



FLORIDA INTERNATIONAL UNIVERSITY

BOARD OF TRUSTEES

FULL BOARD MEETING

Thursday, March 27, 2014
1:00 pm *approximate start time*
Florida International University
Engineering Center
10555 West Flagler Street, EC 2300
Miami, Florida 33174

AGENDA

- | | |
|---|------------------------------|
| 1. Call to Order and Chair's Remarks | Chairman Albert Maury |
| 2. Foundation Report | Justo L. Pozo |
| 3. Public Appearances | Albert Maury |
| 4. President's Report | Mark B. Rosenberg |
| 5. Action Items – Consent Agenda | Albert Maury |
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- | | |
|--|--|
| BT1. Minutes, August 19, 2013 | |
| BT2. Minutes, October 14, 2013 | |
| BT3. Minutes, January 9, 2014 | |
| FA1. Authorization to Modify Bank Controls for Certain Foreign Research Program Accounts | |
| AP1. Tenure as a Condition of Employment Nominations | |
| AP2. Master in Physician Assistant Studies New Program Proposal | |
| AP3. Amendment to Regulations: Student Code of Conduct, FIU-2501; and Disruptive Student Conduct, FIU-2520 | |
| AP4. Amendment to Demonstrations Regulation, FIU-110 | |
| AP5. Proposed Camping Regulation, FIU-111 | |
| AP6. Approval of Relocation of FIU Broward (Pines Center) Educational Site | |
| AP7. Honorary Degree Nomination | |

6. Action Item

FA2. FIU Campus Master Plan Update 2010-2020

Sukrit Agrawal

7. Discussion Item

BT4. Amendments to the Florida International University Board of Trustees Operating Procedures

Albert Maury

8. Status Reports, Board Committees

- Athletics Committee Report **Jorge L. Arrizurieta**
- Personnel Committee Report **Michael M. Adler**
- Finance and Audit Committee Report **Sukrit Agrawal**
- Health Affairs Task Force Meeting Report **Jose J. Armas**
- Academic Policy and Student Affairs Committee Report **Cesar L. Alvarez**

9. New Business *(If any)*

Albert Maury

10. Concluding Remarks and Adjournment

Albert Maury

Next Full Board Meeting is scheduled for Thursday, June 12, 2014

**THE FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES**

March 27, 2014

Subject: Call to Order and Chair's Remarks

Proposed Board Action:

None. Information only.

Background Information:

Albert Maury, FIU Board of Trustees Chair, will convene the meeting with opening remarks.

Supporting Documentation: N/A

Facilitator/Presenter: Albert Maury, *Chair, FIU Board of Trustees*

**THE FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES**

March 27, 2014

Subject: Foundation Report

Proposed Board Action:

None. Information only.

Background Information:

Justo L. Pozo, FIU Foundation, Inc. Board of Directors Chair, will report on the activities of the Foundation Board since the last meeting of the Board of Trustees.

Supporting Documentation: N/A

Facilitator/Presenter: Justo L. Pozo, *Chair, FIU Foundation, Inc. Board of Directors*

**THE FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES**

March 27, 2014

Subject: Public Appearances

Proposed Board Action:

None. Information only.

Background Information:

Public Comment Period (if timely requested)

Supporting Documentation: N/A

Facilitator/Presenter: Albert Maury

**THE FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES**

March 27, 2014

Subject: President's Report

Proposed Board Action:

None. Information only.

Background Information:

Mark B. Rosenberg, President, will provide the University report.

Supporting Documentation: N/A

Facilitator/Presenter: Mark B. Rosenberg, *President, Florida International University*

**THE FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES**

March 27, 2014

**Subject: Approval of Minutes of Meetings held: August 19, 2013; October 14, 2013;
and January 9, 2014**

Proposed Board Action:

Approval of Minutes of the Florida International University Board of Trustees, Full Board meeting held on Monday, August 19, 2013 via conference call; Minutes of the Full Board meeting held on Monday, October 14, 2013 via conference call; and Minutes of the Full Board meeting held on Thursday, January 9, 2014 at the FIU Modesto A. Maidique Campus, Graham Center Ballrooms.

Background Information:

Board members will review and approve the Minutes of the Florida International University Board of Trustees, Full Board Meeting held on Monday, August 19, 2013 via conference call; Minutes of the Full Board meeting held on Monday, October 14, 2013 via conference call; and Minutes of the Full Board meeting held on Thursday, January 9, 2014 at the FIU Modesto A. Maidique Campus, Graham Center Ballrooms.

Supporting Documentation:

Florida International University Board of Trustees Full Board Meeting Minutes: August 19, 2013 (BT1); October 14, 2013 (BT2); January 9, 2014 (BT3)

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**FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES
FULL BOARD MEETING
AUGUST 19, 2013
MINUTES**

1. Call to Order and Chair's Remarks

Chairman Albert Maury convened the meeting of the Florida International University Board of Trustees at 3:38 p.m., on Monday, August 19, 2013, via conference call.

The following attendance was recorded:

Present:

Albert Maury, *Chair*
Michael M. Adler, *Vice Chair*
Sukrit Agrawal
Cesar L. Alvarez
Jose J. Armas
Jorge L. Arrizurieta
Marcelo Claure
Gerald C. Grant, Jr.
C. Delano Gray

Excused:

Robert T. Barlick, Jr.
Mayi de la Vega
Claudia Puig
Liane M. Sippin

Chairman Maury welcomed all Trustees, members of the University administration and callers joining the telephonic meeting. He thanked all Trustees for making themselves available to participate in the conference call. He stated that the Board was being asked to review the ratification of the 2013-2016 Collective Bargaining Agreement between FIU and the American Federation of State, County and Municipal Employees (AFSCME).

