief Financial Officer of FIU; (iv) the Chief Executive Officer of the FIU Foundation, Inc.; and (v) independent directors with professional expertise in commercial real estate development, real estate finance, real estate law, property management, accounting, and/or land use, in numbers sufficient to constitute an independent voting majority. All appointments to the DSO Board, other than ex officio designees, will be approved by the BOT in accordance with Section 1004.28(3), Florida Statutes.

The Corporation will be a component unit of the University for financial reporting purposes and will be subject to inclusion in the University's annual financial statements and direct-support organization reporting to BOG. It will be subject to the same audit, reporting, and oversight regime as the University's other DSOs: an annual financial audit by an independent certified public accountant, submission of audit reports within nine months after fiscal year-end to the Auditor General and the State Board of Education/BOG, and annual review and reporting to the Finance and Facilities Committee of the BOT.

The BOT has previously exercised its authority under Section 1004.28, Florida Statutes, to establish direct support organizations for specific, mission-aligned purposes. Most recently, the BOT approved the FIU Athletics Finance Corporation on September 28, 2006 to provide a dedicated direct support organization to finance, construct, and operate the expansion of the Football Stadium and related athletic facilities through the issuance of Capital Improvement Revenue Bonds and the receipt of a limited pledge of athletic fees. The Athletics Finance Corporation remains an active DSO of FIU and continues to administer Athletics-related bond financings and stadium operations. Further, the FIU Foundation, Inc. and the FIU Research Foundation, Inc. were previously established as DSOs of the University and reaffirmed by the BOT through subsequent regulatory updates and re-certifications under FIU-1502 and BOG Regulation 9.011.¹

- Phase 1 (0–60 days after BOT approval): File Articles of Incorporation with the Florida Department of State; obtain federal Employer Identification Number; convene organizational meeting of the initial Board of Directors; appoint officers; and adopt the Bylaws and an initial slate of policies (e.g. conflict of interest, investment, real estate procurement).
- Phase 2 (60–180 days): File IRS Form 1023 for recognition of exemption under Section 501(c)(3); execute agreement with FIU; and engage independent auditor.
- Phase 3 (180+ days): Identify and accept initial real property transfers; and report initial activity to the BOT Finance and Facilities Committee.

¹ The BOT also previously approved The Florida International University Health Care Network, Inc. on November 15, 2007 and The Florida International University Children's Alliance for Research and Education, Inc. on February 13, 2025. These two entities are health services support organizations governed by Sections 1004.29 and 1004.30 of the Florida Statutes.

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June 18, 2026

Subject: Contract Renewal #PUR-04000 for Grounds Maintenance with Aramark Management Services Limited Partnership

Proposed Action:

Pursuant to the Delegations of Authority from the Florida International University Board of Trustees (BOT) to the University President, as reflected in the Resolution on the President's Powers and Duties approved by the Board of Trustees on September 18, 2025, (i) approve, as listed and described below, the University entering into the contracts and purchase orders and/or change orders to the purchase orders ("Contracts") and (ii) authorize the University President or her designee to execute, on behalf of the University, the aforementioned Contracts and any future option, renewal, extension, or amendment to a Contract and provide after the fact notice to the Finance and Facilities Committee, so long as the additional expenditure does not increase the amount of the transaction more than 10% of the approved value.

Background Information:

Contract #PUR-04000 between vendor Aramark Management Services Limited Partnership ("Aramark") and FIU was approved by the BOT on June 16, 2021, and the contract was signed effective July 1, 2021 for a five-year period ending June 30, 2026 with option to renew for five additional one-year renewals. The contract is now up for renewal.

FIU Procurement Services initiated an Invitation to Negotiation (ITN-2019-00015, Grounds Maintenance) for grounds maintenance in the locations listed below. After a thorough selection process, the evaluation committee recommended awarding the contract to the number one ranked respondent, Aramark. The Intent to Award was posted on May 4, 2021 and was contingent on approval by the Board of Trustees. There were a total of eight (8) proposals submitted in response to the Invitation to Negotiation.

The contract coverage is comprehensive. Aramark shall maintain professional operations, provide management and personnel, and provide all necessary equipment, tools, materials, and supplies to complete all required tasks which include, without limitation, mowing grass and vegetation, sod repair and installation, mulching, pest control, fertilization, herbicide application, tree pruning and maintenance, general grounds cleaning, receptacle trash and recycling,

removal of ground trash, cleanup of the lakes, watering, irrigation, management of interior plants and exterior potted plants, maintenance of green roofs, event support and disaster preparation and response.

The contract covers the Modesto M. Maidique Campus (MMC), Engineering Center (EC), and Biscayne Bay Campus (BBC), which encompasses a combined estimated area of 575 acres.

Initial Contract Cost: The initial contract was \$3,122,708.77 for the first year, \$16,089,029 for the initial five-year term, and \$33,421,482 including all renewal options, for a maximum total of ten (10) years. Proposed cost included annual cost escalation capped at 1.5%. Based on historical spend, unprogrammed requests or projects may amount to approximately 5-10% of annual cost. Typically, various entities within the University will request and fund the projects.

