



**FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES
FULL BOARD MEETING
JUNE 12, 2013
MINUTES**

1. Call to Order and Chair's Remarks

Chair Albert Maury convened the meeting of the Florida International University Board of Trustees at 9:09 a.m., on Wednesday, June 12, 2013, at the Modesto A. Maidique Campus, Graham Center Ballrooms, Miami, Florida.

The following attendance was recorded:

Present:

Albert Maury, *Chair*
Michael M. Adler, *Vice Chair*
Sukrit Agrawal
Cesar L. Alvarez
Jose J. Armas
Jorge L. Arrizurieta
Robert T. Barlick, Jr.
Marcelo Claire
Mayi de la Vega
Gerald C. Grant, Jr.
C. Delano Gray
Claudia Puig

Excused:

Liane M. Sippin

Justo L. Pozo, FIU Foundation, Inc. Board of Directors Chairman

Chair Albert Maury welcomed all Trustees, University faculty and staff. He recognized Fu Zhou Wu, noting that she was the newly appointed Student Government President for the Biscayne Bay Campus and Pines Center. Chair Maury also welcomed Liane M. Sippin as the newly appointed Student Government President and added that she was unable to attend the meeting as she was currently participating in an FIU study-abroad program overseas.

On behalf of the Board, Chair Maury congratulated Trustee Jorge L. Arrizurieta on his re-appointment to the FIU Board of Trustees, stating that the re-appointment by the Board of Governors was a testament to Trustee Arrizurieta's exemplary commitment to higher education. Chair Maury also announced that the FIU College of Business presented Trustee Cesar L. Alvarez with the South Florida CEO of the Year Award at the Entrepreneurship Hall of Fame Awards Ceremony held in May.

2. Election of Officers

Chair Maury noted that the Board's Operating Procedures provide for the Board to elect a Board Chair and Vice-Chair at the last regularly scheduled meeting of the fiscal year for a two year term to begin September 1, 2013. Chair Maury opened the floor for nominations of Board Chair to be effective September 1, 2013. Trustee Claudia Puig nominated Chair Maury for a second term as Chair of the Board, stating that during his tenure as Chair, he has demonstrated an unrelenting support of the University through his exceptional leadership and steady guidance to the Board. Chair Maury requested that Vice Chair Michael M. Adler preside over the election of Chair. The Board unanimously re-elected Chairman Albert Maury. Chair Maury thanked the Trustees for their support and opened the floor for nominations of Board Vice Chair to be effective September 1, 2013. Trustee Gerald C. Grant, Jr. nominated Trustee Michael M. Adler for a second terms as Vice Chair of the Board, adding that during his tenure as Vice Chair he has served with great distinction, providing invaluable service and leadership to the Board. Vice Chair Adler was unanimously re-elected. He thanked the Board for the opportunity to continue his service to the University as Vice Chair of the Board of Trustees.

3. Foundation Report

Foundation Board of Directors Chair Justo L. Pozo provided the Foundation Report, reporting that the Foundation welcomed seven new members during their June 2013 meeting. He stated that the Foundation's investment portfolio maintained fiscal year-to-date gains, through June 4, 2013, of approximately 13.1%, or \$23 million. He further stated that the University was on target to meet its \$42 million fundraising goal for the 2012-13 academic year, and also noted that for the first time, the Foundation reached its \$200 million endowment goal.

4. Public Appearances

There were no public appearances.

5. President's Report

University President Mark B. Rosenberg reported on recent University news and events, noting that while there are two years remaining in the current World's Ahead Strategic Plan 2010-2015, he would like to initiate a robust discussion on the development of the 2015-2020 strategic plan to be conducted over the next fifteen months. He added that FIU's College of Arts and Sciences Dean Kenneth Furton would be heading a commission called FIU – integrating Research, Engagement, Assessment and Learning, or FIU iREAL. He stated that the commission will consist of ten members, including students, faculty, professional staff, alumni, and community leaders. He commented that the commission has been asked to present a white paper by early Fall 2013 that identifies the external and internal issues that must be addressed if the University is to prosper in the midst of the rapid changes that are impacting FIU's operating environment. He then presented ten questions that the commission should address in the paper.

