



FLORIDA INTERNATIONAL UNIVERSITY BOARD OF TRUSTEES EXTERNAL RELATIONS COMMITTEE

Tuesday, September 10, 2013

8:30 am

Florida International University
Biscayne Bay Campus
Kovens Conference Center

Committee Membership:

Claudia Puig, *Chair*; Jorge L. Arrizurieta, *Vice Chair*; Sukrit Agrawal; Jose J. Armas; Robert T. Barlick, Jr.; Marcelo Claure; Gerald C. Grant, Jr.

Liaisons:

T. Gene Prescott, *Foundation Board of Directors*; Monica Rabassa, *President's Council*; Gonzalo A. Acevedo, *Alumni Association Board of Directors*

AGENDA

- | | |
|---------------------------------------|----------------------|
| 1. Call to Order and Chair's Remarks | Claudia Puig |
| 2. Approval of Minutes | Claudia Puig |
| 3. President's Remarks | Mark B. Rosenberg |
| 4. Discussion Items | |
| 4.1 Strategic Budget Discussion | Mark B. Rosenberg |
| 4.2 FIU's Footprint Expansion | Sandra Gonzalez-Levy |
| 4.3 Local Community Engagement | Mark B. Rosenberg |
| 5. New Business <i>(If Any)</i> | Claudia Puig |
| 6. Concluding Remarks and Adjournment | Claudia Puig |

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**THE FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES**

External Relations Committee

September 10, 2013

Subject: Approval of Minutes of the Meeting held March 6, 2013

Proposed Committee Action:

Approval of Minutes of the External Relations Committee meeting held on Wednesday, March 6, 2013 at the Modesto A. Maidique Campus, College of Business Complex, Special Events Center, Room 233.

Background Information:

Committee members will review and approve the Minutes of the External Relations Meeting held on Wednesday, March 6, 2013 at the Modesto A. Maidique Campus, College of Business Complex, Special Events Center, Room 233

Supporting Documentation:	External Relations Committee meeting minutes: March 6, 2013
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Facilitator/Presenter:	Committee Chair Claudia Puig
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**FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES
EXTERNAL RELATIONS COMMITTEE
MINUTES
MARCH 6, 2013**

1. Call to Order and Chair's Remarks

The Florida International University Board of Trustees' External Relations Committee meeting was called to order by Committee Chair Claudia Puig at 8:41 am on Wednesday, March 6, 2013 at the Modesto A. Maidique Campus, College of Business Complex, Special Events Center, room 233.

The following attendance was recorded:

Present

Claudia Puig, *Chair*

Jorge L. Arrizurieta, *Vice Chair*

Sukrit Agrawal

Robert T. Barlick, Jr. (*participated telephonically*)

Gerald C. Grant, Jr.

Monica Rabassa, *President's Council*

Gonzalo A. Acevedo, *Alumni Association Board of Directors*

Excused

Jose J. Armas

Marcelo Claure

Trustee Cesar L. Alvarez and University President Mark B. Rosenberg were also in attendance.

Committee Chair Puig welcomed all Trustees, faculty and staff to the meeting. She also welcomed President's Council Member Monica Rabassa and President of the FIU Alumni Association Board of Directors Gonzalo A. Acevedo to the meeting.

2. Approval of Minutes

Committee Chair Puig asked if there were any additions or corrections to the minutes of the September 5, 2012 External Relations Committee meeting. Hearing none, a motion was made and passed to approve the Minutes of the External Relations Committee Meeting held on Wednesday, September 5, 2012.

3. President's Remarks

University President Mark B. Rosenberg noted that at its last meeting, the Committee engaged in a substantive discussion on six vital questions to help shape the university's agenda for the community it serves. He referred Committee members to the agenda packet for important updates on upcoming

priority events, the 2013 legislative priorities and the One Community One Goal – Academic Leaders Council.