The initial cost differential between the Aramark contract and the second-ranked company was \$368,650 in the first year, \$2,089,142 over five years and \$4,807,922.39 over 10 years.

Contract Amendment 2023: In February 2023, Aramark approached FIU to discuss a contract amendment due to unforeseeable changes in the economic climate which hindered Aramark from adequately meeting the terms of the contract.

Three fundamental factors impacted the contract and supported a contract amendment. First, the cumulative three-year compounded inflation rate was 19.2% whereas the contract envisioned only a 1.5% annual increase. Second, the increases in the Florida minimum wage represented a 38.7% increase over the \$8.65 per hour at the start of the contract and represented a 61.5% increase over the full five-year term of the contract. Third, even at the Florida minimum wage rate, Aramark had been unable to hire and retain the workers needed to fulfill the contract requirement of 117,760 annual work hours.

FIU's primary interest in considering a contract amendment stemmed from the assessment that campus grounds and landscaping constitute a strategic advantage that enhances the recruitment of both students and faculty. Student surveys at graduation consistently highlight campus appearance as a major strength for FIU and a key factor in establishing affinity. Campus appearance, specifically the quality of the landscaping, is driven primarily by labor hours. Aramark's inability to hire and retain groundskeepers had adversely impacted the overall campus appearance and would have continued a downward spiral under the previous contract terms, resulting in the loss of a strategic competitive advantage and source of community pride and affinity.

Given the current economic and labor conditions at that time in south Florida, specifically the Miami metropolitan area, the Florida minimum wage did not attract and retain the work force required for the contract. FIU's interest was, and still is, in having the number of groundskeepers required to meet the annual contract labor hours of 117,760 hours. FIU requested BOT

authorization to propose that in place of the minimum wage, FIU pay the Florida living wage as a reasonable conceptual basis to adjust the contract.

Analysis showed these terms would increase the overall baseline services cost of the contract by \$1,854,027 or 11.5% over the original base contract value of \$16,089,029. This increase was far less than the cumulative inflation increase of 19.2% and the minimum wage increase of 38.7%, and 61.5% over the full contract term. Even with this increase, the new contract amount was less than the best and final offer (BAFO) of the runner-up, SFM, from the original competitive solicitation.

Also included as part of this contract was the ability to procure additional services. Such services are above and beyond the core services included in the base contract and include additional landscaping, sod replacement and tree relocations that are requested and funded by the various departments throughout the University. The original approved estimates were 5-10% and increased to 15%.

Renewal: The initial five-year term of the contract will end on June 30, 2026 and FIU wishes to retain the option to renew annually over the next five years.

Aramark's initial proposal for year one renewal included a minimum wage for front line workers of \$17.00 per hour, and a CPI of 2.40% for all other costs. In addition, they proposed annual increases for contract years seven through 10 based on ECI (Employment Cost Index) of each quarter preceding the renewal year (July 1st of each year).

FIU countered Aramark's proposal. Instead of the \$17.00 per hour minimum wage proposed by Aramark followed by an annual ECI increase, FIU agrees to continue to allow Aramark to pay their front line staff the same minimum wage maintained by FIU, which for 2026 is at \$33,000.00 per year or \$15.87 per hour, and a CPI allowance of 2.40% for all other costs. Thereafter, for all remaining renewal years Aramark will continue to maintain the same minimum living wage that FIU adopts and the increase for all other costs will be based on ECI but capped at 3%, whichever is lower. The counter proposal was accepted by Aramark, and this is the proposal that is being presented for BOT approval.

Renewal Contract Cost: Using 3% as the basis for the annual minimum living wage increase, and using a maximum ECI of 3%, the total estimated cost for the combined five one-year renewals would be \$21,824,989.91 (Renewal year 1 - \$4,110,836.62; renewal year 2 - \$4,234,161.72; renewal year 3 - \$4,361,186.57; renewal year 4 - \$4,492,022.17; renewal year 5 - \$4,626,782.83). The ability to procure additional services would remain at 15% for each renewal year.

The combined total base contract spend is estimated to be \$39,405,065.89 (initial five-year contract spend was \$17,580,075.98 and estimated combined five one-year renewal spend of \$21,824,989.91).

The initial BOT approval on June 16, 2021, for the 10-year contract term (initial contract and renewals) was for \$33,421,482.82.

Variance between initial approval and revised estimated total is \$5,983,583.07 (\$39,405,065.89 vs \$33,421,482.82). The initial cost estimate of the runner-up company, SFM, totaled \$38,229,405.21 and did not include increases in the Florida minimum wage.