2. Action Item

BT1. Ratification of the 2013-2016 Collective Bargaining Agreement Between the Florida International University Board of Trustees and the American Federation of State, County and Municipal Employees (AFSCME)

President Mark B. Rosenberg introduced the Ratification of the 2013-2016 Collective Bargaining Agreement between FIU BOT and AFSCME. He noted that he was pleased to announce that the University and the union recently concluded their negotiations, reaching an agreement on collective bargaining that is in the best interest of the University, the Board of Trustees, and the dedicated, professional staff that comprise the union. President Rosenberg requested that General Counsel Kristina Raattama delineate the key changes to the agreement.

General Counsel Raattama reported that the AFSCME union ratified the Collective Bargaining Agreement in a vote on August 8, 2013. She further noted that the agreement would cover the years 2013-2016, and that the terms included across-the-board wage increases, a merit-based bonus pool, and a change in the threshold for the parking subsidy for qualifying employees.

General Counsel Raattama stated that in the ratified agreement AFSCME would adhere to existing FIU policies, but added that there were also policies in the agreement that applied specifically to the union. Elizabeth Marston, Senior University Counsel and member of the University's collective bargaining team noted that, should there be any changes to current FIU policies, AFSCME would rebargain as necessary. General Counsel Raattama said that the administration was pleased with the terms of the agreement, noting that the ratification was the result of the hard work and dedication of all negotiating parties.

Chair Maury thanked the negotiating teams on both sides for coming to an agreement that is fair for everyone.

A motion was made and passed by the FIU Board of Trustees approving the Ratification of the 2013-2016 Bargaining Agreement between the Florida International University Board of Trustees and the American Federation of State, County and Municipal Employees (AFSCME).

3. New Business

No new business was raised.

4. Concluding Remarks and Adjournment

With no other business, Chairman Albert Maury adjourned the meeting of the Florida International University Board of Trustees on Monday, August 19, 2013, at 3:58 p.m.

Albert Maury
Chairman
FIU Board of Trustees

Mark B. Rosenberg
Corporate Secretary
FIU Board of Trustees

MG
9.23.13



**FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES
FULL BOARD MEETING
OCTOBER 14, 2013
MINUTES**

1. Call to Order and Chair's Remarks

Chairman Albert Maury convened the meeting of the Florida International University Board of Trustees at 2:20 p.m., on Monday, October 14, 2013, via conference call.

The following attendance was recorded:

Present:

Albert Maury, *Chair*
Sukrit Agrawal
Jorge L. Arrizurieta
Robert T. Barlick, Jr.
Marcelo Claure
Mayi de la Vega
Gerald C. Grant, Jr.
C. Delano Gray
Claudia Puig
Liane M. Sippin

Excused:

Michael M. Adler, *Vice Chair*
Cesar L. Alvarez
Jose J. Armas

Chairman Maury welcomed all Trustees, University faculty and staff to the telephonic meeting. He thanked all Trustees for making themselves available to participate in the conference call.

There were no requests to address the Board.

2. Action Items

FA1. Fair Relocation Project

Senior Vice President of External Relations Sandra B. Gonzalez-Levy provided an update on the status of FIU's Footprint Expansion at the Modesto A. Maidique Campus, presenting the Fair Relocation Project Resolution for Board review and approval. She noted that the Fair Relocation Task Force has been meeting since the Fall of 2010, reporting that to date 24 sites have been identified and carefully examined for the potential relocation of the Miami-Dade County Fair & Exposition, Inc. (The Fair). She indicated that FIU remains committed to continue the collaborative work with The Fair and Miami-Dade County (MDC) to identify a final site that is mutually beneficial, economically feasible and respectful of The Fair's and FIU's mission of service to the community.

Sr. VP Gonzalez-Levy stated that the implementation of FIU's expansion onto the current fair grounds would cost approximately \$900 million in terms of hard construction costs, adding that non-recurring benefits include the creation of thousands of jobs and a total impact of over \$1.8 billion to the MDC economy. She further noted that recurring economic benefits include the generation of \$163 million in earnings that will support over 5,000 jobs each year with a total estimated recurring impact on the MDC economy of \$541 million. She defined the next steps, noting that on October 22, 2013, the MDC Board of County Commissioners is expected to consider a resolution urging the Florida Legislature to commit State funding in support of the relocation of The Fair and to identify the relocation of The Fair as a critical MDC priority for the 2014 session.

Trustee Jorge L. Arrizurieta encouraged all Trustees to actively participate in this effort by engaging with the MDC Board of Commissioners.

A motion was made and passed that the FIU Board of Trustees adopt the following resolution:

WHEREAS, in the fall of 2010, FIU, the Miami-Dade County Fair & Exposition, Inc. (The Fair), and Miami-Dade County established a Joint Relocation Task Force, the main purpose of which was to assess the viability of relocating The Fair; and

WHEREAS, the parties have worked together to find solutions that will enable FIU to expand onto the land adjacent to its MMC Campus currently leased to The Fair by Miami-Dade County and allow The Fair to re-locate to an alternative site that will allow The Fair to continue its established mission at a new location; and

WHEREAS on June 14, 2012, this Board passed a resolution expressing its continued support of the parties' efforts to identify sites that will allow for the relocation of The Fair and expansion of FIU onto the current fair site; and

WHEREAS, the Joint Relocation Task Force thereafter continued to study the issue of a new site for The Fair, carefully examining 24 sites for the potential relocation of The Fair, and the Task Force agreed to complete an in-depth analysis of 3 sites; and

WHEREAS, the parties are ready to move forward to take the next steps in the process, including the identification of funding for the relocation of The Fair; and

WHEREAS, Miami-Dade County will consider a resolution at its meeting on October 22, 2013, urging the Florida Legislature to commit state funding in support of the relocation and to identify The Fair relocation as a critical county priority for the 2014 session; and

WHEREAS, this Board desires to express its gratitude for the efforts of the parties and to express its continued support for the relocation of The Fair.

