



**FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES
FINANCE AND AUDIT COMMITTEE**

Wednesday, June 6, 2012

9:00 am

Florida International University
Modesto A. Maidique Campus
MARC International Pavilion

Committee Membership:

Sukrit Agrawal, *Chair*; Cesar L. Alvarez; Robert T. Barlick, Jr.; Thomas A. Breslin; Gerald C. Grant, Jr.

Liaison:

Richard Brilliant, *Foundation Board of Directors*

AGENDA

- | | |
|--|---------------------------|
| 1. Call to Order and Chair's Remarks | Sukrit Agrawal |
| 2. Approval of Minutes | Sukrit Agrawal |
| 3. Action Items | |
| FA1. Proposed 2012-2013 Operating Budget | Kenneth A. Jessell |
| A. University and DSO Operating Budgets | |
| B. University Tuition Fee | |
| C. Activity and Service Fee | |
| D. Athletics Fee | |
| E. Amendment of University Traffic and Parking Regulation | |
| F. Capital Improvement Trust Fund Fee | |
| G. Tuition for Market Rate Programs, 2013-14 Academic Year | |
| FA2. Proposed Regulation - FIU-115 Skateboarding, Skates, Scooters, Ripsticks, and Other Similar Devices and High Risk Activities on University Property | Kristina Raattama |
| FA3. Proposed 2012-2013 Fixed Capital Outlay Budget | Kenneth A. Jessell |
| FA4. Request for Approval of Florida International University's 2013-2014 Fixed Capital Outlay Legislative Budget Request, Consisting of the five-year Capital Improvement Plan | Kenneth A. Jessell |
| FA5. Internal Audit Plan, 2012-2013 | Allen Vann |

4. Discussion Items *(No Action Required)*

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| 4.1 Office of Internal Audit Status Report | Allen Vann |
| 4.2 Budget Variance Analysis – Third Quarter 2012 | Kenneth A. Jessell |
| 4.3 Foundation Report | Richard Brilliant |

5. Reports *(For Information Only)*

- | | |
|---|----------------------|
| 5.1 Treasury Report | Phong Vu |
| 5.2 Business Services Report | Aime Martinez |
| 5.3 Athletics Update | Pete Garcia |
| 5.4 Emergency Management Status Report | Amy B. Aiken |
| 5.5 University Compliance Report | Leyda Benitez |
| 5.6 Division of Research Report | Andres G. Gil |
| 5.7 Construction Status Update | John Cal |

6. New Business

- | | |
|--|---------------------------|
| FA6. Mixed-Use Auxiliary Building—Amendment to Prior Approval | Kenneth A. Jessell |
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- 6.1 Office of Internal Audit Discussion of Audit Processes**

7. Concluding Remarks and Adjournment **Sukrit Agrawal**

*Next Finance and Audit Committee Meeting
is scheduled for Wednesday, September 5, 2012*

**THE FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES
Finance and Audit Committee**

June 6, 2012

Subject: Approval of Minutes of the Meeting held March 14, 2012

Proposed Committee Action:

Approval of Minutes of the Finance and Audit Committee meeting held on Wednesday, March 14, 2012 at the Modesto A. Maidique Campus, Graham Center Ballrooms.

Background Information:

Committee members will review and approve the Minutes of the Finance and Audit meeting held on Wednesday, March 14, 2012 at the Modesto A. Maidique Campus, Graham Center Ballrooms.

Supporting Documentation: Finance and Audit Committee Meeting Minutes:
March 14, 2012

Facilitator/Presenter: Committee Chair Sukrit Agrawal

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**FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES
FINANCE AND AUDIT COMMITTEE
MINUTES
MARCH 14, 2012**

1. Call to Order and Chair's Remarks

The Florida International University Board of Trustees' Finance and Audit Committee meeting was called to order by Committee Chair Sukrit Agrawal at 8:50 am on Wednesday, March 14, 2012, at the Modesto A. Maidique Campus, Graham Center Ballrooms.

The following attendance was recorded:

Present

Sukrit Agrawal, *Chair*

Michael M. Adler, *Vice Chair*

Cesar L. Alvarez

Thomas A. Breslin

Gerald C. Grant, Jr.

Foundation Board of Directors Vice Chair T. Gene Prescott and University President Mark B. Rosenberg were also in attendance.

Committee Chair Agrawal welcomed all Trustees, faculty and staff. He also welcomed FIU Foundation, Inc. Board of Directors Vice Chair T. Gene Prescott, noting that he would later provide the Foundation Report. Committee Chair Agrawal also extended a cordial welcome to Mr. Andrew S. Fierman of Marcum LLP and thanked him for agreeing to present to the Committee on the differences in financial statements for governmental institutions.

Committee Chair Agrawal noted that Trustee Cesar L. Alvarez will be arriving late.

2. Approval of Minutes

Committee Chair Agrawal asked that the Committee approve the Minutes of the meeting held on November 22, 2011. A motion was made and passed to approve the Minutes of the Finance and Audit Committee Meeting held on Tuesday, November 22, 2011.

3. Follow-up to Item from Previous Meeting

Mr. Andrew S. Fierman, Audit Manager with Marcum LLP, provided an overview on the similarities and differences in the financial statements prepared in accordance with the Governmental Accounting Standards Board requirements and the Financial Accounting Standards Board requirements. He identified the overall differences in the areas of disclosure, focus and presentation.

4. Action Items

FA1. Florida International University Research Foundation, Inc. Financial Audit, FY2010-2011

Senior Vice President of Administration and Chief Financial Officer Kenneth A. Jessell presented the FIU Research Foundation, Inc. Financial Audit FY2010-2011 for Committee review. He reported that Marcum, LLP performed the financial audit and noted that the audit was conducted in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in the *Government Auditing Standards*. He further reported that the results of the audit did not identify any deficiencies in internal control over financial reporting that were considered to be material weaknesses. He stated that Marcum LLP did not audit the financial statements of the FIU Research iWASH Initiative Limited, a component unit of the Research Foundation, noting that those financial statements were audited by other independent auditors, in accordance with International Standards on Auditing.

Sr. VP and CFO Jessell noted that the FIU Research Foundation, Inc. Board of Directors approved the 2010-2011 financial audit at its February 22, 2012. He added that the audit was being submitted to the Board of Trustees for approval so that it may be included in the University's financial statements as a component unit.

A motion was made and passed that the FIU Board of Trustees' Finance and Audit Committee recommend for Board of Trustees' approval the Florida International University Research Foundation, Inc. Financial Audit for the 2010-2011 Fiscal Year and authorize the Executive Director of the Florida International University Research Foundation, Inc. to take all actions necessary pertaining to this Financial Audit, including filing the report with the Auditor General.

FA2. Investment Policy Amendment

Sr. VP and CFO Jessell presented the Investment Policy Amendment for Committee review, noting that the key changes to the Investment Policy consisted of: (1) including private equity as an authorized investment in accordance with allocation targets recommended by the University Investment Committee specified in the policy, (2) updating asset allocation targets, minimums and maximums, and (3) improving readability of the policy statement through various editorial changes.

A motion was made and passed that the FIU Board of Trustees' Finance and Audit Committee recommend to the Florida International University Board of Trustees adoption of the revisions to the University's Investment Policy.

5. Discussion Items

5.1 Office of Internal Audit Status Report

Office of Internal Audit Director, Allen Vann, presented the Internal Audit Report, providing updates on recently completed investigations, work in progress and consulting activities aimed at supporting University initiatives.

5.2. Budget Variance Analysis – Second Quarter 2012

Sr. VP and CFO Jessell presented the Budget Variance Analysis for the second quarter of the 2011-2012 fiscal year and provided a summary of University revenues and expenditures. He reported that the University and direct support organizations' operating revenues were above estimates by \$23.3 million (or five percent), which can be attributed to State match receivables on gifts and other contributions in addition to higher than anticipated demand for market rate and continuing education programs. He also reported that University and direct support organizations' operating expenses were below estimates by \$11.7 million (or three percent) due to factors such as vacant positions and delays of critical expenditures.

Sr. VP and CFO Jessell provided a budget update, noting that the legislative conference process has recommended a \$300 million reduction to the State University System's operating budget, explaining that the Legislature had concluded its deliberations and forwarded the budget to the Governor who has not yet approved the budget. He reported that this would result in a \$24.3 million non-recurring reduction to FIU's budget. He further noted that the University received authorization for a 15 percent increase to undergraduate differential tuition, adding that the increase could serve to mitigate a portion of the budget reduction with a potential \$12 million in additional revenue. He stated that the Herbert Wertheim College of Medicine received full funding this year, noting that this was critical as achieving full accreditation by the Liaison Committee on Medical Education is tied to appropriate funding levels. He also reported that the University received no Public Education Capital Outlay funds for 2012-13. He stated that the legislative conference process has also recommended a reduction to the employer-paid contribution to employees on the Optional Retirement Program, noting that the current percentage of 7.43 would decrease to approximately 5.15.

5.3 Foundation Report

T. Gene Prescott, FIU Foundation, Inc. Board of Directors Vice Chair, noted that Foundation Treasurer and Liaison to the Board of Trustees Finance and Audit Committee Richard Brilliant sent his regrets as he was not able to attend. Foundation Vice Chair Prescott provided the Foundation Report, noting that to date \$19.6 million has been raised towards the \$37 million University goal. He stated that Senior Vice President for University Advancement/President and CEO of the FIU Foundation Inc. Howard R. Lipman is working closely with the Board of Directors to continue to build the infrastructure that is critical for a successful fundraising program and the capital campaign.

6. Reports

Committee Chair Agrawal requested that the Treasury Report, Athletics Update, University Compliance Report, Construction Status Update, Business Services Update, Emergency

Management Update and the Division of Research Report be accepted as written. There were no objections.

7. New Business

7.1 Review of Operational Audit for Fiscal Year Ended June 30, 2011

Sr. VP and CFO Jessell provided a review of the State of Florida's Auditor General Operational Audit for Fiscal Year ended June 30, 2011, noting that the audit delineated nine findings and recommendations. He further noted that the findings were addressed by the University's administration.

7.2 Review of Financial Audit for Fiscal Year Ended June 30, 2011

Sr. VP and CFO Jessell provided a review of the State of Florida's Auditor General Financial Audit for Fiscal Year ended June 30, 2011, noting that the audit disclosed that the University's basic financial statements were presented fairly in all material respects in accordance with prescribed financial reporting standards. He added that the audit results disclosed no instances of noncompliance or other matters that are required to be reported. He further noted that the audit did not identify any deficiencies in internal control over financial reporting that were considered material weaknesses.

Senior Management Discussion on Audit Processes

Committee Chair Agrawal noted that as is stipulated in the Finance and Audit Committee Charter, the Office of Internal Audit is excused from the conversation with Senior Management. He announced that it was not obligatory for members of the public to exit the meeting, noting that it was acceptable for anyone to remain present for the discussion. Members of Senior Management discussed their respective experiences with the Internal Audit Office, noting that the working relationships are defined by mutual collaboration and respect. Senior Management noted that the Office of Internal Audit has broadened its knowledge base in critical areas, such as research and management also agreed that the Office of Internal Audit follows a solution-oriented approach that is data driven while also fostering a platform that is receptive to feedback and comments.

8. Concluding Remarks and Adjournment

With no other business, Committee Chair Sukrit Agrawal adjourned the meeting of the Florida International University Board of Trustees Finance and Audit Committee on Wednesday, March 14, 2012 at 10:23 am.

MB
3.20.12

**THE FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES**

Finance and Audit Committee

June 6, 2012

Subject: Proposed 2012-2013 University and Direct Support Organizations Operating Budgets

Proposed Committee Action:

Recommend to The Florida International University Board of Trustees (the BOT) approval of the FIU 2012-13 University and Direct Support Organizations (DSO) Operating Budgets and authorize the University President to amend the budget consistent with Legislative, Board of Governors' and BOT directives and guidelines.

Background Information:

The BOT is required to adopt an annual budget for the general operation of the University prior to submission to the Florida Board of Governors. The FY 2012-13 Proposed Operating Budget for the University is due to the Florida Board of Governors on June 22, 2012.

Authority for the University President to amend the budget is necessary to accommodate changes in circumstances.

The DSOs (FIU Athletics Finance Corp., FIU Foundation, Inc., and FIU Research Foundation, Inc.) and other component units of the University have prepared their annual budgets for review and approval by the BOT, pursuant to Florida Statutes and regulations of the Board of Governors and the University.

The following funding groups are included:

- A. 2012-2013 Budget Overview
- B. Educational and General (E&G)
- C. Auxiliary Enterprises Proposed Budget Allocation
- D. Intercollegiate Athletics Proposed Budget Allocation
- E. Activity and Service Proposed Budget Allocation
- F. Technology Fee Proposed Budget Allocation
- G. Board Approved Fees Budget Allocation
- H. Contracts and Grants Proposed Budget Allocation
- I. Student Financial Aid Proposed Budget Allocation
- J. Concessions Proposed Budget Allocation
- K. FIU Athletics Finance Corp
- L. FIU Foundation, Inc.
- M. FIU Health Care Network
- N. FIU Self-Insurance Program
- O. FIU Research Foundation, Inc.
- P. University Treasury Operations
- Q. Fixed Capital Outlay

The University President shall keep the BOT informed of any changes in excess of two percent (2%) made to the total approved 2012-2013 Operating Budget during the operating year.

Florida Statute 1011.40(2) provides that “each university board of trustees shall adopt an operating budget for the operation of the university as prescribed by law and rules of the Board of Governors.” The University has prepared the proposed 2012-2013 Operating Budget in accordance with the requirements set forth in Florida Board of Governors Regulations 9.007 and 9.011.

Supporting Documentation: 2012-2013 Proposed University and DSO Operating Budgets

Facilitator/Presenter: Kenneth A. Jessell

**Florida International University
Board of Trustees Financial Summary
2012-13 Budget**

	Overview ¹				
	Final Budget ²	Forecast	Forecast vs.	Requested Budget	Forecast vs.
(In millions of dollars)	2011-12	2011-12	Final Budget	2012-13	Requested Budget
Revenue / Receipts					
Operating					
University					
Educational and General (net) ³	\$373.8	\$377.5	\$3.7	\$371.2	(\$6.3)
University	342.2	345.9	3.7	334.0	(11.9)
College of Medicine	31.6	31.6	0.0	37.2	5.6
FIU Self-Insurance Program	0.3	0.0	(0.3)	0.5	0.5
Auxiliary Enterprises	149.3	161.7	12.4	194.1	32.4
Intercollegiate Athletics	21.1	22.6	1.5	23.6	1.0
Activities and Service	13.4	13.5	0.1	15.8	2.3
Technology Fee	8.3	7.7	(0.6)	8.3	0.6
Board Approved Fees	0.5	0.5	0.0	0.5	0.0
Contracts and Grants	89.1	91.8	2.7	91.7	(0.1)
Student Financial Aid	139.8	150.9	11.1	163.4	12.5
Concessions	0.6	0.7	0.1	1.0	0.3
Direct Support Organizations / Component Units					
FIU Athletics Finance Corp	3.6	3.5	(0.1)	3.6	0.1
FIU Foundation Inc.	28.7	35.7	7.0	28.6	(7.1)
FIU Health Care Network	1.1	0.3	(0.8)	1.8	1.5
FIU Research Foundation Inc.	0.3	0.1	(0.2)	0.1	0.0
Interfund Adjustments ⁴	(10.4)	(14.7)	(4.3)	(14.7)	0.0
Total Operating Revenues	819.5	851.8	32.3	889.5	37.7
Investment					
University (net)	12.3	12.4	0.1	12.7	0.3
FIU Foundation Inc.	10.7	2.1	(8.6)	12.8	10.7
Total Investment Revenues	23.0	14.5	(8.5)	25.5	11.0
Student Loans ⁵	260.6	254.1	(6.5)	299.9	45.8
Total Revenues / Receipts	1,103.1	1,120.4	17.3	1,214.9	94.5
Expenses					
Operating					
University					
Educational and General	384.0	366.2	(17.8)	397.9	31.7
University	353.0	337.4	(15.6)	361.5	24.1
College of Medicine	31.0	28.8	(2.2)	36.4	7.6
FIU Self-Insurance Program	0.3	0.0	(0.3)	0.5	0.5
Auxiliary Enterprises	132.0	136.6	4.6	174.2	37.6
Intercollegiate Athletics	21.1	21.3	0.2	22.7	1.4
Activities and Service	13.5	13.7	0.2	16.0	2.3
Technology Fee	8.5	8.9	0.4	8.4	(0.5)
Board Approved Fees	0.5	0.5	0.0	0.5	0.0
Contracts and Grants	86.3	88.2	1.9	91.5	3.3
Student Financial Aid	143.0	153.2	10.2	165.5	12.3
Concessions	0.6	0.6	0.0	0.7	0.1
Direct Support Organizations / Component Units					
FIU Athletics Finance Corp	2.4	2.3	(0.1)	2.4	0.1
FIU Foundation Inc.	13.9	17.0	3.1	21.5	4.5
FIU Health Care Network	1.2	2.0	0.8	3.5	1.5
FIU Research Foundation Inc.	0.0	0.0	0.0	0.0	0.0
Interfund Adjustments ⁴	(10.4)	(14.7)	(4.3)	(14.7)	0.0
Total Operating Expenses	796.9	795.8	(1.1)	890.6	94.8
Principal Payment of Debt ⁶	7.6	7.6	0.0	7.5	(0.1)
Student Loans ⁵	260.6	254.1	(6.5)	299.9	45.8
Total Expenses	1,065.1	1,057.5	(7.6)	1,198.0	140.5
Change in Net Assets (incl. Investments)	\$38.0	\$62.9	\$24.9	\$16.9	(\$46.0)
Change in Net Assets (excl. Investments)	\$15.0	\$48.4	\$33.4	(\$8.6)	(\$57.0)

**Florida International University
Board of Trustees Financial Summary
2012-13 Budget**

Notes:

¹ The financials presented above reflects the state budgeting methodology which differs from full accrual Financial Statements. The following have the most significant impact:

- *Depreciation of Assets:* For budgeting purposes equipment purchases are fully expensed in their acquisition year, therefore depreciation is not included in the budget.
- *Payables:* At fiscal year-end, E&G expenses will include year end commitments (encumbrances) which have not yet been invoiced.
- *Unrealized gains and losses:* The investment results are recognized as revenues in the budget however GASB accounting principles require that it be recorded as a non-operating revenue / expense.

² Final Budget FY 2011-12 contains addition to Original Budget for Board Approved Fees.

³ E&G revenues include State Funding and Tuition and are net of waivers, uncollectible amounts and 30% Financial Aid need-based amounts per BOG regulation. \$32.7M of the difference between E&G Revenues and Expenses will be funded from prior years carry forward; the remaining \$0.8M represents positive change in net assets related to the College of Medicine.

⁴ Interfund transactions have been included in the individual funds to allow for individual fund performance analysis. This has resulted in higher revenues and expenses by fund . The Interfund Adjustments eliminate this double counting of revenues and expenses with the exception of interfund transactions for auxiliary services provided to other units and Direct Support Organizations which have not been eliminated.

⁵ Student loans represent a pass through for the university.

⁶ Principal payment of debt is reflected above per BOG requirement that debt service payments be shown on a cash basis.

Florida International University
Financial Summary
2012-13 E&G Revenue Growth

	General Revenue	Educational Enhancement (Lottery)	Total State Funding	Student Fee (net)	Total
<i>(In thousands of dollars)</i>					
<u>I. University (ex-Legislative Items: Risk Management & Financial Aid)</u>					
2011-12 Adjusted Base Budget	\$139,224	\$26,951	\$166,174	\$173,520	\$339,694
Restoration of Non-Recurring Funds	(6)	(2,237)	(2,242)		(2,242)
2011-12 Adjusted Recurring Base Budget	\$139,218	\$24,714	\$163,932	\$173,520	\$337,452
2012-13 Incremental Changes					
• Tuition ¹				18,023	
• Infrastructure: Phased - In Space	1,308		1,308		1,308
• Legislative Line Items					
Florida Retirement System Adjustment	(3,043)		(3,043)		(3,043)
Decrease in Allowable Excess Hours	(1,585)		(1,585)		(1,585)
Simulation Teaching & Research Center	500		500		500
FIU Democracy Conference	500		500		500
Washington Center	250		250		250
• Budget Reduction	(24,292)		(24,292)		(24,292)
• Restoration of non-recurring	2,230	12	2,242		2,242
• Educational Enhancement Trust Fund adj.	4,224	(4,224)	0		0
Total Incremental Changes	(19,908)	(4,212)	(24,119)	18,023	(6,096)
2012-13 Base Budget	\$119,310	\$20,502	\$139,813	\$191,543	\$331,355

<u>II. University (Legislative Items: Risk Management & Financial Aid)</u>					
2011-12 Adjusted Base Budget	\$2,544		\$2,544		\$2,544
Adjustment to Risk Management Base	65		65		65
2011-12 Adjusted Recurring Base Budget	\$2,610	\$0	\$2,610	\$0	\$2,610
2012-13 Incremental Changes					
• Legislative Line Items					
Total Incremental Changes	0	0	0	0	0
2012-13 Base Budget	\$2,610	\$0	\$2,610	\$0	\$2,610

<u>I. & II. University</u>					
2011-12 Adjusted Base Budget	\$141,768	\$26,951	\$168,719	\$173,520	\$342,238
Adjustments to Base Budget	\$60	(\$2,237)	(\$2,177)	\$0	(\$2,177)
2011-12 Adjusted Recurring Base Budget	\$141,828	\$24,714	\$166,542	\$173,520	\$340,061
Total Incremental Changes	(\$19,908)	(\$4,212)	(\$24,119)	\$18,023	(\$6,096)
2012-13 Base Budget	\$121,920	\$20,502	\$142,422	\$191,543	\$333,965

¹ Tuition revenues are net of waivers, uncollectible amounts and 30% Financial Aid need based amounts per BOG regulation.

Florida International University
Financial Summary
2012-13 E&G Revenue Growth

(In thousands of dollars)

	General Revenue	Educational Enhancement (Lottery)	Total State Funding	Student Fee (net)	Total
III. College of Medicine (ex-Legislative Items: Risk Management)					
2011 - 12 Adjusted Base Budget	\$26,293		\$26,293	\$5,299	\$31,592
			\$0		0
2011 - 12 Adjusted Recurring Base Budget	\$26,293	\$0	\$26,293	\$5,299	\$31,592
2012-13 Incremental Changes					
• Tuition ²				4,975	
• Legislative Line Item					
Medical School Phase-in of Students	946		946		946
Florida Retirement System Adjustment	(357)		(357)		(357)
• Budget Reduction			0		0
Total Incremental Changes	589	0	589	4,975	5,564
2012 - 13 Base Budget	\$26,882	\$0	\$26,882	\$10,274	\$37,156

IV. College of Medicine (Legislative Items: Risk Management)

2011 - 12 Adjusted Base Budget	\$0		\$0		\$0
Adjustment to Risk Management Base	21		21		21
2011 - 12 Adjusted Recurring Base Budget	\$21	\$0	\$21	\$0	\$21

III. & IV. College of Medicine					
2011 - 12 Adjusted Base Budget	\$26,293	\$0	\$26,293	\$5,299	\$31,592
Adjustments to Base Budget	\$21	\$0	\$21	\$0	\$21
2011 - 12 Adjusted Recurring Base Budget	\$26,882	\$0	\$26,882	\$10,274	\$37,156
Total Incremental Changes	\$589	\$0	\$589	\$4,975	\$5,564
2012 - 13 Base Budget	\$26,903	\$0	\$26,903	\$10,274	\$37,177

² Tuition revenues are net of uncollectible amounts

Florida International University
Financial Summary
E&G Summary

	Final Budget	Forecast	Forecast vs.	Requested	Forecast vs.
(In millions of dollars)	2011-12	2011-12	Final Budget	Budget ¹	Requested Budget
<u>I. University:</u>					
Revenues					
General Revenues ²	\$141.8	\$141.9	\$0.1	\$120.7	(\$21.2)
General Revenues - Legislative Line Item	0.0	0.0	0.0	1.3	1.3
Educational Enhancement (Lottery) ²	27.0	27.0	0.0	20.5	(6.5)
Gross Tuition	203.9	207.7	3.7	228.9	21.2
Waivers	(21.5)	(20.7)	0.8	(22.5)	(1.8)
Financial Aid (30%)	(9.0)	(9.8)	(0.9)	(14.8)	(5.0)
Net tuition ³	173.5	177.1	3.6	191.5	14.4
Total Revenue Available	\$342.2	\$345.9	\$3.7	\$334.0	(\$12.0)
Expenditures					
Salaries and Benefits	245.8	238.2	(7.6)	251.3	13.1
OPS	28.9	29.8	0.9	31.7	1.9
Expense	68.8	60.9	(8.0)	69.4	8.5
OCO	9.4	8.5	(0.9)	9.2	0.7
Total Operating Expenses	353.0	337.4	(15.6)	361.5	24.2
Net Assets	(\$10.7)	\$8.6	\$19.3	(\$27.6)	(\$36.1)
GAP Mitigation					
Carry forward	10.7	6.1	(4.6)	27.6	21.4
Net GAP after Non-recurring funds	(\$0.0)	\$14.7	\$14.7	(\$0.0)	(\$14.7)
<u>II. College of Medicine:</u>					
Revenues					
General Revenues	26.3	26.3	0.0	26.9	0.6
Gross Tuition	5.3	5.4	0.1	10.3	4.9
Waivers	0.0	(0.0)	(0.0)	0.0	0.0
Net tuition ³	5.3	5.4	0.1	10.3	4.9
Total Revenue Available	\$31.6	\$31.6	\$0.1	\$37.2	\$5.5
Expenditures					
Salaries and Benefits	25.7	24.4	(1.3)	30.8	6.4
OPS	0.7	1.0	0.3	0.7	(0.3)
Expense	4.5	3.1	(1.4)	4.8	1.8
OCO	0.1	0.3	0.2	0.0	(0.3)
Total Operating Expenses	31.0	28.8	(2.2)	36.4	7.6
Net Assets	\$0.6	\$2.9	\$2.3	\$0.8	(\$2.1)
GAP Mitigation					
Carry forward	0.0	0.0	0.0	0.0	0.0
Net GAP after Non-recurring funds	\$0.6	\$2.9	\$2.3	\$0.8	(\$2.1)

Notes:

¹ The amounts reported as state appropriations are based on the appropriations bill approved by the legislature (HB 5001).

² Total FY 2012-13 General Revenue and Lotto base reduction, excluding College of Medicine, is (\$24.3M). Additional non-recurring add back of \$2.2M was offset by net pass-throughs of -\$2.0M (PO&M of \$1.3M, Legislative line items \$1.2M, reduction in Florida Retirement System contribution -\$3.0M and decrease in allowable excess hours -\$1.5M).

³ Tuition revenues are net of waivers, uncollectible amounts and 30% Financial Aid need based amounts per BOG regulation.

Florida International University
Financial Summary
E&G Summary

(In millions of dollars)

I. University Carry Forward:

FY 2011-12 Beginning Balance	106.9
Expenditure Forecast FY 2011-12	(56.5)
Estimated Unused FY 2011-12 Current Year Funds	11.0
FY 2012-13 Estimated Beginning Balance	61.4
FY 2012-13 Expenditures:	(38.1)
• E&G Funding GAP	(27.6)
• Legislative Earmarked Funds	(3.0)
• Capital Campaign Investment	(4.6)
• Health Services Compliance	(1.2)
• College and Area Commitments	(1.7)
FY 2012-13 Estimated Ending Balance	23.3
Commitments for FY 2013-14 and Later:	(3.0)
• Information Technology Projects	(1.0)
• Health Services Compliance	(0.8)
• Legislative Earmarked Funds	(1.2)
Estimated Available Balance	20.3

II. College of Medicine Carry Forward:

FY 2011-12 Beginning Balance	5.1
Expenditure Forecast 2011-12	(4.7)
Estimated Unused FY 2011-12 Current Year Funds	2.2
Estimated Tuition from FY2011-12	0.7
FY 2012-13 Estimated Beginning Balance	3.3
FY 2012-13 Expenditures:	(2.3)
• Strategic Initiatives	(1.0)
• Tuition Remission	(0.7)
• Facilities and Information Technology Infrastructure	(0.7)
Estimated Available Balance	1.0

Florida International University
Financial Summary
Total Auxiliary Enterprises

<i>(In thousands of dollars)</i>	Final Budget 2011-12	Forecast 2011-12	Forecast vs. Final Budget	Requested Budget 2012-13	Forecast vs. Requested Budget
Operating Revenues ¹	\$149,257	\$161,691	\$12,433	\$194,136	\$32,445
<u>Expenditures</u>					
Salaries and Benefits	53,567	52,778	(789)	66,135	13,357
OPS	15,776	16,227	451	23,358	7,131
Expense	52,843	59,704	6,860	75,362	15,658
OCO	4,248	2,087	(2,161)	4,313	2,226
Debt Service Interest	5,606	5,758	152	5,038	(720)
Total Operating Expenses	132,040	136,554	4,514	174,205	37,651
Net Operating Income	17,217	25,137	7,920	19,931	(5,206)
Investment Revenues	118	19	(98)	24	5
Principal Payment of Debt	(7,004)	(7,004)	(0)	(6,905)	99
Operational Transfers	(0)	-	0	-	(0)
Change in Net Assets	10,331	18,153	7,821	13,051	(5,102)
<u>Fund Balance</u>					
Beginning Fund Balance	118,172	117,293		122,814	
Change in Net Assets	10,331	18,153		13,051	
Capital Expenditures	(5,736)	(13,846)		(28,915)	
Third Party Transfers	500	0		0	
Institutional Transfers	(65)	1,215		526	
Ending Fund Balance	\$123,202	\$122,814		\$107,476	

Notes

Budget figures represent total revenue and expenditures for all Auxiliary activities, hence interdepartmental transactions have not been eliminated.

¹ A&S Transfers to Student Centers (PCS 72), Extracurricular activities (PCS 87) and Children's Center (PCS 76) have been reclassified to revenues.

Financial Highlights

FY 2011-12 revenues are higher than budgeted due to continued growth in academic revenues for the College of Business Administration, College of Arts and Sciences and College of Engineering programs. Other increases in revenues relate to downstream revenue from increased enrollment and more services provided by internal auxiliary units to support growth.

Revenue increases for FY 2012-13 will continue to be driven primarily by growth in academic programs, including market rate programs. As a result, operating expenses are projected to increase correspondingly for academic auxiliaries.

During FY 2010-11, FIU's Board of Trustees approved the construction of a new mixed-use building to house FIU Online and College of Business programs as well as provide new food venues for Business Services. Capital expenditures represent initial cash outflows for the design and construction of this building. Other capital expenditures include cash contributions by the Housing Unit towards Parkview Residence Hall construction and by Student Health Services towards remodeling the Student Health Center in order to more efficiently serve and accommodate students.

**Florida International University
Financial Summary
Academic Auxiliaries**

<i>(In thousands of dollars)</i>	Final Budget 2011-12	Forecast 2011-12	Forecast vs. Final Budget	Requested Budget 2012-13	Forecast vs. Requested Budget
Operating Revenues	\$59,164	\$70,689	\$11,525	\$90,762	\$20,073
<u>Expenditures</u>					
Salaries and Benefits	22,937	25,098	2,161	32,930	7,832
OPS	10,137	10,679	542	16,384	5,705
Expense	21,129	26,419	5,289	36,381	9,962
OCO	998	726	(273)	428	(298)
Debt Service Interest	-	-	-	-	-
Total Operating Expenses	55,201	62,921	7,719	86,123	23,202
Net Operating Income	3,962	7,768	3,806	4,639	(3,129)
Investment Revenues	25	5	(20)	7	1
Principal Payment of Debt	-	-	-	-	-
Operational Transfers	782	719	(64)	1,824	1,106
Change in Net Assets	4,770	8,492	3,722	6,470	(2,022)
<u>Fund Balance</u>					
Beginning Fund balance	47,509	44,295		50,432	
Change in Net Assets	4,770	8,492		6,470	
Capital Expenditures	-	(2,682)		(11,836)	
Third Party Transfers	-	-		-	
Institutional Transfers	-	328		600	
Total Fund Balance	\$52,279	\$50,432		\$45,665	

Academic Auxiliary programs are comprised primarily of market rate programs, web based courses, conferences, labs, recharge centers and distance learning programs. The revenues generated serve to support the actual programs and their growth.