President Rosenberg reported on faculty news and achievements, stating that in a study published in the April 16 issue of *Nature Communications*, researchers from FIU's Herbert Wertheim College of

Medicine described a revolutionary technique they have developed that can deliver and fully release the anti-HIV drug AZTTP into the brain. He noted that Dr. Madhavan Nair, Professor and Chair of the Department of Immunology, and Dr. Sakhrat Khizroev, Professor of Electrical and Computer Engineering and Professor of Immunology, used magneto-electric nanoparticles to cross the blood-brain barrier and send a significantly increased level of AZTTP—up to 97 percent more—to HIV-infected cells.

President Rosenberg added that Professor JoAnne M. Youngblut was recently honored by the Southern Nursing Research Society as the recipient of the 2013 SNRS Distinguished Researcher Award, which recognizes the contribution of an individual whose established program of research has enhanced the science and practice of nursing in the Southern region of the United States.

President Rosenberg reported on student achievement, stating that a unique pair of eyeglasses developed by an FIU student team could revolutionize the lives of the visually impaired by allowing the user to access printed material. He noted that the project began with a challenge issued by FIU College of Business faculty member Seema Pissaris who urged students in several of her classes to think about developing a social entrepreneurship project. He added that FIU students Maria Pia Celestino, Viurniel Sanchez, Jesus Amundarain and Esam Mashni worked with Professor Pissaris on the Eyetalk concept. President Rosenberg introduced Professor Pissaris, who noted that the Eyetalk concept is still in its development stage and is designed to be portable, affordable, and operate without requiring an Internet connection, adding that future versions of Eyetalk will target a global market and enable users to hear information aloud in one of many languages. Individual board members expressed support for the project. President Rosenberg noted that a demonstration is anticipated for the next regularly scheduled Board meeting.

President Rosenberg noted that the University reached a number of milestones at the 2013 spring commencement ceremonies. He reported that the Herbert Wertheim College of Medicine honored its inaugural class of 33 medical students who graduated on April 29th, that sixteen-year-old Sky Choi made history as the University's youngest known graduate, and that FIU conferred its 200,000th degree to Kailey MacNamera, a double major in Physics and Biology. President Rosenberg reported on student achievement, noting that FIU recently hosted a lecture by Apple Computers, Inc. co-founder Steve Wozniak and stated that the lecture would not have been possible without the dedicated efforts of School of Journalism and Mass Communications student Natalie Merola, who was critical in securing Mr. Wozniak's visit to FIU. He added that students from FIU in Miami and Tsinghua University in Beijing are teaming up to develop an energy efficient, cost-effective and attractive solar-powered house for the Solar Decathlon China competition to be held in August in Datong, China. He also reported that six students in the University's College of Business ranked among the top 100 and one student finished at 13th place at the *Institutional Investor* magazine's first-ever All-America Student Analyst Competition.

President Rosenberg reported that the FIU Women's Golf team received the title of 2013 Sun Belt Conference Champions, Head Coach Joe Vogel was named the league's Coach of the Year, and freshman Meghan MacLaren was named Sun Belt Conference Freshman of the Year as well as 2013 Sun Belt Conference Individual Champion.

President Rosenberg stated that on N.W. 15th Avenue of Liberty City stands a 40-foot wall that until recently was covered with a faded mural of African-American heroes. He added that today a

new mural covers the wall and reported that the “Tree of Life” mural is a vibrant metaphor for the promise of a community and the resilience of its residents. He commented that the mural was created by the people of Liberty Square in collaboration with FIU and community organizations, noting that the piece is a work in progress, much like the children who created it.

6. Action Items – Consent Agenda

Chair Maury added that the Finance and Audit Committee, the Academic Policy and Student Affairs Committee, and the Personnel Committee each recommended approval by the Board of the respective action items contained in the Consent Agenda.