NOW, THEREFORE, BE IT RESOLVED BY THE FLORIDA INTERNATIONAL UNIVERSITY BOARD OF TRUSTEES, that this Board:

Section 1. Expresses its gratitude for the efforts of The Fair and Miami-Dade County, through the Joint Relocation Task Force, to identify potential sites for the relocation of The Fair.

Section 2. Urges the Board of County Commissioners of Miami-Dade County to adopt the proposed resolution urging the Florida Legislature to commit state funding in support of the relocation of The Fair and to identify The Fair relocation as a critical county priority for the 2014 legislative session; and

Section 3. Commits that FIU will (i) continue to work in a collaborative fashion with The Fair and Miami-Dade County to identify a final site that is mutually beneficial, economically feasible and respectful of The Fair's and FIU's mission of service to the community -- and (ii) work to identify funding sources to support the relocation.

On behalf of the Board of Trustees, Chairman Maury expressed his gratitude for the parties' efforts and reinforced the Board's support of the Fair Relocation Project.

FA2. Reauthorize and Ratify: (1) Negotiating and entering into the agreements specified below with Royal Caribbean Cruises Ltd or an affiliated entity (collectively RCL) for RCL to fund and develop a state-of-the art Production Rehearsal and Performance Facility on FIU's Biscayne Bay Campus to be used by both Parties pursuant to FIU ITN 012-016 (ITN); and (2) delegation of authority to the University President or his designee to negotiate and execute all agreements deemed necessary to consummate the FIU-RCL transaction.

Trustee Sukrit Agrawal, Chair of the Board's Finance and Audit Committee, noted that the Committee met earlier in the day to review the reauthorization of the Production, Rehearsal and Performance (PRP) Facility at FIU's Biscayne Bay Campus. Senior Vice President of Administration and Chief Financial Officer Kenneth A. Jessell stated that the request is intended to provide updated information on the FIU-RCL transaction that was approved by the Board on September 10, 2013. He defined the FIU-RCL transaction updates and delineated the agreement terms. He provided an overview of RCL's obligations and noted that the expected completion date is January 2015. He indicated that the terms of the collaboration require RCL to design, construct, and operate, at their sole expense a PRP facility and added that the reauthorization clarifies that the PRP building will be constructed on a footprint of approximately 2.5 acres of land through a long-term ground sublease with an initial term of 40 years with up to four 5-year renewal options, for a total period of 60 years.

A motion was made and passed that the FIU Board of Trustees:

1. Approve that the University President or his designee may negotiate and execute the following agreements on mutually agreeable terms:
 - (i) a Long-Term Ground Sublease to Royal Caribbean Cruises, Ltd. or an affiliated entity ("RCL") to allow RCL to design, construct, operate and maintain at its expense a Production, Rehearsal, and Performance facility ("PRP Facility") at the Florida International University Biscayne Bay Campus ("BBC"). The Sublease will also provide RCL with appropriate easements/licenses for (a) the development of the PRP Facility; (b) parking, building and service access areas immediately adjacent to the PRP Facility; and (c) a Landscape buffer surrounding the PRP Facility desired by both

parties.

- (ii) RCL Guarantee of the Sublease in the event the Sublease is entered into between FIU and an RCL Affiliated Entity;
 - (iii) a License Agreement(s) and Service Contract to RCL: (a) to improve and use, at RCL's sole expense, the Bay Vista Residence Hall for RCL teachers, performers, cast members and support employees; and (b) to provide for parking immediately adjacent to Housing to be paid for by RCL and/or RCL related parties based on the highest faculty/staff decal rates in effect at time of purchase; and (c) a landscape buffer surrounding the Housing Facility.
 - (iv) a Facilities Use and License Agreement to RCL for the use and payment for use of certain university facilities at BBC and construction of mutually agreed upon improvements to be used and funded by RCL, if applicable; and,
 - (v) a Memorandum of Understanding for Collaborative Partnership (MOU).
- 2. Authorize the University President or his designee to carry out all acts and to execute all other documents deemed necessary by FIU for the FIU-RCL transaction.
 - 3. Approve the removal of the Bay Vista Residence Hall at BBC from the Florida International University Housing System.

AP1. Naming of the College of Nursing and Health Sciences as the “Nicole Wertheim College of Nursing and Health Sciences”

Trustee Claudia Puig, Vice Chair of the Board's Academic Policy and Student Affairs Committee, noted that the Committee met earlier in the day and presented the request to name the College of Nursing and Health Sciences as the “Nicole Wertheim College of Nursing and Health Sciences” for the Board's review and approval. She stated that Trustee Emeritus Dr. Herbert A. Wertheim and his wife, Nicole Wertheim, recently expressed the Wertheim family's continued dedication to the University and commitment to clinical and interdisciplinary research with a truly transformational gift in the amount of \$10 million to endow the College of Nursing and Health Sciences. She added that this example of generosity and vision would impact generations of researchers and leaders in nursing and health sciences education, doctors and patients in deep and meaningful ways.

On behalf of the Board, Chairman Maury thanked the members of the Wertheim family for their unrelenting support of the University and their unwavering commitment to public access to higher education.

A motion was made and passed that the FIU Board of Trustees approve the naming of the College of Nursing and Health Sciences as the “Nicole Wertheim College of Nursing and Health Sciences” in accordance with the gift agreement related thereto.

