



**FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES
FULL BOARD MEETING
NOVEMBER 29, 2012
MINUTES**

1. Call to Order and Chair's Remarks

Chair Albert Maury convened the meeting of the Florida International University Board of Trustees at 2:09 p.m., on Thursday, November 29, 2012, at the Modesto A. Maidique Campus, Graham Center Ballrooms, Miami, Florida.

The following attendance was recorded:

Present:

Albert Maury, *Chair*
Michael M. Adler, *Vice Chair*
Sukrit Agrawal
Cesar L. Alvarez
Jose J. Armas
Jorge L. Arrizurieta
Robert T. Barlick, Jr.
Marcelo Claire
Mayi de la Vega
Laura Fariñas
Gerald C. Grant, Jr.
C. Delano Gray
Justo L. Pozo, FIU Foundation, Inc. Board of Directors Chairman

Excused:

Claudia Puig

Chair Maury welcomed all Trustees, University faculty and staff. He introduced and welcomed Chair of the Miami-Dade County School Board Perla Tabares Hantman and Superintendent of Miami-Dade County Public Schools Alberto M. Carvalho. Chair Maury noted that the Broad Foundation awarded Miami-Dade County Public Schools (M-DCPS) the 2012 Broad Prize for Urban Education, an honor given to the most outstanding urban school district in the nation. He added that Black and Hispanic graduation rates increased faster in Miami-Dade than in other urban districts nationally and that Miami-Dade increased the percentage and scores of students participating in college-readiness exams more than other urban districts nationally.

On behalf of the Board, Chair Maury congratulated Chair Hantman on this achievement and noted that she was recently elected for the sixth time and third consecutive year as the Chair of the Miami-Dade County School Board, adding that this is a testament to her exemplary commitment to improving the quality of education. Chair Maury also congratulated Superintendent Carvalho,

noting that during his tenure with M-DCPS, he has led the school district through historic transformation despite the unique challenges that the Miami-Dade community faces such as poverty, language barriers and a high percentage of students with disabilities.

Chair Maury noted that as a large percentage of FIU's students have graduated from M-DCPS and many of M-DCPS' teachers and staff are FIU Alumni, FIU's partnership with M-DCPS could not be more critical. He stated that the partnership benefits the entire community and has yielded many ongoing collaborative projects that are contributing to student success.

A motion was made and passed that the FIU Board of Trustees commended Miami-Dade County Public Schools.

WHEREAS, the Broad Foundation awarded Miami-Dade County Public Schools (M-DCPS) the 2012 Broad Prize for Urban Education, an honor given to the most outstanding urban school district in the nation; and

WHEREAS, the \$1 million Broad Prize, established in 2002, is awarded each year to honor urban school districts that demonstrate success in overall performance and improvement in student achievement while also reducing achievement gaps for low-income and minority students; and

WHEREAS, 75 urban school districts were identified as eligible candidates for the 2012 Broad Prize, and four finalists were selected after a thorough and comprehensive review; and

WHEREAS, the 11 members of the distinguished selection jury for the 2012 Broad Prize recognized M-DCPS as an exemplary school district because of the great progress made in raising student achievement; and

WHEREAS, M-DCPS' success in raising student achievement is a model for urban school districts and is worthy of national recognition; and

WHEREAS, Florida International University (FIU) is proud of the strategic partnership with M-DCPS, which benefits the entire community through many collaborative ongoing projects that have and continue to contribute to student success; and

WHEREAS, a large percentage of FIU's students have graduated from M-DCPS and many of M-DCPS teachers and staff are FIU alumni;

NOW, THEREFORE, BE IT RESOLVED that the Florida International University Board of Trustees at its regular meeting this 29th day of November 2012, does hereby commend and congratulate Miami-Dade County Public Schools on receiving the 2012 Broad Prize for Urban Education; and

BE IT FURTHER RESOLVED that the Florida International University Board of Trustees shall prepare a copy of this Resolution for presentation to the Chair of the Miami-Dade County School Board Perla Tabares Hantman and the Superintendent of Miami-Dade

County Public Schools Alberto M. Carvalho as an expression of the Board's gratitude for the School District's continued commitment to excellence in education.

Chair Hantman and Superintendent Carvalho provided brief remarks, noting that the FIU and M-DCPS partnership fosters communication and collaboration and encompasses programs focused on minority education, teacher training, tutoring, academic leadership development and college readiness, which have and continue to facilitate student achievement.

