



**FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES
FULL BOARD MEETING
OCTOBER 8, 2018
MINUTES**

1. Call to Order and Chair's Remarks

Board Chair Claudia Puig convened the online meeting of the Florida International University Board of Trustees at 8:34 am on Monday, October 8, 2018.

General Counsel Carlos B. Castillo conducted roll call of the Florida International University Board of Trustees and verified a quorum for the online meeting. Present were Claudia Puig, *Chair*; Jose J. Armas, *Vice Chair*; Cesar L. Alvarez; Leonard Boord; Dean C. Colson; Michael G. Joseph; Natasha Lowell; Justo L. Pozo; Joerg Reinhold; Sabrina L. Rosell; and Roger Tovar.

Trustees Gerald C. Grant, Jr. and Marc D. Sarnoff were excused.

2. Discussion Item

University President Mark B. Rosenberg noted that the purpose of the online meeting was to present an outline of FIU's 2020-25 strategic plan, which he explained focused on data and technology literacy along with soft touch skills. He stated that the 2020-25 strategic plan will be developed over the next year, will build on the success factors of the FIU *Beyond Possible 2020* plan, and will be flexible in order to adapt and respond to the ongoing changes in higher education.

Provost and Executive Vice President Kenneth G. Furton noted that the 2025 strategic plan consisted of four pillars centered around student success, preeminence, increased research, and an expanded financial base. He then described each pillar and provided a detailed overview of the implementation workgroups and process timeline. He stated that a new workgroup was recently added to focus on enhancing University reputation in terms of marketing strategies.

President Rosenberg indicated that the FIU Next Horizon capital campaign is aligned with the strategies and initiatives emphasized in the current and future strategic plans.

Trustee Dean C. Colson stated that the Board of Trustees should have a greater level of engagement in terms of the development of the strategic plan and recommended that a committee of the Board through monthly meetings could provide the appropriate level of feedback and guidance.

Trustee Cesar L. Alvarez added that the University's recent graduates should be engaged, noting that their input could provide a critical gap analysis.

Trustee Leonard Boord made several inquiries with respect to identifying success factors and how revenues can impact the stated goals and objectives.

Provost Furton explained that in addition to the monthly workgroup meetings, the Board of Trustees would also be engaged in the strategic planning process through monthly update meetings. He added that the University is also working closely with Board of Governors (BOG) staff in order to ensure that the FIU 2025 strategic plan aligns with the 2025 System Strategic Plan. Provost Furton noted that the University's strategic plan also remains focused on ensuring compliance with the standards contained within the SACS principles of accreditation. He discussed the University's plans to retrofit existing classrooms, converting them to active learning classrooms and the possible acquisition of the Torrey Pines Institute for Molecular Studies, which will help address the need for additional research space.

President Rosenberg noted that in order to engage with the Board of Trustees in areas of strategic and critical importance, special sessions of the Board will be held in the coming year. He explained that while the BOG's System Strategic Plan sets forth a vision and goals for the System institutions, the University must be ready to focus on non-traditional learners within the context of the paradigm of higher education shifts. He stated that the number of traditional students in the nation is predicted to plateau by year 2027 and that despite the daily influx of new residents to Florida, K-12 and college institutions in south Florida have not grown in terms of enrollment.

Trustee Roger Tovar recommended a scorecard as a possible resource for providing the framework to define the strategies related to the 25 strategic plan goals and objectives.

Trustee Colson suggested that University leadership contact the BOG to solicit feedback on their expectations on Board of Trustees involvement in the strategic planning process.

President Rosenberg updated the Board by noting that in July, FIU's Academy for International Disaster Preparedness was awarded a \$5 million, five-year contract from the U.S. Department of Health and Human Services to provide a Basic and Advanced Aeromedical Evacuation Training for disaster medical response professionals, primarily physicians and critical care nurses, within the U.S. National Disaster Medical System.

3. New Business

No new business was raised.

4. Concluding Remarks and Adjournment

With no other business, Board Chair Claudia Puig adjourned the meeting of the Florida International University Board of Trustees Full Board meeting on Monday, October 8, 2018 at 9:33 am.

There were no Trustee requests.

Claudia Puig
Chair
FIU Board of Trustees

Mark B. Rosenberg
Corporate Secretary
FIU Board of Trustees

MB 10.17.18