



**FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES
FULL BOARD MEETING
MARCH 27, 2014
MINUTES**

1. Call to Order and Chair's Remarks

Chair Albert Maury convened the meeting of the Florida International University Board of Trustees at 1:04 p.m., on Thursday, March 27, 2014, at the Engineering Center, room 2300, Miami, Florida.

The following attendance was recorded:

Present:

Albert Maury, *Chair*
Michael M. Adler, *Vice Chair*
Cesar L. Alvarez
Sukrit Agrawal
Jose J. Armas
Jorge L. Arrizurieta
Robert T. Barlick, Jr.
Gerald C. Grant, Jr.
C. Delano Gray
Claudia Puig
Liane M. Sippin

Excused:

Marcelo Claure
Mayi de la Vega

Chair Maury asked for a moment of silence in observance of the passing of Antonio Guedes, father of Trustee Mayi de la Vega.

Chair Maury welcomed all Trustees, University faculty and staff. He recognized College of Engineering and Computing Dean Amir Mirmiran, noting that with close to \$20M of external funding, research is an integral part of the College's mission and its success. He added that the College is the largest producer of Hispanic engineers, and one of the top producers of African-American engineers and females with doctoral degrees in engineering. He stated that the College's innovative research serves as a solutions center for the community with far-reaching impacts and benefits to the State and Country.

Dean Mirmiran welcomed Trustees to the Engineering Center, noting that that the College is celebrating its 30th anniversary this year. He stated that the University's online graduate engineering program is among the nation's best according to the latest rankings by *U.S. News & World Report*. He added that the Engineering Center houses 25 state-of-the-art research facilities, including

research centers, institutes and laboratories. He indicated that as the College continues to propel the research engine forward, it is applying a high-touch approach to its high-tech education enabling and inspiring graduates to improve the quality of life, while meeting the technical needs of industry and government, and also stimulating the economic development in South Florida and the nation.

Chair Maury thanked the members of the FIU Board of Trustees who traveled to Tallahassee for FIU Day with the delegation of students, administrators, and faculty to advocate for the University's legislative priorities. He announced that the Board of Trustees would transition to a paperless agenda delivery system by the Fall Board meetings. On behalf of the FIU Board of Trustees, Chair Maury extended his gratitude to Student Trustee and Student Government President for the Modesto A. Maidique Campus, Liane M. Sippin for her leadership and dedication to the Board, to the University and to the students. Trustee Sippin stated that it was a great honor for her to have the privilege to serve the students of the University as well as an honor to serve as a member of the Board.

2. Foundation Report

Foundation Board of Directors Chair Justo L. Pozo provided the Foundation Report, noting that as of March 18, 2014 the Foundation's investment portfolio totaled \$231.2 million with year-to-date gains through the period of approximately 12.7%. He announced that the Foundation welcomed new members, Dr. Stacey Oddman and Mr. Wasim Shomar. He presented an update on the Next Horizon fundraising campaign, noting that to date, \$209 million has been raised, representing approximately 28% progress towards the goal. He presented the roster of capital campaign committee members, delineated data on current gift commitments and defined campaign timeline key tasks.

3. Public Appearances

There were no public appearances.

4. President's Report

University President Mark B. Rosenberg announced that, funded by a \$1 million seed investment from The Lennar Foundation, The Education Effect that began at Miami Northwestern Senior High School in 2011 was launched at Booker T. Washington and will focus on promoting 100 percent graduation, improving college and career readiness and increasing the engagement of parents and the community. He reported that the Florida Legislature funded Targeted Educational Attainment (TEAm) grants to produce more graduates for careers in the state's highest-need areas, adding that the Board of Governors awarded \$8.5 million in TEAm grants to a newly formed consortium among FIU, UCF and USF for two projects.

President Rosenberg reported that FIU Health broke ground on a 36,000-square-foot ambulatory care center (ACC) on FIU's Modesto A. Maidique Campus, noting that in partnership with Miami Children's Hospital, the FIU Health ACC will house the first dedicated pediatric ambulatory surgical center in South Florida. He stated that Broward College and FIU hosted a special event to commemorate the construction of FIU @ I-75, an 89,000-square-foot joint-use facility. He provided preliminary data from the Food Network South Beach Wine and Food Festival, noting that the 2014 Festival raised more than \$2 million and reported record ticket sales.

President Rosenberg reported on research news, noting that FIU has been awarded a \$1.45 million grant from the National Math and Science Initiative to replicate its successful UTeach program in Miami to help produce qualified math and science teachers. He indicated that FIU researchers are using technology and principles derived from the traditional Japanese art of origami to create remarkably compact and incredibly efficient antennas and electronics. He stated that researchers and students in FIU's Discovery Lab have developed the initial prototype of a TeleBot that combines telepresence and robotics to allow disabled police and military personnel to serve as patrol officers.