Chair Maury wished everyone a happy holiday season.

Chair Maury requested to take the agenda out of order. There were no objections.

2. Foundation Report

Foundation Board of Directors Chair Justo L. Pozo provided the Foundation Report, noting that the Foundation's investment portfolio maintained fiscal year-to-date gains made through October 31, 2012 of approximately 3.3%, or \$5.1 million. He also provided a fundraising update where he indicated that \$8,303,000 has been raised toward the year's goal of \$42 million.

3. Public Appearances

There were no public appearances.

4. General Counsel Presentation

Chair Maury noted that he requested that the Board's Operating Procedures be forwarded to the Association of Governing Boards of Universities and Colleges (AGB) for a comprehensive review to ensure that they are consistent with best practices. He added that a Board retreat would provide the opportunity to examine and evaluate performance, both individually and collectively, noting that a retreat would be scheduled prior to the end of the academic year.

General Counsel Kristina Raattama provided an overview of national discussion topics in higher education regarding governance practices. She noted that the obligations of trusteeship have grown more complex and presented recommendations from the AGB which create the hallmark of an effective board within the unique context of a public institution. She led a discussion on the essential elements of board governance, such as engagement, communication and self-assessments.

During the discussion, Trustee Marcelo Claire noted that as part of his past board experience, consulting services were acquired in order to facilitate an assessment of current functions and to provide the framework to implement best practices. Chair Maury stated that, if appropriate and practical, the Board of Trustees would retain the services of an AGB board governance consultant to facilitate the Board's retreat.

5. Action Items – Consent Agenda

Chair Maury noted that the Academic Policy and Student Affairs Committee met earlier in the day and reviewed two additional agenda items, adding that the Committee recommends to the Board of Trustees the approval of the naming of the Department of Construction Management as the "OHL School of Construction Management" and the naming of the School of Real Estate as the "Tibor and Sheila Hollo School of Real Estate."

Chair Maury added that the Finance and Audit Committee and the Academic Policy and Student Affairs Committee each recommended approval by the Board of the respective action items contained in the Consent Agenda.

Chair Maury asked for comments on any of the items included in the Consent Agenda. Hearing none, a motion was made and passed to accept the Consent Agenda, and members of the Board concurred with the following actions:

- **BT1. Minutes, June 29, 2012** - Approval of Minutes of the Florida International University Board of Trustees, Full Board meeting held on Friday, June 29, 2012 via conference call.
- **BT2. Minutes, September 11, 2012** – Approval of Minutes of the Florida International University Board of Trustees, Full Board meeting held on Tuesday, September 11, 2012 at the FIU Modesto A. Maidique Campus, Graham Center Ballrooms.
- **FA1. Request for Approval of Florida International University’s Revised 2013-14 Capital Improvement Fee Trust Fund Legislative Budget Request** - Approve FIU’s revised 2013-14 Capital Improvement Fee Trust Fund Legislative Budget Request and authorize the University President to amend the Legislative Budget Request as necessary, consistent with State University System of Florida Board of Governors and FIU Board of Trustees directives and guidelines.
- **FA2. FIU Direct Support Organizations Financial Audits, FY 2011-12**
 - A. FIU Foundation, Inc.** - Approve the FIU Foundation, Inc., Financial Audit for the 2011-12 Fiscal Year and authorize the President and CEO of the FIU Foundation, Inc. to take all actions necessary pertaining to this Financial Audit, including filing the report with the Auditor General.
 - B. FIU Research Foundation, Inc.** - Approve the FIU Research Foundation, Inc., Financial Audit for the 2011-12 Fiscal Year and authorize the President of the FIU Research Foundation, Inc. to take all actions necessary pertaining to this Financial Audit, including filing the report with the Auditor General.
 - C. FIU Athletics Finance Corporation** - Approve the FIU Athletics Finance Corporation Financial Audit for the 2011-12 Fiscal Year and authorize the Chair of the FIU Athletics Finance Corp. to take all actions necessary pertaining to this Financial Audit, including filing the report with the Auditor General.
 - D. FIU Academic Health Center Health Care Network Faculty Group Practice, Inc.** - Approve the FIU Academic Health Center Health Care Network Faculty Group Practice, Inc., Financial Audit for the 2011-12 Fiscal Year and authorize the President of the FIU Academic Health Center Health Care Network Faculty Group Practice, Inc. to take all actions necessary pertaining to this Financial Audit, including filing the report with the Auditor General.