Supporting Documentation: *Agenda | Finance and Facilities Committee Meeting, June 18, 2026*



June 18, 2026

Subject: Updated Selection Procedures for Architects/Engineers, General Contractor, and Construction Managers

Proposed Action:

The Florida International University Board of Trustees' (i) approval of updated selection procedures for architects/engineers, general contractors and construction managers to incorporate litigation searches as a background due diligence measure and other ministerial changes; (ii) authorization for the University President or her designee to execute, on behalf of the University, all documents, and take all actions, that may be necessary to effectuate the competitive selections and negotiations pursuant to said updated procedures; and (iii) delegation of authority to the University President or her designee to approve future revisions to the selection procedures that are ministerial or administrative in nature.

Background Information:

The Florida Board of Governors (BOG) has long promulgated a set of regulations governing construction programs across the State University System, including, without limitation, public announcement requirements, budgets, reserves, competitive solicitations for professional services and construction management services, and contracting methods.

FIU has in place detailed standard operating procedures regarding the selection of architects/engineers, general contractors and construction managers, all in line with BOG's set of regulations. These procedures were last updated in November 2024 to incorporate price as a selection parameter in response to substantial revisions to the construction regulations by BOG.

FIU regularly monitors market conditions to ensure that its standard operating procedures are current and fair. Moving forward, as part of its evaluation of firm stability and financial health, FIU wants to reserve the right to conduct independent litigation searches on all solicitation respondents. Litigation searches as a component of vendor due diligence are a well-recognized and widely adopted practice in public procurement. Across government agencies, public universities, and other institutional owners, the evaluation of a prospective contractor's litigation history is considered a standard element of assessing "responsibility", a foundational concept in competitive solicitations that requires procuring

entities to award contracts only to firms that demonstrate the integrity, reliability, and capacity to perform.

FIU's review will be limited to litigation relevant to the provision of professional services. Such searches will not be a scored or weighted evaluation criterion; they will serve as a background due diligence measure only. FIU reserves the right to request that any respondent provide written context and explanation regarding any matter identified through its review.

Further, as part of its litigation review, or based on FIU's own knowledge, any past or current litigation between a respondent and FIU will be considered in FIU's evaluation of the respondent's suitability. Particular consideration will be given to any matters that have occurred or are ongoing within the five (5) years preceding the submission date. In evaluating any such matters, FIU will consider the nature, scope, and subject matter of the litigation; whether the matter has been resolved and on what terms; and the overall pattern of the respondent's professional relationship with the university. FIU will not treat the mere existence of prior litigation as disqualifying. Notwithstanding the foregoing, FIU will reserve the right to disqualify any respondent that is a party to current, active litigation with FIU, as such a relationship would present a direct conflict of interest and an unacceptable risk to the University's ability to obtain unencumbered professional services. FIU will have the right to request a written response from any respondent regarding litigation with FIU prior to making a final determination.

In summary, FIU's proposed approach to litigation searches is both fair and consistent with standard procurement practice. It applies uniformly to all respondents, is limited in scope to professionally relevant litigation, does not constitute a scored evaluation criterion, and affords respondents an opportunity to be heard before any adverse determination is made. The practice reflects the broader principle, embedded in public procurement law and policy across Florida, that responsible contractor selection requires a well-rounded assessment of a firm's integrity and reliability, not just its technical qualifications and price. FIU's procedures, as updated, are designed to protect the University's interests, promote accountability in the selection of professional service providers, and ensure that the University's construction program is served by firms whose professional conduct and track record are consistent with the high standards FIU expects of its partners.



June 18, 2026

Subject: Forgiveness of the Intracompany Loan Balance Between FIU and FIU Intercollegiate Athletics

Proposed Action:

Florida International University Board of Trustees (BOT) approval of the forgiveness, effective June 30, 2026, of the outstanding combined intracompany loan balance between Florida International University (FIU) and FIU Intercollegiate Athletics in the amount of \$9,054,788.79, , representing the outstanding balance remaining after application of the scheduled fiscal year 2025-26 principal and interest payment of \$550,000 remitted by FIU Intercollegiate Athletics to FIU Treasury Operations on June 15, 2026, pursuant to the existing amortization schedule.

Background Information:

Between fiscal year 2010-11 and fiscal year 2019-20, the BOT authorized a series of intracompany advances from University Treasury Operations and from Auxiliary Shared Services Fee funds to FIU Intercollegiate Athletics. The advances funded long-term capital investments in athletics facilities, including the construction of FIU Stadium (now Pitbull Stadium, originally completed in 2008 with phase 2 expansion completed in 2012, and renamed Pitbull Stadium in August 2024), and addressed an operating shortfall driven primarily by external revenue volatility in Conference USA. The combined obligation has been carried on the University's books as three intracompany loans — two amortizing loans bearing below-market interest of 2.00% on which Athletics has made scheduled principal and interest payments to Treasury Operations since fiscal year 2018-19, and one zero-interest, non-amortizing Auxiliary Shared Services Fee loan tied to Pitbull Stadium construction on which no repayments have been scheduled. A summary of the underlying BOT authorizations is set out below.