AP2. Performance Funding Metric

Trustee Puig presented the Performance Funding Metric for the Board's review and approval, noting that the State University System (SUS) of Florida Board of Governors (BOG) has instituted a

Performance Funding Model consisting of eight metrics common to all SUS institutions and two specific to each university. She indicated that the BOG selected as FIU's institution-specific metric "Percent of bachelor's without excess hours" in September 2013 and added that the FIU Board of Trustees is now required to select the second metric in October. She noted that the Board's Academic Policy and Student Affairs Committee recommends that the Board accept University President Mark B. Rosenberg's selection of "Bachelor's degrees awarded to minorities" as the final institution-specific indicator for the BOG Performance Funding Model.

A motion was made and passed that the FIU Board of Trustees select "Bachelor's degrees awarded to minorities" as one metric of the ten in the BOG Performance Funding Model for FIU.

3. New Business

Chairman Maury reminded the Trustees that the University will host the BOG meetings during November 2013. He noted that recently appointed members of the Board of Trustees will be participating in the BOG orientations. He added that as part of the BOG meetings, FIU will also assist in hosting the first-ever Trustee Summit.

4. Concluding Remarks and Adjournment

With no other business, Chairman Albert Maury adjourned the meeting of the Florida International University Board of Trustees on Monday, October 14, 2013, at 2:46 p.m.

Albert Maury
Chairman
FIU Board of Trustees

Mark B. Rosenberg
Corporate Secretary
FIU Board of Trustees

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1.30.14

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**FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES
FULL BOARD MEETING
JANUARY 9, 2014
MINUTES**

1. Call to Order and Chair's Remarks

Chair Albert Maury convened the meeting of the Florida International University Board of Trustees at 2:12 p.m., on Thursday, January 9, 2014, at the Modesto A. Maidique Campus, Graham Center Ballrooms, Miami, Florida.

The following attendance was recorded:

Present:

Albert Maury, *Chair*
Michael M. Adler, *Vice Chair*
Jose J. Armas
Jorge L. Arrizurieta
Robert T. Barlick, Jr.
Gerald C. Grant, Jr.
C. Delano Gray
Claudia Puig
Liane M. Sippin

Excused:

Sukrit Agrawal
Cesar L. Alvarez
Marcelo Claure
Mayi de la Vega

Chair Maury welcomed all Trustees, University faculty and staff. He noted that he would defer his remarks to a later time in the meeting and requested to take the agenda out of order. There were no objections.

2. Action Items – Consent Agenda

Chair Maury added that the Finance and Audit Committee, External Relations Committee and the Academic Policy and Student Affairs Committee each recommended approval by the Board of the respective action items contained in the Consent Agenda.

Chair Maury asked for comments on any of the items included in the Consent Agenda. Hearing none, a motion was made and passed to accept the Consent Agenda, and members of the Board concurred with the following actions:

- **BT1. Minutes, September 10, 2013** - Approve the Minutes of the Florida International University Board of Trustees, Full Board meeting held on Tuesday, September 10, 2013 at the Biscayne Bay Campus, Kovens Conference Center, Bayview Ballrooms.

- **FA1. FIU Direct Support Organizations Financial Audits, FY 2012-13**
 - A. **FIU Foundation, Inc.** - Approve the FIU Foundation, Inc. Financial Audit for the 2012-13 fiscal year and authorize the President and CEO of the FIU Foundation, Inc. to take all actions necessary pertaining to this Financial Audit, including filing the report with the Auditor General.
 - B. **FIU Research Foundation, Inc.** - Approve the FIU Research Foundation, Inc. Financial Audit for the 2012-13 fiscal year and authorize the Executive Director of the FIU Research Foundation, Inc. to take all actions necessary pertaining to this Financial Audit, including filing the report with the Auditor General.
 - C. **FIU Athletics Finance Corporation** - Approve the FIU Athletics Finance Corporation Financial Audit for the 2012-13 fiscal year and authorize the Executive Director of the FIU Athletics Finance Corp. to take all actions necessary pertaining to this Financial Audit, including filing the report with the Auditor General.
 - D. **FIU Academic Health Center Health Care Network Faculty Group Practice, Inc.** - Approve the FIU Academic Health Center Health Care Network Faculty Group Practice, Inc. Financial Audit for the 2012-13 fiscal year and authorize the CEO of the FIU Academic Health Center Health Care Network Faculty Group Practice, Inc. to take all actions necessary pertaining to this Financial Audit, including filing the report with the Auditor General.
- **FA2. Approval of the Amendments to the Bylaws of the Florida International University Foundation, Inc.** - Approve the FIU Foundation Inc. Bylaws as amended and restated on October 26, 2013 and authorize the President and CEO of the Foundation to take all actions necessary pertaining to these amended Bylaws.
- **FA3. Tuition and Fee Refunds Regulation, FIU-1114** - Approve the Proposed Regulation of Tuition and Fee Refunds FIU-1114 and delegate authority to the University President to approve any subsequent non-material amendments based on comments to the Regulation received from the State University System of Florida Board of Governors or as a result of the regulation-making process.
- **ER1. Fair Relocation Project / Agreement by and among Florida International University, Miami-Dade County and the Miami-Dade County Fair & Exposition, Inc. setting forth the proposed next steps in FIU's acquisition of the Fair site** - Approve the framework of the Agreement by and among FIU, MDC and The Fair setting forth the proposed next steps in FIU's acquisition of the Fair site and authorize the University President or designee to execute the Agreement and to make any adjustments in the Agreement required in connection with finalizing the Agreement.
- **AP1. Tenure as a Condition of Employment Nominations** - Approve three (3) candidates for Tenure as a Condition of Employment.