President Rosenberg reported on student news and achievements, noting that the FIU Model United Nations team earned first place at the West Point Security Conference and that the College of Law's Moot Court team won the 11th Annual Board of Advocates Intramural Appellate Advocacy Competition. President Rosenberg introduced a brief video clip that featured United States of America President Barack Obama's visit to Coral Reef Senior High School in which President Obama discussed the importance of education. President Rosenberg reported on faculty news and achievements, stating that the American Psychiatric Association and its Council on Medical Education and Lifelong Learning selected Professor Eugenio Rothe, M.D., as a recipient of the Nancy C.A. Roeske, MD, Certificate of Recognition for Excellence in Medical Student Education. He added that distinguished Ryder Professor S.S. Iyengar was named a Fellow of the National Academy of Inventors.

President Rosenberg stated that the University honored Trustee Gerald Grant as the FIU Alumnus of the Year at 13th annual Torch Awards Gala. He reported that Panthers women's basketball senior point guard Jerica Coley finished her career as the Panthers' all-time leading scorer and fifth on the NCAA's Division I women's career scoring list with 3,107 career points. He noted that members of the FIU football team traveled to Dade Christian School to serve as volunteers in the 12th Man Football Camp where disabled participants learned the football positions by rotating through learning stations where instruction was geared to each participant's need or disability.

5. Action Items – Consent Agenda

Chair Maury noted that the Academic Policy and Student Affairs Committee met earlier in the day and reviewed an additional agenda item, adding that the Committee recommends that the Board of Trustees endorse Mr. Alberto M. Carvalho as a recipient of a doctoral degree *honoris causa* from Florida International University.

Chair Maury added that the Finance and Audit Committee and the Academic Policy and Student Affairs Committee each recommended approval by the Board of the respective action items contained in the Consent Agenda.

Chair Maury asked for comments on any of the items included in the Consent Agenda. Hearing none, a motion was made and passed to accept the Consent Agenda, and members of the Board concurred with the following actions:

- **BT1. Minutes, August 19, 2013** – Approve the Minutes of the Florida International University Board of Trustees, Full Board meeting held on Monday, August 19, 2013 via conference call.
- **BT2. Minutes, October 14, 2013** - Approve the Minutes of the Florida International University Board of Trustees, Full Board meeting held on Monday, October 14, 2013 via conference call.
- **BT3. Minutes, January 9, 2014** - Approve the Minutes of the Florida International University Board of Trustees, Full Board meeting held on Thursday, January 9, 2014 at the FIU Modesto A. Maidique Campus, Graham Center Ballrooms.
- **FA1. Authorization to Modify Bank Controls for Certain Foreign Research Program Accounts** - Amend the Bank Controls for the following Foreign Research Program Accounts:
 - Integrated Natural Resource Management in Watersheds of Georgia Program
 - West Africa Water Supply, Sanitation and Hygiene Program
- **AP1. Tenure as a Condition of Employment Nominations** - Approve two (2) candidates for Tenure as a Condition of Employment.
- **AP2. Master in Physician Assistant Studies New Program Proposal** - Approve the Master in Physician Assistant Studies degree (CIP 51.09.12) new program proposal.
- **AP3. Amendment to Regulations: Student Code of Conduct, FIU-2501; and Disruptive Student Conduct, FIU-2520** - Amend the Student Code of Conduct Regulation, FIU-2501 and the Disruptive Student Conduct Regulation, FIU-2520.
- **AP4. Amendment to Demonstrations Regulation, FIU-110** - Amend the Demonstrations Regulation, FIU-110.
- **AP5. Proposed Camping Regulation, FIU-111** - Approve the Camping Regulation, FIU-111.
- **AP6. Approval of Relocation of FIU Broward (Pines Center) Educational Site** - Approve, and request that the Florida Board of Governors (BOG) approve, the relocation of the Pines Center Educational Site located in Pembroke Pines to the new Broward College Educational Facility located in Miramar; and delegate to the University President the authority to submit all documents and take all actions necessary or desirable to obtain BOG's approval of the relocation.
- **AP7. Honorary Degree Nomination** - Endorse Mr. Alberto M. Carvalho as a recipient of a doctoral degree *honoris causa* from Florida International University.

6. Action Item

FA2. FIU Campus Master Plan Update 2010-2020

President Rosenberg presented the 2010-2020 Campus Master Plan for Board Review, noting that FIU's Master Plan draws upon previous physical planning efforts and provides the University with an integrated framework of guiding principles and facility projects that examine space needs in the future to meet academic objectives. He added that the Master Plan offers a campus-wide frame of reference that measures and assesses the University's impact on facilities, services and natural resources. He presented information on current conditions on each campus and future planning activities.

A motion was made and passed that the FIU Board of Trustees approve the Florida International University 2010-2020 Campus Master Plan Update.

7. Discussion Item

BT4. Amendment to the Florida International University Board of Trustees Operating Procedures

Chair Maury indicated that the Board retained the services of Dr. Kenneth A. Shaw, who moderated the Board's Retreat in April, to conduct a thorough review of the Board's current Operating Procedures. Chairman Maury added that he expected that the proposed changes would be available for Board review at the next regularly scheduled meeting.