BOT Authorization / Disbursement	Amount	Purpose
FY 2010-11 Working Capital Agreement (drawn April 6, 2011; December 8, 2011; June 15, 2013; June 15, 2014)	\$5,000,000	Working capital support to FIU Intercollegiate Athletics; the four annual disbursements funded capital investments associated with the U.S. Century Bank Arena and FIU Baseball Stadium.

BOT Authorization / Disbursement	Amount	Purpose
June 25, 2018 Athletics Fields disbursement (Multi-Purpose Practice Fields, BT-916)	\$4,444,785	University share of the \$9.4M Multi-Purpose Practice Fields project (two full-sized practice fields - one natural grass and one artificial turf - and the Field Support Building at the Modesto A. Maidique Campus).
June 28, 2019 Athletics Bridge Loan (FY 2019-20)	\$2,041,137	Drawn against a five-year, not-to-exceed \$2.5M BOT-approved bridge loan to address the FY 2018-19 Athletics operating deficit driven by reduced Conference USA television revenues and increased team travel costs.
Pitbull Stadium Auxiliary Shared Services Fee Loan (originally disbursed June 1, 2006)	\$3,500,000	Zero-interest, non-amortizing intracompany advance from Auxiliary Shared Services Fee funds supporting the construction of FIU Stadium (now Pitbull Stadium, originally completed in 2008; Phase 2 expansion completed in 2012). FIU Intercollegiate Athletics has applied six scheduled payments totaling \$2,647,759 between April 2011 and January 2017, reducing the outstanding balance to the \$852,240.84 proposed for forgiveness.

Cumulative principal advances of \$15,703,051.68 (comprising \$11,485,922.14 in Treasury Operations advances, \$717,129.54 of capitalized interest on those advances, and \$3,500,000 advanced from Auxiliary Shared Services Fee funds for Pitbull Stadium construction) have been reduced through scheduled payments made by Athletics on the two amortizing loans since FY 2018-19 except for FY 2020-21, when payments were deferred by BOT action in response to the COVID-19 operating environment. The Pitbull Stadium Auxiliary Shared Services Fee loan carries no amortization schedule, however, \$2,647,759 repayments have been made against the original principal. Following Athletics' scheduled June 15, 2026 payment of \$550,000 (consisting of \$400,000 applied to the 2011 Athletics Loan and \$150,000 applied to the Athletics Fields Loan), the combined outstanding principal balance proposed for forgiveness is \$9,054,788.79, comprised as follows:

Loan Component	Interest Rate	Balance to Forgive
2011 Athletics Loan (working capital agreement)	2.00%	\$3,944,902.02
Athletics Fields Loan (Multi-Purpose Practice Fields)	2.00%	\$4,257,645.93
Pitbull Stadium Loan (Auxiliary Shared Services Fee)	0.00%	\$852,240.84
Combined Outstanding Balance to be Forgiven	1.81% (wt. avg.)	\$9,054,788.79

Regulatory Authority. On November 6, 2025, the State University System of Florida Board of Governors formally adopted amendments to Regulation 9.013 Auxiliary Operations following the emergency amendment authorized on June 18, 2025. As amended, subsection (5) provides that, for the fiscal years ending June 30, 2025, through June 30, 2028, "the use of unreserved cash, not to exceed \$22.5 million annually, from a non-athletic auxiliary, may be utilized for athletics by each university board of trustees, as a transfer or a loan." Forgiveness of the existing

receivable converts the outstanding intracompany loan to a non-reimbursable transfer of unreserved auxiliary cash from Treasury Operations to FIU Intercollegiate Athletics and is expressly contemplated by the regulation.

Financial Impact. Treasury Operations has confirmed that the proposed forgiveness will not have a material impact on the University's current credit rating and will not impair the financial stability of any non-athletic auxiliary operation or its debt service obligations. Sufficient unreserved cash balances exist in Treasury Operations and in the Auxiliary Shared Services Fee to absorb the write-off. The forgiven balance of \$9,054,788.79 along with the \$2.5 million for fiscal year 2025-26 approved by the BOT on November 20, 2025, is within the systemwide \$22.5 million annual cap established by BOG Regulation 9.013(5). Forgiveness will (i) eliminate the long-term intracompany loan liability currently reflected in the Intercollegiate Athletics net position, materially improving Athletics' balance sheet position; and (ii) release approximately \$0.55 million of annual debt service from the Athletics operating budget for redirection to name, image, and likeness (NIL), revenue sharing, and student-athlete support consistent with Conference USA's minimum institutional contribution requirements of approximately \$2.67 million per institution annually or \$8.0 million over three-years.

Source-Fund Reserves Disclosure. Consistent with BOG Regulation 9.013(5)(a) and the BOG's reserves framework under BOG Regulation 9.018, the unreserved cash reserves available in each non-athletic auxiliary source before and after the proposed forgiveness are summarized below.

Treasury Operations: unreserved cash reserves of approximately \$36.9 million before the transfer and approximately \$30.9 million following the transfer (consistent with the balances reported to the BOT on November 20, 2025).