Financial Highlights

During FY 2011-12, revenue continued to be driven by increases in existing and new programs in the College of Business and College of Arts and Sciences. To a lesser extent, growth in programs and services offered by the College of Engineering, the School of Hospitality Management, College of Nursing and Health Sciences and the School of Law contributed to additional revenue growth.

Operating expenses have increased in part to support the significant growth in academic units, as well as additional expenditures incurred by College of Business in renovating and enhancing its facilities. Operating capital outlays have decreased primarily in the College of Medicine and the School of Computer Science as a result of an increase in the capitalization threshold from \$1K to \$5K.

Capital expenditures included School of Hospitality and Tourism Management developing a distance learning classroom, renovations in the Ryder Business building by the College of Business and initial cash funding by FIU Online and the College of Business for the design of the mixed use building.

Revenues for FY 2012-13 are projected to increase by \$20M, driven in large part by growth in the College of Business' existing and new programs, as well as joint ventures with external parties. College of Arts and Science, College of Engineering and the College of Nursing and Health Sciences contribute to increased revenues as does instances of enrollment in FIU Online. There is also a positive effect of nearly \$2.0M as a result of an accounting change mandated by the Office of the Controller in which expense reimbursements by Direct Support Organizations (DSOs) to units will be booked as revenue instead of a credit to expense.

Expense growth of \$23M is mostly driven by an increase in personnel expenses partly due to a need to service revenue growth. Similarly, operating expenses are increasing in order to appropriately support growth in the academic auxiliaries along with properly aligning expenses to these auxiliary businesses.

In FY 2010-11, FIU's Board of Trustees approved the construction of a new mixed-use building to house FIU Online and College of Business programs as well as provide new food venues for Business Services. Capital expenditures in FY 2012-13 include cash outflows by FIU Online and the College of Business related to the construction of said building which is currently in the design phase.

**Florida International University
Financial Summary
Housing**

<i>(In thousands of dollars)</i>	Final Budget 2011-12	Forecast 2011-12	Forecast vs. Final Budget	Requested Budget 2012-13	Forecast vs. Requested Budget
Operating Revenues	\$24,987	24,295	(\$692)	24,467	\$171
<u>Expenditures</u>					
Salaries and Benefits	4,061	3,322	(739)	4,115	793
OPS	1,100	915	(185)	1,141	225
Expense	10,341	9,313	(1,028)	12,272	2,959
OCO	75	26	(49)	74	48
Debt Service Interest	3,364	3,516	152	2,842	(674)
Total Operating Expenses	18,941	17,092	(1,849)	20,444	3,352
Net Operating Income	6,046	7,203	1,157	4,022	(3,180)
Investment Revenues	24	5	(20)	6	1
Principal Payment of Debt	(3,765)	(3,765)	-	(3,983)	(218)
Operational Transfers	34	23	(12)	28	5
Change in Net Assets	2,340	3,465	1,125	73	(3,392)

Fund Balance

Beginning Fund balance	18,691	19,093		21,888	
Change in Net Assets	2,340	3,465		73	
Capital Expenditures	(1,550)	(1,600)		(8,307)	
Third Party Transfers	-	-		-	
Institutional Transfers	-	930		-	
Total Fund Balance	\$19,481	\$21,888		\$13,654	

The Housing Auxiliary generates revenues in the form of rental income from students seeking housing facilities on campus and from summer conference housing.

Financial Highlights

Occupancies in FY 2011-12 averaged 96% at the Modesto Maidique Campus (MMC) and 70% at the Biscayne Bay campus (BBC). The aggregate FY 2011-12 blended occupancy rate was 94% compared to a budget of 95%, resulting in lower revenues. Operating expense variances were mostly attributable to unfilled positions and lower meal plan expenses. Meal plan expenses are driven by a decrease in occupancy in Lakeview and Panther halls where the purchase of a meal plan is mandatory.

Expected occupancy in FY 2012-13 is projected at 97% at MMC and 90% at BBC, resulting in an expected blended occupancy rate of 96%. Rental rates at MMC are not increasing and in order to increase occupancy at BBC, rental rates are being reduced to a comparative market rate. The cost of the meal plan is increasing by 1.7%.

Higher operating costs are expected to result from filling all vacant positions, higher meal plan expenses, and an increase in utilities expense. Operating expenses also include new furnishings for Towers, Everglades, and Panther Halls. Refunding of the 1998 and 2004 bonds resulted in additional net savings of \$0.3M in debt service payments.

Capital expenditures in FY 2012-13 represent investments in building improvements required at University Park Apartments, Everglades, Lakeview and Panther Halls as well as expansion of the Housing Office. It also includes a cash contribution towards the construction of Parkview Hall.

Housing continues to have sufficient operating revenues to cover the debt service payment and meet required debt service ratios. The fund balance is held as a reserve for major repairs and capital replacement, and for future expansion of Housing facilities.

Florida International University
Financial Summary
Parking and Transportation

<i>(In thousands of dollars)</i>	Final Budget 2011-12	Forecast 2011-12	Forecast vs. Final Budget	Requested Budget 2012-13	Forecast vs. Requested Budget
Operating Revenues	\$12,837	\$12,750	(\$86)	\$13,986	\$1,236
<u>Expenditures</u>					
Salaries and Benefits	2,275	2,328	53	2,298	(30)
OPS	679	569	(110)	628	58
Expense	3,848	3,914	66	4,556	642
OCO	80	45	(35)	264	219
Debt Service Interest	2,222	2,222	0	2,123	(100)
Total Operating Expenses	9,104	9,079	(25)	9,868	789
Net Operating Income	3,733	3,672	(61)	4,118	447
Investment Revenues	13	1	(12)	2	0
Principal Payment of Debt	(2,710)	(2,710)	-	(2,815)	(105)
Operational Transfers	165	108	(58)	164	56
Change in Net Assets	1,202	1,070	(131)	1,469	398
<u>Fund Balance</u>					
Beginning Fund balance	9,001	9,182		8,844	
Change in Net Assets	1,202	1,070		1,469	
Capital Expenditures	(2,000)	(1,409)		(500)	
Third Party Transfers	-	-		-	
Institutional Transfers	-	-		-	
Total Fund Balance	\$8,203	\$8,844		\$9,813	

The Parking and Transportation auxiliary operating revenues are primarily generated from parking decals and fees charged to students, faculty, staff and visitors. There are currently 5 garages and 52 parking lots in operation totaling 14,614 parking spaces. In addition, this auxiliary also services all vehicles owned by the University.

Financial Highlights

In FY 2011-12, less parking access fees were collected than anticipated due to a greater number of exempt students. Expenses are flat with savings in other personnel services and operating capital outlay offsetting a minor overspend in salaries and operating expenses.

Capital expenditures covered remaining outflows for PGV construction costs.

Operating revenues are projected to be higher in FY 2012-13 as a result of a 10 percent increase in parking fees and higher rental income. Higher operating expenses are mostly due to various one-time projects. Other capital outlay includes purchases of three (3) shuttle buses and a Pay-by-space machine for the Biscayne Bay Campus. Shuttle buses are used to transport students between the Engineering Campus and MMC.

Capital expenditures include a cash outflow to facilities for construction of temporary parking.

Parking continues to have sufficient operating revenues to cover the debt service payment and meet required debt service ratios. The fund balance is held as a reserve for major repairs and capital replacement, and for future expansion of parking facilities.

**Florida International University
Financial Summary
Student Health Services**

<i>(In thousands of dollars)</i>	Final Budget 2011-12	Forecast 2011-12	Forecast vs. Final Budget	Requested Budget 2012-13	Forecast vs. Requested Budget
Operating Revenues	\$9,685	\$9,643	(\$42)	\$9,496	(\$147)
<u>Expenditures</u>					
Salaries and Benefits	6,340	5,451	(889)	6,251	800
OPS	1,072	1,077	5	1,134	57
Expense	2,036	2,135	98	1,898	(236)
OCO	115	45	(71)	82	37
Debt Service Interest	-	-	-	-	0
Total Operating Expenses	9,564	8,707	(857)	9,366	659
Net Operating Income	121	936	815	131	(806)
Investment Revenues	-	-	-	-	-
Principal Payment of Debt	-	-	-	-	-
Operational Transfers	-	1	1	-	(1)
Change in Net Assets	121	937	816	131	(807)

Fund Balance

Beginning Fund balance	4,466	4,345		4,134	
Change in Net Assets	121	937		131	
Capital Expenditures	-	(1,149)		(1,000)	
Third Party Transfers	-	-		-	
Institutional Transfers	-	-		-	
Total Fund Balance	\$4,587	\$4,134		\$3,265	

The Student Health Centers at MMC and BBC provide health, wellness, and mental health care services to students, who fund the operations through a health fee paid each semester. Services provided at no additional cost include routine medical exams, certain screenings, medical education and counseling. Other clinical services, such as laboratory tests, immunization and pharmacy services are available for a nominal fee.

Financial Highlights

Operating revenues for FY 2011-12 are virtually flat vs. original budget with the exception of a small decrease in the health fee revenue. An increase in operating expenses is due to expenditures incurred for professional services related to planned renovations. This is offset by savings in salaries due to unfilled positions.

Overall revenues for FY 2012-13 are lower as a result of less health fee revenue expected due to increased exemptions and a slight reduction in other revenues caused by anticipated renovations to the Student Health Center. Operating expenses are increasing as vacant positions are filled.

The Student Health Center plans to spend \$2.0M in renovations to the Student Health Center in an effort to more efficiently serve students. The renovations will most likely start in the current fiscal year and continue into FY 2012-13.

Florida International University
Financial Summary
Other Auxiliaries

<i>(In thousands of dollars)</i>	Final Budget 2011-12	Forecast 2011-12	Forecast vs. Final Budget	Requested Budget 2012-13	Forecast vs. Requested Budget
Operating Revenues	\$42,585	\$44,313	\$1,729	\$55,424	\$11,111
<u>Expenditures</u>					
Salaries and Benefits	17,953	16,579	(1,374)	20,541	3,961
OPS	2,788	2,987	198	4,071	1,084
Expense	15,489	17,924	2,435	20,255	2,332
OCO	2,979	1,245	(1,734)	3,464	2,219
Debt Service Interest	20	20	(0)	73	53
Total Operating Expenses	39,230	38,755	(475)	48,404	9,649
Net Operating Income	3,355	5,559	2,204	7,021	1,462
Investment Revenues	55	8	(47)	10	2
Principal Payment of Debt	(529)	(529)	(0)	(107)	422
Operational Transfers	(982)	(850)	133	(2,016)	(1,166)
Change in Net Assets	1,899	4,188	2,290	4,909	721
<u>Fund Balance</u>					
Beginning Fund balance	38,505	40,378		37,516	
Change in Net Assets	1,899	4,188		4,909	
Capital Expenditures	(2,186)	(7,007)		(7,273)	
Third Party Transfers	500	-		-	
Institutional Transfers	(65)	(43)		(74)	
Total Fund Balance	\$38,652	37,516		\$35,079	

Other auxiliaries include the remaining activities which have revenues essentially derived from the following:

- Commission and rental earnings from food service, bookstore and retail operations managed by the office of Business Services
- Support from the student activity and service (A&S) fee for student and recreational centers
- Interdepartmental services such as duplicating, information technology and telecom, construction service reimbursement charges and the shared services fee. The shared services fee funds the pro-rata share of university-wide services indirectly benefitting auxiliary businesses (such as functions performed by legal, finance, human resources, etc.) along with funding special non-recurring projects.
- Other auxiliary enterprises support marketing and sponsorship activities, such as the operations of the South Beach Wine and Food Festival, along with alumni activities and miscellaneous university-wide initiatives.
- University support for a component unit (Health Care Network)

Financial Highlights

Revenues in FY 2011-12 were higher primarily due to Business Services and South Beach Wine and Food Festival. Expenses are relatively flat with savings in permanent salaries offsetting higher operating expenses in South Beach Wine and Food Festival. Variance in other capital outlay is due to purchasing delays in UTS.

Capital expenditures include outflows by the School of Hospitality and Tourism Management towards a kitchen/dining renovation project. It also includes expenditures by Business Services for various projects.

Revenues for FY 2012-13 are planned to increase by \$11M. Revenue growth is driven by UTS and construction management due to new construction projects. Revenues are also increasing due to a 0.5% rate increase in the shared services fee as planned and from increased auxiliary expenditures. There is also a positive effect of nearly \$1.8M as a result of an accounting change mandated by the Office of the Controller in which expense reimbursements by Direct Support Organizations (DSOs) to units will be booked as revenue instead of a credit to expense.

Personnel expenses are expected to increase as vacant positions are filled and new positions are added to support growth. Units projecting the greatest increase include College of Medicine's Health Care Network, shared services fee funded positions and Student Centers. There is also an additional increase of \$1.7M as a result of expense reimbursements by Foundation recorded as revenues. Increases in operating and other capital outlay expenses are driven by UTS and Student Centers as part of new construction projects and one-time expenses related to renovations, respectively.

Capital expenditures include design and construction expenses for the mixed use building being partially funded by Business Services.

**Florida International University
Financial Summary
Intercollegiate Athletics**

	Final Budget	Forecast	Forecast vs.	Requested Budget	Forecast vs.
<i>(In thousands of dollars)</i>	2011-12	2011-12	Final Budget	2012-13	Requested Budget
Operating Revenues	\$21,128	\$22,617	\$1,488	\$23,634	\$1,017
<u>Expenditures</u>					
Salaries and Benefits	7,715	7,697	(18)	8,120	423
OPS	520	609	89	552	(57)
Expense	7,734	7,640	(94)	7,409	(231)
Scholarships	5,082	5,382	300	6,551	1,169
OCO	54	11	(43)	50	39
Total Operating Expenses	21,105	21,340	234	22,682	1,343
Net Operating Income	23	1,277	1,254	952	(326)
			0		
Investment Revenues	2	1	(1)	1	0
Operational Transfers	1,400	3,300	1,900	900	(2,400)
Change in Net Assets	1,425	4,578	3,153	1,852	(2,726)
<u>Fund Balance</u>					
Beginning Fund Balance	809	433		1,370	
Change in Net Assets	1,425	4,578		1,852	
Capital Expenditures	(150)	(2,440)		-	
Institutional Transfers	(1,290)	(1,201)		(1,419)	
Total Fund Balance	\$794	\$1,370		\$1,803	

Intercollegiate Athletics is the functional area of the University responsible for team sports and their support activities. The Athletics Stadium operations and its associated bonds are reflected in the Athletics Finance Corp., a Direct Support Organization (DSO) within FIU.

Financial Highlights

FY 2011-12 revenues end favorable to budget, primarily due to increased game guarantees and NCAA distributions, bowl game and higher sponsorship revenues. Revenues are also favorable by \$0.5M due to an accounting change in women's E&G scholarship funding recorded as revenue when it was previously recorded as a credit to scholarship expense. Expenses are flat to budget with the exception of an increase in scholarship expense due in part to the scholarship accounting methodology change. Savings in operating expenses offset increased capital expenditures.

Institutional Transfers primarily consist of payments to the Athletics Finance Corporation of pledged revenues applied towards the payment of Stadium debt service payments. Capital expenditures for FY 2011-12 include cash transfers in the amount of \$2.4M for construction of the FIU Stadium-North Side expansion.

In FY 2012-13, revenues are projected to increase due to a combination of a per-credit athletic fee increase of \$0.54 and higher enrollment. Expenses are increasing 7%, due to higher salaries for coaching and management positions resulting from contractual obligations and the increase in scholarships as a result of higher tuition.

In FY 2010-11, Treasury Operations entered into a working capital agreement with Athletics in which four annual disbursements will be made totaling \$5.0M. The first and second disbursements were made in June 2011 and December 2011 in the amounts of \$1.9M and \$1.8M respectively. The third disbursement in the amount of \$0.9M is expected in December 2013. All of these are reflected as operational transfers except the first disbursement of \$1.9M which is an adjustment to the beginning fund balance.

In March FY 2011-12, Treasury Operations also extended a short-term loan to Athletics in the amount of \$1.5M due in one year with an option to defer payment for an additional 12 months. The \$1.5M is for the construction of the North Side expansion to the FIU stadium. This is also reflected as an operational transfer. The FIU Foundation Inc. is responsible for the repayment of this amount through fundraising.

During the current fiscal year, the University announced that for the 2013 season Athletics will join Conference USA in all sports. FIU is already a member for men's soccer.

**Florida International University
Financial Summary
Activity and Service**

	Final Budget	Forecast	Forecast vs.	Requested Budget	Forecast vs.
<i>(In thousands of dollars)</i>	2011-12	2011-12	Final Budget	2012-13	Requested Budget
Operating Revenues	\$13,436	\$13,546	\$111	\$15,795	\$2,248
<u>Expenditures</u>					
Salaries and Benefits	2,074	1,953	(121)	2,403	450
OPS	834	743	(91)	920	177
Expense	10,608	10,952	343	12,665	1,713
OCO	1	11	10	1	(10)
Total Operating Expenses	13,517	13,659	142	15,989	2,330
Net Operating Income	(82)	(113)	(31)	(194)	(81)
Investment Revenues	-	-	-	-	-
Change in Net Assets	(82)	(113)	(31)	(194)	(81)
<u>Fund Balance</u>					
Beginning Fund Balance	9,054	8,769		8,654	
Institutional Transfers	55	(3)		189	
Change in Net Assets	(82)	(113)		(194)	
Total Fund Balance	\$9,027	\$8,654		\$8,649	

The Activity and Service Fee fund is the student life component of the University which supports clubs, organizations, student centers and recreational sports for all campuses. The purpose of this activity is to provide students with the opportunity to enhance learning through co-curricular activities. The principle funding source for this activity fee is a per credit hour fee charged to all students.

Financial Highlights

Revenue and expense activity in FY 2011-12 is essentially on target vs. budget.

In FY 2012-13, the Activity and Service fee will increase by \$1.27 to \$12.87 per credit hour. The increase will be used to sustain current initiatives in student organizations as well as to add support staff positions which work directly with the students, for example, support for multicultural programs, leadership seminars and workshops, and activities within the Women's Center. Additionally, funding for Homecoming events, renovations at the Wolfe University Center, and increased funding for the Graham Center are some of the main investments geared at expanding the student's co-curricular activities.

The fund balance is held as a reserve to cover unexpected repairs and building maintenance at the Wolfe University Center, Graham Center and both MMC and BBC recreation centers.

**Florida International University
Financial Summary
Technology Fee**

	Final Budget	Forecast	Forecast vs.	Requested Budget	Forecast vs.
<i>(In thousands of dollars)</i>	2011-12	2011-12	Final Budget	2012-13	Requested Budget
Operating Revenues	\$8,267	\$7,714	(\$554)	\$8,330	\$617
<u>Expenditures</u>					
Salaries and Benefits	751	641	(110)	900	259
OPS	902	600	(302)	712	112
Expense	4,263	5,709	1,446	6,065	356
OCO	2,593	1,932	(661)	725	(1,207)
Total Operating Expenses	8,509	8,881	372	8,402	(480)
Net Operating Income	(242)	(1,168)	(926)	(71)	1,096
Investment Revenues	-	-	-	-	-
Change in Net Assets	(242)	(1,168)	(926)	(71)	1,096
<u>Fund Balance</u>					
Beginning Fund Balance	396	2,081		914	
Change in Net Assets	(242)	(1,168)		(71)	
Capital Expenditures	-				
Institutional Transfers	-				
Total Fund Balance	\$155	\$914		\$842	

The Technology Fee fund monitors the revenues and resulting expenses related to the Technology Fee. The fee revenues are used to enhance instructional technology resources for students and faculty. Project proposals are reviewed by the Technology Fee Committee which makes investment recommendations to the President for final approval. The Committee is composed of 12 members (6 students & 6 Faculty / Staff) from across the University.

Financial Highlights

Current projects include renovation of classrooms with up-to-date audio visual equipment, investments in course capturing technologies, remote support technology and wireless expansion.

Technology fee revenues are 5% of base tuition. Projected increases in expenditures are due to higher revenues and a reduction of the FY 2011-12 Carry Forward Balance.

Florida International University
Financial Summary
Board Approved Fees

	Final Budget	Forecast	Forecast vs.	Requested Budget	Forecast vs.
(In thousands of dollars)	2011-12	2011-12	Final Budget	2012-13	Requested Budget
Operating Revenues	\$510	\$504	(\$6)	\$502	(\$2)
Expenditures					
Salaries and Benefits	-	-	-	-	-
OPS	-	-	-	-	-
Expense	510	504	(6)	502	(2)
OCO	-	-	-	-	-
Total Operating Expenses	510	504	(6)	502	(2)
Net Operating Income	-	-	-	-	-
Investment Revenues	-	-	-	-	-
Change in Net Assets	-	-	-	-	-
Fund Balance					
Beginning Fund Balance	-	-	-	-	-
Change in Net Assets	-	-	-	-	-
Capital Expenditures	-	-	-	-	-
Institutional Transfers	-	-	-	-	-
Total Fund Balance	\$0	\$0		\$0	

Board Approved Fees are fees specific to the University which have been approved by the Board of Governors.

This fee currently consists of the Florida Bar Test Preparation Fee.

Financial Highlights

Only those students in certain programs where licensing to practice requires successful completion of an examination and where FIU provides this preparation through a third party vendor are charged the fee. Only students in the College of Law for the Bar preparation course are required to pay the fee.

The purpose of the test preparation fee is to increase accessibility to test preparation courses in programs where students are expected to obtain specific preparation for a practice-based examination. By making the test preparation a required activity in the final semester of the program, the fee will be part of the cost of attendance and thus eligible for financial aid. The fee is charged to students at cost.

**Florida International University
Financial Summary
Contracts & Grants**

	Final Budget	Forecast	Forecast vs.	Requested Budget	Forecast vs.
<i>(In thousands of dollars)</i>	2011-12	2011-12	Final Budget	2012-13	Requested Budget
Operating Revenues	\$89,081	\$91,790	\$2,709	\$91,676	(\$115)
<u>Expenditures</u>					
Salaries and Benefits	35,900	39,476	3,576	41,560	2,084
OPS	14,953	18,129	3,175	14,484	(3,644)
Expense	31,893	27,000	(4,893)	32,083	5,084
OCO	3,587	3,575	(12)	3,370	(205)
Total Operating Expenses	86,333	88,179	1,846	91,497	3,318
Net Operating Income	2,749	3,612	863	179	(3,433)
Investment Revenues	-	(328)	(328)	-	328
Change in Net Assets	2,749	3,283	535	179	(3,104)
<u>Fund Balance</u>					
Beginning Fund Balance	(2,914)	2,769		5,765	
Change in Net Assets	2,749	3,283		179	
Institutional Transfers	0	(287)		(600)	
Total Fund Balance	(\$165)	\$5,765		\$5,344	

Contracts and Grants includes sponsored research, public service and training activities, and incidental non-research initiatives.

Sponsored Research revenues are derived from Federal, State, Local and Private sources in support of the sponsored programs of the University. The use of these funds is restricted to the specific purpose for which they are awarded. Sponsored Research awards are comprised of Direct Costs and Facility & Administration (F&A) Costs. Direct Costs are those costs directly related to research projects such as the salaries and benefits of researchers and supplies, while F&A costs represent the University's overhead costs which are not directly allocable to a specific project such as administration functions, utilities, etc.

Expenditures of the Division of Research administration are directly related to the university's research expenditures and the associated indirect cost recovery. Facility and administrative cost recovery derived from sponsored projects support the administrative costs of Sponsored Research and provide funding to deans, department chairs and faculty in support of research.

Financial Highlights

The federally negotiated F&A cost reimbursement rate is currently 45%. Since State and Other sponsors often reimburse at a lower rate than the federally negotiated rate, the FY 2011-12 awarded actual recovery rate is 18.1%.

FY 2011-12 revenues are \$2.7M higher primarily driven by \$4.9M in unbudgeted incidental non-research revenue. This is partially offset by a decrease in revenues from Federal, State and Local & Other sponsored research.

The FY 2012-13 overall Contracts & Grants revenues are projected flat. Sponsored research revenues are decreasing by \$2.9M in State grants. This decrease is partly offset by a \$0.9M increase in revenues from Federal grants. Federal Awards generally have a higher F&A rate so the budgeted awarded actual recovery rate is projected to increase to 20%. F&A recovery dollars are budgeted at \$15M.

FY 2012-13 budget anticipates an increase in expenses of \$3.3M, mainly due to the activity in incidental non-research initiatives being budgeted for the first time.

Increases in Division of Research budgeted positions in pre-award and research development and absorption of positions previously supported by other funding sources (e.g. ARRA) contribute to this increase.

The Division of Research currently uses 9% of the F&A return to support administrative positions of the University including positions in the Controller's Office, EH&S, Human Resources, Audit and the University Graduate School.

**Florida International University
Financial Summary
Student Financial Aid**

	Final Budget	Forecast	Forecast vs.	Requested Budget	Forecast vs.
<i>(In thousands of dollars)</i>	2011-12	2011-12	Final Budget	2012-13	Requested Budget
Operating Revenues	\$139,787	\$150,898	\$11,110	\$163,402	\$12,505
<u>Expenditures</u>					
Salaries and Benefits	1,623	1,612	(11)	1,639	27
OPS	1,147	2,384	1,236	1,547	(836)
Expense	140,241	149,195	8,954	162,264	13,070
OCO	-	-	-	-	-
Total Operating Expenses	143,011	153,190	10,179	165,451	12,261
Net Operating Income	(3,224)	(2,293)	931	(2,049)	244
Investment Revenues	36	5	(31)	6	1
Change in Net Assets	(3,188)	(2,288)	900	(2,043)	245
<u>Fund Balance</u>					
Beginning Fund Balance	10,216	7,389		5,101	
Change in Net Assets	(3,188)	(2,288)		(2,043)	
Total Fund Balance	\$7,029	5,101		\$3,059	

Student Financial Aid is the functional area of the University responsible for administering Financial Aid to students. It is comprised of funding from student financial aid fees, support from federal and state financial aid awards, institutional programs, as well as numerous private scholarships.

Financial Highlights

In FY 2011-12, the increase in revenue vs. budget was mainly driven by higher eligibility in Federal Pell Grants, \$7.2M, Florida Student Assistance Grant \$1.3M, and an increase in Institutional Aid mostly driven by higher differential tuition, \$3.7M. These increases are offset by a decrease in aid amount for Bright Futures Scholarship, \$5.5M. The rates for Bright Futures decreased in FY 2011-12 by \$24 per credit hour to \$101 per credit hour for the Florida Academic Scholars and by \$18 per credit hour to \$76 per credit hour for the Florida Medallion Scholars.

Revenue projections for FY 2012-13 show continued growth due to higher student eligibility in Pell Grants, \$7.6M and increased Institutional Aid mostly due to higher tuition differential increases, \$4.6M.

OPS expense includes "authorized" Work Study. In FY 2011-12 OPS expenditures increased as the Florida Work Study award acceptance percentage was substantially higher than in previous years. University and department match was implemented to offset award obligations after federal funding offset and lack of historical supplemental funding. In FY 2012-13, the amount per award and number of awards are reduced and includes a continuation of department match at 25% of the award.

Expenses include aid disbursements and are increasing mainly due to Pell Grants, Institutional Grants and the projected spend down of the institutional aid fund balance.

Institutional Aid revenues are derived from Financial Aid Fees to Students (net of administrative costs), allocation from tuition differential fee (30% of fees collected) and E&G tuition allocation. FY 2012-13 budgeted revenue of \$28.6M is projected to increase by \$3.5M, mainly driven by higher tuition differential fees. Institutional aid disbursements in FY 2012-13 are expected to exceed revenues by \$1.9M in order to continue to reduce the overall fund balance. A five-year plan has been prepared to manage the spend down of the fund balance to fund need-based and merit type scholarships in future years.

Florida International University
Financial Summary
Concessions

	Final Budget	Forecast	Forecast vs.	Requested Budget	Forecast vs.
<i>(In thousands of dollars)</i>	2011-12	2011-12	Final Budget	2012-13	Requested Budget
Operating Revenues	\$598	\$726	\$128	\$1,020	\$294
<u>Expenditures</u>					
Salaries and Benefits	-	-	-	-	-
OPS	-	-	-	-	-
Expense	598	554	(44)	720	166
OCO	-	-	-	-	-
Total Operating Expenses	598	554	(44)	720	166
Net Operating Income	-	172	172	300	128
Investment Revenues	-	-	-	-	-
Change in Net Assets	0	172	172	300	128
<u>Fund Balance</u>					
Beginning Fund Balance	352	208		381	172
Institutional Transfers	-	0		(300)	(300)
Change in Net Assets	-	172		300	128
Total Fund Balance	\$352	\$381		\$381	(\$0)

This activity contains all the commission based revenues from beverage and pouring, snack vending as well as student housing washing machines. The commission revenues in the concession fund are used to support the purchase of food and refreshment items at University wide events, e.g., holiday party, faculty and staff recruitment, commencements, training, lecture series, board of trustees, student housing socials and convocation events.

Financial Highlights

The beverage pouring and vending contract with Pepsi provides an annual amount for sponsorship in addition to commission on product sales. Pepsi will provide an annual tiered sponsorship for exclusive pouring rights valued at \$5.0M over the life of the contract.

The University received \$525k in sponsorship dollars in FY 2011-12 of which \$300K was allotted to FIU Athletics Finance Corp. The remaining \$225K is included in the forecasted revenue for FY 2011-12. Concessions revenue for FY 2011-12 is higher than budget due to the reclassification of a prior-year entry relating to Pepsi annual tiered sponsorship payment of \$125K.

The University will receive \$625K for sponsorship in FY 2012-13, \$300K will be once again be allotted to FIU Athletic Finance Corp and the remaining \$325K will remain in Concessions. There will be a reporting change in FY 2012-13 whereby the entire sponsorship revenue will be recorded in Concessions and the amount allotted to FIU Athletics Finance Corp. will be reflected as an Institutional Transfer.

Florida International University
Financial Summary
FIU Athletics Finance Corp

	Final Budget	Forecast	Forecast vs.	Requested Budget	Forecast vs.
(In thousands of dollars)	2011-12	2011-12	Final Budget	2012-13	Requested Budget
Total Revenues	\$3,570	\$3,457	(\$113)	\$3,617	\$160
<u>Expenditures</u>					
Salaries	-	-	-	-	-
OPS	-	-	-	-	-
Expense	775	754	(21)	754	-
OCO	10	-	(10)	-	-
Net Unrealized Investment Loss	-	5	5	-	(5)
Debt Service Interest	1,583	1,525	(58)	1,652	127
Total Operating Expenses	2,368	2,285	(84)	2,406	121
Net Operating Income	1,202	1,173	(29)	1,211	39
Principal Payment of Debt ¹	(618)	(600)	18	(637)	(37)
Change in Net Assets	584	573	(11)	574	2
<u>Net Assets</u>					
Beginning Net Assets	2,391	3,599		4,172	
Change in Net Assets	584	573		574	
Total Net Assets	\$2,975	\$4,172		\$4,746	

The Athletics Finance Corp serves as the entity to finance and operate the FIU Football Stadium. Primary sources of revenues are transferred into the AFC from the university's Athletics Department and include beverage vending and pouring contract support, naming rights, premium suite and ticket revenues and a percentage of athletic student fees (per statute 1010.62). These revenue streams are pledged to the annual debt service associated with the stadium's construction cost.

Financial Highlights

FY 2011-12 revenue is lower than budgeted mainly due to lower revenue from stadium naming rights and division-allocated conference revenue. This is partially offset by an increase in football ticket sales.

FY 2011-12 operating expenses are lower due to savings in contracted services and supplies usage, offset by equipment repairs that were previously absorbed by Athletics (FIU01) and unanticipated bank fees.

FY 2012-13 budgeted revenues are projected to increase slightly driven by fundraising revenue, additional field sponsor naming rights and growth in concession sales and stadium club house rentals.

FY 2012-13 expenses are projected to increase slightly due to an increase in debt service payments. This increase is based on anticipated higher interest rates calculated by the Office of the Treasurer. Other Operating Expenses are expected to remain flat.