- **AP3. Wolfsonian-FIU Education Site Proposal** - Designate The Wolfsonian-FIU facility in downtown Miami, Florida, as a Special Purpose Site.
- **AP4. Professional Science Master in Forensic Science New Program Proposal** - Approve the Professional Science Master in Forensic Science degree (CIP 43.0106) new program proposal.
- **AP5. Professional Science Master in Environmental Policy and Management New Program Proposal** - Approve the Professional Science Master in Environmental Policy and Management degree (CIP 03.0201) new program proposal.
- **AP6. Ph.D. in Linguistics New Program Proposal** - Approve the Ph.D. in Linguistics (CIP 16.0102) new program proposal.

3. Action Items

AP2. Florida International University 2012-13 Annual Accountability Report to the Florida Board of Governors

Trustee Claudia Puig, Vice Chair of the Academic Policy and Student Affairs Committee, noted that the Committee met earlier in the day to review FIU's 2012-13 Annual Accountability Report, which she stated was submitted to the Florida Board of Governors on December 18, 2013 and was pending final approval by the Board of Trustees.

Committee Vice Chair Puig noted that the action items are in close alignment with the University Goals to be covered under the Management Report and therefore requested that University President Mark B. Rosenberg present FIU's 2012-13 Annual Accountability Report and the 2012-13 Management Report jointly. There were no objections.

President Mark B. Rosenberg presented key university achievements, reporting on student and faculty research awards. He stated that FIU's Graduation Success Initiative (GSI) has been recognized with the Most Visible Progress award at the annual conference of the Association of Public and Land-Grant Universities. He also reported that goals relating to critical initiatives were either completed and/or exceeded, indicating that: the University's 6-year First Time in College graduation rate increased from 41% (2005 cohort) to 50% (2007 cohort); FIU researchers and scholars exceeded \$129M in research and development expenditures in FY 2012-13, a 8.5% increase at a time of reduced Federal research budgets; and that during the 2012-13 academic year, students participating in academic or non-academic internships increased from 2,813 to 3,116, an increase of 10.8% from the prior year. He also discussed areas of concern, stating that while some goals may have not been achieved, marked improvements over the prior year were realized.

Trustees inquired as to how the University was tracking the Herbert Wertheim College of Medicine's (HWCOM) Green Family Foundation NeighborhoodHELPTM program. Dr. Yolangel Hernandez Suarez, Associate Dean for Graduate Medical Education at the HWCOM, noted that Dr. Joe Greer is the program's director and has oversight. She indicated that due to the innovative nature of the program, HWCOM has consulted with national experts and added that a programmatic evaluation is currently underway and should be available within the next year.

A motion was made and passed to approve FIU's 2012-13 Annual Accountability Report to the BOG as provided in the Board materials and delegate authority to the University President to edit as needed and to amend the report consistent with comments received from the BOG.

P1. President's Management Review, 2012-13

Trustee Michael M. Adler, Chair of the Personnel Committee, reported that the Personnel Committee met earlier in the day to undertake the assessment of President Rosenberg's accomplishments for the 2012-13 academic year relative to the Board-approved goals and his overall performance.

Trustee Adler noted that despite diminishing State revenues, the President successfully completed and/or exceeded most of the goals set forth in the 2012-13 University Work Plan. Trustee Adler noted that based on the executive performance ratings and the President's overall performance and accomplishments for the 2012-13 academic year, the Committee recommended a rating of "Superior" for President Rosenberg.

A motion was made and passed by the FIU Board of Trustees granting a "Superior" performance rating to President Mark B. Rosenberg for his leadership of Florida International University during the 2012-13 academic year.

4. Public Appearances

There were no public appearances.

5. Procurement

Trustee Robert T. Barlick, Jr., Vice Chair of the Finance and Audit Committee, introduced Accounting Professor Jimmy Carmentate (formerly Senior Associate Controller and Director of Purchasing Services) and John Cal, Associate Vice President of Facilities Management, and requested a presentation on the University's process for the purchase of commodities and contractual services and construction procurement.

Professor Carmentate presented a comprehensive review of the University's process to acquire commodities and contractual services, detailing the steps involved in a competitive solicitation. He explained that factors other than price may be considered in the award determination, such as vendor experience, design features of the product(s) offered and scope of services. He described instances when an evaluation committee is required and delineated the steps taken by the committee. He noted that evaluation committee meetings are public and are noticed to comply with Sunshine Law requirements. He added that the University adheres to BOG and FIU regulations, such as BOG Regulation 18.001 and FIU Regulation 2201, which address and govern the procedures and practices used in purchasing of commodities and contractual services.

Associate VP Cal provided a detailed presentation on the University's construction procurement process. He delineated the capital program oversight, noting that the Board of Trustees sets fixed capital outlay budget via the capital improvement program, authorizes all major projects and authorizes all debt. He described the various services that comprise the categories of professional and construction services. He defined the construction cost thresholds and the regulatory framework for competitive selection for construction managers and professionals. He stated that the procurement processes are audited by both internal and State of Florida auditors.

Professor Carmenate and Associate VP Cal addressed questions from the Trustees. President Rosenberg noted that as a follow-up item, University administration will present to the Trustees information delineating shared services with the BOG. Chairman Maury noted that as it relates to the evaluation committee composition, the University may wish to consider inviting members of the faculty to participate in the process as subject matter experts. Additionally, he stated, students can benefit from being included in the process as this will provide valuable hands-on experience. Trustees requested a copy of the procurement presentation slides.

6. Foundation Report

Chairman Maury requested that the Foundation Report be deferred to the next regularly scheduled full Board meeting. There were no objections.