Auxiliary Shared Services Fee: unreserved cash reserves of approximately \$21.2 million before the transfer and approximately \$20.35 million following the transfer.

Because the proposed forgiveness is a non-cash write-off of intracompany receivables that have already been netted from each source's reported unreserved cash, source-fund reserves are not materially reduced by the action proposed herein, and no auxiliary operation will be impaired in meeting its operating, debt service, or other obligations as a result of the forgiveness.

Reporting and Compliance. Within fourteen (14) days of BOT approval, the University will submit the supporting information required by BOG Regulation 9.013(5)(a)–(c) to the Chancellor of the Board of Governors. Consistent with BOG Regulation 9.013(6), the multi-year intercollegiate athletics budget previously approved by the BOT remains in effect. The University will continue to provide the annual reporting required by BOG Regulation 9.013(7), including the accounting of funds utilized and the plan for elimination of the \$22.5 million allowance by the end of fiscal year 2027-28.

Supporting Documentation: *Agenda | Finance and Facilities Committee Meeting, June 18, 2026*



June 18, 2026

Subject: Contract #PUR-11669, Air Planning, LLC.

Proposed Action:

Pursuant to the Delegations of Authority from the Florida International University Board of Trustees to the University President, as reflected in the Resolution on the President's Powers and Duties approved by the Board of Trustees on September 18, 2025, (i) approve, as listed and described below, the University entering into the contracts and purchase orders and/or change orders to the purchase orders ("Contracts") and (ii) authorize the University President or her designee to execute, on behalf of the University, the aforementioned Contracts and any future option, renewal, extension, or amendment to a Contract and provide after the fact notice to the Finance and Facilities Committee, so long as the additional expenditure does not increase the amount of the transaction more than 10% of the approved value or to the next procurement delegations amount.

Background Information:

Contract PUR-11669 Supplier: Air Planning, LLC. Air Planning will be contracted to organize and execute chartered air travel for the FIU Football Team. This contract with Air Planning LLC is for air charter services for the FIU Football Team's travel to all away games during the 2026 and 2027 Football Season, with an option to renew for two (2) additional one (1) year terms.

Chartered air services are necessary for the FIU Football team due to many factors.

- a. The travel party for away games consists of players, football coaches, direct support staff for the team, equipment personnel, trainers, social media staff, radio broadcasting crew, academic staff, compliance officers, team doctors, the athletic director, fundraising staff, law enforcement, and donors. On average, the travel party includes between 155 and 160 people. This number is too large to consider commercial air travel.
- b. The amount of luggage and equipment that the football team travels with far exceeds what can be accommodated on a commercial flight. Chartering an airplane allows FIU the flexibility to carry all the necessary equipment while also enabling efficient loading and unloading.
- c. The scheduling in college football is constantly changing. The team will depart from Miami (MIA) the day before the game. Immediately after the game, the team will leave

the away stadium and drive directly to the scheduled airport to fly back to Miami. This process is necessary because, according to the National Collegiate Athletic Association (NCAA), football teams are only permitted to stay one night in a hotel for away game travel.

- d. This contract will ensure that FIU meets the travel standards for an FBS (NCAA Division I Football Bowl Subdivision, formerly known as Division I-A) football team.

Utilizing an air charter service is vital for the operational success of our FBS football team. The contract with Air Planning LLC enables FIU Football to travel efficiently while adhering to our budgetary constraints. This collaboration not only ensures timely arrivals for our games but also enhances the overall performance and readiness of our team. By partnering with Air Planning LLC, we are making a strategic investment in the future of our program and reinforcing our commitment to excellence in all aspects of our operations..

FIU Football completed a competitive ITN solicitation for Football Air Charter Service.

- **Term:** two (2) year. The University will have the option to renew for two (2) additional, one (1) year terms.
- **Cost:** Based on the previous three (3) years, the spending amounts are as follows:
 - 2023-2024: \$621,053.96
 - 2024-2025: \$544,336.58
 - Year-to-Date (YTD) 2025-2026: \$700,112.97

The anticipated spending for this vendor in the upcoming contract term is expected to be \$1.6M over two years, with an additional \$800,000 for each renewal year (not exceeding two (2) years). This brings the total estimated expenditure to approximately \$3.2 million. These figures account for the current increase in fuel charges.

- **Funding Source:** Fund 411 (1101040059 – Football)



June 18, 2026

Subject: Renewal of the Canvas Learning Management System (LMS) with Instructure, Inc.

Proposed Action:

Pursuant to the Delegations of Authority from the Florida International University Board of Trustees to the University President, as reflected in the Resolution on the President's Powers and Duties approved by the Board of Trustees on September 18, 2025, (i) approve, as listed and described below, the University entering into the contracts and purchase orders and/or change orders to the purchase orders ("Contracts") and (ii) authorize the University President or her designee to execute, on behalf of the University, the aforementioned Contracts and any future option, renewal, extension, or amendment to a Contract and provide after the fact notice to the Finance and Facilities Committee, so long as the additional expenditure does not increase the amount of the transaction more than 10% of the approved value or to the next procurement delegations amount.