**Florida International University
Financial Summary
FIU Foundation Inc.**

<i>(In Thousands of Dollars)</i>	Final Budget 2011-12	Forecast 2011-12	Forecast vs. Final Budget	Requested Budget 2012-13	Forecast vs. Requested Budget
REVENUES:					
<u>Contributions:</u>					
Endowments	\$14,661	\$3,215	-\$11,446	\$12,897	\$9,682
Scholarships & Programs (Non-Endowed)	8,496	10,937	2,441	8,549	(2,388)
Building Funds	775	1,073	298	1,751	678
Annual Fund	716	514	(202)	903	389
Pledged Revenue	-	16,322	16,322	-	(16,322)
Total Contributions	24,648	32,061	7,413	24,100	(7,961)
<u>Other Revenues:</u>					
MARC Building - Rental Income	1,711	1,744	33	1,669	(75)
Foundation Enterprise Holdings	244	293		249	
Estimated Investment Returns	10,746	2,142	(8,604)	12,818	10,676
Administrative Fee	2,055	1,524	(531)	2,605	1,081
Total Other revenues	14,756	5,703	(9,053)	17,341	11,638
Total Revenues	39,404	37,764	(1,640)	41,441	3,677
EXPENDITURES:					
<u>University Programs:</u>					
Scholarships & Programs	8,108	9,571	1,463	10,148	577
Building Funds	-	2,457	2,457	3,301	844
Annual Fund	802	802	0	809	7
Total University programs	8,910	12,830	3,920	14,258	1,428
<u>Operational:</u>					
MARC Building	997	920	(77)	909	(11)
Foundation Enterprise Holdings	151	176		159	
Administrative Reserve	1,575	1,427	(148)	1,609	182
General Reserve	185	113	(72)	1,949	1,836
Administrative Fee	2,055	1,524	(531)	2,605	1,081
Total Operational Expenditures	4,963	4,160	(803)	7,231	3,071
Total Operating Expenses	13,873	16,990	3,117	21,489	4,499
Net Operating Income	\$25,531	\$20,774	(\$4,757)	\$19,952	(\$822)

Financial Highlights

Revenues:

The endowment revenue budget is based on pledges, gift agreements, and other certifiable criteria likely to deliver cash. The FY 2012-13 endowment budget is primarily driven by anticipated pledge payments and gifts.

Non-endowed scholarships and programs receipts are expected at \$8.5M, \$2.4M of which are expected pledge payments on existing receivables. More than 65% of the collections are expected from the following colleges and programs (in order of greatest first): College of Medicine; Wolfsonian Museum; Athletics; College of Business Administration; College of Nursing & Health Sciences; and College of Engineering & Computing.

Building fund gifts are expected at \$1.8M with the bulk going to Hospitality Management for the new Dining Facility. Other significant projects are the Tropical Botany building and the FIU Football Stadium expansion.

Budgeted Annual Fund revenues are derived from Board of Directors dues, President's Council dues, the Annual Giving Campaign, and the 3% Foundation/Advancement Initiative.

The FIU Foundation Inc. board has determined not to budget for the change in pledged receivables. These consist of anticipated gifts that have not yet been signed, offset by the payments of current signed gifts. Cash for contributions received during the fiscal year will continue to be categorized as endowments, scholarships, building funds and annual fund.

The MARC building is currently at 100% occupancy. Rental income for FY 2012-13 is increasing by 2.7% (CPI).

The Foundation Enterprise Holding Inc., LLC is a wholly-owned subsidiary of the Foundation currently holding commercial real-estate located next to FIU Wolfsonian Museum. Revenues represent rental income.

Investment returns for FY 2012-13 are projected at 7% or \$12.8M and assume a \$175M beginning fund value and net cash flows into the portfolio of \$8.8M throughout the year.

The Administrative Fee is budgeted at \$2.6M based on expected FY 2012-13 investment returns and on a 2% Administrative Fee charged to Endowments at year's end. Funds derived from that fee will be used to support FY 2013-14 administrative operations.

**Florida International University
Financial Summary
FIU Foundation Inc.**

Expenses:

Scholarship and Program expenses are increasing by 23%. College of Business Administration, College of Medicine, Wolfsonian Museum, Athletics and First Generation Scholarship accounting for 67% of the budget.

Based on university construction schedules drawdowns for building fund proceeds are expected to be \$1.5M for the Mixed Use Auxiliary Building; \$0.8M for Stocker Astrophysics Center and \$1.0M for the Hospitality Management Dining Facility.

Budgeted MARC building expenses are slightly lower than previous year's budget due to less non-recurring repairs and maintenance and lower loan interest payments. The budget excludes the payment for the principal portion of the note payable. The balance in the MARC reserve as of April 30, 2012 is \$4.8M.

Foundation Enterprise Holdings expenses reflect customary costs related to owning commercial real-estate including management fees and a replacement reserve.

Administrative operations are funded by the Administrative Fee charged on June 30 of the prior year. As such, the FY 2011-12 Administrative Fee of \$1.5M is funding operations in FY 2012-13. This fee is based on an 1.5% investment return and a 2% fee charged to endowments in FY 2011-12.

**Florida International University
Financial Summary
FIU Health Care Network**

	Final Budget	Forecast	Forecast vs.	Requested Budget	Forecast vs.
<i>(In thousands of dollars)</i>	2011-12	2011-12	Final Budget	2012-13	Requested Budget
Total Revenues	\$1,066	\$293	(773)	\$1,754	\$1,460
<u>Expenditures</u>					
Salaries	-	-	-	-	-
OPS	-	-	-	-	-
Expense	1,190	1,989	799	3,402	1,413
OCO	28	-	(28)	-	-
Debt Service Interest	29	33	5	71	38
Total Operating Expenses	1,247	2,022	776	3,474	1,451
Net Operating Income	(181)	(61)	120	(1,720)	(1,659)
Change in Net Assets	(181)	(61)	120	(1,720)	(1,659)
<u>Net Assets</u>					
Beginning Net Assets	(39)	(226)		-	
Institutional Transfers	-	1,955		1,720	
Change in Net Assets	(181)	(1,729)		(1,720)	
Total Net Assets	(219)	-		-	

The FIU Health Care Network (HCN) serves as the entity for the collection and administration of income generated from the university's clinical operations. Pursuant to FL BOG Regulation 9.017 governing SUS Faculty Practices, the distribution of all faculty practice funds will be for the improvement and support of the academic mission of FIU.

The HCN has no employees. All functions related to clinical enterprises are performed by FIU personnel. Those costs are recognized in the Expense line.

The FIU College of Medicine Faculty Group Practice provides primary care and select specialty care to FIU faculty, staff and their dependents.

Financial Highlights

FY 2011-12 revenues are lower due to a delay in executing payer agreements and later than anticipated opening of the clinical location in PG5 Market Station. Additional revenue for practice space rental to outside physician partners has not materialized.

FY 2011-12 expenses include university employment and other costs related to clinical operations. This treatment is a means of demonstrating the combined financial performance of the faculty group practice. HCN has no actual employees.

FY 2011-12 Change in Net Assets is funded by the proceeds of a \$5.3M start-up loan provided by the University; the loan is reflected as an Institutional Transfer.

FY 2012-13 revenues are projected to increase to \$1.75M accounting for greater patient volumes, expanded hours, the full ramp-up of services offered and a full fiscal year of operations. Some space rental to external physicians is also expected to contribute to revenues.

FY 2012-13 projected expenses include reimbursements to the university for professional services, incremental startup and practice operation costs.

Florida International University
Financial Summary
FIU Self-Insurance Program

	Final Budget	Forecast	Forecast vs.	Requested Budget	Forecast vs.
<i>(In thousands of dollars)</i>	2011-12	2011-12	Final Budget	2012-13	Requested Budget
Total Revenues	\$260	\$0	(\$260)	\$470	\$470
<u>Expenditures</u>					
Salaries	-	-	-	-	-
OPS	-	-	-	-	-
Expense (Administrative & Overhead)	260	1	(259)	470	468
OCO	-	-	-	-	-
Incurred But Not Reported - Contingent Liability Expense	0	-	-	-	-
Total Operating Expenses	260	1	(259)	470	468
Net Operating Income	-	(1)	(1)	(0)	2
Investment Earnings	-	2	2	-	(2)
Change in Net Assets	-	1	1	(0)	-
<u>Fund Balance</u>					
Beginning Fund Balance	1,216	1,312		1,313	
Change in Net Assets	-	1		-	
Institutional Transfer	1,216	-		-	
Total Fund Balance	\$2,433	\$1,313		\$1,313	

The Self-Insurance Program has been established by the Florida Board of Governors regulation 10.001 to provide professional liability protection to the Florida Board of Governors, the FIU Board of Trustees and other authorized entities and individuals. The Self-Insurance Program (SIP) entity serves to record the activities associated with the Self-Insurance Program and is subject to oversight by the SIP Council.

The Self-Insurance Program includes coverage for the clinical activities of the Colleges of Medicine and Nursing, and University Health Services. Revenues include initial funding and the expenditures covering the cost of Risk / Claims management, annual audit and an annual actuarial report.

Financial Highlights

The SIP Council has not yet approved the premiums for FY 2011-12. Therefore, the FY 2012-13 Requested Budget includes two years of premium activity.

Florida International University
Financial Summary
FIU Research Foundation, Inc.

	Final Budget	Forecast	Forecast vs.	Requested Budget	Forecast vs.
<i>(In thousands of dollars)</i>	2011-12	2011-12	Final Budget	2012-13	Requested Budget
Total Revenues	\$260	\$60	(\$200)	\$60	\$0
<u>Expenditures</u>					
Expense	17	25	8	18	(7)
Debt Service Interest	0	0	0	0	0
Total Expenditures	17	25	8	18	(7)
Net Operating Income	243	35	(208)	42	7
Principal Payment of Debt	-	-	-	-	-
Unrealized Gains & Losses	-	-	-	-	-
Change in Net Assets	243	35	(208)	42	7
<u>Net Assets</u>					
Beginning Net Assets	188	188		223	
Change in Net Assets	243	35		42	
Institutional Transfers	0	0		0	
Total Net Assets	\$431	\$223		\$265	

The FIU Research Foundation serves as an agent with respect to the USAID Tanzania Grant awarded to the University. This activity and the entire amount of the grant is recognized by FIU in the Sponsored Research Development Trust Fund and is not in the budget above.

Financial Highlights

FY 2011-12 revenues are lower due to a decision not to move forward with providing seed funding for a venture capital fund through the Research Foundation.

FY 2011-12 forecast operating expenses include minor transactional and audit and accounting fees.

FY 2012-13 projected revenues are expected to come from licenses and royalties of the university's intellectual property.

FY 2012-13 budgeted operating expenses are \$18k for audit and accounting fees.

**Florida International University
Financial Summary
University Treasury Operations**

	Final Budget	Forecast	Forecast vs.	Requested Budget	Forecast vs.
<i>(In thousands of dollars)</i>	2011-12	2011-12	Final Budget	2012-13	Requested Budget
Investment Revenues	\$12,900	\$13,040	\$140	\$13,478	\$438
Operating Expenditures	(\$648)	(\$687)	(\$39)	(\$796)	(\$109)
Net Revenues	\$12,252	\$12,353	\$101	\$12,683	\$329
Net Operating Income	12,252	12,353	101	12,683	329
Investment Earnings Distribution	(715)	(1,968)	(1,253)	(1,337)	631
Operational Transfers	(1,400)	(3,300)	(1,900)	(900)	2,400
Change in Net Assets	10,137	7,085	(3,052)	10,445	3,360

Treasury Operations revenue consists of earnings from the University's investment portfolio. Earnings include interest income, realized gains (which are reinvested each month) and unrealized gains / losses.

Financial Highlights

Market returns in FY 2011-12 are expected to be in line with budget; market returns were budgeted at 4%. Treasury is projecting a normalized pattern of investment earnings for FY 2012-13 with a 4% return for the portfolio; 5.1% return from the Strategic Capital Pool and 1.9% return from the Working Capital Pool. Expenses are increasing primarily due to higher Investment Consultant, Banking and Professional fees.

Investments Earnings are distributed to E&G (Carry Forward), Auxiliary Enterprises and Financial Aid. E&G funds receive the Special Purpose Investment Account (SPIA) rate and the non-E&G funds receive the risk free rate (30-Day T-Bill). FY 2011-12 distributions are expected to be higher than plan due to a change in the distribution methodology. FY 2012-13 distributions are expected to be lower than prior year due to the continued reduction in the SPIA and risk free rates.

The Treasury Office absorbed approximately \$10.0M in HCET related payments for the Department of Research during the third quarter of FY 2011-12. In FY 2010-11, Treasury Operations entered into a working capital agreement with Athletics in which four annual disbursements will be made totaling \$5.0M. The first and second disbursements were made in June 2011 and December 2011 in the amounts of \$1.9M and \$1.8M respectively. The third disbursement in the amount of \$0.9M is expected in December 2012. In March of FY 2011-12, Treasury Operations extended a short-term loan to Athletics in the amount of \$1.5M due in one year with an option to defer payment for an additional 12 months.

Florida International University
Financial Summary
Fixed Capital Outlay

STATE UNIVERSITY SYSTEM PROJECTS
2012-13

PUBLIC EDUCATION CAPITAL OUTLAY

TOTAL

\$0

MAINTENANCE REPAIR RENOVATION AND REMODELING

(From Public Education Capital Outlay and Debt Service Trust Fund)

Florida International University

\$ 563,500

Notes:

- *Capital Improvement Trust Fund (CITF): Capital Improvement and Building Fees are authorized by Florida Statutes; generally, an appropriation is requested every two or three years based on availability of funds.*
- *Alec P. Courtelis Facility Enhancement Challenge Grant Program: no funds have been allocated to the University in FY 2012-13 for this program.*

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**THE FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES**

Finance and Audit Committee

June 6, 2012

Subject: Amendment of University Tuition Fees Schedule Regulation for the 2012-13 academic year

Proposed Committee Action:

Recommend to The Florida International University Board of Trustees (the BOT) approval of the Amended Regulation FIU-1101 Tuition Fees Schedule and delegate authority to the University President to approve any subsequent amendments that are based on comments to the Regulation received from the Board of Governors as a result of the regulation-making process.

Background Information:

The University Regulation FIU-1101 Tuition Fees Schedule provides the tuition and associated fees charged to students attending FIU. The regulation is being amended to increase the Tuition Differential fee for undergraduate students; increase tuition for Graduate, Law and Medicine students; eliminate the Building Fee; and increase the Financial Aid fee (except for undergraduates), the Technology fee (except for undergraduates), the Activity & Service fee, the Capital Improvement Trust Fund fee, and the Athletic fee.

The increase of these fees is in accordance with 2012 HB 5001, HB 5201, Section 1009.24 of the Florida Statutes, as amended in 2012, and Board of Governors Regulations 1.001, 7.001, and 7.003. As to the increase of the Activity & Service, Capital Improvement Trust Fund, and Athletic fees, the law requires the creation of a committee comprised of students and other members of the University community. Those procedures were followed as described in the three agenda items the Committee is considering separately for each of these fees.

This Regulation includes information on fees and therefore, in accordance with the Florida Board of Governors' Regulation Development Procedure, the University Administration is required to submit the regulation to the Florida Board of Governors for approval. The University President will report to the BOT at its next regularly scheduled meeting on any substantive change requested or made to the Regulation as a result of comments received from the Board of Governors as part of the regulation-making process.

Supporting Documentation: Tuition Fees Schedule 2012-13, FIU-1101

Facilitator/Presenter: Kenneth A. Jessell

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**THE FLORIDA INTERNATIONAL UNIVERSITY BOARD OF TRUSTEES
FLORIDA BOARD OF GOVERNORS
NOTICE OF CHANGE TO PROPOSED AMENDMENT OF REGULATION**

REGULATION TITLE: Tuition Fees Schedule
REGULATION NO.: FIU-1101

Based on comments received, the proposed Law School tuition increase to \$507.93 has been decreased by \$22.09. Thus, the new proposed tuition will be \$485.84. Similarly, the proposed increase for Financial Aid and Technology Fee has also been lowered. The changes are reflected in yellow below.

TEXT OF REGULATION: The full text of the Amended Regulation can be viewed below and on the website of The Florida International University Board of Trustees, <http://regulations.fiu.edu>. If you would like a copy of the Amended Regulation, please contact Eli Deville, Chief of Staff, Office of the General Counsel, (305) 348-2103.

AUTHORITY: Board of Governors Regulations 1.001, 7.001, and 7.003 and the 2012 General Appropriations Act.

NAME OF PERSON INITIATING PROPOSED REGULATION: Kenneth Jessell, CFO and Senior Vice President

ANY PERSON SEEKING TO COMMENT ON THE PROPOSED REGULATION MUST SUBMIT COMMENTS IN WRITING TO THE CONTACT PERSON LISTED BELOW. ALL WRITTEN COMMENTS MUST BE RECEIVED BY THE CONTACT PERSON WITHIN 14 CALENDAR DAYS OF THE DATE OF PUBLICATION OF THIS NOTICE.

THE CONTACT PERSON REGARDING THIS REGULATION IS: Eli Deville, Chief of Staff, Office of the General Counsel, Florida International University, 11200 SW 8th Street, PC 511, Miami, FL 33199. Email: devillee@fiu.edu. Fax: (305) 348-3272. Phone: 305-348-2103.

DATE OF PUBLICATION: May 22, 2012

THE FULL TEXT OF THE PROPOSED AMENDED REGULATION IS PROVIDED BELOW WITH THE CHANGES HIGHLIGHTED IN YELLOW:

FIU 1101 Tuition Fees Schedule

(1) Tuition is defined as the basic fee charged to a student for enrollment in credit courses provided by the Florida International University and the out-of-state fee assessed to non-residents. Tuition and associated fees consists of the following:

1. Tuition (basic fee);
2. Student Financial Aid Fee;
3. Capital Improvement Trust Fund Fee;
- ~~4. Building Fee;~~
- ~~54.~~ Health Fee;
- ~~65.~~ Athletic Fee;
- ~~76.~~ Activity and Service Fee; and
- ~~87.~~ Tuition Differential Fee (Undergraduates); and
- ~~98.~~ Technology Fee.

In addition to the fees set forth in 1.-~~98.~~ above, a non- resident student, as defined by the Florida Board of Governors', will pay the Out-of-State Fee and the Non-Resident Student Financial Aid Fee.

(2) Registration is defined as consisting of two components:

(a) Formal enrollment in one or more credit courses approved and scheduled by the University; and

(b) Payment of tuition and associated fees, or other appropriate arrangements for payment (installment payment, deferment, or third party billing), for the courses in which the student is enrolled.

(3) A student is liable for tuition associated with all courses for which the student is registered at the end of the drop/add period. The fee payment deadline shall be as determined by the University.

(4) The following tuition and associated fees shall be levied and collected on a per credit hour basis, effective the fall semester indicated for each student regularly enrolled, unless provided otherwise by law, or Board of Governors or University regulation.

(a) Undergraduate – Fall ~~2011~~ 2012

Fee - Per Credit Hour	Undergraduate			
	Resident		Non Resident	
Tuition	\$103.32		\$103.32	
* Tuition Differential ⁽¹⁾	\$32.00	<u>\$52.29</u>	\$32.00	<u>\$52.29</u>
Out of State fee			\$393.62	
Financial Aid	\$5.16		\$5.16	
Out of State Financial Aid			\$19.68	
Capital Improvement Trust Fund	\$2.44	<u>\$6.76</u>	\$2.44	<u>\$6.76</u>
Building	\$2.32		\$2.32	
Activity & Service	\$11.60	<u>\$12.87</u>	\$11.60	<u>\$12.87</u>
Athletic	\$15.56	<u>\$16.10</u>	\$15.56	<u>\$16.10</u>
Technology Fee	\$5.16		\$5.16	

(b) Graduate – Fall ~~2011~~ 2012 ⁽²⁾

	Graduate Students enrolled prior to Fall 2006			
	Resident		Non Resident	
Fee - Per Credit Hour				
Tuition	\$319.41	<u>\$335.38</u>	\$319.41	<u>\$335.38</u>
Out of State fee			\$480.08	
Financial Aid	\$15.97	<u>\$16.76</u>	\$15.97	<u>\$16.76</u>
Out of State Financial Aid			\$24.00	
Capital Improvement Trust Fund	\$2.44	<u>\$6.76</u>	\$2.44	<u>\$6.76</u>
Building	\$2.32		\$2.32	
Activity & Service	\$11.60	<u>\$12.87</u>	\$11.60	<u>\$12.87</u>
Athletic	\$15.56	<u>\$16.10</u>	\$15.56	<u>\$16.10</u>
Technology Fee	\$15.97	<u>\$16.76</u>	\$15.97	<u>\$16.76</u>

	Graduate Student enrolled in the Fall 06 or thereafter			
	Resident		Non Resident	
Fee - Per Credit Hour				
Tuition	\$334.59	<u>\$351.31</u>	\$334.59	<u>\$351.31</u>
Out of State fee			\$480.08	
Financial Aid	\$16.72	<u>\$17.56</u>	\$16.72	<u>\$17.56</u>
Out of State Financial Aid			\$24.00	
Capital Improvement Trust Fund	\$2.44	<u>\$6.76</u>	\$2.44	<u>\$6.76</u>
Building	\$2.32		\$2.32	
Activity & Service	\$11.60	<u>\$12.87</u>	\$11.60	<u>\$12.87</u>
Athletic	\$15.56	<u>\$16.10</u>	\$15.56	<u>\$16.10</u>
Technology Fee	\$15.72	<u>\$17.56</u>	\$16.72	<u>\$17.56</u>

(c) Law – Fall ~~2011~~ 2012 ⁽³⁾

Fee - Per Credit Hour	Law Students enrolled prior to Fall 2006			
	Resident		Non Resident	
Tuition	\$441.68	\$507.93 \$485.84	\$441.68	\$507.93 \$485.84
Out of State fee			\$437.61	
Financial Aid	\$22.08	\$25.39 \$24.29	\$22.08	\$25.39 \$24.29
Out of State Financial Aid			\$21.88	
Capital Improvement Trust Fund	\$2.44	\$6.76	\$2.44	\$6.76
Building	\$2.32		\$2.32	
Activity & Service	\$11.60	\$12.87	\$11.60	\$12.87
Athletic	\$15.56	\$16.10	\$15.56	\$16.10
Technology Fee	\$22.08	\$25.39 \$24.29	\$22.08	\$25.39 \$24.29

Fee - Per Credit Hour	Law Student enrolled in the Fall 2006 or thereafter			
	Resident		Non Resident	
Tuition	\$462.70	\$532.10 \$508.97	\$462.70	\$532.10 \$508.97
Out of State fee			\$437.61	
Financial Aid	\$23.13	\$26.60 \$25.44	\$23.13	\$26.60 \$25.44
Out of State Financial Aid			\$21.88	
Capital Improvement Trust Fund	\$2.44	\$6.76	\$2.44	\$6.76
Building	\$2.32		\$2.32	
Activity & Service	\$11.60	\$12.87	\$11.60	\$12.87
Athletic	\$15.56	\$16.10	\$15.56	\$16.10
Technology Fee	\$23.13	\$26.60 \$25.44	\$23.13	\$26.60 \$25.44

⁽¹⁾ Tuition Differential fee shall not be charged to students who are beneficiaries of prepaid tuition contracts and exempt under the requirements as described in Florida Statutes section 1009.24 or to any student who was in attendance at FIU before July 1, 2007, and who maintains *continuous enrollment.

⁽²⁾ The additional Graduate fees for students enrolled in Graduate programs in the Fall 2006 or thereafter shall not apply to a graduate student who was enrolled in a graduate program prior to Fall 2006, and such student's enrollment has not lapsed in four terms before re-enrolling in the

same graduate program. Effective Spring term 2009, the additional fees for students enrolled in the fall 2006 or thereafter shall not apply to a graduate student who was enrolled in a graduate program prior to Fall 2006, provided such student maintains *continuous enrollment.

(3) The additional Law fees for students enrolled in the law school in the Fall 2006, or thereafter, shall not apply to a law school student who was enrolled in a law program prior to Fall 2006, and such student's enrollment has not lapsed in four terms before re-enrolling in the same law program. Effective Spring term 2009, the additional fees for students enrolled in the fall 2006, or thereafter, shall not apply to a law school student who was enrolled in a law program prior to Fall 2006, provided such student maintains *continuous enrollment.

*For purposes of the Tuition Differential fee, the Graduate fees, and the Law fees, "continuous enrollment" means the student has not been absent from the University for two (2) or more consecutive terms (excluding summer terms and military withdrawals.)

(5) The following College of Medicine tuition and associated fees shall be levied and collected on an academic year basis, effective the fall semester indicated for each student regularly enrolled, unless provided otherwise by law, or Board of Governor or University regulation.

College of Medicine- Fall 2011 2012

Fee - Per Academic Year	College of Medicine			
	Resident		Non Resident	
Tuition	\$27,772.50	<u>\$31,938.37</u>	\$27,772.50	<u>\$31,938.37</u>
Out of State Fee			\$30,000.00	
Financial Aid	\$1,388.62	<u>\$1,596.91</u>	\$1,388.62	<u>\$1,596.91</u>
Out of State Financial Aid			\$1,500.00	
Capital Improvement Trust Fund	\$122.00	<u>\$338.00</u>	\$122.00	<u>\$338.00</u>
Building	\$116.00		\$116.00	
A&S	\$580.00	<u>\$643.50</u>	\$580.00	<u>\$643.50</u>
Athletic	\$808.00	<u>\$835.00</u>	\$808.00	<u>\$835.00</u>
Technology Fee	\$1,388.62	<u>\$1,596.91</u>	\$1,388.62	<u>\$1,596.91</u>
Health	\$249.57		\$249.57	
Total	\$32,425.31	<u>\$37,198.26</u>	\$63,925.31	<u>\$68,698.26</u>

(6) Effective the Fall 2005 term, during any semester in which a graduate nonresident student has been appointed as a Graduate Assistant for at least .25 FT, the Out-of-State fee for the student shall be \$0.00 per credit hour.

(7) Effective the Fall 2009 term, during any semester in which a graduate nonresident is receiving a full fellowship, the Out-of-State fee for the student shall be \$0.00 per credit hour.

(8) The following fees shall be levied and collected on a per semester basis, effective the fall semester indicated for each student regularly enrolled (excluding College of Medicine students,

whose fees are charged on an annual basis), unless provided otherwise by law, or Board of Governors or University regulation.

Fall ~~2011~~ 2012

	Resident	Non-Resident
Fee – Per Semester		
Health	\$83.19	\$83.19
Athletic	\$10.00	\$10.00

(9) Effective the Fall Semester 2009, each student enrolled in the same undergraduate course more than twice shall be assessed an additional sum to cover 100 percent of the full cost of instruction as established by the Board of Governors for each such course in addition to the tuition and associated fees set forth above.

(10) Students in their last year of Law School shall pay a test preparation fee, at cost, to cover test preparation programs offered as part of the law school program of instruction, including a Florida Bar examination preparation course.

(11) Optional fees.

Orientation fee	\$ 35.00
Tuition Installment Service Charge	\$ 15.00
Identification Card (annually)	\$ 10.00
Replacement	\$ 15.00
Fee for Transcript	\$ 10.00
Fee for Diploma replacement	\$ 10.00
Late Payment fee	\$100.00
Late Registration fee	\$100.00
Off-Campus Fee	cost
Distance Learning Fee	cost
Fingerprinting	cost
Materials and Supplies fee	cost
Equipment Use Fee	cost
Convenience Fee	cost
Library Fines and Penalties	varies

(12) For students who enter a community college or university for the first time in the 2009-2010 academic year and thereafter, the University shall require the student to pay an excess hour surcharge equal to 50 percent of the tuition rate for each credit hour in excess of 120 percent of the number of credit hours required to complete the baccalaureate degree program in which the student is enrolled.

(13) For students who enter a community college or university for the first time in the 2011-2012 academic year and thereafter, the University shall require the student to pay an excess hour surcharge equal to 100 percent of the tuition rate for each credit hour in excess of 115 percent of

the number of credit hours required to complete the baccalaureate degree program in which the student is enrolled.

(14) All state university undergraduate students who enter a postsecondary undergraduate program at any Florida public institution of higher education for the first time in fall 2012 or thereafter shall pay an excess hour fee equal to 100 percent of the undergraduate tuition identified in Florida Board of Governors Regulation 7.001(3) for each credit hour in excess of 110 percent of the number of credit hours required to complete the baccalaureate degree program in which the student is enrolled.

(~~14~~15) Throughout the FIU Regulations where the University is charging a fee or service based on cost, the University President / Designee has the authority to approve the amount of the charge.

Authority: Florida Board of Governors Regulations 1.001, 7.001, and 7.003 and the ~~2011~~ 2012 General Appropriations Act , History- New 11-3-02, Amended 9-3-03, 8-22-04- 9-1-05, Formerly 6C8-6.010, Amended 6-20-06, 7-20-07, 11-20-07, 6-25-08, 9-29-08, 7-14-09, 8-10-10, _____ .

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**THE FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES**

Finance and Audit Committee

June 6, 2012

Subject: Activity and Service Fee

Proposed Committee Action:

Recommend to the Florida International University Board of Trustees (the BOT) approval of the proposed Florida International University Activity and Service Fee increase from the current \$11.60 per student credit hour to \$12.87 per student credit hour effective the Fall term of 2012 for academic year 2012-2013.

Background Information:

The University Fee Committee has approved an increase in the Activity and Service Fee in the amount of \$1.27 per student credit hour effective with the Fall term 2012. The University President has approved the fee increase after consultation with the Student Government presidents.

The proposed increase will raise the Activity and Service Fee from \$11.60 per student credit hour to \$12.87 per student credit hour. In accordance with Florida Statutes §1009.24(12) and Board of Governors' Regulation 7.003 Fees, Fines and Penalties, the increase was decided by a fee committee comprised of 50% (4) students and 50% (4) faculty/staff of which one served as chairperson. The following procedure was used by the committee:

1. The committee held a total of five meetings, including two public hearings.
2. The public hearings were advertised (through posters, electronic messaging and the student newspaper) and held at the Modesto A. Maidique campus and Biscayne Bay campus to hear comments and address concerns from the University community.
3. After the hearings, the fee committee convened to discuss and vote on the proposal. The vote of the committee was five in favor, two opposed.
4. The recommendation was forwarded to and approved by the University President.

This increase will be reflected, along with any other changes, in a revised FIU-1101 Tuition Fees Schedule Regulation which will be presented to the BOT for approval. The approved Regulation will then be forwarded to the Board of Governors for its approval.

Supporting Documentation:

Fee Committee Recommendations to University President
University Fee Committee, 2011-2012 Summary of Meetings and Activities
Calculation of Fee Cap and Allowable Fee Increase

Facilitator/Presenter:

Kenneth A. Jessell

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FLORIDA
INTERNATIONAL
UNIVERSITY

Undergraduate Education

March 7, 2012

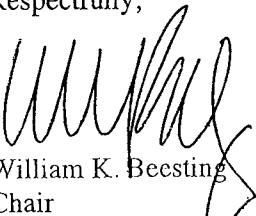
Dear Vice President Jones:

As chair of the University Fees Committee this year, I am pleased to forward our recommendations for student fees for the 2012-13 year. Specifically, the committee has recommended that the student Activities and Services Fee be increased by three and one-half (3.5) percent which amounts to \$1.27 per student credit hour. This will increase the per student credit hour A&S fee from \$11.60 to \$12.87, and if approved by the University Board of Trustees, will become effective in the Fall 2012 term.

The additional revenue from the recommended fee increase will be approximately \$1.6 million for 2012-13. The committee members recognized a strong concern from students about the rising cost of education, and in particular, student tuition. However, the committee did validate the need to sustain current initiatives and enhance others, hence, the determination of the 3.5% increase.

The committee held a total of five meetings, which included two days for an open forum public hearing at each campus. The hearings were publicized two days in the Beacon, and advertised via placards placed at strategic points in the Graham Center, Green Library, and Wolfe Center, and the hearings were announced through the new LCD displays in the Graham Center, the Wolfe Center and the academic buildings around campus. Seven of the eight committee members were present at the initial meeting. All committee members were present at the final meeting, and at least two-thirds of the committee members attended each public hearing. The vote of the committee on the fee increase was five in favor, two opposed. I attach copies of the Fee Committee membership, the 2010 Florida Statute dealing with fees, the calculation of the allowable fee increase, and a summary of the student fees at each SUS institution in 2011. If you have any questions, please contact me.