7. President's Report

Chairman Maury noted that President Rosenberg will not provide the University Report as University achievements were detailed in the earlier presentations.

8. Status Reports, Board Committees

Chairman Maury requested that the Board Committee status reports be deferred to the next regularly scheduled full Board meeting. There were no objections.

***1. Continuation of Call to Order and Chair's Remarks**

Chairman Maury announced that Trustee Gerald C. Grant, Jr. and his wife Jennifer pledged \$1 million to establish the Gerald C. Grant Jr. and Jennifer Adger Grant Scholarship Fund. He added that this is the largest gift to date from an African-American alumnus and will be used to help business students pursue their dreams. Trustee Grant stated that he credits FIU for his success, commenting that as a full-time student in the College of Business who also worked two jobs, FIU provided him with boundless opportunity.

Chairman Maury stated that, on behalf of the Board, he was honored at the opportunity presented to the University to host the BOG meetings during November 2013. He thanked the Board of Trustees members who participated in the BOG orientation session for newly appointed trustees. He added that as part of their visit, FIU also assisted in hosting the first-ever Trustee Summit. Chairman Maury noted that he found the Summit to be extremely beneficial as it provided participants with the unique opportunity to connect with other trustees and leaders from other universities to discuss the important issues facing the System.

Chairman Maury reminded the Trustees of the upcoming FIU Day in Tallahassee, which he noted would take place on March 5, 2014. He indicated that the Board retained the services of Dr. Kenneth A. Shaw, who moderated the Board's Retreat in April, to conduct a thorough review of the Board's current Operating Procedures. Chairman Maury added that he expected that the proposed changes would be available for Board review by the next regularly scheduled meeting.

Chairman Maury stated that during the September meeting, the Board approved President Rosenberg's employment agreement and agreed to pay his legal fees for contract negotiations, estimated at \$15,000. He noted that the actual cost was significantly higher and noted that he had authorized, on behalf of the Board, an adjustment of an additional \$5,000.

9. New Business

Chair Maury introduced Florida Board of Governors student representative Carlo Fassi, noting that he also serves as the Chairman of the Florida Student Association. He added that Governor Fassi is the current Student Body President for the University of North Florida and is currently pursuing a Bachelor's degree in Political Science, and a minor in History. Governor Fassi provided brief remarks on the work of the Florida Student Association and shared the legislative priorities of the Florida Student Association for the upcoming session.

10. Concluding Remarks and Adjournment

With no other business, Chair Albert Maury adjourned the meeting of the Florida International University Board of Trustees on Thursday, January 9, 2014 at 4:23 p.m.

Albert Maury
Chairman
FIU Board of Trustees

Mark B. Rosenberg
Corporate Secretary
FIU Board of Trustees

MB
1.28.14

**THE FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES**

March 27, 2014

Subject: Amendment to Bank Controls – Authorization to modify bank controls for Certain Foreign Research Program Accounts

Proposed Board Action:

Amend the Bank Controls for the following Foreign Research Program Accounts:

- Integrated Natural Resource Management in Watersheds of Georgia Program
- West Africa Water Supply, Sanitation and Hygiene Program

To reflect the following changes for the Integrated Natural Resource Management in Watersheds of Georgia Program:

- Approve: Increasing the bank balance to \$100,000
- Approve: Signature authority for Professor Luis Salas, Associate Vice President for Research, for checks greater than \$10,000
- Approve: Extraordinary fund procedure to provide funds to the program in exceptional circumstances but never to exceed the bank balance of \$100,000

To reflect the following changes for the West Africa Water Supply, Sanitation and Hygiene Program:

- Approve: Increasing the bank balance to \$300,000
 - Approve: Signature authority for Professor Luis Salas, Associate Vice President for Research, for checks greater than \$10,000
 - Approve: Extraordinary fund procedure to provide funds to the program in exceptional circumstances but never to exceed the bank balance of \$300,000
-

Background Information:

On March 30, 2011, the Florida International University Board of Trustees (the BOT) designated the local depositories to carry out the financial obligations associated with certain foreign research program accounts. In order to perform the Programs, local bank accounts were opened and maintained so that local purchases may be made and payroll met for local employees and consultants. Controls were also approved by the BOT and subsequently implemented to ensure that the bank accounts are used appropriately for Program purposes and that FIU Program personnel maintain oversight and monitoring of the bank accounts' use.

The Programs continue to succeed in their initiatives to provide sustainable access to safe water and sanitation, and improved hygiene. BOT approval is being requested to amend the controls previously placed on the bank accounts associated with the Integrated Natural Resource Management in Watersheds of Georgia and the West Africa Water Supply, Sanitation and Hygiene Programs.

**THE FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES**

March 27, 2014

Subject: Tenure as a Condition of Employment Nominations

Proposed Board Action:

Approve two (2) candidates for Tenure as a Condition of Employment (TACOE).

Background Information:

Pursuant to the Florida Board of Governors Regulation 1.001(5)(a), each board of trustees shall provide for the establishment of the personnel program for all the employees of the university, including but not limited to tenure.

The TACOE nominees have been selected to receive TACOE based on the caliber of their work.

Supporting Documentation:

Information behind the Academic Policy and Student Affairs Committee tab

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**THE FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES**

March 27, 2014

Subject: New Program Proposal: Master in Physician Assistant Studies

Proposed Board Action:

Approve the Master in Physician Assistant Studies degree (CIP 51.09.12) new program proposal.