President Rosenberg stated that the Beacon Council's One Community One Goal (OCOG) created a Targeted Industry Strategic Plan identifying six key target industry clusters and skills that will help maximize South Florida's economic growth. He added that the OCOG Strategic Plan provides critical recommendations which led to the formation of the Academic Leaders Council (ALC). He noted that the ALC emphasizes Miami-Dade County's commitment to education and is comprised of the Miami-Dade County Public Schools' Superintendent and the Presidents of the County's colleges and universities. He further noted that the ALC has met to identify collaborative approaches to the implementation items identified in the targeted industry clusters developed through the OCOG Process. He reported that the ALC's consensus to develop an "educational ecosystem" framework from pre-k to 20 in Miami-Dade County seeks to promote a seamless transition throughout the various educational levels that extends to graduation and employment. He added that critical components in this ecosystem include local, state and federal policy considerations; the development of a robust internship program; and an aggressive marketing of the unique cradle to career educational ecosystem that results from the intensified collaboration of the institutions represented by the ALC.

Trustees discussed the importance of providing internship opportunities to students. Provost and Executive Vice President Douglas Wartzok noted that the University's Student Government Association has been actively involved in the effort to meet student demand for internships and has also provided funding support. Trustee Gerald C. Grant, Jr. noted that Junior Achievement of South Florida fulfills a critical role in providing a series of programs that prepare middle and high school students for key economic and workforce issues that they will face. President Rosenberg stated that the University will explore the applicability of Junior Achievement.

4. Strategic Discussion on External Relations

Senior Vice President for Finance and Administration and Chief Financial Officer Kenneth A. Jessell noted that the Board of Trustees would review the request to provide a long-term ground sublease to the School Board of Miami-Dade County that would allow the School Board to establish, construct, operate, and maintain a magnet school (MAST Academy) at the University's Biscayne Bay Campus (BBC). He noted that the creation of a MAST Academy at BBC would provide MAST Academy students with the opportunity to participate in high-school dual enrollment programs offered at FIU and to continue their higher education in a seamless manner if they choose to attend FIU. He further noted that FIU would have the opportunity to attract students who are interested in the specialized academic areas offered at BBC, which include Earth and Environmental Science, Sustainability, Math, Science, and Marine Science. He also presented the material terms of the proposed Long-Term Ground Sublease.

Trustees noted that as the University continues on its current growth trajectory, a second entrance for the Biscayne Bay Campus is critical for providing emergency access, alternate evacuation routes and traffic relief for an expanded campus and inquired as to the steps taken to accommodate the expected increase in traffic. Sr. VP and CFO Jessell stated that significant discussions have transpired and added that initially a smaller number of students will be admitted and eventually as

enrollment grows, Miami-Dade County is prepared to provide bus transportation to students in order to minimize traffic congestion.

Sr. VP and CFO Jessell presented a preliminary outline of the proposed use of the Coconut Grove Playhouse property by FIU for educational, cultural and civic engagement purposes. He noted that in 2006, the Coconut Grove Playhouse was closed and subsequently the title reverted back to the State of Florida. He further noted that under the proposal currently under consideration, FIU would obtain a long-term lease on the property from the State and enter into a management agreement with Miami-Dade County who will enter into an operating agreement with GableStage. He stated that GableStage is one of the region's preeminent non-profit theater companies and the designated operator of the regional theater facility at the Biltmore Hotel. He commented that GableStage can establish programs to enhance the work of FIU's College of Architecture + The Arts (CARTA) and specifically, its Theater Department, for teaching and learning, research, and performance activities. He added that Miami-Dade County and GableStage will be responsible for all funding requirements, noting that FIU will have no financial or operating risk and will have use of the property for academic purposes.

Sr. VP and CFO Jessell presented an update regarding the invitation to negotiate that was issued September 2012 to partner with a company that will construct and operate a production, rehearsal and performance facility at BBC; will enrich students' academic and job opportunities through hands-on learning, internships, and work-study programs; build a partnership between FIU and private industry to strengthen academic programs; and generate new revenue opportunities for FIU. He noted that a response was received from Royal Caribbean Cruises, LTD (RCL), adding that negotiations are underway with a final proposal from RCL expected in April 2013.

Trustees commended the University's community outreach efforts and noted that given the limited resources, the public-private partnerships are very strategic and critical to the University's advancement.