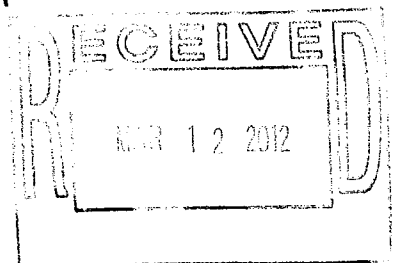
Respectfully,



William K. Beesting
Chair

c: Matilde Gramling
Fee Committee Members

Approved
5/12/12



Office of the Associate Dean of Undergraduate Education

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**University Activity & Service Fee Committee, 2011-12
Summary of Meetings and Activities
February 29, 2012**

The University Activity & Service Fee Committee was appointed by President Mark B. Rosenberg's designee, Vice President of Student Affairs Rosa L. Jones, in consultation with the Student Government Association (SGA) in January of 2012. The four student voting members were Patrick O'Keefe, SGA President for the Modesto A. Maidique Campus (MMC) and Denise Halpin, SGA President for the Biscayne Bay Campus (BBC), Cristina Loreda, Comptroller SGA-MMC and Kevin Gonzalez, Comptroller SGA-BBC. The four faculty/staff voting members were Dr. Consuelo Boronat, Nancy Hernandez, Mariela Gabaroni and Dr. William Beesting who was also served as Chairperson. Other interested parties attending meetings included Silvana Rogelis, Matilde Gramling, and personnel from the Division of Student Affairs: Dr. Larry Lunsford, Jose Toscano, and Rafael Zapata. Dr. Rosa Jones attended the first meeting and gave the opening charge to the committee. Dr. Kenneth A. Jessell presented at the first meeting.

Three meetings were held by the committee, plus two public hearings:

February 6, 2012 – Committee Meeting

Dr. Jones provided opening remarks by thanking members for agreeing to serve on the committee and explaining the usual process of meetings, forums and discussions. She charged them with looking at the potential for an Activity & Service (A&S) Fee increase. The committee is to make a recommendation that complies with the Florida Statute limiting the maximum increase to five (5) percent. She further explained how the enrollment growth of the university is both an opportunity and a challenge. She further explained how the tenor of fee increases is to be cautious and the importance of knowing how the dollar amounts being requested are proposed to be used. She explained how many of the programs in Student Affairs depend on A&S funding. These programs include Campus Life, Leadership, Women's Center, and facilities such as the Graham Center, the Wolfe University Center, the Recreation Centers at MMC and BBC and the pool at BBC. She explained how the bulk of the programming in Student Affairs is funded by A&S Fee revenue. She explained how she has gone through a 3-year budget review/forecast with the 5 major recipients of A&S fees to ensure that the goals are in alignment with the University and Division goals.

Dr. Jones further explained the University's rotation cycle for consideration of fee increases. FIU's past precedence is to rotate the fee increases so that only one of the three areas involved, Athletics, A&S, and Health fees, is considered individually at one time and that the Activity and Service fee, under normal rotation, would not be eligible for consideration of another fee increase for another 3 years. She commented

on how the A&S fee has the most objective for students in their day to day interaction with the university.

Dr. Jones then introduced Dr. Kenneth A. Jessell, Senior Vice President of Administration and Chief Financial Officer for the University. She shared with Dr. Jessell and the committee that approximately \$5 million dollars of A&S funding is being requested. She explained how before establishing a fee committee for consideration of fees, there needs to exist sufficient justification to warrant a consideration for an increase in fees. She believes that in this case, there is sufficient justification for an A&S fee increase consideration.

Dr. Jessell stated the importance of the student's role. He stated how enrollments have increased by 10,000 students since 2007. He noted that this is a testament of how important higher education is to the community. He wants the committee to consider the importance of the level of services versus the costs. He further explained that one of the discussions he has had with Dr. Jones is that of the cycle of rotation for student fees. He wanted the committee to consider, not for this year, but for next year, that all 3 groups come up for review of local fees each year instead of focusing on one group every 3 years.

Dr. Jessell asked the committee to consider a partial deviation from past practice to consider this year, not the A&S fee only, but to consider Athletics for Athletic scholarships. He further explained how athletics is not a separate entity, they consist of student athletes, athletic events for students and stressed that without student support there would be no athletics. He stated that there is a need for effective scholarships to support students in athletics.

Dr. Jessell asked for, and received, committee feedback on the proposed process to consider the 3 (Athletics, A&S and Health) fees at one time. The Chairperson began by stating that historically, they have been considered individually because it gives the biggest dollar impact to the area to have one fee increased at a time. Dr. Jones further clarified that the normal rotational cycle has already been modified one year when consideration of the Athletics fee increase was given 2 years in a row based on an institutional need and with consultation of the committee. She explained how in the past the committee has been flexible for consideration of such requests. Patrick O'Keefe voiced that "if you are going to change the model, this is not the year, especially after last year Athletics fee was increased." Denise Halpin agreed and elaborated that there is a lot of disconnect between students putting in more money and what they see Athletics delivers.

It was clarified that A&S fee is up for the increase this year, but with consideration of a portion to provide for Athletic Scholarships.

Relevant information needed for decision-making of the fee increase was provided to the Committee members during this first meeting. This information included: the Committee members roster for 2012, Florida Statute 1009.24 (2011) relating to the Increase of local fees (Athletics fee, A&S Fee and Health fee), a comparison of FIU local fees to the other State university local fees, and a worksheet showing the fee increase at various levels with the maximum being the 5% limit which is prescribed in law. The sum of the local fees at FIU when put on a per credit hour basis (we have both credit hour fees and per student or headcount fees) is \$36.34. Included in that amount is a \$2.00 per credit hour increase passed by the Legislature in 2004 for moving from Div.IIA to Div. IA in football. This special \$2 increase is, by law, excluded from the fee cap calculation and therefore for comparison purposes the amount representing the FIU total local fees on a credit hour basis is \$34.34. The cap, which is 40% of the undergraduate matriculation fee is \$41.32 ($\$103.32 * 40\%$), which provides \$6.98 of leeway to reach the cap. The allowable increase, however, is only \$1.81 per credit hour or \$18.38 per student head count since we are limited to the lesser of 5% of the existing fees or the cap, whichever is lower. The A&S Fee at FIU is considered on a per credit hour basis.

As the Chairperson distributed the Florida Statute pertaining to student fees, the composition of the Committee (4 staff, 4 students) and the SUS comparison of fees, he explained each item. The Chairperson explained that the process going forward would include another meeting to hear the requests being presented for the increase, two public hearings on the proposed fee increase, one at MMC and another at BBC, and a final meeting where the committee vote would be recorded.

February 16, 2012 - Committee Meeting

This meeting was called for the purpose of presentation of the needs for a fee increase. Present was: Bill Beesting, Nancy Hernandez, Consuelo Boronat, Mariela Gabaroni, Patrick O'Keefe, Cristina Loreda and Kevin Gonzalez. Denise Halpin was present by phone. Guests were: Dr. Larry Lunsford who presented the Division of Student Affairs' needs for an A&S fee increase. Silvana Rogelis and Matilde Gramling were also present.

The Chairperson introduced Dr. Larry Lunsford to present the need for an A&S fee increase. Dr. Lunsford, Associate Vice President and University Ombudsman, represented the Division of Student Affairs, which submitted requests. He began by stating that the last time the A&S fee was considered for an increase was in 2008-09

and it was increased by 3.5%. Since then, the University has increased student enrollment substantially. He explained that if the fee was not increased now, the areas would have to wait another 3 years before it would be considered again. The Division of Student Affairs has \$5.1 million in requests for programs, facilities, and offerings. Programs and offerings in Student Affairs have grown to the point where applications are necessary. He would prefer programs and offerings that are open to all without applications being necessary. He elaborated on Leadership programs and Homecoming needs amongst other needs.

The floor was opened for questions. The discussion ranged from how the fee cap was determined, questions about E&G funding of the Division of Student Affairs, to his opinion of what he considered the big ticket items being where funds were being requested. Patrick assisted the discussion by disclosing that the Student Government Council has considered infrastructure at both campuses to be of importance for investment.

Kevin Gonzalez requested a list of what other A&S fee revenue is distributed at other SUS institutions. The committee also requested a copy of the summary of requests for A&S funding.

Since Kevin was not present at the first committee meeting, the Chairperson summarized the first meeting for him.

Public Hearings:

The Public Hearings were publicized 3 days in the Beacon, advertised via placards placed at strategic points in the Graham Center, Green Library and Wolfe University Center. Electronic announcements of the Hearings were also announced through the LCD displays in the Graham Center, the Wolfe University Center and the academic buildings around campus.

February 22, 2012: Biscayne Bay Campus Public Hearing

The first public hearing was held at Biscayne Bay Campus in WUC 155. Twenty individuals attended the hearing, which commenced at 3:45 p.m. and ended at 4:35 p.m.

The chairperson opened the hearing, introduced the committee members present and introduced the request for an increase for the A&S fee. He explained that the current A&S fee is \$11.60 per-student credit hour and explained that the maximum allowable increase would amount to \$1.81 per student credit hour. He explained the

importance of public opinion and feedback to the process, summarized the needs and amounts requested and opened the floor to questions from the audience.

Questions raised dealt with inquiries on priorities and how the fee increase revenue would be allocated. A question about how to increase the number of people in attendance to the public forum by way of changing the advertising process was also raised

Staff from the various departments at BBC were present and some encouraged the panel to support the increase.

One student questioned if it really mattered what he wanted and was answered with a resounding “yes” from the panel.

Several students present commented that now that they were informed of the uses for the A&S fee, it made better sense for the reason for an A&S fee, and they would support it now. They further commented to the panel to explore alternative ways to make the use of the A&S fee known more widely to students so they can identify where their A&S dollars go.

Overall, the main issue raised at the public forum was that a better job at informing students for the use of the A&S fee was needed. Although many students see programs and events, they don’t make the connection that it’s their A&S fee that provides for such things.

The panel explained that the purpose of the Student Fee Committee was not to allocate the funds but, rather, to determine if there was enough justification and need to warrant an increase to the A&S Fee. A separate group would determine the allocation of the funds.

The chairperson concluded the meeting with a statement asking the audience to e-mail the Fee Committee panel with any questions/concerns they might still have.

February 23, 2012: Modesto A. Maidique Campus Public Hearing

The second public hearing was held at the MMC in GC 140. Twenty seven individuals attended the hearing which commenced at 9:24 a.m. and ended at 10:55 a.m. The chairperson introduced the committee members present and, along with Dr. Lunsford, presented the need for an A&S fee increase. The chairperson explained the fee increase process.

The chairperson explained that the A&S fee goes right back to the students in the form of the operations of student buildings, student programming and events.

Questions raised were very similar to those heard at the BBC public forum. However, students in this forum expressed their support to raise the fee to support facilities. Other students supported programming. One student expressed her choice of FIU over FAU simply because of the Campus Life programs offered at FIU. A question was raised about what would happen if there was not a fee increase. Cristine responded that "certain things (such as facilities) had to be funded, but that you wouldn't see as many functions, and events on campus." Another person added that not just programming would be affected, but that staff and operations might also be affected as additional student growth comes with additional costs.

Several administrators spoke about the need for A&S support in their areas. Mrs. Ruth Hamilton, Executive Director of the Graham Center, expressed how it not only helps the facility and its operations, but also it provides for student employment. Furthermore, she explained how the fees are able to be used to build student retention and affinity.

Further discussion revolved around where students could go to see the allocations which SGA made. Cristina responded by inviting them to the SGA web-site. The Director of Orientation also informed the audience that as a measure to assure students that the funds are being used as intended, SGA audits the use of the funds once allocated.

In both public hearings, the students in attendance expressed the need to educate the general student body to the benefits they receive from the A&S fee.

In general, students expressed that once informed of the various uses for the A&S fee, they supported a modest increase. Most did not want to see a 5% increase, but felt that something less was supported. Some support the fee increase to be used for facilities, while others supported the fee increase for programming.

February 28, 2012 Committee Meeting

This meeting was called for the purpose to vote on the proposed increase. Prior to the vote, the floor was opened for discussion and any remaining questions. The Chairperson started the discussion by introducing Dr Jessell's presentation. He stated that Dr. Jessell wanted the committee to consider funding athletics from the fee in question. He did not present the committee with data about the amount that was needed. Denise stated that with the tuition possibly going up, she did not think it

was a good time to consider funding athletics and felt the committee needed to consider sticking with the current cycle, meaning consideration of only the A&S fee. Patrick moved that the committee consider the A&S fee only. Denise seconded the motion and it passed with all in favor.

The Chairperson then opened discussion related to the proposed A&S fee increase. He asked each member to state their opinions about the need for a fee increase. Each member expressed his/her view. Cristina stated that she saw Patrick's point of view that the fee should not be increased, but felt that the students really want to enhance student programs. She asked for the committee's opinion on funding an increase at less than 5%. Patrick responded that involved students would support an increase, but noted that the students who are not involved don't support an increase. Dr. Boronat believed the fee should go up but minimally. Mariela agreed with Dr. Boronat as did Nancy. Kevin wanted to vote on whether to approve an increase, then vote on the amount. Dr. Boronat moved to have an increase. Mariela seconded. The vote was 6 in favor and 2 against. The motion passed.

The committee reviewed the dollar amounts at various percentage increases such as at 1.4%, 2.8%, 4.2% and also considered possible percentages between 2.8% and 4.2%. The committee discussed the requests and the possible priorities and funding possibilities at the various levels of increases but not at the maximum allowed. After considerable discussion, it was estimated that a 3.5% increase would be appropriate. Each committee member presented their comfort level with the various percentages. Kevin moved that the proposed fee be increased by 3.5%. Cristina seconded the motion. The vote was passed with 5 in favor, and 2 opposed.

The Chairperson thanked the committee for their hard work.

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**FLORIDA INTERNATIONAL UNIVERSITY
CALCULATION OF FEE CAP AND ALLOWABLE FEE INCREASE**

PER STUDENT CR. HR.:

Fall 2011

Spring 2012 (Projected)

SCH

Athletics

Activity and Service Fee

PER STUDENT HEADCOUNT

Fall 2011

Spring 2012 (Projected)

HEADCOUNT

Athletics

Health Fee

TOTAL REVENUES (Fall:Spring)

TOTAL STUDENT CREDIT HOURS (Fall:Spring)

TOTAL CREDIT HOUR EQUIVALENT FEE

Adjust for \$2.00 Legislative Increase not part of Cap

ADJ. TOTAL CREDIT HOUR EQUIVALENT FEE

40% CAP

2011-12 Undergraduate Matriculation

40% of Adjusted(1) Undergraduate Matriculation

Room under the 40% Cap

Tuition cap

Max Tuition Cap

Allowable Increase per Credit Hour

Allowable Increase per Headcount

Health (HC)

Athletics (SCH)

Activity & Service (SCH)

2012-13		
2011-12	Revenues	
489,440		
437,282		
926,722		
\$15.56	\$14,419,794	
\$11.60	\$10,749,975	
	\$25,169,770	
47,959		
43,306		
91,265		
\$10.00	\$912,650	
\$83.19	\$7,592,335	
	\$8,504,985	
	\$33,674,755	
	926,722	
	\$36.34	
	-\$2.00	
	\$34.34	
\$103.32	40%	
	\$41.32	
	\$6.98	
5%	\$1.81	
	\$1.81	
	\$18.38	
\$83.19	\$83.19	
\$15.56	\$15.56	
\$11.60	\$13.41	15.6%

Approved Fee		
Activity & Service	3.5%	\$1.27
A&S New Fee		\$12.87
Remaining Amount		
		\$0.54

BOG Regulation 7.003 4b

(b) The sum of the activity and service, health, and athletic fees a student is required to pay to register for a course shall not exceed 40 percent of the tuition. Within the 40 percent cap, universities may not increase the aggregate sum of activity and service, health, and athletic fees more than 5 percent per year or the same percentage increase in tuition, whichever is higher..

Max 5% cap	\$1.81	This is the total allowable fee increase per credit hour
If \$1.81 is fully applied to A&S, the A&S fee could increase from \$11.6 to	\$13.41	This will represent a 15.6 % increase in the A&S fee

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**THE FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES**

Finance and Audit Committee

June 6, 2012

Subject: Athletic Fee

Proposed Committee Action:

Recommend to The Florida International University Board of Trustees (the BOT) approval of the proposed Florida International University Athletic Fee increase from the current \$15.56 per student credit hour to \$16.10 per student credit hour effective the Fall term of 2012 for academic year 2012-2013.

Background Information:

The University Fee Committee has approved an increase in the Athletic Fee in the amount of \$0.54 per student credit hour effective with the Fall term of 2012. The University President has approved the fee increase after consultation with the Student Government presidents.

The proposed increase will raise the Athletic Fee from \$15.56 per student credit hour to \$16.10 per student credit hour. In accordance with Florida Statutes §1009.24(12) and Board of Governors' Regulation 7.003 Fees, Fines and Penalties, the increase was decided by a fee committee comprised of 50% (3) students and 50% (3) faculty/staff. The following procedure was used by the committee:

1. Two public hearings were advertised (through posters, electronic messaging and social media) and held at the Modesto A. Maidique campus and the Biscayne Bay campus to hear comments and address concerns from the University Community.
2. Following the hearings, the fee committee convened to discuss and vote on the proposal. The committee voted 3-3 and the chairperson cast the deciding vote in favor of the increase.
3. The recommendation was forwarded to and approved by the University President.

This increase will be reflected, along with any other changes, in a revised FIU-1101 Tuition Fees Schedule Regulation being presented to the BOT for approval. The approved Regulation will then be forwarded to the Board of Governors for its approval.

Supporting Documentation:

Fee Committee Recommendations to University President

University Fee Committee, 2011-2012 Summary of Meetings and Activities

Calculation of Fee Cap and Allowable Fee Increase

Facilitator/Presenter:

Kenneth A. Jessell

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FLORIDA
INTERNATIONAL
UNIVERSITY

May 11, 2012

Dear Vice President Jones:

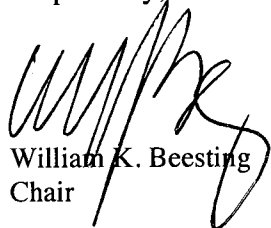
As chair of University Fee Committee this year, I am pleased to forward our recommendations for student fees for the 2012-13 year. Specifically, the committee has recommended that the Athletics fee be increased by \$.54 per student credit hour. The 1.5% increase, with the 3.5% recommended for the Activities and Services fee increase, totals the maximum allowable 5%. This will increase the per student credit hour Athletic fee from \$15.56 to \$16.10, and if approved by the University Board of Trustees, will become effective in the Fall 2012 term.

The additional revenue from the recommended fee increase will be approximately \$640,000 for 2012-13. The committee members recognized a strong concern from students about the rising cost of education, and in particular, student tuition. However, the committee did validate the need to support membership in Conference USA, hence, the determination of the increase.

The committee held a total of four meetings, which included one day for an open forum public hearing at each campus. The Vice President for Student Affairs sent a notice of the public hearing to each student's FIU e-mail. Furthermore, the public hearings were publicized via FIUSM, Facebook and social media, as well as placards that were placed at strategic points in the Graham Center and Wolfe Center. Electronic announcements of the hearings were also announced through the LCD displays in the Graham Center, the Wolfe Center and the academic buildings around campus.

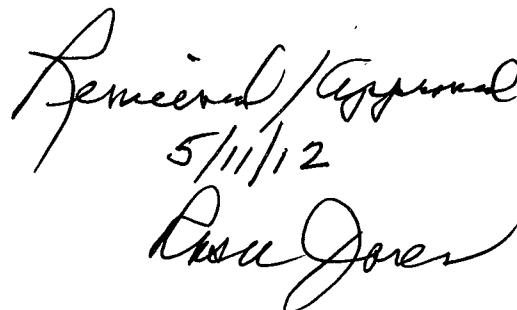
All committee members were present at the initial meeting. All committee members were present at the final meeting, and at least two-thirds of the committee members attended each public hearing. The vote of the committee on the fee increase was three in favor, three opposed. As chair, I cast the deciding vote in favor of the increase. I attach copies of the Fee Committee membership, the 2010 Florida Statute dealing with fees, the calculation of the allowable fee increase, and a summary of the student fees at each SUS institution in 2011. If you have any questions, please contact me.

Respectfully,



William K. Beesting
Chair

c: Matilde Gramling
Fee Committee Members



Received/Approved
5/11/12
Rosa Jones

Office of the Associate Dean of Undergraduate Education

11200 S.W. 8th Street, PC 245 • Miami, FL 33199 • Phone (305) 348-2800 • Fax: (305) 348-2806 • <http://www.fiu.edu>
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**University Athletic Fee Committee, 2011-12
Summary of Meetings and Activities
May 9, 2012**

The University Athletic Fee Committee was appointed by President Mark B. Rosenberg's designee, Vice President of Student Affairs Rosa L. Jones, in consultation with the Student Government Association (SGA) on April 30, 2012. The three student voting members were Alejandro Castro, Vice President of SGA at the Modesto A. Maidique Campus (MMC), Giovanni Castro, Senator at Large at MMC, and Abel Ramos-Taype, Senator at Large at the Biscayne Bay Campus (BBC). The three faculty/staff voting members were Jimmy Carmenate, Elizabeth Bejar and Felicia Townsend. Dr. William Beesting chaired the Committee. Guests and interested parties attending meetings included, Susan Himburg, Pete Garcia, Julie Berg, Heath Glick, Kenneth A. Jessell, Aime Martinez, Vojkan Dimitrijevic, and Matilde Gramling. Dr. Rosa Jones attended the first meeting and gave the opening charge to the committee.

Two meetings were held by the committee, plus two public hearings:

May 4, 2012 – Committee Meeting

Dr. Jones provided opening remarks by introducing members of the committee and explained the reason for the Athletics Fee Committee. She explained that the student fee can be considered for an increase of up to a 5% every year. This year, the process for a fee increase was completed earlier in the Spring, and there was a recommendation that the Activity and Service fee be increased by 3.5% (\$1.27 per student credit hour). The maximum allowable was \$1.81 per student credit hour. Therefore, there remained a \$.54 per student credit hour under the allowable maximum that was not recommended for use. A late-breaking opportunity was presented to the University which allowed consideration to use the remaining amount that was not recommended for increase. FIU was given an opportunity to change its athletic conference from the Sunbelt to Conference USA. This is a unique opportunity that is not granted to all universities, and FIU has worked hard and is fortunate to be invited to join this conference. However, joining the conference comes with a price. It will cost \$2 million to join. The cost of admission alone will be spread over 4 years. Also associated with joining the conference is an annual membership cost of \$300,000 and other associated costs.

Pete Garcia, Executive Director of Sports and Entertainment, explained the importance of going to a new conference. He stated that FIU would no longer be known just to South Florida, but instead would get national exposure. By going to this new conference, in the future, a student can expect to see increased recognition for FIU, thereby increasing the value of a student's degree, as well as the possibility of

FIU getting financial enrichments. Mr. Garcia explained that it was because of student support that the FIU Athletic Department was invited to join Conference USA. He explained that through student support by way of attending games and financial support that they were in a position to be invited. He also explained that to get an invitation to Conference USA, the Conference officials review not only the school's athletic department, but all aspects of the institution, including its academic programs. Dr. Kenneth A. Jessell, Senior Vice President of Administration and Chief Financial Officer, added that it was a testament to the students that FIU was invited to this conference so early in its athletic life. He expressed that in terms of payback, he couldn't think of anything as monumental in the life of FIU. Mr. Garcia added the names of schools associated with the Conference and noted that there are more bowls in Conference USA. They have six (6) while the Sunbelt has two (2).

Mr. Garcia explained that FIU will have more rigorous opponents but that its' team is ready to face the challenge. He said that when it comes to athletic competition, it's not only about how well you do, but also, who you play. He continued by saying that FIU has played some of the schools in Conference USA and won them, or at least given them a good challenge.

The chairperson asked how going to the new conference would affect team travel. Mr. Garcia responded by saying that the teams FIU would be playing are closer to the airports and therefore, our teams wouldn't have to go far out of the way to get to their destinations.

A committee member wanted to know more about the national exposure. Mr. Garcia responded that the television contracts were being finalized, but that Conference USA has had contracts with ESPN, NBC and CBS. He expects exposure to be at least double what FIU currently has. He reminded the committee that this is not just athletic exposure, but exposure for the entire University. It is expected that through this increased national exposure, FIU will be able to recruit both more quantity and quality of students. FIU is being transformed from a commuter school to more of a traditional school. Mr. Garcia noted that Conference USA is not just for football but for all athletic programs.

Dr. Jones explained the student fee increase process to the committee. She outlined the need for public hearings at both campuses and the fact that the committee needed to render a recommendation in quick fashion in order for the University to meet certain requirements. She explained that once the committee has heard from the student body, it could then meet to vote on a recommendation. Furthermore, if the committee were to render a positive vote and receive the appropriate Presidential and

Board of Trustee approvals, the fee increase would become effective for the Fall 2012 semester.

Dr. Jones was asked why the fee wasn't considered earlier. She responded that it was only last week that the University received the official invitation. This question was followed by an inquiry of where the increase would go after the \$2 million entry fee was paid, since this becomes a permanent increase. Dr. Jessell responded that it would continue in the Athletics department.

The committee was given the opportunity to have all questions answered by either Mr. Garcia, Dr. Jones, or Dr. Jessell.

Public Hearings:

Because of timing challenges, Dr. Jones sent a notice of the public hearing to each student's FIU e-mail. Furthermore, the public hearings were publicized via FIUSM, Facebook and social media, as well as placards which were placed at strategic points in the Graham Center and the Wolfe Center. Electronic announcements of the hearings were also announced through the LCD displays in the Graham Center, the Wolfe Center, and the academic buildings around campus.

May 8, 2012: Biscayne Bay Campus Public Hearing

The first public hearing was held at Biscayne Bay Campus in WUC 157. Fifteen (15) individuals attended the hearing, which commenced at 12:35 p.m. and ended at 1:25 p.m.

The chairperson opened the hearing, introduced the committee members present and named those absent. He then introduced the request for an increase for the Athletic fee. He explained the circumstances that warranted the fee increase committee to come to the students. He explained how the Activity and Service fee was being recommended for a \$1.27 per student credit hour increase. He further explained the limitation would permit consideration for \$.54 per student credit hour for the Athletic fee. The chairperson introduced Mr. Garcia. Mr. Garcia expressed his recognition of rising costs of student fees. He further explained how this fee is considered for FIU to go to Conference USA. He explained how it would bring FIU increased recognition, not only to the athletic program, but to the academic programs as well. He explained all of the points noted in the first committee meeting. A student in the audience asked when FIU would start playing in the new conference. Mr. Garcia answered that FIU would start Conference USA competition in July, 2013.

Overall, the students expressed concern over the timing of the request, which was answered by the explanation for the timing of the invitation. Furthermore, students generally expressed concern about the increasing cost to go to school. They relayed the circumstances on how tuition just went up and student fees are continually rising while financial aid continues to be reduced. Questions raised ranged from inquires if Athletics would continually be considered for future increases, the ability for the Athletics department to go into the Conference USA if the fee was not recommended for increase, and the cost differences between the Sunbelt Conference and the Conference USA.

Students voiced that if the Athletic fee were not increased, the Athletics department would still find a way to join the conference. Mr. Garcia explained that it would make it harder for our student athletes. He also explained that joining the new Conference would bring more exposure.

Students asked if FIU would get increased revenue by joining Conference USA. Mr. Garcia answered positively and that it would come from TV deals. He couldn't estimate how much revenue could be brought to FIU.

After all questions were addressed, Mr. Garcia thanked the students for attending the public hearing. He expressed his appreciation for everything they have done to make this invitation possible. He stated how their support of the sports teams makes a huge difference.

The chairperson concluded the meeting with a statement asking the audience to e-mail the Fee Committee panel or their SGA President with any questions/concerns they might still have.

May 8, 2012: Modesto A. Maidique Campus Public Hearing

The second public hearing was held at the MMC in GC 243. Twenty-three attended the hearing which commenced at 3:11 p.m. and ended at 4:05 p.m. It should be noted that a massive rainstorm may have prevented some individuals from attending the public hearing. The chairperson introduced the committee members present and again named those that were not able to attend. He presented the reason for the Athletic fee increase and explained the fee increase process. He then followed the same format as that used at the BBC campus in the morning by introducing Mr. Garcia to present the details for the request.

The questions raised were very similar to those heard at the BBC public forum. Students had the same general concern over the increased cost to attend college. The resounding statement they made was that tuition and student fee increases are

making it intolerable for students to go to college. The students were informed of the difference between the types of student fees. A student noted that every fee increase on its own has its merit, but when all are put together, it represents a significant amount. They expressed for the University to consider that and be selective about what is increased. If the Athletic fee is increased, then they need to grant more use of their facilities by the general students (not just the athletes). Concerns were raised about the need for better communication and camaraderie between the Athletic Department and the students.

Students raised the question of why a committee votes on a recommendation and why the whole student-body isn't able to vote on the increase. Additionally, students asked if there wasn't another less expensive conference that FIU could join. Mr. Garcia expressed how joining Conference USA was by invitation.

A student expressed that he thought that nobody is opposed to Conference USA, but wanted to know what students will take away besides FIU recognition. Mr. Garcia expressed all the positives: more value for your degree, future employers will recognize FIU and thus put your degree up there with other academically recognized institutions, and possible future revenue streams for the university would mean more benefits to the students and alumni.

After all questions were answered, Mr. Garcia again thanked the audience for their attendance and support.

The chairperson concluded the meeting with a statement asking the audience to e-mail the Fee Committee panel or their SGA President with any questions/concerns they might still have.

May 9, 2012 Committee Meeting

This meeting was called for the purpose to vote on the proposed increase. The chairperson reminded the committee that the vote that is made represents a recommendation that is made to President Rosenberg and the Board of Trustees. All members of the committee were present. Prior to the vote, committee members were given information regarding historical Athletics fee increases and Athletics budgets for the past three years, which a committee member had requested. The committee was given time to read the information, analyze it and then ask questions to Mr. Garcia and/or Aime Martinez which were present. After all questions were asked and comments made, the chairperson read to the committee two e-mails that Dr. Jones received in response to the 46,000 Public Hearing notifications she sent to student e-mails.

After the new business was completed, the floor was opened for discussion and any remaining questions prior to the vote.

The chairperson asked the committee members who were present at the BBC forum to please share with the rest of the committee the comments which were heard. The committee noted the number of students in attendance. It was agreed that it was well represented for the time of year. The general concern that was heard was not a resounding “no” to the fee increase. It was further noted that the most outspoken student made comments about the cost of college. A committee member who attended both hearings, commented that BBC doesn’t see as much of the benefits from the Athletics fees as MMC does.

The chairperson then asked committee members who attended the MMC public hearings to share what they heard.

The committee noted that a student expressed that he wanted to take a graduation picture on the field and wasn’t permitted to do so.

Alex Castro had surveyed students on his Twitter and Facebook and said he received 51 responses. He stated that 42 of the 51 responses were negative.

Generally, the committee understood that students felt they were being hit hard with tuition and other increases.

Ms. Felecia Townsend, Director of Business Services, stated that although she was not at the hearings, she spoke to students who had come from the hearing and were at Chili’s Too. She heard that they saw the benefit of the athletics fee and how it could improve the benefits of their degree.

Alex Castro said he listened to everyone’s perspective. He sees that it is a positive move, but also sees that the timing and the hit on the students is difficult.

Abel Ramos-Taype added that he consulted with his BBC constituents. They are against the increase. They felt that another increase is not fair for students and that Athletics has already received past increases. He relayed the sentiment that students had that Athletics will go to the conference regardless of whether the fee is increased or not, and that they should try to get funding from other sources.

Giovanni Castro stated that while he personally could afford the increase, he recognizes that other people can’t, and he needed to listen and reflect the students’ opinions.

Dr. Elizabeth Bejar, Vice Provost for Academic Planning and Accountability, stated she respected the students' opinions. However, there is an opportunity cost here. This is a moment in FIU's history. She commented that we may look back on this and see that there are benefits in the future to this one action being considered today.

After discussion was completed, the committee said that they were ready to vote. Dr. Bejar motioned for an increase of the full \$.54 allowable to the Athletic Fee. Giovanni Castro seconded the motion.

The vote was tie: three (3) in favor, and three (3) against. According to Statutes, the Chairperson was required to vote. Once voted, the motion passed: four (4) in favor, three (3) against.

The Chairperson thanked the committee for their hard work.