Background Information:

The FIU Herbert Wertheim College of Medicine (HWCOM) is proposing to offer a Physician Assistant Program leading to a Master's of Physician Assistant Studies. The national shortage of physicians, the aging population of baby boomers, and the increased demand for health care providers created by the Patient Protection and Affordable Care Act have made the physician assistant (PA) one of the fastest growing professions. The Bureau of Labor Statistics predicts that PAs will be the second-fastest-growing profession in the next decade, with employment of PAs expected to increase 30 percent from 2010 to 2020, much faster than the average for all occupations. In 2012, *Forbes* magazine rated the Physician Assistant Degree as the number one Master's Degree for jobs.

By combining the present medical model and utilizing some of the same resources already in place, the HWCOM will be able to help meet the upcoming demand for health care providers while at the same time creating a collaborative College of Medicine/Physician Assistant Program which will be unique in the nation. And, FIU will be able to partner with other local institutions of higher learning, to help them bridge the gap to award a Master's degree level to their students.

The proposed Master in Physician Assistant Studies degree advances the educational mission of FIU and directly supports institutional goals and Florida's State University System Strategic Planning priorities and accountability measures.

Each university board of trustees shall approve for implementation new degree programs at the bachelor's, master's, advanced master's, and specialist levels in accordance with sections (3) and (5) of Florida Board of Governors Regulation 8.011 – *Authorization of New Academic Degree Programs and Other Curricular Offerings*

Supporting Documentation: Information behind the Academic Policy and Student Affairs Committee tab

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**THE FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES**

March 27, 2014

**Subject: Amendment to Regulations: Student Code of Conduct, FIU-2501 and
Disruptive Student Conduct, FIU-2520**

Proposed Board Action:

Amend the Student Code of Conduct Regulation, FIU-2501 and the Disruptive Student Conduct Regulation, FIU-2520.

Background information:

In accordance with Florida Statutes Section 790.115, students are prohibited from possessing firearms on University property (i.e., land, buildings, facilities, and other property in the possession of or owned, used, or controlled by the University) except as provided by Florida Statutes Section 790.25(5).

FIU Regulations 2501 and 2520 set forth the University's student disciplinary system. The proposed revisions to FIU 2501 and 2520 are being submitted to the BOT in response to a recent court case pertaining to the control of firearms in vehicles on university campuses and conform the regulations to the University's policy regarding firearms on campus.

Florida Board of Governors Regulation 6.0105, Student Conduct and Discipline, states that in furtherance of the educational mission of the universities, each university board of trustees shall establish a student disciplinary system, including a code of conduct.

Supporting Documentation: Information behind the Academic Policy and Student Affairs Committee tab

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**THE FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES**

March 27, 2014

Subject: Proposed Amendment to Demonstrations Regulation, FIU-110

Proposed Board Action:

Amend the Demonstrations Regulation, FIU-110.

Background Information:

This regulation addresses free speech /demonstration activities on FIU's campuses. Key changes in the regulation are: (1) adjust areas for conducting demonstrations, (2) designate hours for demonstrations between 8 am and 10 pm, and (3) memorialize the important role in our society of, but potential consequences for engaging in, civil disobedience.

Authority for this regulation is based on Board of Governors Regulation 1.001(3)(j) authorizing board of trustees to promulgate university regulations in accordance with the Regulation Development Procedure adopted by the Board of Governors and Board of Governors Regulation 1.001(7)(g) authorizing boards of trustees to regulate the use of university grounds and buildings.

Supporting Documentation: Information behind the Academic Policy and Student Affairs Committee tab

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**THE FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES**

March 27, 2014

Subject: Proposed Camping Regulation, FIU-111

Proposed Board Action:

Approve the Camping Regulation, FIU-111.

Background Information:

In conjunction with updates to FIU Regulation FIU-110 - Demonstrations, this regulation is being added to the University's regulations to address camping and overnight use of University grounds. Overnight use of University grounds by University organizations (faculty/staff and/or student groups) may be permitted if approval is obtained by the appropriate Vice President or designee. Otherwise, camping and overnight use of University grounds are not permitted on the University's grounds.

Authority for this regulation is based on Board of Governors Regulation 1.001(3)(j) authorizing boards of trustees to promulgate university regulations in accordance with the Regulation Development Procedure adopted by the Board of Governors and Board of Governors Regulation 1.001(7)(g) authorizing boards of trustees to regulate the use of university grounds and buildings.

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**THE FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES**

March 27, 2014

Subject: Approval of Relocation of FIU Broward (Pines Center) Educational Site

Proposed Board Action:

Approve, and request that the Florida Board of Governors (BOG) approve, the relocation of the FIU Broward (Pines Center) Educational Site located in Pembroke Pines to the new Broward College Educational Facility located in Miramar; and delegate to the University President the authority to submit all documents and take all actions necessary or desirable to obtain BOG's approval of the relocation.

Background Information:

To provide enhanced instructional space to improve the quality of educational programs in the same service area at roughly the same cost, the University intends to relocate the FIU Broward Pines Center from the City of Pembroke Pines Center to a new facility being constructed by Broward College in the same general vicinity. The new facility provides FIU with approximately 40,000 dedicated square feet compared to 12,000 dedicated square feet and the shared use of high school classrooms beginning at 4:00 pm on weekdays and on weekends in the current facility.

In addition to significantly enhancing the quality of the facility at a rental cost comparable to the current rent, the new space will improve the programs and services being offered by the University by accommodating more students, providing state-of-the-art facilities and greatly expanding the times during which instruction may be offered. Additionally, the co-location with Broward College offers the University the opportunity to further expand its successful 2+2 programs to Associate of Arts degree holders in a seamless transition to upper division studies. We believe that these facility improvements and partnership opportunities will encourage student success, improve graduation rates, increase baccalaureate degrees awarded to minorities, and minimize excess hours through expanded course availability and better on-site advising for potential transfer students.