Chair Maury asked for comments on any of the items included in the Consent Agenda. Hearing none, a motion was made and passed to accept the Consent Agenda, and members of the Board concurred with the following actions:

- **BT1. Minutes, March 6, 2013** – Approve the Minutes of the Florida International University Board of Trustees, Full Board meeting held on Wednesday, March 6, 2013 at the FIU Modesto A. Maidique Campus, Rafael Diaz-Balart Hall, Large Courtroom, RDB 1000.
- **BT2. Minutes, April 18, 2013** – Approve the Minutes of the Florida International University Board of Trustees Full Board meeting held on Thursday, April 18, 2013 via conference call.
- **FA2. Proposed 2013-14 Fixed Capital Outlay Budget** – Approve Florida International University’s 2013-14 Fixed Capital Outlay Budget and authorize the University President to amend the budget as necessary, consistent with Florida Board of Governors and FIU Board of Trustees directives and guidelines.
- **FA3. Request for Approval of Florida International University’s 2014-15 Fixed Capital Outlay Legislative Budget Request, consisting of the five-year Capital Improvement Plan** – Approve Florida International University’s 2014-15 Fixed Capital Outlay Legislative Budget Request, consisting of the five-year Capital Improvement Plan, and authorize the University President to amend the Legislative Budget Request as necessary, consistent with Florida Board of Governors and FIU Board of Trustees directives and guidelines.
- **FA4. Proposed Regulation, FIU-1113 Waiver of Tuition and Fees** – Approve the proposed regulation, Waiver of Tuition and Fees, and delegate authority to the University President to approve any subsequent amendments that are based on comments to the Regulation received from the Florida Board of Governors and as a result of the regulation-making process.
- **FA6. Amendment to Signature Authority – Authorization to Sign Checks for Certain Foreign Research Program Accounts** – Amend the Signature Authority - Authorization to Sign Checks for Certain Foreign Research Program Accounts to reflect the following changes:

For the West African Water, Sanitation Hygiene Program:

Remove: Mr. Adama Ouedraogo, West African Program Office Manager

Approve: Mr. Issiaka Sawadogo, West African Program Office Manager

For the Rwanda Integrated Water Security Program:

Remove: Dr. David Mutekanga, Director
Ms. Macklean Rwivanga, Office Manager

Approve: Ms. Liliane Cyakwela, Office Manager

- **FA7. Approval for Florida International University to sell the Woman’s Club property to PCCO, INC., a Florida corporation, on the terms outlined in the April 19, 2013 “As-Is Real Estate Purchase and Sale Contract” executed by PCCO, Inc. and submitted as PCCO, Inc.’s best and final offer in response to FIU’s invitation to negotiate No. 23-003 (“ITN”) – Adopt the following Resolution:**

The Florida International University Board of Trustees (the BOT) is the owner of real property located at 2401 Pine Tree Drive, Miami Beach, Florida 33140 commonly referred to as the Woman’s Club (Woman’s Club), together with all improvements thereon, more fully described on Exhibit A attached hereto and incorporated herein by reference.

The BOT has determined that: (a) the Woman’s Club Property is unnecessary for educational purposes; and (b) it would be in its best interest to sell the Woman’s Club Property to PCCO, Inc., based upon the best and final offer (BAFO) submitted by PCCO, Inc. to the BOT in response to the FIU ITN.

The BOT approves the sale of the Woman’s Club Property to PCCO, Inc. on the terms contained in the “AS-IS” Real Estate Purchase and Sale Contract executed by PCCO, Inc. on April 19, 2013 (Purchase Agreement) and submitted to FIU as PCCO Inc.’s BAFO in response to the FIU ITN. A copy of the Purchase Agreement is attached as Exhibit B and incorporated herein by reference.

Further, if the Purchase Agreement transaction with PCCO Inc. is not closed on or before the Closing Date established in the Contract, or any extension thereof approved by the parties in writing, the BOT authorizes the University President or his designee, in their sole discretion, to proceed with sale of the Woman’s Club to the party with the next highest BAFO.