▪ **FA3. Signature Authority –Italy Program Account**

A. Depository – Approve the following banking institution as a designated depository at which University funds may be deposited: *Banco Nazionale del Lavoro (BNL)*

Furthermore, approve that the University President, the Senior Vice President for Finance and Administration and Chief Financial Officer, and the University Treasurer are each individually authorized to take all actions necessary to open or close bank accounts at the designated depository. Additionally, the following person is also authorized to take all actions necessary to open or close bank accounts in the above-mentioned bank: *Hilarion Arnaldo Martinez, Senior International Officer.*

B. Authorization to Sign Checks for FIU in Italy Program – Approve the following officers and employees of the University as authorized to sign checks to pay the legal obligations of the University from the designated University depository related to the FIU in Italy program:

Kenneth A. Jessell, Chief Financial Officer and
Senior Vice President for Finance and Administration

Cecilia Hamilton, Associate Vice President and
University Controller

Hilarion Arnaldo Martinez, Senior International Officer

Matthew Hamilton Rice, Director, FIU in Italy Program

- **FA4. Approval of the Amendments to the Bylaws of the Florida International University Foundation, Inc.** – Approve the FIU Foundation Inc. Bylaws as amended and restated on October 27, 2012.
- **AP1. Tenure as a Condition of Employment Nominations** - Approve seven (7) candidates for Tenure as a Condition of Employment (TACOE).
- **AP2. Master of Laws (LL.M.) New Degree Program Proposal (Revised)** - Approve the Master of Laws (LL.M.) degree (CIP 22.0202) new program proposal.
- **AP3. Naming of the Department of Construction Management as the “OHL School of Construction Management”** - Approve the naming of the Department of Construction Management as the “OHL School of Construction Management” in accordance with the provisions of the naming agreement related thereto.
- **AP4. Naming of the School of Real Estate as the “Tibor and Sheila Hollo School of Real Estate”** - Approve the naming of the School of Real Estate as the “Tibor and Sheila

Hollo School of Real Estate” in accordance with the provisions of the naming agreement related thereto.

6. Status Reports, Board Committees

Academic Policy and Student Affairs Committee Report

Trustee Cesar L. Alvarez, Chair of the Academic Policy and Student Affairs Committee, presented highlights from the Committee’s meeting earlier in the day. He noted that Vice President Luisa M. Havens provided an overview on the operation and function of the Office of Enrollment Services at Florida International University. He added that the Robert Stempel College of Public Health and Social Work, the College of Nursing and Health Sciences, and the Herbert Wertheim College of Medicine, all received positive accreditation feedback from their respective site visit teams. He stated that Provost and Executive Vice President Douglas Wartzok presented a draft of the 2011-12 Annual Accountability Report, adding that Trustees are invited to review the University’s Key Achievements as listed in the draft report and requested that they provide feedback on the report directly to Provost Wartzok, reminding Trustees of the sunshine law obligations. He stated that the Board would meet via conference call in January to formally approve the 2011-12 Annual Accountability Report.

Finance and Audit Committee Report

Trustee Sukrit Agrawal, Chair of the Finance and Audit Committee, presented highlights from the Committee’s meeting earlier in the day. He noted that Allen Vann, Director of Internal Audit, provided updates on recently completed audits, work in progress and consulting services. He reported that the University and direct support organizations’ operating revenues were above estimates by \$7.2M (or three percent) and that the University and direct support organizations’ operating expenses were below estimates by \$18.6M (or eight percent). He stated that University Treasurer, Phong Vu, provided historical data on FIU’s investment program. He added that Vice President of Governmental Relations Stephen A. Sauls led a discussion on the priorities for the 2013 Legislative Session, noting that the primary objective for FIU’s 2013 Legislative Session will be to restore the \$24.3M cut to FIU’s general revenue and to avoid further state funding reductions to the FY2013-14 Budget. He further noted that as is stipulated in the Finance and Audit Committee Charter, the Committee met with the Office of Internal Audit without the presence of senior management, reporting that Mr. Vann provided the Committee with a semi-annual update on the Department’s progress in completing the planned audits for the current Fiscal Year.