Senior Vice President of External Relations Sandra B. Gonzalez-Levy reported that the FIU Magazine recently won three awards from CASE, the Council for Advancement and Support of Education. The first award was for cover design for the Education Effect, the second award was for illustration design for the foldout map on the University's Global Water for Sustainability (GLOWS) projects around the world, and the third award recognized the quality of the overall publication. She also provided an update on various upcoming events.

Vice President for Governmental Relations Stephen A. Sauls provided an overview of the 2013 State Legislative Session and the University's emerging federal priorities for the current session of Congress. He reminded the Committee of the upcoming FIU Day in Tallahassee, which he noted would take place on March 20, 2013. He reported that after a thorough review and search process, Van Scoyoc Associates has been selected as the University's representation in Washington, D.C.

Interim Vice President for Engagement Irma Becerra-Fernandez invited the Trustees to attend the Life Sciences South Florida's inaugural STEM (Science, Technology, Engineering and Mathematics)

Research Symposium on March 16, 2013, noting that the Symposium will highlight the work of STEM students.

5. New Business

No new business was raised.

6. Concluding Remarks and Adjournment

With no other business, Committee Chair Claudia Puig adjourned the meeting of the Florida International University Board of Trustees External Relations Committee on Wednesday, March 6, 2013 at 9:57 am.

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3.12.13

THE FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES
External Relations Committee

September 10, 2013

Subject: External Relations Discussion Items

Proposed Committee Action:

None. Discussion only.

Background Information:

President Mark B. Rosenberg, Sr. Vice President of External Relations Sandra B. Gonzalez-Levy, Vice President of Governmental Relations Stephen A. Sauls, and Vice President for Engagement Irma Becerra-Fernandez will lead the discussion.

Supporting Documentation: External Relations Update

Facilitator/Presenter: Mark B. Rosenberg
Sandra B. Gonzalez-Levy
Stephen A. Sauls
Irma Becerra-Fernandez

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Board of Trustees External Relations Committee

September 10, 2013

The Education Effect

We have just completed year two of The Education Effect, our university-community school **partnership with Miami-Dade County Public Schools**, in particular Miami Northwestern Senior High School in Liberty City and the feeder pattern schools. This exciting work has strengthened FIU's commitment to collaborate with MDCPS' Education Transformation Office (ETO), which oversees the persistently low performing schools.

The Education Effect reflects FIU's dedication to serve as a **solutions center for our community**. The partnership is positioning Miami Northwestern as a district model for school transformation. The following results demonstrate the community-wide impact of the partnership in its first two years:

- Successfully increased the number of students from Miami Northwestern High School (MNW) attending FIU. Before the program began, fewer than 10 MNW students per year were enrolled at FIU, mostly for athletics. Today, we have 61 MNW freshmen and sophomores attending FIU, mostly for academics and including one Honors College student with a 50 percent academic scholarship.
- 16 MNW students participated in the first year of the Golden Scholars FIU Bridge program; 14 participated in the second year.
- To date we have engaged over 700 elementary, middle and high school students in visits to FIU.
- To date 105 students have participated in the Financial Literacy Program at FIU's State Farm Lab in the College of Business.
- Aquaponics and Organic Garden at MNW – A micro-unit was installed at the school that engaged Dual Enrollment students as well as other Physical Science and Biology students. Students raised tilapia and catfish and grew herbs and vegetables. The unit and six raised garden beds are also maintained by students in the After School Agroecology Research Program – additionally funded by a \$19,000 grant from The Miami Foundation to support Science Education. An Aquaponics Lab consisting of two larger units is being constructed in the back yard of the school this summer. The “ribbon cutting” for the Aquaponics Lab will be held on October 17.
- Submitted “Plant it Forward” – a \$150,000 grant to JPMorgan Chase Marketing division to further support the Aquaponics Lab and Garden. This particular initiative is in collaboration with the FIU Chaplin School of Hospitality and Tourism Management.
- College of English and the Writing Studies department engaged 20 Miami Northwestern students and 10 FIU students in the Writing for Social Action Service Learning course. For 2013-2014 the FIU Writing Center intends to teach its Writing Fellows course to MNW students. Upon completion of the course, MNW “writing fellows” will then mentor fellow MNW students, as well as middle and elementary school students in writing.