The President or his designee is authorized to undertake all steps necessary or desirable to process and finalize the sale of the Woman’s Club Property on the terms above and to complete any and all documents necessary or desirable to effectuate and finalize the transaction.

- **FA8. Amendment of University Traffic and Parking Regulation** – Approve the Amendment of the University Traffic and Parking Regulation FIU-1105 and delegate authority to the University President to approve any subsequent amendments that are based on comments to the Regulation received from the Florida Board of Governors and as a result of the regulation-making process.
- **FA9. Request for Approval to enter into a Long-Term Lease from the State of Florida Board of Trustees of the Internal Improvement Trust Fund, as Co-Lessee with Miami-Dade County (or alternatively to be the tenant and sublease to, Miami-Dade County), the Coconut Grove Playhouse and Related Property** – Approve that the University President or his designee negotiate and enter into a long-term lease from the State of Florida Board of Trustees of the Internal Improvement Trust Fund, as Co-Lessee with Miami-Dade County (or alternatively to be the tenant and sublease to, Miami-Dade County), the Coconut Grove Playhouse and Related Property.
- **AP1. Tenure as a Condition of Employment Nominations** – Approve three (3) candidates for Tenure as a Condition of Employment (TACOE).
- **AP2. Tenure Nominations** – Approve the Tenure Nominations as specified in the Board materials.
- **AP3. Approval of New Educational Site: The Wolfsonian-FIU Special Purpose Center in Downtown Miami** – Approve the establishment of The Wolfsonian-FIU facility in downtown Miami, Florida as a “special purpose center” of Florida International University.
- **AP4. New Program Proposal: B.A. in Interdisciplinary Studies** – Approve the Bachelor of Arts in Interdisciplinary Studies (CIP 30.9999) degree program.
- **AP5. Master of Science in Nursing (MSN) Program Proposals** – Approve the following MSN programs:
 - MSN Advanced Adult Gerontology Nurse Practitioner
 - MSN Advanced Child Nurse Practitioner
 - MSN Advanced Family Nurse Practitioner
 - MSN Advanced Psychiatric Nurse Practitioner
 - MSN Nurse Anesthetist
- **P1. University Equity Report** – Approve the University Equity Report.

7. Action Items

FA1. Proposed 2013-14 University and Direct Support Organizations (DSO) Operating Budget

Senior Vice President for Finance and Administration and Chief Financial Officer Kenneth A. Jessell provided a comprehensive review of all the components of the proposed 2013-14 University

and DSO Operating Budget of approximately \$2 billion and subsequent action items for Board consideration and approval.

He noted that last year, the State University System operating budget was reduced by \$300 million and added that this resulted in a \$24.3 million cut to the FIU budget. He reported that the cut was not recurring and was fully restored by the Legislature. He stated that the operating budget projected a decrease of \$18.6M in Florida Bright Futures Scholarships and Pell Grant awards due to higher Federal and State mandated eligibility requirements.

President Rosenberg commented that reductions to need-based financial aid will have the greatest impact on students with the highest financial need. He further noted that the University would continue to advocate for maintaining access for academically qualified students in the community.

Trustee Jose J. Armas requested quantitative metrics on the financial impact per year of Pell Grant and Bright Futures scholarship recipients that attend the University. Trustee Robert T. Barlick, Jr. requested a simulation on how the changes to Pell Grant and Bright Futures eligibility would affect future student enrollment, as well as how students would be most likely to absorb the changes to funding. President Rosenberg noted the administration was in the process of projecting the impact on future students and stated that he would provide a report at the next scheduled Board of Trustees meeting.

Trustee Jorge L. Arrizurieta inquired as to the Florida Board of Governors (BOG) Task Force on Facilities Funding as it relates to the possibility of public private partnership alternatives not currently utilized. Sr. VP and CFO Jessell reported that while the BOG accepted the Task Force's recommendations, no further actions were taken in terms of resulting legislation. Chair Maury noted that a more detailed discussion on the matter would be scheduled for the next Executive Committee meeting of the Board.