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**FLORIDA INTERNATIONAL UNIVERSITY
CALCULATION OF FEE CAP AND ALLOWABLE FEE INCREASE**

PER STUDENT CR. HR.:

Fall 2011

Spring 2012 (Projected)

SCH

Athletics

Activity and Service Fee

PER STUDENT HEADCOUNT

Fall 2011

Spring 2012 (Projected)

HEADCOUNT

Athletics

Health Fee

TOTAL REVENUES (Fall:Spring)

TOTAL STUDENT CREDIT HOURS (Fall:Spring)

TOTAL CREDIT HOUR EQUIVALENT FEE

Adjust for \$2.00 Legislative Increase not part of Cap

ADJ. TOTAL CREDIT HOUR EQUIVALENT FEE

40% CAP

2011-12 Undergraduate Matriculation

40% of Adjusted(1) Undergraduate Matriculation

Room under the 40% Cap

Tuition cap

Max Tuition Cap

Allowable Increase per Credit Hour

Allowable Increase per Headcount

Health (HC)

Athletics (SCH)

Activity & Service (SCH)

2012-13		
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\$83.19	\$7,592,335	
	\$8,504,985	
	\$33,674,755	
	926,722	
	\$36.34	
	<u>-\$2.00</u>	
	\$34.34	
	\$103.32	40%
	\$41.32	
	\$6.98	
	5%	\$1.81
		\$1.81
		\$18.38
\$83.19	\$83.19	
\$15.56	\$15.56	
\$11.60	\$13.41	15.6%

Approved Fee		
Activity & Service	3.5%	\$1.27
A&S New Fee		\$12.87
Remaining Amount		
		\$0.54

Full remaining amount is available for Athletics Fee increase

BOG Regulation 7.003 4b

(b) The sum of the activity and service, health, and athletic fees a student is required to pay to register for a course shall not exceed 40 percent of the tuition. Within the 40 percent cap, universities may not increase the aggregate sum of activity and service, health, and athletic fees more than 5 percent per year or the same percentage increase in tuition, whichever is higher..

Max 5% cap	\$1.81	<i>This is the total allowable fee increase per credit hour</i>
If \$1.81 is fully applied to A&S, the A&S fee could increase from \$11.6 to	\$13.41	<i>This will represent a 15.6 % increase in the A&S fee</i>

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THE FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES
Finance and Audit Committee
June 6, 2012

Subject: Amendment of University Traffic and Parking Regulation

Proposed Committee Action:

Recommend to The Florida International University Board of Trustees (the BOT) approval of the Amendment of the University Traffic and Parking Regulation FIU-1105 and delegate authority to the University President to approve any subsequent amendments that are based on comments to the Regulation received from the Florida Board of Governors and as a result of the regulation-making process.

Background Information:

The University Traffic and Parking Regulation FIU-1105 is being amended to reflect various changes, including: to increase the decal fees; to allow vendors and contractors to purchase staff decals; to add the “head in parking only” restriction and corresponding fine; to provide for the towing of vehicles whose owners engage in decal fraud; to revise the provisions concerning golf carts; to delete the applicability of Chapter 316 to campus, except as noted. The regulation is also being edited for clarification and to update the handling of visitor parking for departmental events.

Florida Board of Governors Regulation 1.001(3)(k) provides that each board of trustees may govern traffic on the grounds of the university and in other areas in accordance with law and any mutual aid agreements entered into with other law enforcement agencies.

Florida Board of Governors Regulation 7.003(9) provides that each university board of trustees shall establish charges for parking decals, permits and parking fines.

The Regulation includes information on fees and therefore, in accordance with the Florida Board of Governors’ Regulation Development Procedure, the University Administration is required to submit the proposed amendments to the University Traffic and Parking Regulation FIU-1105 to the Florida Board of Governors for approval.

The University President will report to the BOT at its next regularly scheduled meeting on any substantive change requested or made to the Regulation as a result of comments received from the Board of Governors pursuant to the regulation-making process.

Supporting Documentation:	Proposed Amendment, University Traffic and Parking Regulation, FIU-1105
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Facilitator/Presenter:	Kenneth A. Jessell
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**THE FLORIDA INTERNATIONAL UNIVERSITY BOARD OF TRUSTEES
FLORIDA BOARD OF GOVERNORS**

NOTICE OF PROPOSED AMENDMENT

REGULATION NO.: FIU-1105

REGULATION TITLE: University Traffic and Parking Regulation

SUMMARY: This Regulation is being amended to reflect various changes, including: to increase the decal fees; to allow vendors and contractors to purchase staff decals; to add the “head in parking only” restriction and corresponding fine; to provide for the towing of vehicles whose owners engage in decal fraud; to revise the provisions concerning golf carts; to delete the applicability of Chapter 316 to campus, except as noted. The rule is also being edited for clarification and to update the handling of visitor parking for departmental events.

TEXT OF REGULATION: The full text of the Proposed Amended Regulation can be viewed below and on the website of The Florida International University Board of Trustees, <http://bot.fiu.edu/regulations/>. If you would like a copy of the Proposed Amended Regulation, please contact Eli Deville, Coordinator, Administrative Services, Office of the General Counsel, (305) 348-2103.

AUTHORITY: BOG Regulations 1.001(3)(k) and 7.003(9), and Section 1006.66 FS.

NAME OF PERSON INITIATING PROPOSED REGULATION: Kenneth Jessell, Chief Financial Officer and Senior Vice President.

ANY PERSON SEEKING TO COMMENT ON THE PROPOSED AMENDED REGULATION MUST SUBMIT COMMENTS IN WRITING TO THE CONTACT PERSON LISTED BELOW. ALL WRITTEN COMMENTS MUST BE RECEIVED BY THE CONTACT PERSON WITHIN 14 CALENDAR DAYS OF THE DATE OF PUBLICATION OF THIS NOTICE.

CONTACT PERSON REGARDING THE PROPOSED AMENDED REGULATION: Eli Deville, Coordinator, Administrative Services, Office of the General Counsel, Florida International University, 11200 SW 8th Street, PC 511, Miami, FL 33199. Email: devillee@fiu.edu Fax: (305) 348-3272. Phone: 305-348-2103.

DATE OF PUBLICATION: May 14, 2012

THE FULL TEXT OF THE PROPOSED AMENDED REGULATION IS PROVIDED BELOW:

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FIU-1105 University Traffic and Parking Regulation.

(1) General. This regulation is applicable to all persons who operate or park a motor vehicle on the campuses of Florida International University. Every motor vehicle parked on University property must display a valid University parking decal/hang tag or parking permit. All Miami-Dade County traffic and parking ordinances which are not in conflict or inconsistent with University regulations ~~and all provisions of Chapter 316, Florida Statutes,~~ shall extend and be applicable to the University's campuses. The Department of Parking and Transportation is authorized and empowered to enforce all university traffic and parking regulations as per Florida Statutes Section 1006.66. The University Police Department is authorized and empowered to enforce University regulations, all county ordinances and state laws. Copies of the University parking and traffic regulations are available from the Department of Parking and Transportation, the University Police Department, the Visitor Information Center and through the Florida International University web site URL <http://parking.fiu.edu>. The University assumes no liability for vehicles parked or operated on University property. The issuance of a decal or permit does not guarantee a place to park.

(2) Registration of Motor Vehicles. Vehicles used by members of the faculty, staff, students, (full or part-time), concessionaire employees and others who regularly operate a vehicle on campus must be registered with the Department of Parking and Transportation during the first day the vehicle is on campus. The registration expiration date for a vehicle registered with the Department of Parking and Transportation corresponds with the expiration date of the decal or permit associated with that vehicle. All visitors must use parking meters unless a parking permit has been provided by a University representative. ~~Any motor vehicle parked on University property must display a valid University parking decal or parking permit.~~ Use of a motor vehicle on University property is a privilege, not a right and is made available only under this regulation (FIU-1105).

(a) Decals.

1. Employees: A parking decal must be obtained for each vehicle which is, or may be, parked on the University's campuses. Decals are issued according to the classifications contained in these regulations. A decal will be issued by the Department of Parking and Transportation, upon the following conditions:

a. The owner or driver registers the vehicle with the Department of Parking and ~~T~~Transportation.

b. The owner or driver, unless otherwise exempt, pays the appropriate fee and provides proof of the decal classification to which he or she is entitled.

c. The owner or driver settles all outstanding parking and traffic fines and fees before a current decal or permit will be issued.

d. When two or more persons who are employed by the University reside in the same household and register more than one vehicle, each is required to purchase a separate original decal according to their classification; ~~D~~uplicate decals will not be issued for either person. except—Replacement decal will be issued upon proof of replacement of the originally registered vehicle. If two or more persons travel together in one vehicle, only one decal is required but a duplicate decal cannot be purchased except upon proof of replacement of the originally registered vehicle.

2. Students: Students ~~will~~ pay a Transportation Access Fee per semester, as part of their registration fee except for students using a tuition waiver who must purchase a

permit at the associated rate. A student decal will be issued by the Department of Parking and Transportation to each student who pays the Transportation Access Fee under the following conditions, and it is the students' responsibility to properly display the current decal in accordance with this regulation.

a. The student must be currently enrolled at the University.

b. The student must pay the Transportation Access Fee.

b.c. The student must provide a valid vehicle registration for the vehicle on which the decal will be placed.

e.d. The student must settle all outstanding parking and traffic fines and fees.

3. Decal Classifications: The issuance of decals is restricted to the classifications specified in these regulations. The following decal classifications are in effect:

a. Faculty/~~Staff~~ -- An "F/SFaculty" decal is available to persons currently employed as regular or adjunct faculty which includes the following categories: Faculty 9 Months, Faculty 12 Months, Faculty Summer A, Faculty Summer B and Adjunct. ; administrative and professional staff; support staff and other personnel services employees. Individuals who are currently employed by vendors or contractors with the University, or who are otherwise required by contract to obtain a decal, are also entitled to obtain a decal in this classification. A one semester or two semester decal is available during an academic school year to employees who do not wish to purchase an annual decal.

b. Staff—A "Staff" decal is available to persons currently employed as regular or temporary staff which includes the following categories: Staff,Administrative, Executive, OPS and OPS Student. Individuals who are currently employed by vendors or contractors with the University, or who are otherwise required by contract to obtain a decal, are also entitled to obtain a decal in this classification.

b.c. Student -- An "Student" decal will be issued to those persons who are currently enrolled as students. For purposes of this regulation, a person shall be considered a student regardless of the number of hours or courses for which he or she is enrolled at the University. Students residing in the University's housing complexes are required to display a current semester housing sticker in addition to the current student decal. Students employed as faculty or staff at the University may elect to purchase a ~~faculty/staff~~ decal at ~~an the~~ additional cost according to their classification.

e.d. Alumni -- An "ALUM" decal is available to FIU graduates who are not currently enrolled at the University and entitles the holder to park in spaces designated for student parking.

d.e. Administrative -- An "ADMIN" decal is available to ~~only~~ those employees who desire a higher level of parking service or have special parking needs based upon work requirements. A one semester or two semester decal is available during an academic school year to employees who do not wish to purchase an annual decal.

e.f. Executive -- An "E" decal is available to ~~only~~ those employees who desire the highest level of parking service or convenience. A one semester or two semester decal is available during an academic school year to employees who do not wish to purchase an annual decal.

f.g. Replacement Decal – A Replacement decal is available for situations where original decal must be replaced due to an accident, the re-painting of the vehicle, stolen vehicles, etc.

h. Duplicate/~~Replacement~~ Decal -- A Duplicate/~~Replacement~~ decal is available to persons who have purchased an original decal for that semester or academic year. This category is for additionally owned vehicles used alternately, ~~and for situations where the original decal must be replaced due to an accident, the re-painting of the vehicle, stolen vehicles, etc. The address on the vehicle registration for the second vehicle must be the same as that on the registration of the vehicle listed on the original decal application. The additional vehicle(s) must be registered to the same address as the one listed for the original decal and no other person at that address is affiliated with the University (either as a student or an employee).~~ A vehicle with a duplicate decal is not permitted on campus at the same time as the vehicle with the original decal. A violation of this provision will result in the ticketing, immobilization and/or towing of both vehicles.

4. Decal Registration Fees:

a. The following are the annual registration fees, exclusive of sales tax, for each decal classification:

	Original	Duplicate/ Replacement
Executive	\$884.00 <u>972.00</u>	\$30.00
Administrative	\$406.00 <u>447.00</u>	\$20.00
Faculty and Staff (Annual base pay over \$45,000)	\$231.00 <u>254.00</u>	\$15.00
Faculty and Staff (Annual base pay over \$35,000)	\$206.00 <u>227.00</u>	\$15.00
Faculty and Staff (Annual base pay over \$25,000)	\$141.00 <u>155.00</u>	\$15.00
Faculty and Staff (Annual base pay \$25,000 and under)	\$121.00 <u>133.00</u>	\$15.00
Alumni	\$236.00 <u>260.00</u>	\$15.00
Student Fall -	N/A	\$15.00
Spring -	N/A	\$15.00
Summer A, B, or C -	N/A	\$15.00

b. The following are the one semester registration fees, exclusive of sales tax, for each decal classification:

Executive	\$560.00 <u>616.00</u>	\$30.00
Administrative	\$260.00 <u>286.00</u>	\$20.00
Faculty and Staff (Annual base pay over \$45,000)	\$127.00 <u>140.00</u>	\$15.00
Faculty and Staff (Annual base pay over \$35,000)	\$113.00 <u>124.00</u>	\$15.00
Faculty and Staff (Annual base pay over \$25,000)	\$91.00 <u>100.00</u>	\$15.00
Faculty and Staff (Annual base pay \$25,000 and under)	\$76.00 <u>84.00</u>	\$15.00
Alumni	N/A	N/A
Student Fall -	\$81.00 <u>89.00</u>	N/A
Spring -	\$81.00 <u>89.00</u>	N/A

Summer A, B, or C -	\$75.00 <u>83.00</u>	N/A
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c. The following are the two semester registration fees, exclusive of sales tax, for each decal classification:

Executive	\$722.00 <u>794.00</u>	\$30.00
Administrative	\$333.00 <u>366.00</u>	\$20.00
Faculty and Staff		
(Annual base pay over \$45,000)	\$179.00 <u>197.00</u>	\$15.00
Faculty and Staff		
(Annual base pay over \$35,000)	\$160.00 <u>176.00</u>	\$15.00
Faculty and Staff		
(Annual base pay over \$25,000)	\$116.00 <u>128.00</u>	\$15.00
Faculty and Staff		
(Annual base pay \$25,000 and under)	\$98.00 <u>108.00</u>	\$15.00
Alumni	N/A	N/A
Student		
Fall -	N/A	N/A
Spring -	N/A	N/A
Summer A, B, or C -	N/A	N/A

d. Lost or Stolen Decals. If a decal has been lost or stolen, the incident shall be reported to the Department of Parking and Transportation, and a replacement decal shall be purchased. An "FIU Parking and Transportation ~~Lost or Stolen~~ Decal Affidavit", form PT #11, Revised ~~06/2010~~ 03/2012, which is incorporated by reference into this regulation, must be filled out.

e. Change in Decal Status. Any employee requesting an upgrade in decal classification shall pay the difference between the ~~fee~~ appropriate fee according to the classification currently in effect and ~~that~~ the one being requested. The old decal or identifiable parts, including numbers, must be returned to the Department of Parking and Transportation for auditing purposes.

f. Non-Refundable Fees. All fees paid for decal registration shall be non-refundable except for instances where a person has mistakenly made a double payment and the request for refund is made within the same academic year in which the payment was made. The Transportation Access Fee paid by the students is only refunded in the same manner as other University student fees are refunded.

(b) Permits and Permit Fees.

1. Temporary permits are issued only by the Department of Parking and Transportation to those persons who require temporary parking authorization and who are not otherwise required by these regulations or contract to obtain a decal. Permits must be applied for and are issued for durations that are commensurate with their purposes. Permits may or may not include the payment of parking fees as provided below.

2. The circumstances under which a permit rather than a decal shall be issued include but are not limited to use of a temporary vehicle; parking on the University's campuses for occasional business-related purposes; parking on the University's campuses for attendance at conferences and meetings; and visitors who are not otherwise required to obtain a decal. Any person who has a current decal and needs to use temporary transportation must obtain a

temporary parking permit. These temporary parking permits are issued, free of charge, for a maximum of thirty (30) consecutive days.

3. Carpool permits. A carpool permit is available for those employees and students who register through the GreenRide carpool website at <http://www.fiu.greenride.com>. All registrants must have a current FIU decal and must be affiliated with the university. At least two carpool permits must be displayed at the same time when parked at a carpool space.

3 4. Temporary 30, 60, and 90-day permits are available to persons not otherwise required by these regulations or contract to obtain a parking decal. The following are the permit fees, **exclusive of sales tax**:

30-day permit \$27.00

60-day permit \$45.00

90-day permit \$65.00

4 5. Specific visitor, vendor and contractor, and volunteer permits will be issued by the Department of Parking and Transportation upon payment of a fee as follows:

a. Visitor fees. Metered parking is available throughout the University at a cost of 25 cents per 15 minutes except in PC Loading which are 50 cents per 15 minutes. Visitors can also park at the multi-space meters for \$1.00 per hour with a maximum of \$ 8.00 per day. University departments hosting an event can purchase garage or lot ~~visitor-guest~~ permits in advance.

b. Vendors and Contractors fees. All vendors and contractors conducting business on campus are required to purchase either a staff decal (at the lowest Staff rate listed in (1)(a)4 above) or a contractor permit. The following are the contractor permit fees, **exclusive of sales taxes**:

30-day permit \$27.00

60-day permit \$45.00

90-day permit \$65.00

c. Volunteers' fees. Upon verification, individuals outside the University who volunteer their time at either campus can purchase a volunteer permit for the following fees **exclusive of sales tax**:

30-day permit \$ 5.00

60-day permit \$10.00

90-day permit \$15.00

(c) Vehicle Registration Exemptions. The following persons shall not be required to register their vehicles with the Department of Parking & Transportation:

1. Representatives of news media on official business.

2. Members of the Florida International University Board of Trustees who are on campus to attend meetings and functions of the Board of Trustees. Trustees shall be issued a decal or hang tag which shall be prominently displayed in their vehicles.

3. Members of the FIU Foundation Board of Directors who are on campus to attend meetings and functions of the Foundation. Directors shall be issued a decal or hang tag which shall be prominently displayed in their vehicles.

(3) Decal, Traffic and Parking Regulations, Golf Cart and Garage Parking.

(a) Decal Regulations.

1. Display of Decal. Each driver who regularly parks a vehicle on campus shall display a valid decal or permit. It is the responsibility of the driver to properly display a decal or

permit so it is easily visible and readable. Failure to display it correctly may result in a violation for ~~improper display, not having a valid decal or permit.~~

2. Decals shall be permanently affixed to the outside of the vehicle on the left side either on the rear bumper, or the outside of the rear window. ~~Decals must be permanently affixed and not altered.~~ For unusually constructed vehicles, decals shall also be permanently affixed in the manner directed by the Department of Parking and Transportation. Housing and Disabled decals ~~stickers~~ shall be permanently affixed adjacent to the current student decal.

3. The entire decal or permit must be displayed unaltered.

4. It is a violation of these regulations to transfer a decal or permit from one vehicle to another; alter a decal or permit, falsify documents to obtain a decal or permit or otherwise obtain or display a decal or permit in violation of the University rules and regulations. Any such act shall constitute decal fraud and will cause the decal or permit to be revoked and vehicle is subject to immobilization and/or towing at vehicle owner's expense.

(b) Traffic Regulations:

1. Speed Limit. The speed limit on University property is 25 miles per hour on main roads unless otherwise posted. The speed limit inside the garage is 5 mph. Speed limit inside surface lots is as posted.

2. Right-of-Way. Pedestrians and wildlife have the right-of-way over motor vehicles, including golf-carts. Pedestrians must use crosswalks when crossing a roadway.

3. Barriers. Barriers may be placed by the University at any point deemed necessary for specific temporary use. Except as required for the passage of emergency vehicles, removal of any such barrier without permission is prohibited.

4. Enforcement Directives. A directive given by a police officer or parking patroller or designee supersedes the regulations posted by sign or signal.

(c) Golf-Carts:

1. Golf-carts are restricted by ~~the Florida Department of Highway Safety and Motor Vehicles and~~ Florida International University for use on facility premises only. ~~Golf-carts are used primarily for the transportation of persons or cargo, are designed and regulated to be operated at speeds of less than 25 miles per hour,~~ and are generally recognizable as a passenger or utility type cart, vehicle, club car or conveyance.

2. Any person who operates a golf-cart on University premises is deemed, by so doing, to have the knowledge, training and skill to safely operate such vehicle and shall be fully accountable for their actions and the consequences thereof.

3. Golf-cart Enforcement. Golf-carts shall be operated in accordance with the following specific regulations:

a. Golf-carts shall not be parked within 6-8 feet of the entrance or exit of any building, except at loading docks or approved designated golf-cart parking spaces.

b. Operators shall stop golf-carts at all blind intersections and sound their horns before proceeding.

c. Golf-carts shall not be parked or operated in any manner likely to obstruct or interfere with the flow of pedestrian or vehicular traffic in heavily traveled areas. Pedestrians, as used here, shall include persons in wheelchairs or mobility assistance devices.

d. Operators shall not stop for any extended period of time in the middle of roads and walkways. Golf carts shall not be parked on pedestrian crosswalks.

e. Golf-cart may be driven on sidewalks only where streets and/or parking lots are not available, and then only to the nearest street or parking lot. Safety precautions shall be taken while driving golf-carts through parking lots.

f. Golf-carts shall not be driven through buildings or breezeways except: 1) under circumstances of police or medical emergency, 2) in order to service that specific building wherein equipment and supplies, but not people, are being transported to the work site, ~~or~~ 3) in order to make a delivery of materials which cannot be otherwise transported to a specific location in a building or 4) to pick up or drop off disabled persons.

g. Where circumstances warrant operation of a golf-cart in or through any University building, as described ~~in "f."~~ above, the operators shall must take the ~~most unobtrusive~~ least disruptive route to building occupants or pedestrians and ~~shall must~~ follow all other operating requirements.

(d) Parking Regulations for Surface and Garage Parking.

1. Posted signs, bumper blocks, and other markings designate the various parking areas on campus. Parking areas may be restricted by decal classification, time or purpose. Parking areas restricted by decal classification, time or purpose shall be considered no parking zones to those individuals who do not fall within the restriction of the decal classification. Individuals parking in areas so restricted require a decal, hang tag, or permit. The following parking restrictions are found in areas on the University's campuses:

- | | |
|---|---|
| a. Executive | <u>h i.</u> State Vehicles |
| b. Administrative | <u>i j.</u> Time Limit Parking |
| c. Faculty/Staff | <u>j k.</u> Housing Parking |
| d. Student | <u>k l.</u> Loading Zone <u>Service/Delivery</u> |
| e. Meters | <u>l m.</u> Garage Visitors |
| f. Disabled | <u>m n.</u> Golf-Cart |
| <u>g.</u> <u>Disabled Modified Vehicles</u> | <u>n o.</u> Carpool |
| <u>g h.</u> Motorcycle/Motorbike/Moped | <u>p.</u> <u>Head-in Parking Only</u> |

2. Metered parking is for visitors and is enforced daily, from 7:00 a.m. to 10:00 p.m. including weekends and holidays. If a meter is malfunctioning, parking in that space is prohibited. A current FIU parking decal or permit does not entitle the driver to park in a metered parking space without paying the appropriate fee, unless otherwise specified on the permit.

3. Use of parking areas designated as Faculty/Staff shall be enforced between the hours of 6:00 a.m. to 7:00 p.m., Monday through Friday, unless otherwise indicated by signage. Parking in all other areas, including Executive and Administrative, shall be observed and enforced at all times.

4. Changes in designated parking areas shall become effective at such time as signage or other identifying markings are posted.

5. No motor vehicles, other than police, emergency, or golf-carts may be operated or parked at any time on the walkways, grass, service areas, driveways or other prohibited zones, except where specifically permitted by signage. No motor vehicle, motorcycle or other type of vehicle, including a bicycle, shall be parked in such a way as to create a hazard or obstruction to traffic or access. Temporary parking areas may be designated in grass areas by the placement of delineating signs, bumper blocks or other identifying marks. Parking adjacent to any University building shall be prohibited except as identified by authorized signs.

6. No person, other than a current housing resident whose vehicle is left in a housing lot, shall leave a vehicle overnight on University property without notifying the University Police Department and the Department of Parking and Transportation. Vehicles that are inoperable shall be reported immediately to the University Police Department and the Department of Parking and Transportation. Vehicles left for more than three (3) consecutive days and nights, without prior approval, or which are apparently abandoned shall be subject to towing, impoundment, and disposal at the owner's expense. The University does not assume any responsibility for motor vehicles or their contents while they are parked on campus. Vehicles registered to current housing residents may be left in housing lots during session breaks but in no event for more than three weeks, except with permission from University housing.

7. Major repairs to vehicles shall not be performed on either campus.

8. Double-parking is not allowed at any time.

9. Head-in Parking Only

10. The fact that a person may park or observe others parked in violation of the regulations without receiving a citation does not mean that the regulation is no longer in effect. Observing others illegally parked is not a valid excuse.

~~1011.~~ Parking on lawns, landscaped areas, sidewalks, or other areas not specifically designated by signs or curb markings as parking areas is a violation. The absence of a "No Parking" sign does not mean parking is permissible in an area.

~~1112.~~ Residents of housing shall abide by the parking regulations.

~~1213.~~ Parking a vehicle on campus following failure to pay or appeal any citation for a university traffic infraction within the time provided, or parking on campus with a revoked decal shall be considered illegal parking and is subject to towing.

~~1314.~~ Parking areas designated as disabled are enforced at all times and a current state issued disabled placard/hang-tag or license plate must be visible and properly displayed. In addition, all disabled employees and students of the University must obtain/purchase and display a current decal or permit and an FIU Registered Disabled sticker.

(e) Garage Parking:

1. A current FIU parking decal is required to park in the garages as restricted by decal classification.

2. A current FIU parking decal or permit does not entitle the driver to park in a metered parking space without paying the appropriate fee, unless otherwise specified on the permit.

3. Garage hours: Gold and PG5 Market Station Garages

Open 24 hours a day, 7 days per week

Blue, Red and Panther Garages

6:00 a.m. - 2:00 a.m. Mondays – Fridays

Closed weekends and holidays except for Special Events

4. No overnight parking. Vehicles must be removed from the garage prior to posted closing hours of the garage. Any vehicle left in the garage after hours will be ticketed and the vehicle is subject to towing at vehicle owner's expense.

5. Garage speed limit is 5 mph. ~~Garage speed is radar-enforced.~~

6. Skateboarding and rollerblading are prohibited in the garages.

7. Head-in Parking Only

(4) Enforcement.

(a) Violations. Failure to abide by any of the provisions of these regulations shall be considered a university parking infraction. The University may enforce university parking infractions through use of warnings, citations and fines, vehicle immobilization, towing and any other means authorized by statute.

(b) Citations. The University Police Department and the Department of Parking and Transportation are authorized to issue written citations to persons who violate this regulation. The University Police Department is also empowered to issue citations for violation of Chapter 316, Florida Statutes, and county ordinances. Only one citation per calendar day will be issued for each violation in the same location on the same vehicle.

1. Schedule of Fines. The schedule below establishes fines for the various categories of violations which are considered to be university parking infractions:

No Decal	\$ 20.00
Parking on the Grass	\$ 20.00
Hazardous Parking	\$ 25.00
Overtime Parking (meter)	\$ 20.00
All Moving Violations	\$ 25.00
Restricted/Improper Parking	\$ 25.00
Overtime Parking (garage)	\$ 25.00
Unlawfully Parked in Disabled Space	\$250.00
Decal Fraud	\$100.00
Radar/Speeding Violation	\$ 25.00
Restricted "E" or "Admin"	\$ 30.00
Golf-Cart	\$ 25.00
Decal/Permit-Improperly Displayed	\$ 20.00
<u>Head-in Parking Only</u>	<u>\$ 15.00</u>
<u>Other</u>	<u>\$15.00</u>

a. Impoundment and vehicle immobilization charges vary according to type of vehicle and/or type of tow or immobilization needed for the vehicle, but cost at a minimum \$50.00. If a third party towing company is used, the charge will be as determined by the third party towing company.

b. Any vehicle which remains in violation of the same regulation for more than one calendar day is subject to additional citations.

c. Uniform traffic citations for ~~V~~violations of Chapter 316, Florida Statutes, and county ordinances are returnable to governed by the Miami-Dade County Court and may carry higher fines or other penalties.

2. Late Charges. If a university citation is not paid or appealed in the time provided by this regulation, a \$5.00 late charge shall be assessed in addition to the fine established for the violation. The assessment of the late charge shall not preclude the University from enforcing these regulations through alternative means such as preventing registration, withholding transcripts, receiving your diploma and/or towing, or immobilizing the vehicle. Finally, the outstanding balance will be sent to a collection agency and additional fees will be assessed.

3. Remedies for Failure to Pay Fines. In addition to the assessment of a late charge fee, and other penalties as provided in this regulation, the following remedies are available to the University:

a. Revoke parking and driving privileges on University property. A person whose parking privileges are revoked may not be issued a new parking decal until all prior outstanding citations are satisfied.

b. Prevent the person from registering as a student.

c. Withhold issuance of transcripts or degrees.

d. Use vehicle immobilizer.

e. Tow and impound the person's car.

f. Take other action as necessary to collect the outstanding fines as delinquent accounts owed to the University such as the use of a collection agency.

4. Responsibility for Citations. The person who registers a motor vehicle with the Department of Parking and Transportation assumes responsibility for all citations issued to that vehicle. If the motor vehicle has not been registered with the Department of Parking and Transportation then the person(s) in whose name the motor vehicle is registered with the State Department of Highway Safety and Motor Vehicles shall be held responsible for citations issued to the vehicle. Employees of FIU operating state university vehicles and golf-carts shall be responsible for citations issued to such vehicle(s).

(c) Procedures for Payment of Fines and Appeals. A person to whom a citation has been issued shall have ten (10) business days from the date of issuance to respond to the citation either by paying the fine or by filing an appeal. If payment or request for an appeal is not received within the allotted time, a late fee shall be assessed, and the University may take any authorized action to enforce the penalty.

1. Payment of Fines. Fines may be paid by credit card through the Florida International University web site URL <http://parking.fiu.edu> or in person at the Department of Parking and Transportation by check, money order, cash payment, the FIU Panther debit card, or credit card. Alternatively, payments may be mailed to the Department of Parking and Transportation located on Modesto Maidique Campus; however, late fees shall be applied in the event payment is not received by the Department of Parking and Transportation within the time provided by these regulations. All payments sent by mail should include the payee's Panther ID number and citation number.

2. Appeals Process and Procedures. Appeals of citations for university parking infractions and towing/vehicle immobilization procedures and charges may be instituted by filing a written appeal through the Florida International University web site URL <http://parking.fiu.edu> or at the Department of Parking and Transportation ~~on-using~~ the "Florida International University Department of Parking and Transportation CITATION APPEAL FORM", Form PT #04 Appeal Form RVSD. 04/2009, ~~according to the instructions provided on the form.~~ The form is incorporated by reference into this regulation. ~~County Uniform traffic~~ citations are not open to appeal through the University appeal process. ~~County Uniform traffic~~ citations must be processed through the Miami-Dade County Court system. ~~The Citation Appeal Form PT #04 may be obtained at the Department of Parking and Transportation, the web site, and at other locations throughout the University, such as the Visitor Information Center and University Police Department at both campuses.~~ Inability to locate parking spaces or the failure of others to observe these regulations shall not be considered to be valid defenses. The completed Citation Appeal Form must include a current and accurate mailing address or email address where notices can be sent to and received by the Appellant. Complete Citation Appeal Forms will be forwarded by the Department of Parking and Transportation to an Appeal Hearing Officer for review and decision.

a. Appeal Hearing Officers. There shall be appointed on each campus a University Appeal Hearing Officer or Officers who shall be responsible to resolve appeals of citations for university parking infractions and/or towed or immobilized vehicles. The Appeal Hearing Officer(s) of each campus shall be appointed, by the appropriate vice president, to serve a two-year term, and may be appointed for additional terms. It is intended that Appeal Hearing Officers will be members of the University Community.

b. Appeal Hearing Officer Procedures. Appeal Hearing Officers will receive and evaluate written appeals. They will be guided by the Parking Regulations and shall consider any relevant circumstances, as articulated in the written appeal, in making their decision(s). Appeal Hearing Officers may request further information or interview the appellant, witnesses or the citing officer. Appeals will be reviewed and appellants notified by mail.

c. Appeal Hearing Officer Decisions. Following consideration of the grounds for an appeal, the Appeal Hearing Officer shall decide on the appeal. The Appeal Hearing Officer's decision shall contain findings of fact and be reduced to writing and a copy shall be furnished to the appellant by the Department of Parking and Transportation. The decision of the Appeal Hearing Officer is final without further right of review. Upon denial of an appeal, the fine assessed shall be paid within ten (10) business days of the date of notification to the appellant or a late fee will be assessed.