- Received \$29,000 planning grant from the Health Foundation of South Florida to support health, social and emotional well-being of Liberty City students and families. This grant is in collaboration with the FIU College of Nursing and Health Sciences and The FIU Robert Stempel College of Public Health and Social Work.
- Leveraged the partnership to serve 30 Liberty City elementary school students with the FIU College of Law, College of Education and the Center for Leadership and Service for the Math and Civics Summer Institute for the third year. Currently serving 36 rising tenth graders at Miami Northwestern through the Algebra Project. Although these efforts are not funded through the seed funding from the JPMorgan Chase Foundation, we are vetting the partnership to build capacity and serve students on multiple fronts. In 2013-2014, supported by MDCPS, 50 incoming ninth graders will participate in The Algebra Project. On Thursday, August 2, 2013 more than 20 FIU faculty and staff joined national civil rights leader and Algebra Project founder Bob Moses and MNW faculty and students for The Algebra Project end of the summer presentation.
- Supporting efforts of the FIU Herbert Wertheim College of Medicine to establish a state-funded health clinic in Liberty City.

Other Outcomes and Learning Gains:

- MNW retains solid B school grade
- 80 percent graduation rate (up from 64 percent 2 years ago)
- Increased number of students with B average or higher from 15 percent to 30 percent
- 87 percent proficient in biology – highest of any ETO school
- 10 percent increase in proficiency in math
- \$5.7 million in scholarships awarded to MNW class of 2013
- 10 percent increase in students participating in post-secondary education or military this year.
- 83 percent of the 230 MNW graduates this year will attend college or the military this fall.

Life Sciences South Florida (LSSF)

Comprised of leaders of 16 educational, economic development and research institutions, LSSF aims to establish an industry cluster in South Florida focused on life sciences, biotechnology, pharmaceuticals, diagnostics and information technology. In addition to FIU, members include Florida Atlantic University, Florida Gulf Coast University, Nova Southeastern University, University of Miami, Miami Dade College, Broward College, Palm Beach State College, Indian River State College, the Beacon Council, the Business Development Board of Palm Beach County, Greater Fort Lauderdale Alliance, Florida Atlantic Research Park, University of Miami Life Sciences and Technology Park, Max Planck Florida Institute, and Scripps Florida. The following is an update on various LSSF initiatives:

Shared Technology and Communication Portal: With the collaboration of the Division of Research and the Office of the CIO, FIU has taken the lead in establishing a Shared

Communication Portal through which member institutions can rent research equipment and laboratory services. This is an effective way to maximize underutilized resources and promote collaboration. A prototype is under review and expected to launch in September. Participating institutions include FIU, FAU, Nova, UM and Max Planck.

BioFlorida Conference Sponsorship: LSSF will be a Silver Sponsor and Breakfast Sponsor for the Annual BioFlorida Conference, the premier bioscience industry event in Florida, to be held September 15-17 in Tampa. LSSF will have a booth at the event. Dr. Rosenberg approved the first unified LSSF brochure, to feature both LSSF initiatives and the South Florida region as a life sciences industry cluster.

Seven50 Partnership and Third Annual Seven50 Summit: LSSF has officially joined the Southeast Florida Regional Partnership (SFRP) and its Seven50 initiative in an effort to strengthen our contribution towards long-term planning for the South Florida region. Seven50 is a plan that encompasses seven counties over 50 years and focuses on efforts to improve education, workforce development, community assets and regional leadership partnerships for the future sustainability of South Florida. On June 21, 2013, LSSF was the featured topic of a panel discussion at the Third Annual Seven50 Summit, focusing on how LSSF initiatives will play a role in growing the life sciences sector in the region.

STEM K-20 Student and Workforce Development: Plans are underway for the Second Annual LSSF STEM Undergraduate Research Symposium, to be held in March 2014. More than 70 students from eight colleges and universities participated in the first LSSF STEM Research Symposium at Miami Dade College in March. Students had the opportunity not only to showcase their original research in STEM fields and compete for prizes but they were also able to network with life sciences industry leaders about internships and career opportunities.

