



FLORIDA INTERNATIONAL UNIVERSITY BOARD OF TRUSTEES HEALTH AFFAIRS TASK FORCE

Thursday, March 27, 2014
10:00 am *approximate start time*
Florida International University
Engineering Center
10555 West Flagler Street, EC 2300
Miami, Florida 33174

Task Force Membership:

Jose J. Armas, *Chair*; Michael M. Adler, *Vice Chair*; Sukrit Agrawal; Cesar L. Alvarez; Jorge L. Arrizurieta;
Robert T. Barlick, Jr.; Claudia Puig

AGENDA

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| 1. Call to Order and Chair's Remarks | Jose J. Armas |
| 2. Approval of Minutes | Jose J. Armas |
| 3. Academic Health Center (AHC) Reports <i>(No Action Required)</i> | |
| 3.1 Overview of Nurse Practitioner Programs | Ora Strickland |
| 3.2 Overview of Collaborative Efforts of the Robert Stempel College of Public Health and Social Work within the AHC | Michele Ciccazzo |
| 3.3 Update on Student Health Services | Douglas Wartzok |
| 4. New Business <i>(If Any)</i> | Jose J. Armas |
| 5. Concluding Remarks and Adjournment | Jose J. Armas |

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**THE FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES
Health Affairs Task Force**

March 27, 2014

Subject: Approval of Minutes of Meeting held September 16, 2013

Proposed Task Force Action:

Approval of Minutes of the Health Affairs Task Force meeting held on Monday, September 16, 2013 at the Modesto A. Maidique Campus, College of Business Complex, Special Events Center.

Background Information:

Task Force members will review and approve the Minutes of the Health Affairs meeting held on Monday, September 16, 2013 at the Modesto A. Maidique Campus, College of Business Complex, Special Events Center.

Supporting Documentation: Health Affairs Task Force Meeting Minutes:
September 16, 2013

Facilitator/Presenter: Task Force Chair Jose J. Armas

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**FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES
HEALTH AFFAIRS TASK FORCE
MINUTES
SEPTEMBER 16, 2013**

1. Call to Order and Chair's Remarks

The Florida International University Board of Trustees' Health Affairs Task Force meeting was called to order by Task Force Chair Jose J. Armas at 3:02 pm on Monday, September 16, 2013, at the Modesto A. Maidique Campus, College of Business Complex Special Events Center.

The following attendance was recorded:

Present

Jose J. Armas, *Chair*
Michael M. Adler, *Vice Chair*
Sukrit Agrawal
Cesar L. Alvarez
Robert T. Barlick, Jr.
Claudia Puig

Excused

Jorge L. Arrizurieta

Board of Trustees Chair Albert Maury, Trustee C. Delano Gray, and University President Mark B. Rosenberg were also in attendance.

Health Affairs Task Force Chair Jose J. Armas welcomed all Trustees, faculty and staff to the meeting. He stated that the recently formed Task Force will be responsible for oversight of all policies relating to the Academic Health Center and will assist the Board of Trustees in its oversight responsibilities relating to aspects of the Herbert Wertheim College of Medicine, the College of Nursing and Health Sciences, Robert Stempel College of Public Health and Social Work, School of Integrated Science and Humanities in the College of Arts and Sciences, and the Department of Biomedical Engineering within the College of Engineering and Computing.

2. Welcome and Introductions: Charge to the Task Force

President Mark B. Rosenberg noted the importance of the Academic Health Center in centralizing the efforts of health-related disciplines at the University, stating that unifying such resources will continue to enhance the clinical education of students in the health disciplines, become a major employer in the health services, and allow the University to reach more members of the community with quality care.

2.1 Brief Overview of Major Health Units

College of Medicine Dean and Senior Vice President for Health Affairs John A. Rock noted that the College is committed to the improvement of the quality of, and access to, healthcare in south Florida, the promotion of health awareness in the communities served, and the education of medical students working in interdisciplinary teams of health care professionals. He provided an overview of the College's activity, reporting on current operating and grant expenditures, research activity, and recruitment efforts for full and part-time faculty.

College of Nursing and Health Sciences Dean Ora L. Strickland provided an overview of the College, stating that the College, which is comprised of six disciplines – Nursing, Athletic Training, Communication Sciences and Disorders, Health Services Administration, Occupational Therapy, and Physical Therapy – continues to experience positive growth in student enrollment and through its alumni base. She noted that the College continues to focus on the needs of the underserved populations within the community through its involvement with agencies such as The Children's Trust, the Liberty City Health Clinic, and Miami-Dade County Public Schools.