(d) Immobilization, Towing and Impoundment-Appeals. The University may immobilize, tow and/or impound any vehicle which is found to be parked illegally or in violation of these regulations. Parking after failing to pay a parking citation(s) within the allotted time constitutes illegal parking. A person whose vehicle has been immobilized, towed and/or impounded may appeal the tow or immobilization by filing a written appeal within ten (10) business days from the date of the impoundment. An Appeal Hearing Officer shall review the appeal within seventy-two (72) hours of receipt of the written appeal. The appellant shall receive notification of the appeal decision through the mail. If the immobilization or tow appeal is granted, the University shall refund the amount charged for the immobilization or tow. In lieu of the appeal, or pending such appeal, or if the appeal is denied, the owner of the vehicle or his/her authorized agent may obtain release of the vehicle by paying the citation(s), the immobilization and/or towing charges and any applicable delinquent fines.

(e) University Departmental Events. All departments hosting an event, which will include external guests, have the option of purchasing parking permits for these guests. require additional visitor parking for guests, will require visitor permits for each vehicle per day. Pre-purchased parking spaces are available by contacting the Department of Parking and Transportation no later than three (3) business days, but preferably five (5) business days before the date of the event. In addition to purchasing parking permits, parking spaces may be reserved for these guests and Departments are encouraged to post order directional signs for each event from the Department of Parking & Transportation. Signs must adhere to the signage protocol established through the Office of Finance and Administration. The Department also handles any event requests that require transportation, including campus tours.

Specific Authority- BOG Regulations 1.001(3)(k) and 7.003(9), ~~1001.74(2)(j) and (6)~~, and 1006.66 FS. Law Implemented ~~1001.74(2)(j) and (6)~~, 1006.66 FS. History--Formerly 6P-5.06, 10-1-75, Repromulgated 12-23-76, Amended 1-15-80, 8-20-81, 4-24-83, 8-12-85, Formerly 6C8-5.06, Amended 7-6-86, 8-31-89, 7-17-90, 7-21-91, 8-25-93, 10-26-93, 8-17-94, 8-20-95, 8-11-96,

6-12-97, 7-08-99, 5-16-00, 5-24-01, 7-25-02, 12-2-02, 8-11-03, 6-1-04, 6-1-05, Formerly 6C8-
| 5.006, Amended 6-2-06, 7-12-07, 8-11-08, 6-29-09, 8-10-10, 7-5-11, .

|

APPEAL DATE: _____ **Florida International University**
Department of Parking & Transportation APPEAL# _____

CITATION APPEAL FORM

VALID DECAL: YES ☐ or NO ☐

DATE ISSUED: _____

AN APPEAL HEARING OFFICER WILL REVIEW THIS APPEAL.

APPELLANTS DO NOT HAVE THE OPTION TO APPEAR IN PERSON.

THIS APPEAL FORM MUST BE SUBMITTED NO LATER THAN 10 BUSINESS DAYS FROM THE DATE OF CITATION

() STUDENT () FACULTY/STAFF () VISITOR () VENDOR/CONTRACTOR

PLEASE PRINT

PANTHER ID #: _____

CITATION #: _____

NAME: _____

DATE OF CITATION: _____

ADDRESS: _____

VEHICLE PLATE #: _____

CITY: _____ ST: _____ ZIP: _____

VIOLATION CODE: _____

HOME PHONE #: _____

VIOLATION DESC. : _____

ALTERNATE PHONE #: _____

LOT #/UNIT #/TIME: _____

E-MAIL: _____

I wish to appeal for the following reason (s): _____

I certify that the statements made above are true and correct to the best of my knowledge and belief. **I understand that the decision of the appeal-hearing officer is final without further right of review.** Once I receive my appeal results, whether denied or reduced, I agree to pay the amount due within 10 business days after receiving the appeal results. If payment is not received within the allotted time, a late fee will be assessed. If appeal status notification has not been received within 2 weeks from signature date, it is the appellant's responsibility to conduct a follow up by calling any of our Parking & Transportation offices at UP Campus (305) 348-3615 or BBC (305) 919-5558.

SIGNATURE: _____ DATE: _____

() DENIED () GRANTED () WARNING: NO FINE ISSUED () REDUCED FINE TO \$ _____

APPEAL HEARING OFFICER COMMENTS: _____

APPEAL HEARING OFFICER: _____ DATE: _____

THE FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES
Finance and Audit Committee

June 6, 2012

Subject: Capital Improvement Trust Fund Fee

Proposed Committee Action:

Recommend to The Florida International University Board of Trustees (the BOT) approval of the proposed Florida International University Capital Improvement Trust Fund Fee increase from the current \$4.76 per student credit hour to \$6.76 per student credit hour effective the Fall term of 2012 for academic year 2012-2013.

Background Information:

The Florida Legislature has included the following language in HB 5201 modifying the Capital Improvement Trust Fund Fee and thus revising paragraph (8) of Section 1009.24 of the Florida Statutes to read as follows:

(8)(a) The Capital Improvement Trust Fund fee is established as \$4.76 per credit hour per semester.

(b) Beginning with the 2012 fall term, each university board of trustees may increase the Capital Improvement Trust Fund fee. Any increase in the fee must be recommended by a Capital Improvement Trust Fund committee, at least half of whom are students appointed by the student body president. The remainder of the committee shall be appointed by the university president. A chair, appointed jointly by the university president and the student body president, shall vote only in the case of a tie. The recommendations of the committee shall take effect only after approval by the university president, after consultation with the student body president, with final approval by the university board of trustees. An increase in the fee may occur only once each fiscal year and must be implemented beginning with the fall term. The Board of Governors shall adopt regulations and timetables to implement the fee.

(c) The fee may not exceed 10 percent of the tuition for resident students or 10 percent of the sum of tuition and out-of-state fees for nonresident students. The fee for resident students shall be limited to an increase of \$2 per credit hour over the prior year. The Capital Improvement Trust Fund fee may be used to fund any project or real property acquisition that meets the requirements of chapter 1013. The Division of Bond Finance of the State Board of Administration shall analyze any proposed reductions to the Capital Improvement Trust Fund fee to ensure consistency with prudent financial management of the bond program associated with the revenues from the fee.

Pursuant to the above statutory amendment, Board of Governors Regulation 7.003, Fees, Fines and Penalties is being revised to reflect this amendment.

As required by Section 1009.24(8) of the Florida Statutes quoted above, the University Fee Committee has approved an increase in the Capital Improvement Trust Fund Fee in the amount of \$2.00 per student credit hour effective with the Fall term of 2012. The University President has approved the fee increase after consultation with the Student Government presidents.

The proposed increase will raise the Capital Improvement Trust Fund Fee for the 2012-2013 academic year from \$4.76 per student credit hour to \$6.76 per student credit hour. In accordance with Florida Statutes §1009.24 and Board of Governors' Regulation 7.003 Fees, Fines and Penalties, the increase was decided by a fee committee half of whom were students appointed by Student Government and the other half appointed by the University President. The following procedure was used by the committee:

1. Two public hearings were advertised (through posters, electronic messaging and social media) and held at the Modesto A. Maidique campus and the Biscayne Bay campus to hear comments and address concerns from the University Community.
2. Following the hearings, the fee committee convened to discuss and vote on the proposal. The committee voted 5-1 in favor of the fee increase.
3. The recommendation was forwarded to and approved by the University President.

This increase will be reflected, along with any other changes, in a revised FIU-1101 Tuition Fees Schedule Regulation being presented to the BOT for approval. The approved Regulation will then be forwarded to the Board of Governors for its approval.

Supporting Documentation:

Fee Committee Recommendations to University President

University Fee Committee, 2011-2012 Summary of Meetings and Activities

Calculation of fee cap

Facilitator/Presenter:

Kenneth A. Jessell

May 10, 2012

Dear Vice President Jones:

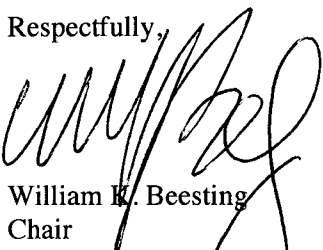
As chair of the Capital Improvement Trust Fund (CITF) Fee Committee this year, I am pleased to forward our recommendations for student fees for the 2012-13 year. Specifically, the committee has recommended that the CITF fee be increased by \$2.00 per student credit hour. This will increase the per student credit hour CITF fee from \$4.76 to \$6.76, and if approved by the University Board of Trustees, will become effective in the Fall 2012 term. No increase has been available since 1976, when the fund was first established.

It was estimated that the additional revenue from the recommended fee increase will be approximately \$2 million for 2012-13. The committee members recognized a strong concern from students about the rising cost of education, and in particular, student tuition. However, the committee did validate the need to sustain current initiatives and enhance others, hence, the determination of the increase.

The committee held a total of four meetings, which included one day for an open forum public hearing at each campus. The Vice President for Student Affairs sent a notice of the public hearing to each student's FIU e-mail. Furthermore, the public hearings were publicized via FIUSM, Facebook and social media, as well as placards that were placed at strategic points in the Graham Center and Wolfe Center. Electronic announcements of the hearings were also announced through the LCD displays in the Graham Center, the Wolfe Center and the academic buildings around campus.

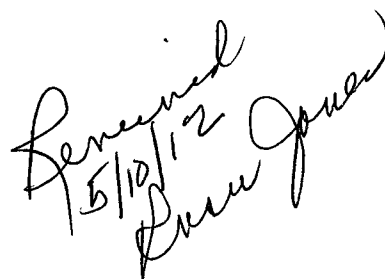
All committee members were present at the initial meeting. All committee members were present at the final meeting, one by video conferencing, and at least two-thirds of the committee members attended each public hearing. The vote of the committee on the fee increase was five in favor, one opposed. I attach copies of the Fee Committee membership, SB1156/HB5201 to establish FS 1009.24 dealing with fees and the allowable fee increase, and a summary of the student fees at each SUS institution in 2011. If you have any questions, please contact me.

Respectfully,



William K. Beesting
Chair

c: Matilde Gramling
Fee Committee Members



Received
5/10/12
Dawn Jones

Office of the Associate Dean of Undergraduate Education

11200 S.W. 8th Street, PC 245 • Miami, FL 33199 • Phone (305) 348-2800 • Fax: (305) 348-2806 • <http://www.fiu.edu>
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**University Capital Improvement Trust Fund Fee Committee, 2011-12
Summary of Meetings and Activities
May 8, 2012**

The University Capital Improvement Trust Fund (CITF) Fee Committee was appointed by President Mark B. Rosenberg's designee, Vice President of Student Affairs Rosa L. Jones, in consultation with the Student Government Association (SGA) on April 30, 2012. The three student voting members were Liane Sippin, SGA Senator at Large at the Modesto A. Maidique Campus (MMC), Cristina Loreto, Student at Large MMC, and Pablo Haspel, President SGA for the Biscayne Bay Campus (BBC). The three faculty/staff voting members were Nancy Hernandez, Mariela Gabaroni, and Robert Frye. Dr. William Beesting chaired the Committee. Guests and interested parties attending meetings included, Kenneth A. Jessell, Aime Martinez, Vojkan Dimitrijevic, James Wassenaar, Michelle Castro, and Matilde Gramling. Dr. Jones attended the first meeting and gave the opening charge to the committee.

Two meetings were held by the committee, plus two public hearings:

May 2, 2012 – Committee Meeting

Dr. Jones provided opening remarks by thanking members for agreeing to serve on the committee and explained the usual process of meetings, forums and discussions. She defined the uses for the CITF fee, and its current amount of \$4.76 which consists of the combination of \$2.44 per credit hour per semester CITF fee and a building fee of \$2.32 per credit hour per semester. She charged the committee with consideration for the potential of a CITF fee increase. The committee is to make a recommendation that complies with Florida Senate Bill 5201 limiting the maximum increase to \$2 per credit hour. Dr. Jones then defined the uses for the fee. It is to be used to fund construction and renovations of non-academic (student) buildings. The fee has been in existence since 1976 and has not changed since then. This year is the first time that institutions have been given the opportunity to consider a change in the fee since 1976. Dr. Jones further explained how the CITF fee had been used at FIU in the past and noted that the Graham Center expansions were constructed with CITF funding. The Wolfe University Center and the Recreation Center were also facilities that were constructed using CITF funding. She clarified the differences in the types of funds that could be used for construction, stating that Residential Housing does not use CITF funds but is an auxiliary, while instructional buildings are built with PECO funds. She further explained how the funding is to be used for structural construction and not for maintenance costs of facilities.

Dr. Jones explained how in the past, students throughout the State University System (SUS) have lobbied for an increase in the CITF fee in recognition that buildings are in need of the funds to improve current structures, especially for older schools which have older buildings. Dr. Kenneth A. Jessell, Senior Vice President of Administration and Chief Financial Officer, stated that it is a real testament to the veracity of the Florida Student Association (FSA) that have supported the legislation for an increase in the CITF fee. Without their unanimous support, it would not have been considered through the legislature.

Dr. Jones explained the process for the allocation of the CITF funds. She explained how allocations are normally made every three (3) years. Each cycle typically allocates approximately \$11-13 million but the amount is dependent on investment outcomes. Dr. Jessell explained how each university's CITF fee is collected and joined with other SUS institutional CITF fees and the money is bonded collectively for efficiency. By doing it this way, administrative costs are reduced and the SUS can usually obtain better interest rates. When it comes time for an allocation, each university receives from the investment pool the amount back in proportion to what it has contributed.

Dr. Jones introduced all people at the meeting and explained the immediate and long range implications of a decision. She explained how the committee was to consider the opportunity for the use of the funds. It is to have hearings to let students voice their opinions. The committee's decision needs to be submitted to the Board of Trustees.

Mr. James Wassenaar, Executive Director of Student Affairs Operations and Auxiliary Services, explained how the growth of student enrollment requires expansion. There's no way that the university can sustain infrastructure growth without an increase in the CITF fee. Dr. Jones further noted that in the past, FIU has been fortunate in that it has been able to partner with other funded areas (auxiliaries, for one) for construction. However, with the economy being what it is, some of these opportunities are no longer available.

Dr. Beesting asked how the maintenance for new buildings is funded. Dr. Jones explained that Activity and Service fees are usually used to pay for maintenance costs associated with student buildings. Dr. Jessell further noted that if areas are able to earn revenue (through auxiliary operations), that it could be used also.

Another committee member asked if the fee would be up for increase consideration every year from now on. While we are getting clarification on this, Dr. Jessell noted

that if a fee were to be increased, it would be a permanent increase and not one used to fund a specific construction.

The committee discussed the need for additional construction. The areas discussed were the Graham Center expansion, the Recreation Center expansion and the Wolfe University Center expansion.

The committee asked for a list of historically funded projects and visuals that could also be used to present the CITF needs at the public forum. It was also noted that a list of proposed projects would be helpful.

Public Hearings:

Because of timing challenges, Dr. Jones sent a notice of the public hearing to each student's FIU e-mail. Furthermore, the public hearings were publicized via FIUSM, Facebook and social media, as well as placards which were placed at strategic points in the Graham Center and Wolfe Center. Electronic announcements of the hearings were also announced through the LCD displays in the Graham Center, the Wolfe University Center and the academic buildings around campus.

May 7, 2012: Biscayne Bay Campus Public Hearing

The first public hearing was held at Biscayne Bay Campus in WUC 157. Eight individuals attended the hearing, which commenced at 12:45 p.m. and ended at 1:15 p.m.

The chairperson opened the hearing, introduced the committee members present and named those absent. He then introduced the request for an increase for the CITF fee. He explained that the current CITF fee is \$4.76 per-student credit hour and explained that the maximum allowable increase would amount to \$2.00 per student credit hour. He explained the importance of public opinion and feedback to the process. He then explained the uses for CITF funds with the visual aid of a PowerPoint presentation. He explained its historical uses, as well as possible considerations for future use. The chairperson explained that the purpose of the CITF Fee Committee was not to allocate the funds but, rather, to determine if there was enough justification and need to warrant an increase to the CITF fee. The determination of where to allocate funds would be made by the University President in consultation with personnel and students.

Questions raised from the audience dealt with renovations in general, but mostly focused on how the funds could be used at the BBC campus. Discussion ranged from

possible uses in the WUC to uses for the BBC Recreation Center. There was one student who expressed concern over the escalation of costs for higher education. He expressed how tuition and fees continue to rise while financial aid does not.

The chairperson concluded the meeting with a statement asking the audience to e-mail the Fee Committee panel or their SGA President with any questions/concerns they might still have.

May 7, 2012: Modesto A. Maidique Campus Public Hearing

The second public hearing was held at the MMC in GC 243. Forty-two individuals attended the hearing which commenced at 3:05 p.m. and ended at 4:20 p.m. The chairperson introduced the committee members present and presented the reason for a CITF fee. He then followed the same format as that used at the BBC campus in the morning and referred to the PowerPoint presentation for visual aid to the audience. The chairperson explained the fee increase process.

The questions raised were very similar to those heard at the BBC public forum. Concerns were raised about the need for some of the funds to be used at BBC to improve those facilities. Students questioned how much funding could be anticipated if no increase was recommended as well as how much is anticipated with the fee increase. Furthermore, they questioned if the fee could be increase less than the \$2 maximum allowable. Some students raised concerns if the university was taking into consideration this fee increase along with other fee and tuition increases. The chairperson responded that it tries to balance the cost with what is good overall. Again, concerns were raised about the increased cost to get an education. Another student raised the question of whether any of the CITF fee goes toward Athletics.

Students discussed the need for increased infrastructure with the increased enrollment growth. They explained how the student body has basically outgrown the current facilities. Mrs. Ruth Hamilton, Executive Director of the Graham Center, explained how she sees students sitting on the floor and in all areas in the Graham Center because of lack of space.

In general, the students in attendance agreed to the need for building expansion, but expressed concern over the rising cost of going to FIU, noting that optional fees such as these add to the increased cost.

May 8, 2012 Committee Meeting

This meeting was called for the purpose to vote on the proposed increase. The Chairperson reminded the committee that the vote they make represents a recommendation that is made to President Rosenberg and the Board of Trustees. All members of the committee were present except for Pablo Haspel who was present from BBC via Polycom visual conference. Prior to the vote, the floor was opened for discussion and any remaining questions.

The chairperson asked the committee members who were present at the BBC forum to please share with the rest of the committee the comments which were heard. Rob Frye was at the BBC public forum and reported that students basically questioned how a fee increase would affect their campus. He stated that at the BBC forum, the students did not question alternate figures for the fee increase other than the \$2 per student credit hour. He stated that basically students just wanted to be informed about the fee. Nancy Hernandez and Pablo Haspel, who were also at the BBC forum, agreed.

The chairperson then asked about the comments heard at the MMC public forum. Rob noted that many more students were in attendance. Again, a lot of the discussion revolved around how the fee would be used. Liane said that students asked about when funds would be distributed and general information about the fee. She noted how there was some discussion about general increase of fees, including the Athletics fee consideration which was to follow. The committee discussed how the CITF fee is not printed on their tuition invoice. Rather, it is noted in the University catalog, and is harder to be seen. The committee discussed how a student who had been here for 6 years had seen the crowding and had commented that although everything is going up, this was needed. Cristina commented that as part of a student group, she was very aware that students needed to book rooms at least one year in advance in order to plan an event because of the limited space. Rob reminded the committee of Ruth Hamilton's comment on how students were seen camped in the hallways of the Graham Center because of lack of space. Cristina further noted that commuter students are noting the crowding, not just the students who lived in the residence halls. Rob gave statistics on the increase of the Recreational Center facility use. He said there were "no slow times anymore to use the gym." Nancy noted how changes are needed at the Wolfe University Center. It's noisy and you can hear activities happening outside of the offices.

Cristina moved for a yes or no vote on whether to increase the CITF fee. Mariela seconded. The vote passed with unanimous approval.

Discussion followed regarding the amount of the fee increase. It was noted that maximum impact would be achieved with a \$2 per student credit hour increase. It was also noted that FSA fought hard for an increase in the fee, therefore, the committee should consider the full amount. Committee members agreed. Pablo made two points: First, that the way the legislative language is written, an increase of this fee may be considered every year until the limit. Second, that he would like to know exactly where this fee would be used. Pablo also asked when the next distribution of CITF funding is scheduled and Ms. Aime Martinez, Associate Vice President of Business and Finance, noted that it would be in 2013-14.

Nancy motioned to raise the CITF fee \$2 per student credit hour. Cristina seconded the motion. The vote was passed with 5 in favor, and 1 opposed.

The Chairperson thanked the committee for their hard work.

FLORIDA INTERNATIONAL UNIVERSITY
CITF Fee cap calculation

	Tuition (per credit hour)	Out-of-State Fee (per credit hour)	Total (per credit hour)	<u>Max CITF Fee</u>	Current CITF fee	Allowable increase
Undergraduate Resident	\$103.32		\$103.32	\$10.33	\$4.76	\$2.00
Undergraduate Non Resident	\$103.32	\$393.62	\$496.94	\$49.69	\$4.76	\$44.93
Graduate Resident prior to Fall 06	\$319.41		\$319.41	\$31.94	\$4.76	\$2.00
Graduate Non Resident prior to Fall 06	\$319.41	\$480.08	\$799.49	\$79.95	\$4.76	\$75.19
Graduate Resident	\$334.59		\$334.59	\$33.46	\$4.76	\$2.00
Graduate Non Resident	\$334.59	\$480.08	\$814.67	\$81.47	\$4.76	\$76.71
Law Resident prior to Fall 06	\$441.68		\$441.68	\$44.17	\$4.76	\$2.00
Law Non Resident prior to Fall 06	\$441.68	\$437.61	\$879.29	\$87.93	\$4.76	\$83.17
Law Resident	\$462.70		\$462.70	\$46.27	\$4.76	\$2.00
Law Non Resident	\$462.70	\$437.61	\$900.31	\$90.03	\$4.76	\$85.27

	Tuition (per Academic Year)	Out-of-State Fee (per Academic Year)	Total (per Academic Year)	<u>Max CITF Fee</u>	Current CITF fee	Allowable increase
College of Medicine Resident	\$27,772.50		\$27,772.50	\$2,777.25	\$238.00	\$100.00
College of Medicine Non Resident	\$27,772.50	\$30,000.00	\$57,772.50	\$5,777.25	\$238.00	\$5,539.25

HB 5201:

(8)(a) *The Capital Improvement Trust Fund fee is established as \$4.76 per credit hour per semester.*

(b) *Beginning with the 2012 fall term, each university board of trustees may increase the Capital Improvement Trust Fund fee. Any increase in the fee must be recommended by a Capital Improvement Trust Fund committee, at least half of whom are students appointed by the student body president. The remainder of the committee shall be appointed by the university president. A chair, appointed jointly by the university president and the student body president, shall vote only in the case of a tie. The recommendations of the committee shall take effect only after approval by the university president, after consultation with the student body president, with final approval by the university board of trustees. An increase in the fee may occur only once each fiscal year and must be implemented beginning with the fall term. The Board of Governors shall adopt regulations and timetables to implement the fee.*

(c) *The fee may not exceed 10 percent of the tuition for resident students or 10 percent of the sum of tuition and out-of-state fees for nonresident students. The fee for resident students shall be limited to an increase of \$2 per credit hour over the prior year. The Capital Improvement Trust Fund fee may be used to fund any project or real property acquisition that meets the requirements of chapter 1013. The Division of Bond Finance of the State Board of Administration shall analyze any proposed reductions to the Capital Improvement Trust Fund fee to ensure consistency with prudent financial management of the bond program associated with the revenues from the fee.*

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THE FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES
Finance and Audit Committee

June 6, 2012

Subject: Tuition for Market Rate Programs, 2013-14 Academic Year

Proposed Committee Action:

Recommend to the Florida International University Board of Trustees approval of market rate tuition for the Master of Science in Management Information Systems, Executive Master of Science in Public Administration and Master of Science in Hospitality and Tourism Management programs offered through continuing education beginning academic year 2013-14.

Background Information:

According to Florida Statutes §(15)(a):

The Board of Governors may approve:

3. A proposal from a university board of trustees to implement flexible tuition policies, such as ... market tuition rates for graduate-level online courses or graduate-level courses offered through a university's continuing education program...

(b) A proposal developed pursuant to paragraph (a) shall be submitted in accordance with guidelines established by the Board of Governors. Approval by the Board of Governors of such proposal must be made in accordance with the provisions of this subsection.

Pursuant to Board of Governors Regulation 7.001(15) university boards of trustees may submit proposals for market tuition rates for graduate-level courses offered online or through the university's continuing education unit. The proposals must be submitted to the Board of Governors for consideration by the budget committee during the November meeting.

Supporting Documentation:

Proposal for Master of Science in Management Information Systems

Proposal for Executive Master of Science in Public Administration

Proposal for Master of Science in Hospitality and Tourism Management

FIU Market Rate Tuition Proposals FY 2013-14, Summary Table

Facilitator/Presenter:

Kenneth A. Jessell

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**State University System
Florida Board of Governors
Request to Establish Market Tuition Rates - Regulation 7.001(15)**

University: Florida International University

Date	
University Board of Trustees approval date:	June 14, 2012
Proposed Implementation Date (month/year):	Fall 2013
Market Tuition Rate Process	
<p>Explain the process used to determine market tuition.</p> <p>The market tuition for the Master of Science in Management Information Systems was determined by benchmarking against other professional management programs nationally and throughout the State of Florida and incorporating all associated costs of managing this program.</p> <p>The Master of Science in Management Information Systems is a one-year program that provides a strong foundation with the guidance of IT and management professionals to prepare students with the analytical skills required to pursue a career in the IT field.</p> <p>Currently, there are 71 students enrolled in the program which is offered in multiple locations in a classroom setting. Future plans are to offer an online version. The proposal is for all delivery modes in this degree program to be offered at market tuition rates.</p> <p>For 2013-14, the resident market tuition rate for the Master of Science in Management Information Systems degree program offered in a regular classroom setting for residents will be \$30,000. For non-residents, the market tuition rate will be \$33,000. All of these may be adjusted by up to 15% for 2013-14 and each year thereafter.</p>	
Mission Alignment	
<p>Describe how offering the proposed program at market tuition aligns with the mission of the university and the Board strategic plan:</p> <p>The market rate tuition will enable the Master of Science in Management Information Systems program to provide the students with better support such as career services, greater number of graduate teaching assistants, and professional development for faculty enhancing FIU's commitment to providing quality learning, state-of-the-art research and creative activity, and problem-solving engagement.</p>	

**State University System
Florida Board of Governors
Request to Establish Market Tuition Rates – Regulation 7.001(15)**

Declaratory Statement

Provide a declaratory statement that the policy will not increase the state’s fiscal liability or obligation:

The policy will not increase the state’s fiscal liability or obligation for this program.

Restrictions / Limitations

Identify any proposed restrictions, limitations, or conditions to be placed on the policy:

There are not any proposed restrictions, limitations or conditions on the policy.

Accountability Measures

Indicate how the university will monitor the success of the policy. Provide specific metrics that will be used.

The university will monitor success of the policy using two metrics: 1) Increase in the number of students enrolled and 2) Increase student satisfaction levels. Retention and graduation rates are currently accountability measures for all programs. An end of the program survey will be used to measure student satisfaction.

Course Availability

Explain how the university will ensure that sufficient courses are available to meet student demand and facilitate completion of each program submitted for consideration.

The program will be managed in a lock-step cohort format which will ensure that sufficient courses are available to meet student demand and facilitate completion of the program. All instruction and program administration will be performed by University faculty and staff.

Economic Impact

Provide economic impact that this proposal will have on the university and the student, anticipated revenue collection, how the revenue will be spent, whether any private vendors will be used, and which budget entity the funds will be budgeted.

This proposal will allow the University to offer the program and provide a needed service to the community. It is expected that the program will generate total revenue of approximately \$1.8 million during the one year program. The revenue will be spent to cover the direct and indirect instructional costs, program administration, enhance student, career and academic services, marketing, professional development, facility rental, and university and college initiatives. A vendor will not be used. The funds will be budgeted in the auxiliary enterprise.

**State University System
Florida Board of Governors
Request to Establish Market Tuition Rates - Regulation 7.001(15)**

Other Information
See Attached Supplemental Form

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**State University System
Florida Board of Governors
Request to Establish Market Tuition Rates - Regulation 7.001(15)**

University: Florida International University

Date	
University Board of Trustees approval date:	June 14, 2012
Proposed Implementation Date (month/year):	Fall 2013
Market Tuition Rate Process	
<p>Explain the process used to determine market tuition.</p> <p>The market tuition for the Executive Master of Science in Public Administration (EMPA) was determined by benchmarking against other professional management programs nationally and throughout the State of Florida and incorporating all associated costs of managing this program.</p> <p>This major enhances the Master of Public Administration (MPA) program to provide graduate professional training to executive and upper management public service professionals. It provides a hands-on and in-depth exposure to the leadership, managerial and analytic skills critical to advanced public sector professionals and encourages students to actively engage their professional responsibilities with the course content. Traditional MPA programs focus on the education needs of pre-service professionals and individuals early in their public sector career.</p> <p>For 13/14, the market tuition rate for the executive major in the Master of Public Administration program will be \$32,000. This fee may be adjusted by up to 15% for 2013-14 and each year thereafter.</p>	
Mission Alignment	
<p>Describe how offering the proposed program at market tuition aligns with the mission of the university and the Board strategic plan:</p> <p>The market rate tuition will enable the Executive Master of Public Administration to provide the students with better support such as career services, greater number of graduate teaching assistants, and professional development for faculty enhancing FIU's commitment to providing quality learning, state-of-the-art research and creative activity, and problem-solving engagement.</p>	

**State University System
Florida Board of Governors
Request to Establish Market Tuition Rates - Regulation 7.001(15)**

Declaratory Statement

Provide a declaratory statement that the policy will not increase the state's fiscal liability or obligation:

The policy will not increase the state's fiscal liability or obligation for this program.

Restrictions / Limitations

Identify any proposed restrictions, limitations, or conditions to be placed on the policy:

There are not any proposed restrictions, limitations or conditions on the policy.

Accountability Measures

Indicate how the university will monitor the success of the policy. Provide specific metrics that will be used.

The university will monitor success of the policy using two metrics: 1) Increase in the number of students enrolled and 2) Increase student satisfaction levels. Retention and graduation rates are currently accountability measures for all programs. An end of the program survey will be used to measure student satisfaction.

Course Availability

Explain how the university will ensure that sufficient courses are available to meet student demand and facilitate completion of each program submitted for consideration.

The program will be managed in a lock-step cohort format which will ensure that sufficient courses are available to meet student demand and facilitate completion of the program. All instruction and program administration will be performed by University faculty and staff.

Economic Impact

Provide economic impact that this proposal will have on the university and the student, anticipated revenue collection, how the revenue will be spent, whether any private vendors will be used, and which budget entity the funds will be budgeted.

This proposal will allow the University to offer the program and provide a needed service to the community. It is expected that the program will generate total revenue of approximately \$960,000 during the program. The revenue will be spent to cover the direct and indirect instructional costs, program administration, enhance student, career and academic services, marketing, professional development, facility rental, and university and college initiatives. A vendor will not be used. The funds will be budgeted in the auxiliary enterprise.