Life Sciences Webinars: Regional webinars are conducted monthly to educate faculty, graduate and doctoral students, entrepreneurs, venture capital and other companies about scientific breakthroughs and potential commercial applications and spin-off companies. They take place every third Tuesday of the month at 12:30pm. They are accessible for free through Adobe Connect Link. Topics have included healthcare technology and the new field of digital medicine; how to secure venture capital for biotechnology businesses; the latest techniques in advanced biopharmaceutical research; and recent innovations in biomedical testing. All of the webinars may be viewed on the LSSF website at <http://lifesciencessf.org/resources/index.shtml>.

FIU Recognition

RANKED 5TH INTERNATIONALLY:

A team of students from FIU and Tsinghua University finished fifth among 20 teams from around the world competing in the inaugural **Solar Decathlon China**. This FIU partnership with Tsinghua is the result of a memorandum of understanding between the governments of the United States and the People's Republic of China, which states that the two nations "have a common goal in fostering sustainable economic and social development while encouraging the use of renewable energy sources and recognize that solar energy development and use is an important part of their collaboration."

For the last several months, a group of about 20 students and faculty from [College of Engineering and Computing](#) and [School of Architecture](#) have been communicating with a team of more than 50 students at Tsinghua University via Skype, phone and email and sharing documents on Dropbox to work on the design of a house approximately 800 square feet in size.

The competition is comprised of ten contests, five measured and five juried. The FIU-Tsinghua team earned top honors in four of the five measured contests, including a first place win in Comfort Zone, full points for Energy Balance and Hot Water, and a second place finish in the suite of competitions that makes up the Home Entertainment contest. Among the five juried contests, the team earned third place in Solar Applications, fourth place in both Architecture and Market Appeal, and fifth place in Engineering.

GOLD, SILVER AND BRONZE AWARDS NATIONALLY:

External Relations took home three prestigious **2013 Council for Advancement and Support of Education (CASE) national awards** for superior accomplishments that have lasting impact, demonstrate the highest level of professionalism, and deliver exceptional results.

“The Power of You” annual report produced for Advancement by External Relations designer Oscar Negret won Gold in the Annual Reports and Fund Reports (Print) category; the mini-documentary “10 Years of FIU Football” filmed and edited by FIU Magazine Senior Multimedia Producer Doug Garland won silver in the News and Research Videos category; and the FIU News' story “FIU Writers Conference” by Managing Editor Alexandra Pecharich received the bronze in the Writing for the Web category.

FIU's President's Council

The President's Council continues to serve the institution as **brand ambassadors** in the community. The Council, which serves as an extension to FIU's Division of External Relations, currently has **98 members** who consistently promote FIU in the community.

This past year, under the leadership of Chair Victor C. Balestra, the President's Council once again surpassed their 2012-13 objectives through focus on **faculty** by awarding the World's Ahead President's Council Faculty Award at FIU's annual convocation ceremony; **students** by raising \$314,000 (with match) for the First Generation Scholarship Fund; and the **community** by hosting over a dozen community events on FIU's campuses.

In 2013-14, the President's Council welcomes **Mary I. Hoelle as Chair**. Mary Hoelle is a partner in the Miami office of Fowler Rodriguez and heads its litigation group. Ms. Hoelle's practice focuses on complex commercial litigation, civil litigation and products liability. She represents large corporate clients in multimillion-dollar disputes. Her experience includes representing both domestic and foreign litigants before U.S. and foreign courts. Ms. Hoelle received her Bachelor's and Master's degrees from FIU and her Juris Doctorate from the Catholic University of America in Washington, D.C. Mary has been a member of the President's Council since 2010. Ms. Hoelle is a member of The Florida Bar and previously served as Vice Chair of its Committee on Professionalism. She is admitted to the bar of the United States District Courts for the Southern, Middle and Northern Districts of Florida. Ms. Hoelle is a member of the International Law Section and Trial Lawyer's Section of The Florida Bar, the Dade County Bar Association and the Cuban American Bar Association.

As Chair, she is committed to highlighting the university's initiatives, accomplishments, programs and contributions while ensuring that the council continues sharing the great stories of FIU's impact in the community.