Robert Stempel College of Public Health and Social Work Acting Dean Mark Williams provided an overview of the College, noting that the College's mission is to meet community needs through the advancement and integration of health and social welfare. He stated that the College is comprised of six Departments and one School, including the Departments of Biostatistics, Environmental and Occupational Health, Epidemiology, Health Policy and Management, Health Promotion and Disease Prevention, Dietetics and Nutrition, and the School of Social Work.

3. Academic Health Center (AHC) Reports *(No Action Required)*

3.1 Academic and Administrative

Provost and Executive Vice President Douglas Wartzok spoke on the various academic and administrative functions of the University's AHC and identified whether these functions are centralized or specialized within the major administrative areas. He presented the organizational chart for the AHC, which further elaborated on the AHC's functions as well as the roles of the Deans involved in the work related to the AHC. He stated that plans for the AHC had been informed by two external consultants: Huron Consulting Group and Tripp Umbach. He indicated that the former provided input primarily on the administrative organization presented and that the latter focused on integration of instruction across the AHC. He stated that in response to those recommendations, all components of the AHC are working collaboratively on an interdisciplinary Ethics course and added that this will be the first of further educational integration.

Task Force Chair Armas asked for a report on what the University envisions the AHC will look like in the future, and which institutions with similar infrastructure in the academic health sciences would the University look towards as a guide or benchmark.

3.2 Clinical

Senior Vice President of Medical Affairs and Founding Dean of the Herbert Wertheim College of Medicine (HWC/M) John A. Rock stated that as it relates to the clinical work within the University's health-related disciplines, three major projects are currently underway: FIU Health,

AHC, and the Ambulatory Care Center. He introduced FIU HealthCare Network (FIU-HCN) Chief Executive Officer Fernando J. Valverde, who provided an overview of the mission, vision and values of the FIU-HCN and also identified its goals and objectives for FY 2013-14, relating to patient service, quality of care, human resources, finance, and future growth. Dr. Valverde noted that FIU-HCN is responsible for the management of the clinical practices where FIU's clinical faculty provide medical services to patients in the south Florida community through initiatives such as FIU Health. He presented on the infrastructure and services offered at the Faculty Group Practice in Parking Garage 5 at the Modesto A. Maidique Campus, the Faculty Group Practice at the Broward Health Medical Center, and also spoke on the University's continued collaboration with the Miami-Dade County Health Department.

Dr. Valverde provided an update on the construction of, and services to be offered by, the Ambulatory Care Center, a state-of-the-art care facility made possible by a partnership between Miami-Dade County and HWCOC that will be located to the north of Parking Garage 5 on the Modesto A. Maidique Campus. He noted that the facility, which will be open to the general community will include a pediatric ambulatory surgery center; separate women's and men's health clinics; a center for pain management, rehabilitation and sports medicine; and an area for diagnostic imaging.

Task Force Chair Armas congratulated the administration on behalf of the Health Affairs Task Force and the FIU Board of Trustees, for their dedication and commitment to the Academic Health Center. He asked for further information on how HWCOC was collaborating with the College of Nursing and the Department of Health on the projects mentioned above.

FIU-HCN Chief Medical Officer Yolangel Hernandez Suarez provided an overview of the NeighborhoodHELP™ Clinical Collaborative, an initiative that integrates the nationally recognized Green Family Foundation NeighborhoodHELP, the Academic Health Center, FIU Health, the Office of Graduate Medical Education in HWCOC, and the Miami-Dade Department of Health. She further stated that the outreach program, which uses the patient's household as the center of health, allows medical students to gain hands-on experience while serving areas of need within the community. She noted that most recently, the program has added a Mobile Health Clinic (van) and Mammovan to provide patients with quality care outside their doorstep.

Dr. Hernandez Suarez stated that the collaborative is meeting the challenge of being able to deliver world-class service at minimal cost, due to the continued collaboration between the University's clinical faculty, the Miami-Dade Department of Health, and the Graduate Medical Education program. She further noted that managed care organizations through the community have expressed interest in taking part in the initiative, as the collaborative is aligned with Medicaid reform.