**State University System
Florida Board of Governors
Request to Establish Market Tuition Rates - Regulation 7.001(15)**

Other Information
See Attached Supplemental Form

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**State University System
Florida Board of Governors
Request to Establish Market Tuition Rates - Regulation 7.001(15)**

University: Florida International University

Date	
University Board of Trustees approval date:	June 14, 2012
Proposed Implementation Date (month/year):	Fall 2013
Market Tuition Rate and Process	
<p>Explain the process used to determine market tuition.</p> <p>The market rate for the Master of Science in Hospitality and Tourism Management (MSHTM) was determined by benchmarking against other professional management programs nationally and throughout the State of Florida and incorporating all associated costs of managing this program.</p> <p>There are two majors for the MSHTM. One major consists of 42 credits and provides additional educational and skills development; while the other major is 30 credits and it is intended for professionals with pertinent work experience. Ultimately, both majors provide advanced knowledge and necessary skills to be successful as a manager and/or executive. Additionally, the program is designed to accommodate graduates from other disciplines.</p> <p>Of the top 25 domestic hospitality and tourism management programs, only five offer graduate online programs. Of these, two are specializations in Dietetics not Hospitality and Tourism Management.</p> <p>Currently, there are 53 students enrolled in the fully on-line program. Out of this total, 11 are residents and 42 are nonresidents. The proposal is for all on-line and off-campus delivery modes in this degree program to be offered at market tuition rates.</p> <p>The market tuition rate will depend on the location and delivery mode and will include periodic inflationary increases. For 2013-14, the market tuition rate for programs offered will be \$3,000 per course or \$48,000 and \$30,000 for the executive major. This may be adjusted by up to 15% for 2013-14 and each year thereafter.</p>	

**State University System
Florida Board of Governors
Request to Establish Market Tuition Rates - Regulation 7.001(15)**

Mission Alignment

Describe how offering the proposed program at market tuition aligns with the mission of the university and the Board strategic plan:

The market rate tuition will enable the Master of Science in Hospitality and Tourism Management (MSHTM) program to provide the students with better support such as career services, greater number of graduate teaching assistants, and professional development for faculty enhancing FIU's commitment to providing quality learning, state-of-the-art research and creative activity, and problem-solving engagement.

Declaratory Statement

Provide a declaratory statement that the policy will not increase the state's fiscal liability or obligation:

The policy will not increase the state's fiscal liability or obligation for this program.

Restrictions / Limitations

Identify any proposed restrictions, limitations, or conditions to be placed on the policy:

There are not any proposed restrictions, limitations or conditions on the policy.

Accountability Measures

Indicate how the university will monitor the success of the policy. Provide specific metrics that will be used.

The university will monitor success of the policy using two metrics: 1) Increase in the number of students enrolled and 2) Increase student satisfaction levels. Retention and graduation rates are currently accountability measures for all programs. An end of the program survey will be used to measure student satisfaction.

Course Availability

Explain how the university will ensure that sufficient courses are available to meet student demand and facilitate completion of each program submitted for consideration.

The program will be managed in a lock-step cohort format which will ensure that sufficient courses are available to meet student demand and facilitate completion of the program. All instruction and program administration will be performed by University faculty and staff.

**State University System
Florida Board of Governors
Request to Establish Market Tuition Rates - Regulation 7.001(15)**

Economic Impact

Provide economic impact that this proposal will have on the university and the student, anticipated revenue collection, how the revenue will be spent, whether any private vendors will be used, and which budget entity the funds will be budgeted.

This proposal will allow the University to offer the program and provide a needed service to the community. It is expected that the program will generate total revenue of approximately \$1 million annually. The revenue will be spent to cover the direct and indirect instructional costs, program administration, enhance student, career and academic services, marketing, professional development, facility rental, and university and college initiatives. A vendor will not be used. The funds will be budgeted in the auxiliary enterprise.

Other Information

See Attached Supplemental Form

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**State University System
Market Tuition Proposals**

Florida International University - Market Rate Proposals - Summary Table - FY 13-14

	Proposal 1	Proposal 2	Proposal 3
1 Degree Program	Master of Science in Management Information Systems	Executive Master of Science in Public Administration	Master of Science in Hospitality and Tourism Management
2 Has the program been approved pursuant to Regulation 8.011?	Yes	Yes	Yes
3 Does the program lead to initial licensing or certification?	No	No	No
4 Is the program identified as a state critical workforce need?	No	No	No
5 Are the program's admission & graduation requirements the same as other programs?	Yes	Yes	Yes
6 Current Tuition Rate	\$25,798 R/ \$29,398 NR	New major	\$20,000 (30 credits)/ \$32,000 (42 credits)
7 Proposed Market Tuition Rate	up to \$30,000 R and \$33,000 plus up to 15% increase each year thereafter	up to \$32,000 with up to 15% increase each year thereafter	\$30,000 (30 credit hour program) to \$48,000 (42 credit hour program) with up to 15% increase each year thereafter
8 5 Other Public/Private Rates for Similar Program:			
9 University name and rate:	Drexel -\$45,000	FAU - \$21,123R/\$48,381NR	University of Nevada, Las Vegas - \$25,850R/ \$28,518 NR
10 University name and rate:	USF - \$14,000R/\$28,000 NR	UM - \$59,100R/\$60,100NR	Kansas State University - \$17,460
11 University name and rate:	UF \$36,000	NOVA SE U - \$28,500	Drexel University - \$45,000
12 University name and rate:	UIS - \$15,100 R/ \$30,300 NR	Barry U - \$35,080	Auburn University - \$10,828
13 University name and rate:	OKS - \$9,500 R/ \$26,000 NR	University of Washington - \$40,750	University of North Texas -
14 Length of Program (SCH)	36	42	30-42
15 Student Enrollment (Headcount):			
16 Resident	71	0	11
17 Non-Resident	0	0	42
18 Total	71	0	53
19 Similar Program at other SUS Institutions (if yes, provide university and program name)	Yes	Yes	No
20 University and program name:	UF - Master of Science in Information Systems & Operations Management	FAU - Master of Science in Public Administration	n/a
21 University and program name:	USF - Master of Science in Information Systems	n/a	n/a
22 University and program name:	n/a	n/a	n/a
23 University and program name:	n/a	n/a	n/a
24 Different Rate for Resident vs. Non-Resident (NR)?	\$25,798 R plus up to 15% increase; \$29,398 NR plus up to 15% increase; and up to 15% each year thereafter	No	No

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**THE FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES
Finance and Audit Committee**

June 6, 2012

Subject: Proposed Regulation - FIU-115 Skateboarding, Skates, Scooters, Ripsticks, and Other Similar Devices and High Risk Activities on University Property

Proposed Committee Action:

Recommend to The Florida International University Board of Trustees (the BOT) approval of the Proposed Regulation of the Skateboarding, Skates, Scooters, Ripsticks, and Other Similar Devices and High Risk Activities on University Property FIU-115 and delegate authority to the University President to approve any subsequent amendments that are based on comments to the Regulation received from the Florida Board of Governors and as a result of the regulation-making process.

Background Information:

The Skateboarding, Skates, Scooters, Ripsticks, and Other Similar Devices and High Risk Activities on University Property Regulation FIU-115 is being proposed to promote the safety of persons and property on the University's Property. The primary scope of this regulation is to designate the areas and purpose for which skateboards, longboards, skates of any type, scooters, ripsticks, and other similar devices may be used and/or operated by person(s) on University Property.

This regulation is being created pursuant to the authority granted by the Board of Governors to the BOT under regulation 1.001 (3)(j) University Board of Trustees Powers and Duties, which states that each board of trustees is authorized to promulgate university regulations in accordance with the Regulation Development Procedure adopted by the Board of Governors.

Supporting Documentation:

Proposed Regulation, FIU-115: Skateboarding, Skates, Scooters, Ripsticks, and Other Similar Devices and High Risk Activities on University Property

Facilitator/Presenter:

Kristina Raattama

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**THE FLORIDA INTERNATIONAL UNIVERSITY BOARD OF TRUSTEES
FLORIDA BOARD OF GOVERNORS**

NOTICE OF PROPOSED REGULATION

REGULATION NO.: FIU-115

REGULATION TITLE: Skateboarding, Skates, Scooters, Ripsticks, and Other Similar Devices and High Risk Activities on University Property.

SUMMARY: The purpose of this Regulation is to promote the safety of persons and property on the University's Property. The primary scope of this regulation is to designate the areas and purpose for which skateboards, longboards, skates of any type, scooters, ripsticks, and other similar devices may be used and/or operated by person(s) on University Property.

TEXT OF REGULATION: The full text of the Proposed Regulation can be viewed below and on the website of The Florida International University Board of Trustees, <http://regulations.fiu.edu>. If you would like a copy of the Proposed Regulation, please contact Eli Deville, Chief of Staff, Office of the General Counsel, (305) 348-2103.

AUTHORITY: BOG Regulation 1.001

NAME OF PERSON INITIATING PROPOSED REGULATION: Dr. Kenneth Jessell, Chief Financial Officer & Senior Vice President.

ANY PERSON SEEKING TO COMMENT ON THE PROPOSED REGULATION MUST SUBMIT COMMENTS IN WRITING TO THE CONTACT PERSON LISTED BELOW. ALL WRITTEN COMMENTS MUST BE RECEIVED BY THE CONTACT PERSON WITHIN 14 CALENDAR DAYS OF THE DATE OF PUBLICATION OF THIS NOTICE.

CONTACT PERSON REGARDING THE PROPOSED REGULATION: Eli Deville, Chief of Staff, Office of the General Counsel, Florida International University, 11200 SW 8th Street, PC 511, Miami, FL 33199. Email: devillee@fiu.edu Fax: (305) 348-3272. Phone: 305-348-2103.

DATE OF PUBLICATION: May 10, 2012

THE FULL TEXT OF THE REGULATION IS PROVIDED BELOW:

|

FIU-115 Skateboarding, Skating, Scooters, Ripsticks and Other Similar Devices and High Risk Activities on University Property.

A. General

Skateboards, longboards, skates of any type, scooters, ripsticks, or other similar devices may only be used on University sidewalks and while crossing the street at crosswalks. The aforementioned devices must be operated at speeds reasonable and prudent, having due regard to traffic, pedestrians, property of others, surface of the side walk or pavement, the hazard at intersections, and other conditions.

B. Definitions:

(1) "Crosswalk" means a specifically paved or marked path where pedestrians have the right of way to cross.

(2) "Service Animals" as defined by the Americans with Disabilities Act, is any guide dog, signal dog, or other animal individually trained to provide assistance to an individual with a disability.

(3) "Sidewalks" mean that portion of a street between the curb-line, and the lateral line, of a roadway and the adjacent property lines or the walkway between buildings intended for use by pedestrians.

(4) "University Property" means any real or personal property owned, leased or otherwise controlled by Florida International University including, but not limited to any vehicles, equipment, fixtures, materials or other items that are located on, within or around, any one of the above areas.

C. Rules:

(1) No person shall use skateboards, longboards, skates of any type, scooters, ripsticks, or other similar devices on University Property except as a means of transportation on sidewalks and while crossing the street at crosswalks.

(2) The use of skateboards, longboards, skates of any type, scooters, and other similar devices is prohibited at all times, in/on curbs; benches; stairs, stairwells; railings, ramps, parking lots; parking garages; wooden walkways; library breezeways; athletic facilities; landscaped areas; the interior or exterior of any building, including inside and outside patios. The use of skateboards, longboards, skates of any type, scooters, and other similar devices is also prohibited at all times in any area(s) where the University has posted a sign(s) prohibiting the use of skateboards, longboards, skates of any type, scooters, and other similar devices.

(3) Pedestrians have the right of way on all sidewalks, crosswalks, walkways, and paths commonly used for pedestrian traffic. Persons operating skateboards, longboards, skates of any type, scooters, ripsticks, and other similar devices shall yield to pedestrians and service animals.

(4) The following high risk activities are also prohibited in, on or about the University's Property:

(a) acrobatics (e.g., jumping on or over steps, benches, walls, ramps, rails, bike racks, "free running," "Parkour," etc.);

(b) excessive speed; blocking pedestrian paths (e.g., sidewalks, ramps, doors, entryways, etc.);

(c) entering buildings while wearing skates of any type;

(d) slack lining; and

(e) rappelling; climbing in any areas, buildings, facilities, and/or exterior and interior locations that are not designated for climbing.

D. Sanctions:

(1) Any person who violates this regulation is subject to an order to leave University Property by the University Police Department or any University representative having responsibility for the area(s) in, on, or about the University Property. Persons failing to comply with the order to leave or remain off the University Property are subject to arrest.

(2) Any University student who violates this regulation may also be subject to discipline under the Student Code of Conduct.

(3) Any University employee (faculty, staff, or otherwise) who violates this regulation may also be subject to disciplinary action by the University.

(4) The University may seek restitution for damage to University Property due to a violation of this Regulation.

E. Exceptions:

Activities otherwise prohibited by this Regulation may be allowed as part of a University approved/sponsored program, activity or event or a program, activity, and/or event of a registered student organization provided the program, activity, and/or event has been pre-approved in writing by the President or designee.

Authority: BOG Regulation 1.001. History- New _____, 2012.

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THE FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES
Finance and Audit Committee
June 6, 2012

Subject: Proposed 2012-2013 - Fixed Capital Outlay Budget

Proposed Committee Action:

Recommend to The Florida International University Board of Trustees (the BOT) approval of Florida International University's 2012-2013 Fixed Capital Outlay Budget and authorize the University President to amend the budget as necessary, consistent with Florida Board of Governors and BOT directives and guidelines.

Background Information:

Section 1013.61, Florida Statutes, requires that the BOT adopt a capital outlay budget for the ensuing year in order that the capital outlay needs of the Board for the entire year may be well understood by the public.

Florida Board of Governors Regulation 1.001(6)(a) provides, in relevant part, that each board of trustees shall submit an institutional budget request, including a request for fixed capital outlay to the Board of Governors for approval in accordance with the guidelines established by the Board of Governors.

The capital outlay budget is part of the annual budget and shall be based upon and in harmony with the Board's capital outlay plan. The budget shall designate the proposed capital outlay expenditures by project for 2012-2013 from all fund sources, as amended. The Capital Outlay Budget governs the University's capital expenditures during the year.

Supporting Documentation:	2012-2013 Capital Outlay Budget Request for Florida International University
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Facilitator/Presenter:	Kenneth A. Jessell
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**FLORIDA INTERNATIONAL UNIVERSITY BOARD OF TRUSTEES
FINANCE AND AUDIT COMMITTEE**

PUBLIC EDUCATION CAPITAL OUTLAY PROJECTS (PECO)

Utilities / Infrastructure / Capital Renewal / Roofs (P, C, E)	\$0 ¹
Fixed Capital Projects	\$0 ²
Minor Building Repair and Maintenance	\$563,500 ³
TOTAL 2012-2013 CAPITAL OUTLAY BUDGET	\$563,500

P = Planning
C = Construction
E= Equipment

1. State University System (SUS) Total was \$0
2. SUS Total was \$24M funded from new lottery funds
3. SUS Total was \$7M funded from PECO cash

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**THE FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES**

Finance and Audit Committee

June 6, 2012

Subject: Request for Approval of Florida International University's 2013-2014 Fixed Capital Outlay Legislative Budget Request, consisting of the Five-Year Capital Improvement Plan

Proposed Committee Action:

Recommend to The Florida International University Board of Trustees (the BOT) approval of FIU's 2013-2014 Fixed Capital Outlay Legislative Budget Request, consisting of the 5-year Capital Improvement Plan and authorize the University President to amend the Legislative Budget Request as necessary, consistent with Florida Board of Governors and BOT directives and guidelines.

Background Information:

Section 1013.64(4)(a), Florida Statutes, requires the BOT to update annually its fixed capital outlay budget request. In addition to Public Education Capital Outlay projects, the capital request will include Capital Improvement Trust Fund projects approved by the Student Government, projects from other state sources and projects from non-state sources including debt. It is anticipated that Florida International University will have the opportunity to submit a revised Fixed Capital Outlay Budget Request to the Florida Board of Governors in December 2012.

The Fixed Capital Outlay Budget Request governs the University's proposed capital expenditures during the next five years. The Fixed Capital Outlay Budget Request must be approved annually by the BOT.

Supporting Documentation:

Five-Year Capital Improvement Plan and Legislative Budget Request, *Fiscal Years 2013-14 through 2017-18*

Facilitator/Presenter:

Kenneth A. Jessell

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STATE UNIVERSITY SYSTEM
Five-Year Capital Improvement Plan (CIP-2) and Legislative Budget Request
Fiscal Years 2013-14 through 2017-18

Florida International University

BOT Meeting

6/14/2012

PECO-ELIGIBLE PROJECT REQUESTS

Priority No.	Project Title	2013-14	2014-15	2015-16	2016-17	2017-18
1	FACILITIES INFRASTRUCTURE /CAPITAL RENEWAL - UW (P,C,E)	\$10,500,000	\$10,500,000	\$10,500,000	\$10,500,000	\$10,500,000
2	STUDENT ACADEMIC SUPPORT CENTER - MMC, BT-882 (C,E)	\$7,853,025				
3	STRATEGIC LAND ACQUISITION - UW (A)	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000
4	SATELLITE CHILLER PLANT EXPANSION - MMC (P,C,E)	\$7,000,000				
5	HUMANITIES CTR., (ARTS & SCIENCES) - MMC (P,C)(C,E)	\$23,370,000	\$6,000,000			
6	REMODEL./RENOV. OF EXIST. EDUC. SPACE - MMC (P,C,E)(P,C,E)		\$20,000,000	\$8,000,000		
7	GREEN LIBRARY ADDITION - MMC (P)(C)(E)		\$13,500,000	\$26,000,000	\$6,250,000	
8	CLASSROOM/OFFICE, (ACADEMIC III) - BBC (P,C)(C,E)		\$3,385,000	\$15,400,000	\$6,215,000	
9	GRADUATE SCHOOL OF BUSINESS, Phase II - MMC (P,C)(C,E)(C,E)		\$2,710,000	\$14,000,000	\$10,000,000	\$5,290,000
10	SCIENCE LABORATORY COMPLEX - MMC (P,C)(C)(C,E)				\$29,750,000	\$21,250,000
11	REMODEL./RENOV. OF STUDENT ACADEMIC SUPPORT - BBC (P,C,E)(P,C,E)				\$20,500,000	\$2,500,000
12	REMODEL./RENOV. OF ACADEMIC DATA CENTER - MMC (P,C,E)(P,C,E)				\$12,775,000	\$7,557,500
13	ENGINEERING BUILDING - EC (P,C)(C,E)				\$1,000,000	\$11,500,000
14	TRAINING COMPLEX - MMC (P,C)(P,C,E)				\$1,200,000	\$13,200,000
15	HONORS COLLEGE - MMC (P,C)(C,E)				\$2,000,000	\$25,000,000
16	SOCIAL SCIENCE, Phase II - MMC (P,C)(C,E)				\$10,500,000	\$12,000,000
TOTAL		\$50,723,025	\$58,095,000	\$75,900,000	\$112,690,000	\$110,797,500

CITF PROJECT REQUESTS

Priority No.	Project Title	2013-14	2014-15	2015-16	2016-17	2017-18
1	GRAHAM UNIVERSITY CENTER - MMC (P,C,E)	\$7,500,000				
2	RECREATION CENTER EXPANSION - MMC (P,C,E)	\$7,500,000				
3	WOLF UNIVERSITY CENTER RENOVATIONS - BBC (P,C,E)	\$2,900,000				
TOTAL		\$17,900,000	0	0	0	0

REQUESTS FROM OTHER STATE SOURCES

Priority No.	Project Title	2013-14	2014-15	2015-16	2016-17	2017-18
1	PARKVIEW HOUSING II - MMC (P,C,E)					
2	PG-6 - MMC, (P,C,E)					
3	RESEARCH 1 - MMC, (P,C,E)					
TOTAL		0	0	0	0	0

REQUESTS FROM NON-STATE SOURCES, INCLUDING DEBT

Priority No.	Project Title	2013-14	2014-15	2015-16	2016-17	2017-18
1	MEDICAL ARTS PAVILION - MMC, (P,C E)					
2	CONFERENCE CENTER - MMC (P,C,E)					
TOTAL		0	0	0	0	0

THE FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES
Finance and Audit Committee
June 6, 2012

Subject: Internal Audit Plan, 2012-2013

Proposed Committee Action:

Approve the University Internal Audit Plan for Fiscal Year 2012-2013

Background Information:

The Florida International University Board of Trustees (the BOT) Finance and Audit Committee Charter mandates approval of the audit plan for the upcoming fiscal year.

The BOT Operating Procedures, Finance and Audit Committee Charter, Specific Responsibilities: The Office of Internal Audit, states in relevant part:

The Finance Committee shall... Review and approve the Office of Internal Audit's annual audit plan (and any subsequent changes thereto), considering the University wide risk assessment and the degree of coordination with the Auditor General's Office for an effective, efficient, non-redundant use of audit resources.

Supporting Documentation: Internal Audit Plan, Fiscal Year 2012-2013

Facilitator/Presenter: Allen Vann

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M E M O R A N D U M

Date: June 6, 2012

To: Chairman and Members of the Finance and Audit Committee

From: Allen Vann, Audit Director

Subject: Internal Audit Plan for Fiscal Year 2013

I am pleased to present our proposed audit plan for fiscal year 2013 for your review and approval. The development of the plan was shaped using a systematic approach to help us decide what audits need to be performed. The planning process helps us develop the theme for our audits and identify an appropriate mix of various types of audits. The audit plan considers how we can best allocate our resources.

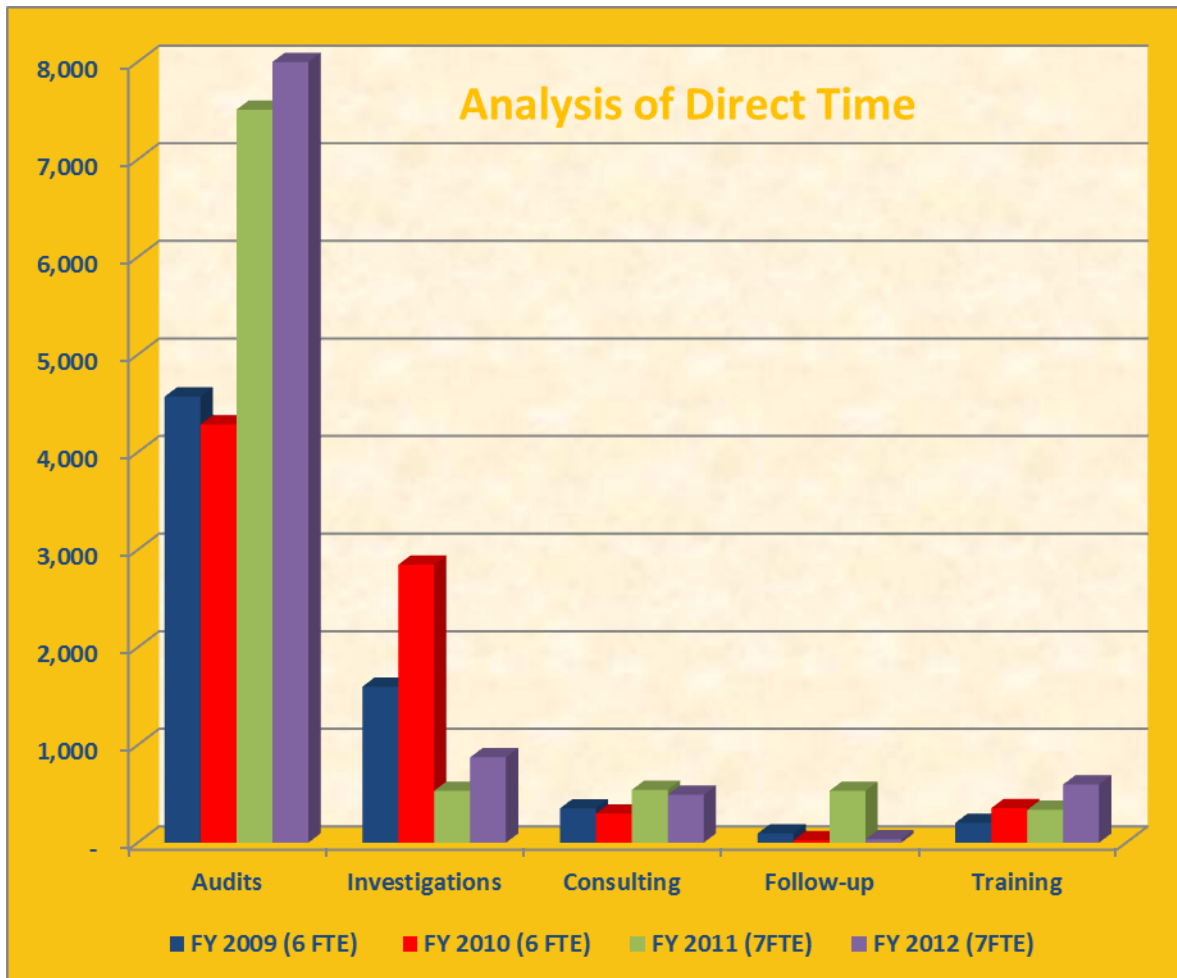
Internal Audit Resources:

One of the responsibilities of the Finance and Audit Committee is to “Assess the staffing of the Office of Internal Audit, including the annual budget.”¹ The composition of our office currently includes seven professional auditors and an office manager. During fiscal year 2013, we plan to add an additional audit professional to meet the growing needs of the University, particularly as it relates to the College of Medicine.

While our audit staff is effectively deployed, our workload is often difficult to predict as investigations and other unplanned work affect our ability to complete all of the planned audit projects. This fiscal year, however, we were able to spend much more time completing our planned audits.

The following graph compares how the Office of Internal Audit’s direct staff time was spent during the past three fiscal years:

¹ FIU Board of Trustees Operating Procedures, page 15.



Note: FY 2012 data was annualized.

During FY 2010, the high volume of investigative work, particularly as it related to procurement card abuse, resulted in our spending less than half of our time performing planned audits. During the past two fiscal years much more of our direct time has been devoted to planned audits. We have also steadily increased the time spent on professional development and have fully achieved our required continuing professional education requirements for the entire staff.

Risk Assessment:

Previously prepared risk assessments were updated. Budgeted and/or actual expenditures for FY 2011- FY 2013 were reviewed and compared. In performing our risk assessment we took a quantitative approach, which considers risk factors against assigned values based on the likelihood of occurrence and impact on the University.

Internal Audit Plan for FY 2013
June 6, 2012
Page 3 of 4

The cumulative value is then ranked using a scoring formula to determine whether audit work should be considered in a particular area. The five factors we considered in our University-wide risk assessment are: 1) materiality; 2) past audit coverage; 3) internal risks; 4) external risks; and 5) information risks.

Audit Plan:

After completing the risk assessment and reviewing it with management, we determined the type and objectives of audits for each given area. The following table outlines our audit plan for FY 2013:

Audit Title	Department
Carryover (In-Process) Audits:	
Information Systems Controls	College of Medicine
Research and Grants	College of Medicine
Libraries	Academic Affairs
Payment Services/ProCard Program	Office of the Controller
New Audits:	
Student Athlete Eligibility	Office of the Registrar
IT Governance	UTS/University-wide
Wolfsonian Museum	Academic Affairs
College of Nursing and Health Sciences	Academic Affairs
School of Journalism & Mass Communications	Academic Affairs
University College (Online Programs)	Academic Affairs
College of Arts & Sciences – Global Water Sustainability Program	Academic Affairs
University Health Services	Student Affairs
Graham Center	Student Affairs
Construction	Facilities Management
Public Safety	Police Department
NCAA Football Attendance	Athletics Department
Other Activities:	
Investigations	
Consulting	
Follow-Up	
Training	

Attached to this memo is a five year plan reflecting where we have provided audit coverage in the past five years and how we plan to provide internal audit coverage for the entire University over the next five years.

Conclusion:

By arraying the pattern of past audit coverage of University activities/programs and respective expenditures/budgets, we were able to combine our knowledge of potential audit areas from our assessment of risk, and professional judgment to arrive at a list of proposed new audits for FY 2013 and beyond. We plan to continue to optimize our resources and capitalize on our individual strengths.

I would be happy to answer any questions or provide any additional details that you may require. I can be reached at (305) 348-2465.

Attachment

- C Chairman of the FIU Board of Trustees
- University President
- Provost
- Chief Financial Officer
- Chief of Staff

**Florida International University - Office of Internal Audit
Risk Assessment/Five Year Plan**

**Attachment
Page 1 of 4**

Organizational Units		Low Medium High	Where we've been ...					Where we need to go ...				
			2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Office of the President	Athletics	High			✓	✓	✓	x	x	x	x	x
	South Beach Wine & Food Festival	High					✓			x		
	Office of Internal Audit	Low			QA					QA		
General Counsel	General Counsel	Low										
External Relations	Advancement/Community Relations/Editorial Services/Marketing/Media Relations/Protocol & Special Events /Publications/Web Communications	Low							x			
FIU Foundation	Business Office	Medium	✓	✓		✓	✓					
	FIU Foundation, Inc.	Medium	CPA					CPA				
	FIU Research Foundation, Inc.	Medium										
	FIU Athletics Finance Corporation	High										
	HealthCare Network	High										
Office of Finance & Administration												
Facilities Management	CONSTRUCTION (Capital Program)	High	✓			✓	✓	x	x	x	x	x
	Maintenance	Medium					✓					
	Custodial Services	Medium								x		
	Grounds Services	Medium							x			
	Utility Services	Low									x	

QA = Quality Assurance Review

CPA = Annual Certified Financial Statements by CPA firm.

Organizational Units		Low Medium High	Where we've been ...					Where we need to go ...				
			2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Office of the Controller	Accounting and Reporting Services	Medium	AG					AG				
	Financial Systems and Support Services	Medium										
	Tax Compliance	Medium										
	Student Financial Services	Medium										
	Purchasing and Asset Management	High	✓	✓	✓	✓	x		x			
Payment Services												
Treasury Management		Medium	AG				✓	AG				
Division of Human Resources	Payroll, Benefits, Recruitment, etc.	Medium		✓			✓				x	
Office of Business & Finance	Financial Planning & Aux. & Enterprise Dev.	Low			✓							
	Parking & Transportation	Medium	✓	✓		✓	✓			x		
	Business Services	Low	✓				✓					
Disaster Management & Emergency Operations	Emergency Management	Medium	X	X	X	X			x			
	Environmental Health & Safety	High										
Police Department		High						x				
Academic Affairs	Frost Art Museum	Medium	✓								x	
	The Wolfsonian Museum	Medium						x				
	Research/OSRA	Medium		✓		✓						
	International Hurricane Center	High					✓					x

AG = Florida Auditor General financial, operational and compliance audits.

Organizational Units		Low Medium High	Where we've been ...					Where we need to go ...				
			2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Academic Affairs (cont.)	ARC: Applied Research Center	High		✓	✓					x		
	Enrollment Services/Registrar	Medium	AG					x	AG			
	Library	Medium					x					
	School of Architecture & The Arts	Medium	✓									x
	College of Arts & Sciences	Medium		✓								
	Global Water for Sustainability Program	High						x				
	College of Education	Medium		✓								
	School of Journalism & Mass Communication	Medium						x				
	Law School	Medium		✓								x
	College of Business Administration	Medium	✓	✓		✓				x		
	College of Engineering and Computing	Medium					✓					x
	University College (Continuing Education & Online Programs)	High	✓		✓			x			x	
	School of Hospitality Management	Medium										
	Tianjin/FIU	Medium					✓		x		x	
	Kovens Conference Center	Medium							x			
	Undergraduate Education	Medium								x		
	Graduate School	Medium									x	

Organizational Units		Low Medium High	Where we've been ...					Where we need to go ...				
			2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Academic Affairs (cont.)	Honors College	Medium										x
	College of Medicine	High				✓	✓		x		x	
	College of Nursing & Health Sciences	Medium						x				x
	Robert Stemple School of Public Health	Medium		✓						x		
Student Affairs	Career Services	Low			✓							
	Children's Creative Learning Center	Medium					x					
	Counseling & Psychological Services	Low	✓									
	Disability Resource Center	Low	✓									
	Graham Center	Low						x				
	Housing & Residential Life	High				✓			x			x
	University Health Services	High	✓					x				
	Wolfe University Center	Low									x	
	Student Government / Activities and Service Business Office	Medium							x			
Division of Information Technology	University Technology Services	Medium	✓	✓	✓	✓	✓	x	x	x	x	x

THE FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES
Finance and Audit Committee
June 6, 2012

SUBJECT: Office of Internal Audit Status Report

Proposed Committee Action:
None. Discussion Item.

Background Information:
The Office of Internal Audit Report provides the status of audits, investigations and work in progress since the Finance and Audit Committee last met on March 14, 2012.