8. Status Reports, Board Committees

Athletics Committee Report

Trustee Jorge L. Arrizurieta, Chair of the Athletics Committee, presented highlights from the Committee's meeting in February. He reported that Committee was introduced to the newly appointed Director of University Athletic Compliance and NCAA Rules Compliance Hank Harrawood. He noted that Executive Director of Sports and Entertainment Pete Garcia provided an Athletics update and also introduced Aramis Garcia who discussed his experiences and accomplishments as an FIU junior and catcher for the Panthers baseball team. He stated that the Committee engaged in a substantive discussion on athletics compliance and student academic success.

Personnel Committee Report

Trustee Michael M. Adler, Chair of the Personnel Committee, presented highlights from the Committee's meeting in February. He noted that the University President's Incentive Goals for the 2013-14 academic year were presented for Committee review and approval. Trustee Adler stated that the State University System (SUS) of Florida Board of Governors (BOG) has instituted a Performance Funding Model consisting of eight metrics common to all SUS institutions and two specific to each university. He added that the BOG's Performance Funding Model metrics evaluate the SUS institutions on a range of issues such as six-year graduation rates and cost per undergraduate degree. He indicated that the Committee reviewed six additional FIU metrics, noting that they related to doctoral degree production, total research expenditures, growth of the university's endowment, start-up companies, student internship participation, and first generation student graduates. Trustees concurred that traditional metrics may not appropriately capture FIU's unique mission and strengths. Board members added a seventeenth metric that relates to community

engagement initiatives, revenue generating activities not already included in existing metrics, and other major one-time priorities not easily quantified, such as the Miami-Dade County Youth Fair & Expo land negotiations.

Finance and Audit Committee Report

Trustee Sukrit Agrawal, Chair of the Finance and Audit Committee, presented highlights from the Committee's meeting earlier in the day. He noted that Allen Vann, Director of Internal Audit, provided updates on recently completed audits and work in progress. He reported that the University and direct support organizations' operating revenues were above estimates by \$26M (or four percent) and that operating expenses were below estimates by \$19M (or four percent). He reported that Sr. VP and CFO Jessell provided a review of the State of Florida's Auditor General Financial Statements Audit for Fiscal Year ended June 30, 2013, noting that the audit did not identify any deficiencies in internal control over financial reporting that were considered material weaknesses. He also stated that Dr. Jessell provided highlights of the University's financial statements. Trustee Agrawal reported that University Chief of Police Alexander D. Casas presented an overview on the Clery Act. He further noted that as is stipulated in the Finance and Audit Committee Charter, the Committee met separately with the Office of Internal Audit and reported that Mr. Vann provided the Committee with an update on the progress in completing the annual audit plan.

Health Affairs Task Force Report

Trustee Jose J. Armas, Chair of the Health Affairs Task Force, presented highlights from the Task Force's meeting earlier in the day. He reported that Nicole Wertheim College of Nursing and Health Sciences Dean Ora L. Strickland provided an overview of the Nurse Practitioner programs. He stated that Robert Stempel College of Public Health and Social Work Dean Michele Ciccazzo provided an overview of the collaborative and overarching research efforts that extend to other University health-related disciplines and also discussed collaborative internships. He further noted that Provost Wartzok discussed how the Affordable Care Act will impact student health services at the University. He reported that Provost and Executive Vice President Douglas Wartzok presented an overview of the College Health Program Report that was provided by Hodgkins Beckley Consulting LLC/Stephen L. Beckley and Associates Inc.

Academic Policy and Student Affairs Committee Report

Trustee Cesar L. Alvarez, Chair of the Academic Policy and Student Affairs Committee, presented highlights from the Committee's meeting earlier in the day. He reported that Senior Instructor in the Honors College, John Bailly and Honors College student Fay Goldstein presented an overview on the Aesthetics and Values Honors College Seminar. Trustee Alvarez noted that Ms. Goldstein discussed her experience with the seminar and described the annual project. He added that the Honors College consists of outstanding students and faculty who thrive in a non-traditional learning environment and benefit from a small community of scholars.

9. New Business

Provost Wartzok announced that he will be stepping down from office and beginning his sabbatical effective July 1, 2014. He discussed his future plans, which include a sabbatical at Macquarie University in Sydney and writing papers in his area of research, marine mammals and marine policy.

On behalf of the Board, Chair Maury recognized Provost Wartzok's unwavering dedication and service to the University and expressed the Board's gratitude for the countless contributions and accomplishments during his tenure.

President Rosenberg noted that each year is marked by new achievements and accomplishments. He added that, in appreciation of Provost Wartzok, he dedicated the University's 2013 year in review video that captured some of the most notable moments and memories from 2013 to Provost Wartzok.

10. Concluding Remarks and Adjournment

With no other business, Chair Albert Maury adjourned the meeting of the Florida International University Board of Trustees on Thursday, March 27, 2014 at 2:38 p.m.

Albert Maury
Chairman
FIU Board of Trustees

Mark B. Rosenberg
Corporate Secretary
FIU Board of Trustees

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4.15.14