Dr. Hernandez Suarez also spoke about the impact of FIU Health on the community. She noted that the clinical faculty who participate in the program continue to build on relationships with clinical sites including Jackson Memorial Hospital, Faculty Group Practice Plans, Miami Rescue Mission, and the Miami-Dade County Health Department. She also stated that the Graduate Medical Education program remains a priority for the state, the College of Medicine, the state's

Medicaid program, and managed care support. She noted that the Internal Medicine Primary Care residency program has received \$2M non-recurring and \$3.2M recurring state appropriations.

3.3 Research

Sr. VP and Dean Rock introduced Vice President for Research Andres G. Gil, who presented on research in the health sciences related to the AHC for FY 2012-13. He stated that funding for research in this area contributed significantly to total research funding for the University as a whole. He further stated that research conducted within the School of Integrated Sciences and Humanities, which includes the Center for Children and Families, comprised the majority of research efforts, followed in order of total research funding by the College of Nursing and Health Sciences, the Robert Stempel School of Public Health and Social Work, and HWCOM.

VP Gil also reported on usage of research facilities on the Modesto A. Maidique Campus, noting that AHC buildings include wet and dry research labs, core facilities, a biostatistics service center, animal care facility, biomedical engineering labs and core facilities. VP Gil spoke on the strategic research areas as identified by the Academic Health Center deans in their respective colleges and schools, noting that research efforts often requires collaboration between various health disciplines throughout the various facilities within the Academic Health Center buildings. He indicated that the result of the AHC deans' collaborative efforts led to the decision to focus research activities in two overarching institutes that will be created in the next year: Institute on Aging and Institute on Health Disparities.

3.4 Master Plan Update

Task Force Chair Armas asked that the Master Plan Update be deferred until the next meeting of the Task Force. There were no objections.

3.5 Discussion of Upcoming AHC Initiatives

Dean Rock noted that the AHC looked forward to the opportunity to integrate its research and services at the University and the community at large. Dean Rock thanked Board of Trustees Chair Maury for recommending the formation of the Task Force and noted that the AHC will look to the Task Force for guidance and input as opportunities for new programs and initiatives continue to develop. He stated that he was pleased to note that, pending Board of Trustees approval, HWCOM will be offering a Physician Assistant Program beginning in 2015.

Task Force Chair Armas thanked Vice Presidents and Academic Health Deans for their continued dedication to the University, academic health sciences and quality patient care. He requested further details on the financials and sources of funding for all departments involved in the AHC. He asked Dr. Hernandez-Suarez to provide additional information on the Graduate Medical Education program. He requested that Dean Strickland provide an overview of the nursing practitioner programs in the College of Nursing. He asked acting Dean Williams to explore innovative ways that the Robert Stempel College of Public Health and Social Work will continue to collaborate with College of Nursing and Health Sciences, as well as HWCOM. He asked for a report on possible integration of Student Health Services with FIU Health.

4. New Business

No new business was raised.

5. Concluding Remarks and Adjournment

With no other business, Task Force Chair Jose Armas adjourned the meeting of the Florida International University Board of Trustees Health Affairs Task Force on Monday, September 16, 2013 at 4:04 p.m.

<i>Trustee Requests</i>	<i>Follow-up</i>	<i>Completion Date</i>
<i>1. Task Force Chair Armas requested that the University identify which institutions with similar infrastructure in the academic health sciences would the University look towards as a guide or benchmark.</i>	<i>Douglas Wartzok</i>	<i>By next meeting</i>
<i>2. Trustee Armas requested further information on how the College of Medicine was collaborating with the Colleges and Schools in the Academic Health Sciences and the Miami-Dade Department of Health on initiatives such as FIU Health and the Ambulatory Care Center.</i>	<i>John Rock</i>	<i>By next meeting</i>
<i>3. Trustee Armas requested further details on the financials and sources of funding for all departments involved in the Academic Health Center.</i>	<i>Douglas Wartzok</i>	<i>By next meeting</i>
<i>4. Trustee Armas requested a detailed overview of the Graduate Medical Education program</i>	<i>Yolangel Hernandez Suarez</i>	<i>By next meeting</i>
<i>5. Trustee Armas requested a detailed overview of the Nurse Practitioner Programs.</i>	<i>Ora B. Strickland</i>	<i>By next meeting</i>
<i>6. Trustee Armas requested a detailed overview of how the Robert Stempel College of Public Health and Social Work plans to collaborate with the other health-related disciplines</i>	<i>Mark Williams</i>	<i>By next meeting</i>
<i>7. Trustee Armas requested a report on the possible integration of the Student Health Services with FIU Health</i>	<i>Douglas Wartzok</i>	<i>By next meeting</i>

*MG
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