Additionally, the President's Council is committed to raising another \$100,000 at the **DreamMakers Luncheon** this fall, our capstone event. The luncheon will be held on **October 17th, 2013** at the **Coral Gables Country Club** to benefit the First Generation Scholarship Fund. The Council will also begin a series of dinners to facilitate engagement, communication and collaboration with the President and the University.

FIU Media Coverage *(Quarterly Update)*

STEM:

- **Diverse Issues in Higher Education** article "Florida International Program Cultivating STEM Candidates Early" focusing on dual-enrollment and STEM published on August 8, 2013.
- **Hispanic Outlook in Higher Education** cover story "FIU creating a new generation of STEM students" published in the May 2013 issue.

RESEARCH:

- **Inside Science News**, Mike Heithaus from SEAS in "Threats To Sharks Threaten Entire Ecosystems," published on August 7, 2013.
- **Latin American Advisor**, Frank Mora LACC in "How big a problem is arms smuggling in the region?" published on July 31, 2013.
- **National Geographic**, Dr. Eugenio Rothe in "Five surprising facts about daydreaming," published on July 16, 2013.
- **FloridaTrend**, FIU biomedical engineering professor Anuradha Godavarty was featured in the June 2013 issue on her portable optical imaging device.
- **Miami Herald** Tropical Life section cover story, Tudor Parfitt from CAS "FIU's Indiana Jones," published on May 11, 2013.
- **Miami Herald**. "FIU researchers develop new pathway to brain for medicine," published on May 5, 2013.

STUDENT SUCCESS:

- FIU journalism student Natalie Merola appeared on the **Today show** on August 12, 2013. Merola, a first generation college student, was interviewed on funding her college education and her great experience at FIU.
- Summer 2013 commencement media coverage:
 - **Sun-Sentinel** story "Summer graduations gain steam" published on August 6, 2013.
 - **Miami Herald profile** of nursing graduate "After tragedy, new FIU grad earns crowning achievement" published on August 6, 2013.
 - **Univision 23 profile** of journalism student Gloria Ordaz ran on August 5, 2013.
 - **AmericaTeve and CBS 4 profiles** of physics graduate Idaykis Rodriguez ran on August 5, 2013.
- Graduation of first medical class:
 - Covered by most major news outlet in South Florida.

- Spring 2013 commencement media coverage:
 - Sky Choi profile from FOX 7 aired around Florida and in more than a dozen major TV markets including Los Angeles, Chicago, Philadelphia, Dallas and Phoenix.

INTERNATIONAL:

- **Press release for Cuban independent journalist Yoani Sanchez event was distributed on April 1, 2013 in three languages**, Spanish-language and Portuguese-language outlets.
 - Organic media coverage reached an **audience of 5 million**; Tweets alone reached **1.5 million users**.
 - Yoani Sanchez gave an **exclusive interview to FIU on video** that was posted on the FIU YouTube page.
- **Inside Higher Education** article “Florida International University attempts to infuse global learning across the curriculum” published on February 20, 2013.

FUNDING:

- **Miami Herald op-ed** “Don’t cut Pell grants” ran on March 6, 2013.

INSIDE HIGHER EDUCATION:

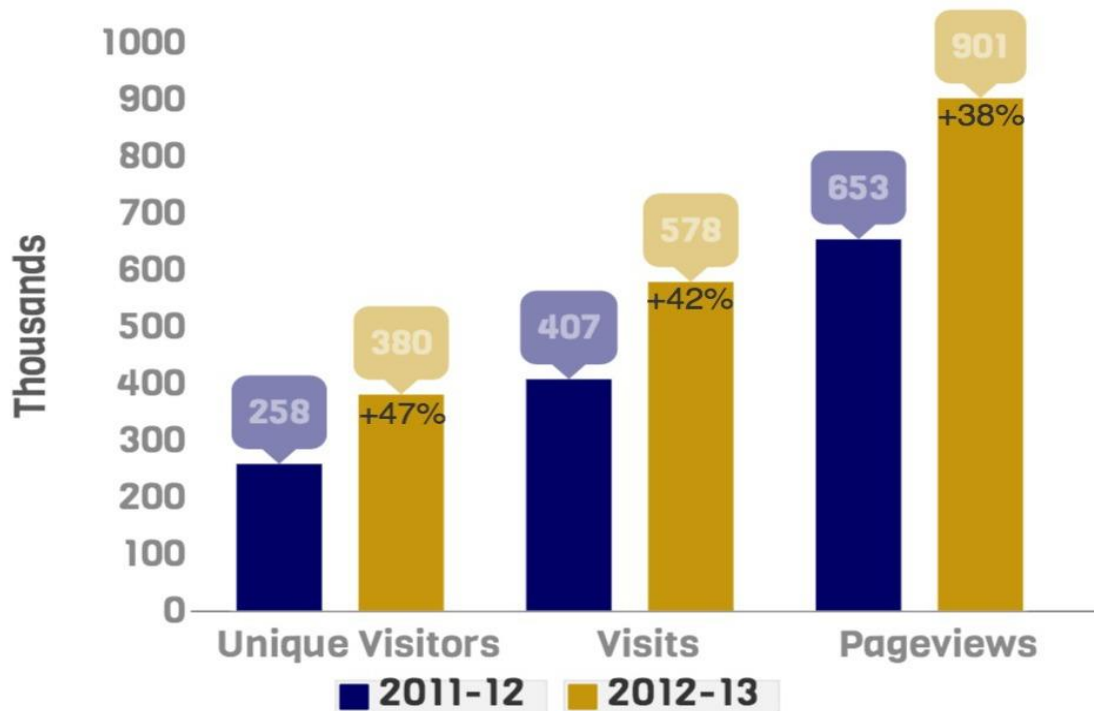
- FIU Personnel Announcements:
 - Director for the Latin American and Caribbean Center (LACC) - July 1, 2013.
 - Vice president of engagement - May 6, 2013.
 - Vice president of student affairs - May 16, 2013.

FIU Videos

- [FIU: A History](#)
- [Commencement 2013](#)
- [Building a Smarter Bridge](#)
- [Hurricane Preparedness with FIU’s Mascot](#)
- [Solar Decathlon China 2013 construction](#)
- [Alternative Breaks: Reforesting a Natural Wonder in Nicaragua](#)

FIU News Site

FIU News online experienced significant audience growth in FY 2012-2013 when compared to the previous fiscal year.



Average visit duration increased 6.9%, from 1:08 minutes to 1:13 minutes.

Average U.S. web page view duration in 2013 was 1:14 minutes. [Nielsen, Jan. 2013/March 2013]