Through the FIU Broward Pines Center, the University currently offers non-traditional undergraduate and graduate students a distinctive higher educational experience. At the Broward Pines Center, FIU's College of Arts and Sciences, College of Business, College of Education, and College of Engineering and Computing offer select, high-demand degree programs.

The structure of the FIU bachelor's and master's programs offered at the Center have successfully made the lives of working adults easier by scheduling class-time around working hours. Evening and weekend courses, as well as fast-track programs are available to accommodate non-traditional adult students who lead busy lifestyles. Students attending the Center benefit from convenient scheduling and high-tech computer labs as well as access to the resources of the FIU libraries and a wide array of online services.

As noted above, co-locating with Broward College is also expected to provide additional opportunities for our 2+2 programs. Broward College is ranked as one of the top 10 community colleges in the U.S. by the prestigious Washington, D.C.-based Aspen Institute. Broward College is also ranked in the top 10 community colleges in the nation for number of associate's degrees awarded to minorities (Community College Week).

On August 6, 2013, the University entered into a 20-year lease with Broward College which is scheduled to commence on July 1, 2014, the date the current Pembroke Pines lease expires.

Approval of the relocation of this educational site by the BOT and BOG was not originally identified as a requirement given that the character and service area of the educational site are unchanged. However, the BOG recently informed the University that such approval would be required pursuant to BOG Regulation 8.009(3)(d).

As required by BOG Regulation 8.009, the President consulted with the Chancellor of the State University System. This consultation took place on March 11, 2014. Following approval by the BOT, a request for approval of the relocation will be forwarded to the BOG.

**THE FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES**

March 27, 2014

Subject: Honorary Degree Nomination

Proposed Board Action:

Endorse Mr. Alberto M. Carvalho as a recipient of a doctoral degree *honoris causa* from Florida International University.

Background Information:

The nomination was recommended by the Faculty Senate on Tuesday, March 25, 2014.

The nominee was approved by the University President and Provost to receive an honorary degree at Commencement.

Florida Board of Governors Regulation 3.004, Honorary Degrees, provides that each university board of trustees shall establish policies and procedures for recommending candidates for honorary degrees. The recommendation to confer this honorary degree was made in accordance with the FIU policies and procedures for honorary degrees.

Supporting Documentation:

Information behind the Academic Policy and Student Affairs Committee tab

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**THE FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES**

March 27, 2014

Subject: Florida International University Campus Master Plan Update 2010-20

Proposed Board Action:

Approve the Florida International University 2010-20 Campus Master Plan Update.

Background Information:

Pursuant to Subsection 1013.30 of the Florida Statutes, each university board of trustees is required to adopt a Campus Master Plan for the university to be updated at least every five years.

Following the development of a draft Master Plan, FIU held the first of two required public hearings at both the Biscayne Bay Campus on July 15, 2013 and again at the Modesto A. Maidique Campus on July 16, 2013. At each of the hearings, a presentation of the draft Master Plan was given and public comments were received. Following the public hearings, the draft Master Plan was distributed to host and affected local governments and public agencies for formal review. In accordance with F.S. 1013.30, host and affected local governments were given 90 days to review the draft and provide comments to the University. The draft plan was also presented to the BOT in September 2013 for information and discussion.

Following formal public review, the draft Master Plan was revised to reflect and address all relevant comments that were submitted to the University. The second round of public hearings were held on January 21 and 22, 2014 at the Graham Center and Wolfe University Center respectively where the final draft Campus Master Plan, reflecting the changes that were made since the July hearings, was presented.

The Florida International University 2010-20 Campus Master Plan will be effective for a term of ten years (2010-2020) upon approval and execution by the BOT.

Supporting Documentation: Information behind the Finance and Audit Committee tab

Facilitator/Presenter: Sukrit Agrawal, *Finance and Audit Committee Chair*

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**THE FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES**

March 27, 2014

Subject: Amendments to the Florida International University Board of Trustees Operating Procedures

Proposed Board Action:

None. For discussion only.

Background Information:

Board Chair Albert Maury will lead the discussion on the Amendments to the Florida International University Board of Trustees Operating Procedures.

Supporting Documentation: N/A

Facilitator/Presenter: Albert Maury

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**THE FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES**

March 27, 2014

Subject: Status Reports, Board Committees

Proposed Board Action:

None. Information only.

Background Information:

These Committees/Task Force met prior to the regular Board meeting: Athletics Committee; Personnel Committee; Finance and Audit Committee; Health Affairs Task Force; and Academic Policy and Student Affairs Committee. The Committee/Task Force Chairs will present status reports.

Supporting Documentation: N/A

Facilitator/Presenter: **Jorge L. Arrizurieta**, *Athletics Committee Chair*
Michael M. Adler, *Personnel Committee Chair*
Sukrit Agrawal, *Finance and Audit Committee Chair*
Jose J. Armas, *Health Affairs Task Force Chair*
Cesar L. Alvarez, *Academic Policy and Student Affairs Committee Chair*

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**THE FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES**

March 27, 2014

Subject: New Business

Proposed Board Action:

Information. Action, as necessary.

Background Information:

Board members will raise new business, if any.

Supporting Documentation: N/A

Facilitators/Presenters: Albert Maury

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**THE FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES**

March 27, 2014

Subject: Concluding Remarks and Adjournment

Proposed Board Action:

None. Information only.

Background Information:

Albert Maury, Chair, FIU Board of Trustees will adjourn the meeting with closing remarks.

Supporting Documentation: N/A

Facilitators/Presenters: Albert Maury, *Chair, FIU Board of Trustees*

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