Background Information:

Instructure, Inc. (Canvas) — Learning Management System Renewal. Canvas, provided by Instructure, Inc., is the University's enterprise learning management system (LMS), which is used by faculty and students across all colleges to deliver and manage instruction. The current Canvas agreement, competitively procured under a State University System (SUS) Invitation to Negotiate (ITN), expires June 30, 2026. This renewal continues Canvas service for a four-year term, July 1, 2026 through June 30, 2030.

The renewal is necessary for the following reasons:

- a. Canvas is the University's primary LMS, supporting all credit-bearing instruction — online, hybrid, and in-person — for a full-time-equivalent enrollment of approximately 47,000. Continuity of service is essential; any lapse would disrupt course delivery, grading, and academic operations across the University.
- b. The renewal is executed under the Florida ITN, a competitively solicited State University System cooperative agreement. Florida State University serves as the lead negotiating institution for the State University System, and pricing has been negotiated on behalf of all participating universities, including FIU.

- c. The four order forms fix pricing for the full term through June 30, 2030 — the maximum term permitted under the revised Florida ITN — providing budget predictability through modest, pre-set annual escalators.
- d. The renewal encompasses the core Canvas Cloud LMS subscription with 24x7 and Tier 1 support, Managed Canvas Data (a hosted data warehouse with ODBC and JDBC access, per the attached Statement of Work), and Canvas Impact analytics.

Renewing the Canvas agreement under the State University System ITN ensures uninterrupted delivery of the platform on which FIU's students and faculty rely daily, secures negotiated pricing through June 30, 2030, and supports the University's instructional mission across all modalities. This renewal represents a prudent, competitively procured investment in the academic infrastructure of the University.

FIU is renewing this agreement under the State University System Invitation to Negotiate (ITN) led by Florida State University.

- **Term:** Four (4) years — July 1, 2026 through June 30, 2030 — the maximum term available under the revised Florida ITN.
- **Cost:** The total contract value for the four-year term is approximately \$4.4 million. The annual cost by fiscal year is as follows:
 - FY 2026–27 (Year 1): \$1,070,614.49
 - FY 2027–28 (Year 2): \$1,099,509.08
 - FY 2028–29 (Year 3): \$1,129,933.15
 - FY 2029–30 (Year 4): \$1,160,951.28
 - **Total (three primary products): \$4,461,008.00**

The renewal comprises four Instructure order forms: the Canvas Cloud LMS subscription with 24x7 and Tier 1 support (\$3,733,608.84), Managed Canvas Data per the attached Statement of Work (\$391,000.00), and Canvas Impact analytics (\$275,594.46), which together total \$4,400,203.30. A separate Canvas Catalog order form (\$60,804.70 over the four-year term) is included in the overall Instructure renewal and may be attributable to FIU Develop. Pricing is fixed for the full term through pre-set annual escalators.

- **Funding Source:** Student Technology Fee. The FY 2026–27 Technology Fee budget is sufficient to fund the year-1 cost; the multi-year commitment will be managed within the Technology Fee allocation through the University's annual budget process.



June 18, 2026

Subject: Tenure Nominations

Proposed Action:

Florida International University Board of Trustees approval of the Tenure Nominations as specified in the Board materials.

Background Information:

Pursuant to Florida Board of Governors Regulation 1.001(5)(a), University Board of Trustees Powers and Duties, each board of trustees shall provide for the establishment of the personnel program for all the employees of the university, including but not limited to tenure. The University President is recommending the granting of Tenure for eighteen (18) nominees as specified in the Board materials.

Supporting Documentation: *Agenda | Academic Policy and Student Affairs Committee Meeting, June 18, 2026*

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June 18, 2026

Subject: Tenure as a Condition of Employment Nomination

Proposed Action:

Florida International University Board of Trustees approval of one (1) candidate for Tenure as a Condition of Employment (TACOE).

Background Information:

Pursuant to Florida Board of Governors Regulation 1.001(5)(a), each board of trustees shall provide for the establishment of the personnel program for all the employees of the university, including but not limited to tenure.

The TACOE nominee holds tenure at his previous institution and has been selected to receive TACOE based on the caliber of his work.

Supporting Documentation: *Agenda | Academic Policy and Student Affairs Committee Meeting, June 18, 2026*

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June 18, 2026

Subject: General Education Course List for 2027-2028

Proposed Action:

Florida International University Board of Trustees review and approval of general education course report for 2027-2028.

Background Information:

Board of Governors Regulation 8.005: General Education Course Offerings requires each university's President and Board of Trustees to annually review and approve the courses offered by the institution that meet general education course requirements and submit the approved list to the Articulation Coordinating Committee (ACC) by September 1 of each year.