Trustee Sukrit Agrawal, Chair of the Finance and Audit Committee, recommended that all of the action items included within the 2013-14 Operating Budget be voted on in one motion. There were no objections.

A motion was made and passed by the FIU Board of Trustees approving the proposed 2013-14 Operating Budget and subsequent fees:

A. Proposed 2013-14 University and DSO Operating Budgets

The FIU Board of Trustees approved the FIU 2013-14 University and Direct Support Organizations Operating Budgets and authorized the University President to amend the budget consistent with Legislative, Board of Governors' and FIU Board of Trustees' directives and guidelines. The University President shall keep the Board of Trustees informed of any changes in excess of two percent (2%) made to the total approved 2013-14 Operating Budget during the operating year.

B. University Tuition Fee

The FIU Board of Trustees approved the amended Regulation FIU-1101 Tuition Fees Schedule, and delegated authority to the University President to approve any subsequent amendments that are based on comments to the regulation received from the Board of Governors as a result of the regulation-making process. The University Regulation FIU-

1101 Tuition Fees Schedule provides the tuition and associated fees charged to students attending FIU. The regulation was amended to increase tuition, the Financial Aid fee, and the Technology fee for Undergraduate, Graduate and Law students, add the Nursing and Health Sciences graduate degree programs to the graduate degree programs (i.e., Medicine and Law) for which tuition and fees will be authorized separately from other graduate degree programs, and to authorize the President or appropriate designee to establish continuing education programs and set the cost therefore, as well as increase the Capital Improvement Trust Fund fee, and Health fee for all students.

C. Student Health Fee

The FIU Board of Trustees approved the proposed Florida International University Health Fee Increase from the current \$83.19 per student headcount to \$93.69 per student headcount effective the Fall term of 2013 for academic year 2013-14.

D. Capital Improvement Trust Fund Fee

The FIU Board of Trustees approved the proposed Florida International University Capital Improvement Trust Fund Fee increase from the current \$6.76 per student credit hour to \$8.76 per student credit hour effective the Fall term of 2013 for academic year 2013-14.

E. Tuition for Market Rate Programs, 2014-15 Academic Year

The FIU Board of Trustees approved the market tuition rate for the online Master of Science in Human Resource Management offered through continuing education, beginning academic year 2014-15. The request will be forwarded to the Florida Board of Governors for approval.

AP6. 2013-14 University Work Plan to the Florida Board of Governors

President Rosenberg presented the 2013-14 University Work Plan for Board consideration and approval. He provided an overview on FIU's strengths and opportunities, and key initiatives and investments. He also presented information on enrollment planning, and intentions of implementing new academic programs in 2013-14 and in 2014-15. He delineated data that addresses FIU-specific goals and system-wide metrics as emphasized by key performance indicators: academic quality, operational efficiency, and return on investment.

He reported that the University's Graduation Success Initiative (GSI) remains at the core of student-centered initiatives and is aimed at improving timely degree completion and retention, noting that investments in new major maps, expanded advising, and internships are yielding earlier graduation rates and better job placement. He stated that the University remains committed to the state's high priority STEM disciplines (science, technology, engineering and mathematics).

8. Procurement

Chairman Maury requested that the Procurement presentation be deferred to the next full Board meeting. There were no objections.

9. Status Reports, Board Committees

Athletics Committee Report

Trustee Jorge L. Arrizurieta, Chair of the Athletics Committee, presented highlights from the Committee's meeting on Wednesday, June 5, 2013. He reported that Executive Director of Sports and Entertainment Pete Garcia provided an athletics overview, noting that the Women's Basketball, Women's Golf, Swimming & Diving, and Sand Volleyball programs enjoyed successful seasons. He stated that beginning July 1, 2013, the University would officially begin its membership with Conference USA. He further reported that the Committee was introduced to Men's Football Head Coach Ron Turner, and Men's Basketball Head Coach Anthony Evans, who each provided remarks on their aspirations for their respective upcoming seasons. He noted that Student-Athlete Academic Center (SAAC) Director Philip A. Moses provided an update on the progress of SAAC initiatives, including improvements on academic performance, changes to eligibility certification, and initiatives currently in place to increase academic accountability for student-athletes.

