



**FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES**

**Workshop Minutes
Friday, March 24, 2017
Florida International University
Modesto A. Maidique Campus
Ronald W. Reagan Presidential House
Miami, Florida**

Board Chair Claudia Puig convened the Florida International University Board of Trustees Workshop at 9:22 a.m. on Friday, March 24, 2017, at the Florida International University Modesto A. Maidique Campus, Ronald W. Reagan Presidential House.

The following attendance was recorded:

Board of Trustees

Claudia Puig, *Board Chair*
Jorge L. Arrizurieta, *Board Vice Chair*
Cesar L. Alvarez
Alian Collazo
Michael G. Joseph
Gerald C. Grant, Jr.
Natasha Lowell
Justo L. Pozo
Marc D. Sarnoff
Kathleen L. Wilson

Excused

Jose J. Armas
Leonard Boord
Albert Maury

Welcome and Introduction

Chair Puig described the goals of the Workshop and explained that the agenda would focus on topics critical to the University's advancement. She introduced and welcomed State University System of Florida Board of Governors (BOG) Chancellor Marshall Criser III and BOG Chair Thomas G. Kuntz.

Discussion with State University System of Florida Board of Governors

Chancellor Criser stated that the BOG is committed to guiding the State University System (SUS) and that in terms of performance funding, the BOG has engaged the SUS institutions in a continued dialogue and collaboration to ensure that the universities are accountable for meeting specific State needs, as well as for meeting targets of quality and efficiency.

Chancellor Criser presented a comprehensive review of performance funding guiding principles, key components of performance metrics and scoring, and System and university performance funding investments. He noted that a number of System institutions did not meet targets on metrics related to: improving retention and graduation rates; increasing STEM degree production; and lowering average cost per undergraduate degree. He presented data that illustrates how these issues compare among the System institutions. He then led a discussion on performance based funding and maintaining quality in years of declining State resources.

Trustees discussed University challenges such as serving a large percentage of economically disadvantaged students where many must hold full- or part-time employment.

Trustee Marc D. Sarnoff noted that the continued funding decreases to Bright Futures Scholarships directly impact student financial burdens. He inquired as to whether the BOG makes recommendations to the Legislature relating to Bright Futures Scholarships. Chancellor Criser noted that while qualification standards are set by the Legislature, the BOG does advocate for need-based support.

Trustee Alian Collazo discussed the high economic and social costs associated with student loan debt and inquired as to the BOG's position on growing student debt trends in terms of time to degree completion. Chancellor Criser and Chair Kuntz discussed the need to implement early and intrusive intervention programs and strategies that shift the focus from student recruitment to degree completion.

Trustee Kathleen L. Wilson noted that the FIU Faculty Senate is committed to and actively participates in the shared vision of student success, stating that the Student Learning and Success Committee of the Faculty Senate was formed in March 2016 in order to begin planning and implementing activities to foster a culture of engagement and ownership among faculty for academic student success.

Trustee Gerald C. Grant, Jr. mentioned that Trustees share in the responsibility for student success, adding that the University is not only committed to the metrics but is also committed to remaining accountable to the community it serves. He indicated that Panther Alumni Week continues to provide the platform for cultivating relationships that foster personal and professional growth among students.

On behalf of the Board, Chair Puig thanked Chair Kuntz and Chancellor Criser for their contributions to the Workshop and for their respective support of the University.

University President Mark B. Rosenberg presented rankings and other indicators that articulate the University's distinctiveness. He noted that FIU is the largest majority minority research university, is ranked by Forbes as one of best large employers in the United States and in Florida, and is ranked #7 on the Social Mobility Index created by CollegeNET. He added that FIU graduates command a starting salary of \$36,900, which is the highest among the SUS employment. He indicated that 75.7% of FIU Bachelor's graduates have full time-employment or are continuing their education one year after graduation, adding that this is among the highest in the SUS.

President Rosenberg stated that the University remains committed to providing quality learning, state-of-the-art research, and problem-solving engagement.

Institutional Priorities

Chair Puig noted that each Trustee has been provided with an overview from the Association of Governing Boards of Universities and Colleges (AGB) on Board and Trustee Responsibilities. She requested that Trustees review in order to frame future discussions of the Board on characteristics of strategic governance.

Wrap-Up

Chair Puig thanked the Trustees for their contributions to the Workshop.

With no other business, Board Chair Claudia Puig adjourned the Florida International University Board of Trustees Workshop on Friday, March 24, 2017 at 1:00 p.m.

MB 4.4.17

Claudia Puig
Chair
FIU Board of Trustees

Mark B. Rosenberg
Corporate Secretary
FIU Board of Trustees