General education courses must be reviewed and approved to be in compliance with Florida Statutes 1007.25 and 1007.55. The applicable sections of each statute are as follows:

1007.25 General education courses; common prerequisites; other degree requirements.

(3)(c) General education core courses may not distort significant historical events or include curriculum that teaches identity politics, violates s. 1000.05 or is based on theories that systemic racism, sexism, oppression, and privilege are inherent in the institutions of the United States and were created to maintain social, political, and economic inequities.

(3)(d) General education core courses must meet the following standards:

1. **Communication** courses must afford students the ability to communicate effectively, including the ability to write clearly and engage in public speaking.
2. **Humanities** courses must afford students the ability to think critically through the mastering of subjects concerned with human culture, especially literature, history, art, music, and philosophy, and must include selections from the Western canon.
3. **Social science** courses must afford students an understanding of the basic social and behavioral science concepts and principles used in the analysis of behavior and past and present social, political, and economic issues.

4. **Natural science** courses must afford students the ability to critically examine and evaluate the principles of the scientific method, model construction, and use the scientific method to explain natural experiences and phenomena.

5. **Mathematics** courses must afford students a mastery of foundational mathematical and computation models and methods by applying such models and methods in problem solving.

1007.55 General education course principles, standards, and content.

(1) The Legislature finds it necessary to ensure that every undergraduate student of a Florida public postsecondary educational institution graduates as an informed citizen through participation in rigorous general education courses that promote and preserve the constitutional republic through traditional, historically accurate, and high-quality coursework. General education courses should provide broad foundational knowledge to help students develop intellectual skills and habits that enable them to become more effective and lifelong learners. Courses with a curriculum based on unproven, speculative, or exploratory content are best suited as elective or specific program prerequisite credit, not general education credit. General education courses must:

- (a) Meet the course standards as provided in s. 1007.25; and
- (b) Whenever applicable, provide instruction on the historical background and philosophical foundation of Western civilization and this nation's historical documents, such as the Declaration of Independence, the United States Constitution, the Bill of Rights and subsequent amendments, and the Federalist Papers.

On April 28, 2026, the Florida Department of Education Office of Articulation provided Florida International University (FIU) with a memo outlining the process for submission and approval of FIU's list of general education course offerings for the 2027-28 academic year. To facilitate the process, the Office of Articulation provided a 2027-28 spreadsheet template prepopulated with all approved general education courses for the 2026-27 academic year. The 2027-28 template required institutions to review each course and make one of the following determinations: 1) No Updates, (2) Updated, (3) Removed from General Education, or (4) Addition to GE for 2027-28 Academic Year.

Following review by the President and Board, the President and BOT Chairperson will certify that FIU has reviewed its general education course offerings for compliance by signing the "Certification Form Academic Year 2027-28 General Education Courses," which will be submitted to the Florida Department of Education along with the FIU 2027-2028 General Education Course Report.

Supporting Documentation:

*Agenda | Academic Policy and Student Affairs Committee
Meeting, June 18, 2026*



June 18, 2026

Subject: Program Termination: EdD in Adult Education and Human Resource Development

Proposed Action:

Florida International University Board of Trustees termination of the Doctor of Education in Adult Education and Human Resource Development.

Background Information:

Faculty in the College of Arts, Sciences, and Education propose to terminate the Doctor of Education (EdD) in Adult Education and Human Resource Development (classification of instructional programs [CIP] code: 13.1201). Currently, 19 students are enrolled in this degree program, and all will be allowed sufficient time to complete the requirements for the degree. All currently enrolled students are expected to graduate by the end of the Spring 2028 semester. Faculty will work one-on-one with each student to ensure satisfactory academic progress and adherence to timelines for degree completion.

Section (1d) of Board of Governors Regulation 8.012 Academic Program Termination and Temporary Suspension of New Enrollments states, in relevant part, that each university Board of Trustees has the responsibility and authority to approve the termination of degree programs at all levels (with the exception of master's degree programs in nursing).

Supporting Documentation: *Agenda | Academic Policy and Student Affairs Committee Meeting, June 18, 2026*

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June 18, 2026

Subject: Application for Reaffirmation of Specialized Admissions

Proposed Action:

Florida International University Board of Trustees approval of the following baccalaureate degree programs for Reaffirmation of Specialized Admissions:

- 09.0900 - BS in Public Relations and Advertising
 - 44.0701 - BS in Social Work
 - 51.3101 - BS in Dietetics and Nutrition
 - 51.3801 - BS in Nursing
-

Background Information:

In June 2022, the Board of Governors (BOG) amended regulation 8.013 Specialized Admissions (formerly known as Limited Access). In September 2022, The Board of Trustees approved several of FIU's former limited access programs for the new specialized admissions status. This allowed FIU programs to continue using additional criteria for admission to undergraduate programs.

According to BOG regulation 8.013, those programs using limited resources to meet the criteria for specialized admissions must apply for reaffirmation every three years. In their current reaffirmation applications, programs presented have described what they have done over the past four years to meet the student demand for the program. Two programs dropped the minimum GPA for admission and two with practicum requirements solicited more clinical affiliations.