Finance and Audit Committee Report

Trustee Sukrit Agrawal, Chair of the Finance and Audit Committee, presented highlights from the Committee's meeting on Wednesday, June 5, 2013. He reported that Sr. VP and CFO Jessell presented the proposed 2013-14 Operating Budget and provided an update on the Budget Variance for the third quarter of FY 2012-13, noting that the University and direct support organizations' operating revenues were below estimates by \$7.2M (or one percent) and that operating expenses were below estimates by \$41.8M (or six percent). Trustee Agrawal stated that the Committee approved the Internal Audit Plan for fiscal year 2013-14. He stated that as is stipulated in the Finance and Audit Committee Charter, the Committee met with the Office of Internal Audit without the presence of senior management, further noting that the Committee confirmed with the Director of Internal Audit, Allen Vann, that he has all the resources and support to perform the duties of his office.

Academic Policy and Student Affairs Committee Report

Trustee Cesar L. Alvarez, Chair of the Academic Policy and Student Affairs Committee, presented highlights from the Committee's meeting on Wednesday, June 5, 2013. He reported that Provost and Executive Vice President Douglas Wartzok presented the 2013-14 University Work Plan, which he noted outlined institutional as well as system-wide priorities and goals. Trustee Alvarez commented that the Work Plan identifies a path to implement the mission and achieve the vision of FIU. He stated that efforts will be focused on achieving initiatives, which are organized following the State University System of Florida Board of Governors format: Academic Quality; Operational Efficiency; and Return on Investment. He further noted that the President's performance during the 2012-13 academic year will be evaluated based on his achievement of the mutually agreed upon goals as delineated in the Work Plan. Committee Chair Alvarez noted that the Work Plans for all Universities in the State University System will be made available for review on the Florida Board of Governor's website, and that FIU's Work Plan presentation was scheduled for June 19, 2013.

Personnel Committee Report

Trustee Michael M. Adler, Chair of the Personnel Committee, provided highlights from the Committee's meeting on Wednesday, June 5, 2013. He reported that Shirley McWhorter, Director

of Equal Opportunity Programs and Diversity, presented the 2012-13 University Equity Report for the Committee's review and provided status updates and assessments of gender/racial equities for enrollment, employment, and athletics. He noted that the Equity Report demonstrates the University's sustained efforts and continued commitment to increasing the recruitment and matriculation of minority students.

10. New Business

No new business was raised.

11. Concluding Remarks and Adjournment

President Rosenberg introduced a brief video that highlights sixteen-year-old Sky Choi's achievements which extend beyond his academic success as the University's youngest known graduate.

With no other business, Chair Albert Maury adjourned the meeting of the Florida International University Board of Trustees on Wednesday, June 12, 2013, at 11:31 a.m.

<i>Trustee Requests</i>	<i>Follow-up</i>	<i>Completion Date</i>
<i>1. Trustee Jose J. Armas requested quantitative metrics on the financial impact per year of Pell Grant and Bright Futures scholarship recipients that attend the University.</i>	<i>CFO and SVP of Administration Kenneth A. Jessell</i>	<i>September 2013</i>
<i>2. Trustee Robert T. Barlick, Jr. requested a simulation on how the changes to Pell Grant and Bright Futures eligibility would affect future student enrollment, as well as how students would be most likely to absorb the changes to funding.</i>	<i>President Mark B. Rosenberg</i>	<i>September 2013</i>

Albert Maury
Chairman
FIU Board of Trustees

Mark B. Rosenberg
Corporate Secretary
FIU Board of Trustees