Athletics Committee Report

Trustee Jorge L. Arrizurieta, Chair of the Athletics Committee, presented brief highlights from the Committee’s meeting earlier in the day. He reported that Executive Director of Sports and Entertainment Pete Garcia provided an athletics overview and discussed the conference re-alignment. He stated that the Committee was introduced to Men’s Soccer Head Coach Kenny Arena, who shared his past collegiate experience and provided remarks on his aspiration for the upcoming season. Trustee Arrizurieta stated that the Committee was pleased to welcome junior and point guard Jerica Coley who discussed her experience as a student athlete, noting that as a sophomore, she became the third player in FIU women’s basketball history to earn Sun Belt Conference Player of the Week accolades three times in one season. He also reported that the Committee welcomed Senior Associate Athletic Director Julie Berg who discussed the physical therapy services initiative. He stated that Philip Moses, Director of the Student Athlete Academic

Center (SAAC), reported on the tutorial program, physical changes to the SAAC building, staff changes, student-athlete academic performance, and areas under improvement.

7. President's Report

University President Mark B. Rosenberg introduced Director of the School of International and Public Affairs and Professor of Politics and International Relations and Law John F. Stack. President Rosenberg noted that the FIU Model United Nations Program is a political science course that provides an interactive environment involving students in the different aspects of political and international affairs. He reported that FIU's Model UN team was named "Best Small Delegation" in three national competitions. Professor Stack noted that FIU's Model UN team is supported by the University's College of Arts and Sciences, School of International and Public Affairs and the Student Government Association. He introduced members of FIU's Model UN team, Ali Albassam, Yesenia Alfonso, Rhandi Elliott, Aaron Heria, Jasmine Neal, and Ana Portal. Ms. Portal discussed the 2012 season, noting that the team strives to represent FIU with distinction and works diligently to characterize the countries they are assigned.

President Rosenberg introduced Wallace H. Coulter Eminent Scholars Chair of Biomedical Engineering and Professor and Chair of the Department of Biomedical Engineering Ranu Jung. He noted that Dr. Jung is a leader in the rapidly expanding fields of neural engineering and computational neuroscience, adding that her research aims to restore touch to arm and hand prostheses. Dr. Jung discussed her research work, noting that sensory feedback may improve the quality of life of amputees by restoring sensory function and motor control after limb loss. With the help of members of her research team, Dr. Jung provided a demonstration of a smart prosthesis equipped with a wireless communication system capable of interfacing with the person.

President Rosenberg reported that more than 4,000 students will receive their bachelor's, master's and doctoral degrees during three days of graduation ceremonies on Monday, Tuesday and Wednesday, December 10 through 12, 2012. He noted that on November 30, 2012, he will discuss science, technology, engineering and math (STEM) education during a meeting of the President's Council of Advisors on Science and Technology (PCAST). He added that PCAST is an advisory group of the nation's leading scientists and engineers who directly advise the President of the United States and the Executive Office of the President. He stated that PCAST is seeking recommendations on the federal government's imminent strategic plan for STEM education from education leaders.

8. New Business

President Rosenberg noted that the inaugural TEDxFIU event explored topics as varied as the need for fundamental changes in medical care, humanity's future in space, and green energy in India. He added that TED, which stands for Technology, Entertainment and Design, was created in order to share ideas, increase understanding and participate in a global conversation. He introduced FIU student Ximena Prugue, noting that she is a mechanical engineering undergraduate student and research assistant working at the University's Applied Research Center as a Department of Energy Fellow, and requested that she share her TEDxFIU presentation. Ms. Prugue provided her presentation about starting a non-profit organization called Giving the Green Light to India.

Trustee Michael M. Adler commended the University's outreach efforts, noting that on November 28, 2012 he attended the Hearst Distinguished Lecture Series at the University's Biscayne Bay Campus to attend a lecture by Samuel G. Freedman.

The Florida International University Board of Trustees meeting concluded with a live performance featuring selections from the musical Songs for the New World by Jason Robert Brown, which President Rosenberg noted was a joint theatre and music production performed this fall under the musical direction of Mary Kaufman and theatre direction of Lesley-Ann Timlick.

9. Concluding Remarks and Adjournment

With no other business, Chair Albert Maury adjourned the meeting of the Florida International University Board of Trustees on Thursday, November 29, 2012, at 4:02 p.m.

Albert Maury
Chairman
FIU Board of Trustees

Mark B. Rosenberg
Corporate Secretary
FIU Board of Trustees

MB
12.19.12