The academic degrees listed above are all recognized by specialized accrediting agencies with rigorous standards related to student attainment of competencies and skills for their discipline. The faculty of each program have set minimum admission requirements shown to lead to successful program outcomes and either employment or graduate admissions.

Supporting Documentation: *Agenda | Academic Policy and Student Affairs Committee Meeting, June 18, 2026*

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June 18, 2026

Subject: Proposed Amendment to Regulation FIU-1103 Textbook and Instructional Materials Affordability and Transparency

Proposed Action:

Florida International University Board of Trustees approval of the proposed amendments to Regulation FIU-1103 Textbook and Instructional Materials Affordability and Transparency, and delegation of authority to the University President to approve any subsequent non-material amendments based on comments to the Regulation received from the Florida Board of Governors or as a result of the regulation-making process.

Background Information:

This regulation is being updated to clarify compliance obligations, streamline outdated language, and reflect current FIU processes and platforms. Key changes include revising the affordability requirements, adding clearer attestation language that course materials have been reviewed for legal and university compliance, removing outdated or unnecessary provisions, updating public posting requirements and repositories for textbook adoptions and syllabi, replacing fixed retention language with “applicable retention requirements,” and changing the annual reporting deadline to better align with Board of Governors requirements.

Pursuant to Florida Board of Governors Regulation 8.003, Textbook and Instructional Materials Affordability and Transparency, each board of trustees shall adopt a regulation that establishes textbook and instructional materials affordability policies to minimize the cost of required or recommended textbooks and instructional materials for students while maintaining the quality of education and academic freedom.

Supporting Documentation: *Agenda | Academic Policy and Student Affairs Committee Meeting, June 18, 2026*

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June 18, 2026

Subject: University and University Organizations Operating Budget, 2026-2027

Proposed Action:

Florida International University Board of Trustees (BOT) approval of the FIU 2026-27 University and University Organizations Operating Budgets, and authorization for the University President to amend the budgets consistent with Legislative, Board of Governors' and BOT directives and guidelines.

Background Information:

The BOT is required to adopt an annual budget for the general operation of the University prior to submission to the Florida Board of Governors. The FY 2026-27 Proposed Operating Budget for the University is due to the Board of Governors on June 24, 2026.

The budgets for the University's Direct Support Organizations (DSOs) (i.e., FIU Athletics Finance Corp., FIU Foundation, Inc., and FIU Research Foundation, Inc.) and its Health Services Support Organizations (HSSOs) (i.e., The Florida International University Health Care Network, Inc., and The Florida International University Children's Alliance for Research & Education, Inc.) are incorporated into the University's Operating Budget.

The following funding groups and budget detail are included:

- A. Educational and General (E&G) – Current Year
- B. Educational and General (E&G) – Carry Forward
- C. Auxiliary Enterprises Proposed Budget Allocation
- D. Intercollegiate Athletics Proposed Budget Allocation
- E. Activity and Service Proposed Budget Allocation
- F. Technology Fee Proposed Budget Allocation
- G. Board Approved Fees Budget Allocation
- H. Contracts and Grants Proposed Budget Allocation
- I. Student Financial Aid Proposed Budget Allocation
- J. Concessions Proposed Budget Allocation
- K. FIU Athletics Finance Corp.
- L. FIU Foundation, Inc.

- M. FIU Health Care Network, Inc.
- N. FIU Children's Alliance for Research & Education, Inc.
- O. FIU Self-Insurance Program
- P. FIU Research Foundation, Inc.
- Q. University Support to Direct Support Organizations
- R. University Treasury Operations

Authority for the University President to amend the budgets is necessary to accommodate changes in revenues, expenditures, and statutory budget amendments. The University President shall keep the BOT informed of the status of the operating budgets through quarterly updates and will notify the BOT of any changes in excess of two percent (2%) made to the total approved 2026-2027 Operating Budget during the operating year.

Florida Statute 1011.40(2), Budgets for universities, provides that “each university board of trustees shall adopt an operating budget for the operation of the university as prescribed by law and rules of the Board of Governors.” The University has prepared the proposed 2026-2027 Operating Budget in accordance with the requirements set forth in Board of Governors Regulations 9.007 and 9.011.

Florida Board of Governors Regulation 9.007(1), State University Operating Budgets and Requests, states that each university president shall prepare an operating budget, including an Education & General (E&G) Carryforward Spending Plan, for approval by the university board of trustees in accordance with instructions, guidelines and standard formats provided by the Board of Governors.

Florida Board of Governors Regulation 9.011(4), University Direct Support Organizations and Health Services Support Organizations, states that operating budgets of support organizations shall be prepared at least annually and approved by the organization’s governing board and the university board of trustees. Significant changes in planned expenditures in the approved budget must be reported to the university board of trustees as soon as practicable but no later than the deadline established by the board of trustees.

Supporting Documentation: *Agenda | Finance and Facilities Committee Meeting, June 18, 2026*

Facilitator/Presenter: *Jesus Lebeña, Chair, Finance and Facilities Committee*