Through June 30, 2013

1.9 million visits



3.4 million pageviews



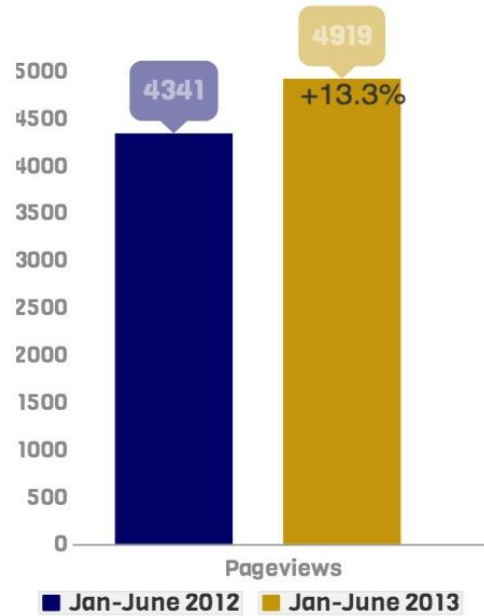
1.1 million unique visitors



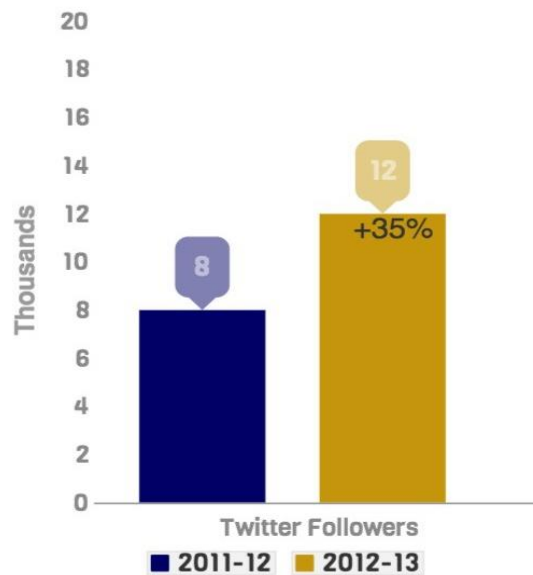
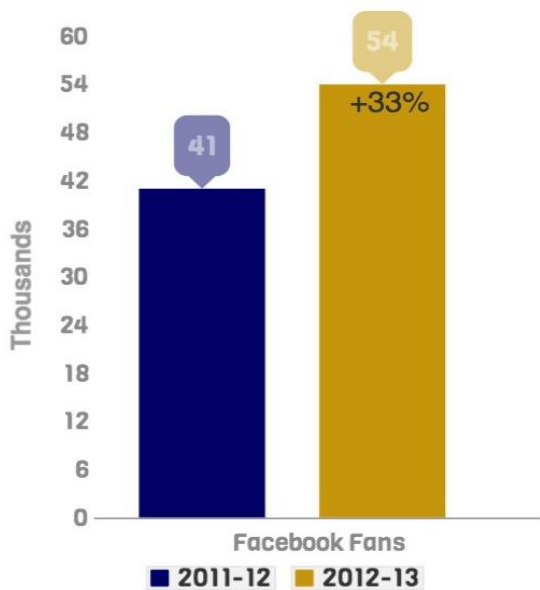
FIU Research Site

The FIU Research news site was launched in late December 2011, midway through FY 2011-12.

For the most comparable analysis, only Jan.-June data was considered.



FIU Social Media Profiles



FIU Priority Events – Fall 2013

SEPTEMBER

- September 18: Aquarius Reef Base Ribbon Cutting, 9:30am, Key Largo
- September 19: Chaplin School of Hospitality and Tourism Management Restaurant Management Lab Ribbon Cutting, 11:00am, BBC
- September 20: Engineering Center West Entrance Ribbon Cutting and Faculty/Staff BBQ, 12:15pm, EC
- September 26: Faculty Convocation and Awards Ceremony, 3:00pm, MMC – WPAC Concert Hall

OCTOBER

- October 6-12: Homecoming Week
- October 11: Dr. Paul D. Gallagher – A Celebration of Life, 2:00pm, MMC – GC Ballrooms
- October 12: FIU Homecoming Parade and Game, 3:30pm and 7:30pm, MMC – FIU Stadium
- October 17: President's Council DreamMakers Luncheon, 12:00pm, Coral Gables Country Club
- October 21: FIU Veteran and Military Affairs Ribbon Cutting, 2:00pm, MMC – Airport Tower
- October 29: FIU Geopolitical Summit presents America at the Crossroads: Power and Strategy in U.S. Foreign Relations with guest speakers Moisés Naím and Vali Nasr, 9:30am, MMC – GC Ballrooms
 - **Moisés Naím** is a senior associate in the International Economics Program at the Carnegie Endowment for International Peace. He is also the chief international columnist for El País and La Repubblica, Spain's and Italy's largest dailies, and one of the columnists in the Financial Times's "A-List."
 - **Vali Nasr** is Dean and Professor of International Relations at Johns Hopkins University's Paul H. Nitze School of Advanced International Studies and author of the groundbreaking book *The Dispensable Nation* (2013), which takes a hard look at strategic risk of a shrinking American role on the global stage.

NOVEMBER

- November 7: Reimagine Possible at TEDxFIU, 5:30pm, MMC – WPAC
- November 20-21: Florida Board of Governors visit to FIU, MMC – GC Ballrooms

DECEMBER

- December 3: 5TH Anniversary of the Community Leaders Summit, 8:30am, Coral Gables Country Club
- December 15-17: Fall Commencement Ceremonies, MMC – US Century Bank Arena

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