Supporting Documentation: Office of Internal Audit Status Report

Facilitator/Presenter: Allen Vann

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Office of Internal Audit Status Report

BOARD OF TRUSTEES

June 6, 2012



Date: June 6, 2012

To: Board of Trustees and Finance and Audit Committee

From: Allen Vann, Audit Director

Subject: OFFICE OF INTERNAL AUDIT STATUS REPORT

I am pleased to provide you with the quarterly update on the status of our office's work activities. Our last update to you was on March 14, 2012.

We completed the following three audits:

- 1. Construction Costs – Parking Garage Five, Retail and Public Safety Building (PG-5) (Facilities Management)** – We audited the costs submitted by Turner Construction Company (Turner) serving as the Construction Manager. As of September 30, 2011, the total guaranteed maximum price for this project was \$45 million. Turner's construction costs totaled \$43.8 million. The primary objective of the audit was to determine whether total project costs were appropriately funded and costs billed by Turner were accurate, current, complete, and in accordance with the contract.

We concluded that each funding source used to pay for the project was properly authorized, accounted for and used in accordance with the various funding requirements. However, prior to final closeout questionable costs totaling \$462,661 need to be resolved. Management (and Turner) agreed to resolve all potential overcharges during the project closeout including appropriate deductions/credits.

- 2. Repairs and Maintenance and Warehouse Operations (Facilities Management)** – For fiscal year 2010-2011 approximately \$8.2 million was paid to outside vendors for repairs and maintenance and for supplies, parts, and equipment.

Overall, our audit disclosed that Facilities Operations' established controls and procedures were mostly adequate. Nevertheless, we identified weaknesses in internal controls over contractor/vendor selection, contract administration, and warehouse management. The audit resulted in sixteen recommendations, including two to the Controller's Office, which management agreed to implement.

Office of Internal Audit Status Report
June 6, 2012
Page 2 of 2

- 3. Student Technology Fee (University Technology Services)** – The Technology Fee, set at 5% of per credit hour tuition, has generated over \$19 million since its inception in the fall of 2009-2010. The revenue from this fee is used to enhance instructional technology resources for students and faculty. The primary objective of the audit was to assure the effective and efficient acquisition of approved goods and services within established University policies and procedures, applicable laws, rules and regulations and Technology Fee guiding principles.

Overall, our audit disclosed that there were areas where controls need to be strengthened particularly as they relate to documenting the alignment of approved proposals and related expenditures to the program's guiding principles. The audit resulted in three recommendations, which management agreed to implement.

Audit Work In Progress

We are completing fieldwork for the following audits:

1. South Beach Wine & Food Festival (Chaplin School of Hospitality and Tourism Management)
2. Children's Creative Learning Center (Student Affairs)

Listed in the order initiated, fieldwork for the following audits are ongoing:

1. Healthcare Network's Information Systems Security Controls (Herbert Wertheim College of Medicine)
2. Follow-up Audit of the University Credit Card Solutions Program (Controller's Office)
3. Contracts & Grants (Herbert Wertheim College of Medicine)
4. University Library System (Academic Affairs)

INVESTIGATIONS

There are no current active investigations. However, during this period we completed two investigations, one based on allegations of financial impropriety lodged against an administrator at the College of Business Administration and another, forwarded to us by the Division of Research, concerning questionable procurement card transactions allegedly made by an administrative staff member at their International Hurricane Research Center. Both investigations resulted in minor financial losses. The subject(s) of the investigations are no longer employed by the University.

Follow-up Status Report

Management reported fully implementing 48 of the 65 recommendations due this quarter and they are working to complete the remaining 17 recommendations (Attachment I). The three recommendations due for implementation from the Auditor General's report(s) were all implemented (Attachment II).

**FLORIDA INTERNATIONAL UNIVERSITY
OFFICE OF INTERNAL AUDIT
FOLLOW-UP STATUS REPORT
INTERNAL AUDIT
AS OF APRIL 2012**

Areas Audited	Total Due for Implementation	Implemented	Partially Implemented
General Counsel/ Division of Research	1	1	
Office of the Controller	5	4	1
Division of IT	4	1	3
Department of Emergency Management	3	1	2
Division of Research	2	2	
College of Medicine	4	1	3
Human Resources	2	2	
Division of Research/ Division of IT	6	6	
Office of Parking & Transportation	14	12	2
Facilities Management Department	1	1	
Office of Business Services	14	10	4
FIU Foundation	1	1	
College of Engineering & Computing Grants	3	3	
School of Hospitality & Tourism Management's Marriot Tianjin Program	5	3	2
Total	65	48	17
Percentage	100%	74%	26%

Details for Partially Implemented Column:

Office of the Controller – 1 Partially Implemented:

1. Audit of Controls Over University Cash & Investment Accounts (December 2011)

Recommendation No. 2.1 – Insufficient Employee Background Checks: Work with Human Resources to ensure that criminal background checks, including fingerprinting are conducted for all sensitive positions.

Management's Action Plan to Complete:

Meetings were held to discuss industry best practices for criminal background checks for employees handling cash, debit and credit card transactions or with authority over investment accounts and such. A decision was made to implement best practices for Level II and Credit checks for all employees working within the Office of the Controller and others with responsibilities similar to those previously mentioned. The Division of Human Resources is working closely with the Office of the Controller to identify those employees and ensure that all missing checks are facilitated and completed.

Original Target Date: January 31, 2012

New Target Date: May 31, 2012

Division of Information Technology – 3 Partially Implemented:

1. Audit of the Information Systems Continuity Plan (July 2010)

Recommendation No. 2.1 – Perform Business Impact Analysis: In consultation with the Office of Emergency Management, routinely perform a Business Impact Analysis and update the Disaster Recovery Plan accordingly.

Management's Action Plan to Complete:

Business Impact Analysis (BIA) draft currently being reviewed by CIO and Division of IT Management Team.

Original Target Date: December 31, 2010

New Target Date: December 31, 2012

Recommendation No. 4.3 – Incorporate IT Continuity & DRP in Training: Include IT Continuity and Disaster Recovery Planning as part of the yearly IT Security awareness training.

Management's Action Plan to Complete:

Training is still in development.

Original Target Date: December 31, 2010

New Target Date: December 31, 2012

2. Audit of University Implementation of Prior Years' Recommendations (October 2010)

Recommendation No. 2.1 – Intrusion Prevention: UTS should implement a Web Application Firewall to protect the PeopleSoft web application interface from prominent web based attacks.

Management's Action Plan to Complete:

Installation in progress

Original Target Date: February 28, 2011

New Target Date: May 28, 2012

Department of Emergency Management – 2 Partially Implemented:

1. Audit of the Information Systems Continuity Plan (July 2010)

Recommendation No. 1.1 – Develop Continuity Framework: Consult with the Division of IT and develop a comprehensive, all-inclusive IT continuity framework.

Management's Action Plan to Complete:

IT has implemented major projects that have been in the works and can now focus on completing the continuity framework. DEM will assist with reviewing parts of it.

Original Target Date: December 31, 2010

New Target Date: December 31, 2012

Recommendation No. 1.2 – Implement Continuity Framework: Ensure that all campus units implement the IT continuity framework.

Management's Action Plan to Complete:

IT has implemented major projects that have been in the works and can now focus on completing the continuity framework. DEM will work with all areas to ensure compliance with implementing the IT business continuity framework among campus units.

Original Target Date: January 31, 2011

New Target Date: December 31, 2012

College of Medicine – 3 Partially Implemented:

1. Audit of the Herbert Wertheim College of Medicine (September 2010)

Recommendation No. 7.1 – Asset Management Property Accounting: Work with Asset Management to follow-up on all unaccounted for property items and adjust incorrect location of property items in University property records.

Management's Action Plan to Complete:

List of location of assets have been emailed to Property Control for any of the list items that have not been located.

Original Target Date: December 31, 2010

New Target Date: June 30, 2012

Recommendation No. 7.2 – Asset Management Property Accounting: Re-tag those property items where FIU tag is missing or removed.

Management's Action Plan to Complete:

SharePoint Site has been constructed to keep track of items \$5K and over. Will use this site to notify property control of receipt of property. Currently testing use of the site between College of Medicine IT and Property Control.

Original Target Date: December 31, 2010

New Target Date: June 30, 2012

Recommendation No. 7.5 – Asset Management Property Accounting: Strengthen its procedures to ensure that the IT property records are complete and accurate.

Management's Action Plan to Complete:

Sharepoint has been constructed – All assets for COM have been uploaded. Now IT and Procurement will set together to review which items will be considered attractive items for tracking.

Original Target Date: December 31, 2010

New Target Date: June 30, 2012

Office of Parking & Transportation – 2 Partially Implemented:

1. Audit of the Parking and Transportation Department's Revenue (April 2011)

Recommendation No. 1.4 – Take necessary steps to collect monies owed due to incorrect parking rate and/or employee classification errors.

Management's Action Plan to Complete:

If the employee goes on a leave of absence, resigns, or is terminated, Human Resources sends a terminated employee's report to the Administrative Assistant. The complete balance due for a decal, duplicate decal and/or unpaid citations will be deducted from the final funds due to the employee. If the final salary and accrued leave, if any, are not sufficient to satisfy the amount owed, any outstanding balance will remain in the T2 system and sent to a collection agency for further collection efforts.

Original Target Date: January 2012

New Target Date: June 30, 2012

Recommendation No. 5.2 – Evaluate *T2 Flex* parking management system capabilities and address various control issues.

Management's Action Plan to Complete:

Parking and Transportation met with a consultant from T2 to examine current practices, streamline processes, make recommendations on missing functionalities and improve controls. The final consultant's report will address the findings noted in the audit and Parking and Transportation will ensure its implementation.

Original Target Date: December 2011

New Target Date: June 30, 2012

PantherCARD Business Services – 4 Partially Implemented:

1. Audit of the PantherCARD Financial, Operational, and Information Systems Controls (August 2011)

Recommendation No. 5.1 – Identify student cardholders that have graduated from the University or formally withdrawn, or employees who have separated from the University and obtain guidance from the General Counsel's Office on determining which funds, if any, need to be declared unclaimed for State remittance purposes.

Management's Action Plan to Complete:

Accounts belonging to currently enrolled students at FIU will not be classified as dormant until after their graduation or other separation from FIU. FIU One Card Accounts will be reviewed and classified as dormant, if applicable, within 30 days of the last day of each semester. Through consultations with the CFO, Controllers Office and OGC, detailed procedures regarding student notification of their outstanding account balances and unclaimed funds were drafted and the FIU One Card terms and conditions were updated. Both will be remitted for final approval from OGC and CFO prior to publication and dissemination to the University Community.

Original Target Date: September 2011

New Target Date: June 29, 2012

Recommendation No. 5.2 – Review current practices and consider implementing procedures to ensure that future student cardholders receive immediate refunds upon graduation or formal withdrawal from the University.

Management's Action Plan to Complete:

Through consultations with the CFO, Controllers Office and OGC, procedures regarding refunds were drafted and the FIU One Card terms and conditions were updated. (see response to 5.1 for details).

Original Target Date: September 2011

New Target Date: June 29, 2012

Recommendation No. 9.1 – Enter into formalized agreements with vendors accepting PantherCARDS to address each party's duties and responsibilities and conflict resolution processes.

Management's Action Plan to Complete:

Addenda to agreements with vendors have drafted, finalized and approved by OGC. These addenda are pending execution by individual vendors and countersignature by the CFO.

Original Target Date: April 2012

New Target Date: June 29, 2012

Recommendation No. 17.1 – Work with the Office of Emergency Management and the Division of IT to develop, maintain and test a comprehensive, all-inclusive IT continuity framework for the PantherCARD system.

Management's Action Plan to Complete:

The Office of Business Services has integrated the FIU One Card Office into its emergency management plan. The IT Continuity Framework is still under development in conjunction with OEM and DoIT. Research regarding feasibility of testing framework is also underway.

Original Target Date: April 2012

New Target Date: June 29, 2012

School of Hospitality & Tourism Management's Marriot Tianjin Program – 2 Partially Implemented:

1. Audit of the School of Hospitality & Tourism Management's Marriot Tianjin Program (February 2012)

Recommendation No. 1.1 – Ensure that all program revenues and costs are fully accounted for in its China Program auxiliary account.

Management's Action Plan to Complete:

This is scheduled to be completed by May 15th it is pending implementation following processing in Controller's office.

Original Target Date: March 2012

New Target Date: May 31, 2012

Recommendation No. 5.3 – Prepare an MOU whenever changes in business arrangements are made, e.g., payment for fringe benefits and transfer fees that were previously handled extemporaneously.

Management's Action Plan to Complete:

Anything new will handled with an MOU, all previous arrangements will be added to new agreement with TUC this fall.

Original Target Date: March 2012

New Target Date: August 31, 2012

**FLORIDA INTERNATIONAL UNIVERSITY
OFFICE OF INTERNAL AUDIT
FOLLOW-UP STATUS REPORT
STATE AUDITOR GENERAL – OPERATIONAL AUDIT
AS OF APRIL 2012**

Areas Audited	Total Due for Implementation	Implemented
Office of Parking & Transportation	2	2
Office of the Controller	1	1
Division of IT	0	0
Human Resources	0	0
Total	3	3
Percentage	100%	100%

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THE FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES
Finance and Audit Committee
June 6, 2012

SUBJECT: Budget Variance Analysis – Third Quarter 2012

Proposed Committee Action:
None. Discussion Item.

Background Information:
The Financial Summary Overview for Fiscal Year 2011-2012 provides the Third Quarter 2012 Budget Variance Analysis.

Supporting Documentation: Financial Summary Overview, FY 2011-12

Facilitator/Presenter: Kenneth A. Jessell

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Florida International University
Financial Summary Overview ¹
FY 2011-12

	Year To Date March 2012			
	Budget	Current Year Actual	Variance	
			\$	%
(\$ in millions)				
Revenue / Receipts				
University				
Educational and General (net) ²	286.4	282.6	(3.7)	-1%
University	261.3	257.5	(3.8)	-1%
College of Medicine	25.0	25.1	0.1	0%
FIU Self-Insurance Program	0.0	0.0	0.0	0%
Auxiliary Enterprises	116.6	126.8	10.2	9%
Intercollegiate Athletics	17.4	18.4	1.0	6%
Activities and Service	10.9	10.9	0.1	1%
Technology Fee	6.8	6.2	(0.6)	-9%
Board Approved Fees	0.5	0.5	0.0	-1%
Contracts and Grants	65.2	63.1	(2.1)	-3%
Student Financial Aid	126.3	138.2	11.9	9%
Concessions	0.5	0.6	0.1	28%
Direct Support Organizations				
FIU Athletic Finance Corp	3.0	3.3	0.3	11%
FIU Foundation Inc	20.0	28.6	8.6	43%
FIU Health Care Network	0.7	0.2	(0.5)	-75%
FIU Research Foundation	0.3	0.0	(0.3)	-100%
Interfund Adjustments ³	(9.5)	(9.7)	(0.3)	3%
Total Operating Revenues	645.1	669.9	24.8	4%
University Treasury (net)	6.1	6.8	0.7	11%
FIU Foundation Inc	7.3	1.1	(6.2)	-85%
Total Investment Revenues	13.4	7.9	(5.4)	-40%
Total Revenues / Receipts	658.5	677.8	19.3	3%
Expenses				
University				
Educational and General (net)	282.8	261.1	21.7	8%
University	260.6	241.5	19.2	7%
College of Medicine	22.1	19.7	2.4	11%
FIU Self-Insurance Program	0.0	0.0	0.0	0%
Auxiliary Enterprises	97.0	100.8	(3.8)	-4%
Intercollegiate Athletics	17.0	17.3	(0.3)	-2%
Activities and Service	11.6	11.3	0.3	3%
Technology Fee	7.9	5.2	2.7	35%
Board Approved Fees	0.5	0.2	0.3	66%
Contracts and Grants	60.1	60.1	0.0	0%
Student Financial Aid	132.6	136.7	(4.1)	-3%
Concessions	0.4	0.4	0.0	11%
Direct Support Organizations				
FIU Athletic Finance Corp	2.0	1.7	0.3	13%
FIU Foundation Inc	9.7	11.4	(1.7)	-17%
FIU Health Care Network	0.9	1.4	(0.5)	-50%
FIU Research Foundation	0.0	0.0	(0.0)	-25%
Interfund Adjustments ³	(9.5)	(9.7)	0.3	-3%
Total Expenses	613.2	597.9	15.3	2%
Principal Payment of Debt ⁴	3.7	0.4	3.3	89%
Change in Net Assets (incl. Investments)	41.6	79.5	37.9	91%
Change in Net Assets (excl. Investments)	28.2	71.6	43.4	154%

Notes:

- ¹ *The financials presented above reflects the state budgeting methodology which differs from full accrual Financial Statements. The following have the most significant impact:*
- *Depreciation of Assets: For budgeting purposes equipment purchases are fully expensed in their acquisition year, therefore depreciation is not included in the budget.*
 - *Payables: At fiscal year-end, E&G expenses will include year end commitments (encumbrances) which have not yet been invoiced.*
 - *Unrealized gains and losses: The investment results are recognized as revenues in the budget however GASB accounting principles require that it be recorded as a non-operating revenue / expense.*
- ² *E&G revenues include State Funding and Tuition and are net of waivers, uncollectible amounts and 30% Financial Aid need-based amounts per BOG regulation. The difference between E&G Revenues and Expenses will be funded from prior years carry forward.*
- ³ *Interfund transfers have been included resulting in higher revenue and expenses by fund allowing for an individual fund performance analysis. The interfund adjustments above eliminate this double counting. However, interfund transactions such as tuition funded by scholarships and auxiliary services provided to other units have not been eliminated. Since revenues and expenses are equal, the interfund adjustments are the same for both.*
- ⁴ *Principal payment of debt reflected above per BOG requirement that debt service payments be shown on a cash basis.*

THE FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES
Finance and Audit Committee
June 6, 2012

Subject: Foundation Report

Proposed Committee Action:
None. Discussion Item.

Background information:

The FIU Foundation, Inc. Report contains the Financial Statements Recaps and Investment Summaries as of March 31, 2012.

Supporting Documentation:	FIU FOUNDATION, INC. – Financial Statements Recaps and Investment Summaries, March 31, 2012
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Facilitator/Presenter:	Richard Brilliant
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FIU FOUNDATION, INC.

**FINANCIAL STATEMENTS RECAPS
& INVESTMENT SUMMARIES**

March 31, 2012

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FIU FOUNDATION, INC.
Recap of Statement of Activities
For the Period Ended March 31, 2012

(In Thousands of Dollars)

	<u>2011-12</u> <u>9-Month</u> <u>Budget</u>	<u>2011-12</u> <u>9-Month</u> <u>Actuals</u>	<u>Variance</u>		<u>2011-12</u> <u>Annual</u> <u>Budget</u>	<u>2010-11</u> <u>9-Month</u> <u>Actuals</u>	<u>2010-11</u> <u>Total Year</u> <u>Actuals</u>
REVENUES:							
<u>Contributions:</u>							
Endowments	\$ 11,907	\$ 1,857	\$ (10,050)	[1]	\$ 14,661	\$ 11,660	\$ 27,438
Non-Endowed Funds:							
Scholarship & Programs	\$ 5,910	\$ 6,192	\$ 282	[2]	\$ 8,496	\$ 5,617	\$ 7,985
Building Funds	\$ 40	\$ 149	\$ 109	[3]	\$ 775	\$ 288	\$ 2,672
Unrestricted Annual Revenues	\$ 635	\$ 369	\$ (266)	[4]	\$ 716	\$ 280	\$ 439
Pledged Revenue	\$ -	\$ 18,426	\$ 18,426	[5]	\$ -	\$ (564)	\$ (13,078)
TOTAL CONTRIBUTIONS	\$ 18,492	\$ 26,993	\$ 8,501		\$ 24,648	\$ 17,281	\$ 25,457
<u>Other Revenues:</u>							
MARC Building	\$ 1,283	\$ 1,350	\$ 67		\$ 1,711	\$ 1,315	\$ 1,750
Foundation Enterprise Holdings	\$ 225	\$ 261	\$ 36		\$ 244	\$ -	\$ -
Estimated Investment Returns	\$ 7,264	\$ 1,111	\$ (6,153)	[6]	\$ 10,746	\$ 25,673	\$ 26,177
Administrative Reserve	\$ -	\$ -	\$ -		\$ 2,055	\$ 612	\$ 3,845
TOTAL OTHER REVENUES	\$ 8,772	\$ 2,723	\$ (6,050)		\$ 14,756	\$ 27,599	\$ 31,772
TOTAL REVENUES	\$ 27,264	\$ 29,715	\$ 2,451		\$ 39,404	\$ 44,881	\$ 57,228
EXPENSES:							
<u>University Programs:</u>							
Scholarships & Programs	\$ 6,839	\$ 6,929	\$ (89)	[7]	\$ 8,108	\$ 4,950	\$ 6,453
Building Funds	\$ -	\$ 2,017	\$ (2,017)	[8]	\$ -	\$ 7	\$ 7
Unrestricted Annual Expenses	\$ 651	\$ 644	\$ 6		\$ 802	\$ 257	\$ 576
TOTAL UNIVERSITY PROGRAMS EXPENSES	\$ 7,490	\$ 9,590	\$ (2,101)		\$ 8,910	\$ 5,214	\$ 7,036
<u>Operational:</u>							
MARC Building	\$ 798	\$ 487	\$ 311	[9]	\$ 997	\$ 829	\$ 1,017
Foundation Enterprise Holdings	\$ 140	\$ 174	\$ (34)	[10]	\$ 151	\$ -	\$ -
Administrative Reserve	\$ 1,198	\$ 1,055	\$ 144	[11]	\$ 1,575	\$ 1,016	\$ 1,389
General Reserve	\$ 77	\$ 81	\$ (4)		\$ 185	\$ 833	\$ 1,346
Administrative Fee	\$ -	\$ -	\$ -		\$ 2,055	\$ -	\$ 33
TOTAL OPERATIONAL EXPENSES	\$ 2,214	\$ 1,796	\$ 417		\$ 4,963	\$ 2,678	\$ 3,785
TOTAL EXPENSES	\$ 9,703	\$ 11,387	\$ (1,683)		\$ 13,873	\$ 7,892	\$ 10,822
EXCESS REVENUES OVER EXPENSES	\$ 17,561	\$ 18,329	\$ 768		\$ 25,531	\$ 36,988	\$ 46,406

*These financial statements recaps reflect revenues and expenses on a modified accrual basis.

**Please refer to Appendix A for detailed variance notes.

Florida International University Foundation, Inc.
Performance Summary
Ending March 31, 2012

<i>Fund/Manager/Inception Date</i>	Market Value	Current Allocation	Tactical Target Allocation	Strategic Target Allocation	Current Month 2/29/2012 3/31/2012	Trailing 3 Months 12/31/2011 3/31/2012	Calendar YTD 2012 12/31/2011 3/31/2012	Fiscal YTD 6/30/2011 3/31/2012	Trailing 1 Year 3/31/2011 3/31/2012	Trailing 3 Year 3/31/2009 3/31/2012	Trailing 5 Year 3/31/2007 3/31/2012	Since Investment Inception
Total Fund (6/30/00)	\$175,125,611	100.0%	100.0%	100.0%	1.3%	8.1%	8.1%	0.5%	0.8%	14.6%	1.4%	3.1%
Total Fund Composite					1.3%	7.2%	7.2%	2.1%	2.6%	14.7%	1.4%	2.5%
Total Equity Accounts (6/30/00)	\$88,399,559	50.5%	49.1%	55.0%	2.3%	12.8%	12.8%	-2.5%	-3.2%	18.2%	-0.7%	2.0%
Total Equity Composite					2.6%	11.8%	11.8%	1.9%	2.0%	21.1%	-0.5%	0.6%
Total Fixed Income Accounts (6/30/00)	\$42,354,507	24.2%	22.7%	22.0%	-0.4%	3.1%	3.1%	7.2%	9.6%	12.1%	8.2%	6.9%
Total Fixed Income Composite					-0.3%	2.1%	2.1%	6.4%	9.1%	8.4%	6.6%	6.1%
Total Alternative Investments (3/1/02)	\$43,451,916	24.8%	27.4%	23.0%	1.0%	4.6%	4.6%	2.6%	3.7%	11.6%	0.9%	4.8%
Total Alternative Composite					0.5%	3.7%	3.7%	0.9%	0.9%	8.1%	-0.6%	3.0%
Total Cash & Equivalents Investments (6/30/10)	\$919,629	0.5%	0.8%	0.0%	1.2%	1.6%	1.6%	3.0%	3.8%	N/A	N/A	2.9%
90 Day Treasury Bills					0.0%	0.0%	0.0%	0.0%	0.0%	0.1%	1.0%	0.1%

Florida International University Foundation, Inc.
Preliminary Performance Summary
Ending March 31, 2012

<i><u>Fund/Manager/Inception Date</u></i>	Market Value	Current Alloc.	Tactical Target Alloc.	Strategic Target Alloc.	Current Month 2/29/2012 3/31/2012	Calendar YTD 2012 12/31/2011 3/31/2012	Fiscal YTD 6/30/2011 3/31/2012	Trailing 1 Year 3/31/2011 3/31/2012	Trailing 3 Year 3/31/2009 3/31/2012	Trailing 5 Year 3/31/2007 3/31/2012	Since Investment Inception
INTECH Broad LCG (11/22/11) Russell 1000 Growth Index	\$8,867,056	5.1%	7.5%	N/A	3.9% 3.3%	14.9% 14.7%	N/A 10.2%	N/A 11.0%	N/A 25.3%	N/A 5.1%	14.3% 14.3%
Wells Fundamental Select LCG (11/9/11) Russell 1000 Growth Index	\$8,676,998	5.0%	7.5%	N/A	4.2% 3.3%	18.2% 14.7%	N/A 10.2%	N/A 11.0%	N/A 25.3%	N/A 5.1%	15.7% 14.3%
Wedge Capital Large Cap Value QVM (12/29/06) Russell 1000 Value Index	\$22,958,735	13.1%	10.0%	N/A	2.5% 3.0%	14.1% 11.1%	4.2% 5.3%	6.6% 4.8%	23.9% 22.8%	0.4% -0.8%	1.1% -0.5%
Advisory Research Small Cap Value (6/1/01) Russell 2000 Value Index	\$10,007,327	5.7%	5.0%	N/A	1.2% 3.1%	8.8% 11.6%	-1.1% 1.6%	-2.5% -1.1%	20.5% 25.4%	0.7% 0.0%	9.2% 7.5%
IronBridge Small Cap Core Equity (12/2/03) Russell 2000 Small Cap Index	\$8,830,628	5.0%	5.0%	N/A	1.6% 2.6%	13.5% 12.4%	1.6% 1.5%	0.5% -0.2%	25.2% 26.9%	3.8% 2.1%	7.3% 6.3%
Student Investment Management Fund (3/31/09)	\$217,361	0.1%	0.1%	N/A	0.2%	5.2%	2.2%	2.6%	2.8%	N/A	2.8%
iShares Russell 1000 Growth Fund (07/31/11) Russell 1000 Growth Index	\$11,124,471	6.4%	N/A	N/A	3.2% 3.3%	14.5% 14.7%	N/A 10.2%	N/A 11.0%	N/A 25.3%	N/A 5.1%	11.4% 11.3%
Morgan Stanley Buy Write (12/06/11) CBOE Buy Write Index S&P 500 Index	\$9,049,990	5.2%	5.0%	N/A	2.3% 1.6% 3.3%	6.9% 5.0% 12.6%	N/A 8.4% 8.4%	N/A 9.4% 8.5%	N/A 15.0% 23.4%	N/A 2.2% 2.0%	10.0% 8.3% 13.7%
Subtotal: Domestic Equity	\$79,732,566	45.5%	40.1%	35.0%							
Wentworth Hauser & Violich (3/31/10) MSCI EAFE Index	\$4,163,416	2.4%	4.5%	N/A	-2.3% -0.5%	10.5% 10.9%	-8.6% -7.2%	-12.9% -5.8%	N/A 17.1%	N/A -3.5%	2.0% 2.0%
Thornburg International Equity (1/31/11) MSCI EAFE Index	\$4,503,577	2.6%	4.5%	N/A	-0.4% -0.5%	11.4% 10.9%	-8.6% -7.2%	-8.0% -5.8%	N/A 17.1%	N/A -3.5%	-4.1% -4.2%
Subtotal: International Equity	\$8,666,993	4.9%	9.0%	20.0%							
TOTAL EQUITY INVESTMENTS	\$88,399,559	50.5%	49.1%	55.0%							
<u>Core Fixed Income Managed Accounts</u>											
Newfleet Asset Management Barclays Custom Index	\$14,725,537	8.4%	7.5%	N/A	-0.4% -1.0%	3.9% 2.1%	6.1% 7.0%	8.1% 9.5%	12.5% 10.3%	8.7% 8.3%	7.0% 6.8%
Hillswick Asset Management (6/1/01) Barclays Aggregate Index	\$9,385,025	5.4%	5.0%	N/A	-0.9% -0.6%	-1.0% 0.3%	8.0% 5.3%	10.5% 7.7%	7.1% 6.8%	8.4% 6.3%	7.1% 5.8%
Shenkman Convertible Bond Fund (12/23/11) BofA ML All US Convertibles Index	\$8,788,373	5.0%	5.0%	N/A	0.7% 1.1%	6.2% 10.2%	N/A 0.1%	N/A -0.5%	N/A 21.0%	N/A 3.6%	5.9% 10.4%
Brandywine Global Opp Bond (1/1/08) Citigroup World Gov't Bond Index	\$9,121,163	5.2%	5.0%	N/A	-1.0% -1.0%	3.2% -0.5%	6.1% 1.7%	8.9% 5.1%	16.0% 6.2%	N/A 6.8%	7.9% 5.7%
SunTrust Balanced Annuity Account (10/22/03) 70% Barclays Aggregate / 30% S&P 500	\$334,409	0.2%	0.2%	N/A	1.4% -0.6%	7.8% 0.3%	6.9% 5.3%	7.9% 7.7%	15.9% 6.8%	6.2% 6.3%	6.3% 5.4%
TOTAL FIXED INCOME INVESTMENTS	\$42,354,507	24.2%	22.7%	22.0%							

Florida International University Foundation, Inc.
Preliminary Performance Summary
Ending March 31, 2012

<u>Fund/Manager/Inception Date</u>	<u>Market Value</u>	<u>Current Alloc.</u>	<u>Tactical Target Alloc.</u>	<u>Strategic Target Alloc.</u>	<u>Current Month</u> 2/29/2012 3/31/2012	<u>Calendar YTD 2012</u> 12/31/2011 3/31/2012	<u>Fiscal YTD</u> 6/30/2011 3/31/2012	<u>Trailing 1 Year</u> 3/31/2011 3/31/2012	<u>Trailing 3 Year</u> 3/31/2009 3/31/2012	<u>Trailing 5 Year</u> 3/31/2007 3/31/2012	<u>Since Investment Inception</u>
<u>Alternative Investments</u>											
Ironwood Partners (3/1/04) HFR FOF: Conservative	\$7,561,656	4.3%	4.0%	N/A	1.2% 0.3%	3.8% 2.4%	1.6% -1.6%	2.6% -2.4%	9.6% 4.1%	0.2% -1.0%	3.6% 1.9%
Ironwood Partners (NDM Gift) (8/1/05) HFR FOF: Conservative	\$2,178,675	1.2%	1.2%	N/A	1.2% 0.3%	3.8% 2.4%	1.2% -1.6%	2.4% -2.4%	9.8% 4.1%	0.2% -1.0%	2.9% 1.5%
Titan Advisors (3/1/07) HFR FOF: Diversified	\$8,770,121	5.0%	5.0%	N/A	1.9% 0.2%	4.8% 3.2%	3.9% -1.8%	5.2% -3.0%	8.6% 4.5%	4.4% -0.6%	4.7% -0.4%
Archstone Offshore (5/1/10) HFR FOF: Diversified	\$8,073,510	4.6%	4.5%	N/A	0.9% 0.2%	5.7% 3.2%	-0.9% -1.8%	-1.3% -3.0%	N/A 4.5%	N/A -0.6%	2.1% 0.5%
Cohen and Steers Realty (12/16/08) NAREIT US REIT Index	\$4,439,479	2.5%	4.2%	N/A	5.1% 4.8%	10.4% 10.5%	5.7% 8.2%	9.7% 11.3%	43.0% 42.2%	N/A -0.1%	23.6% 23.0%
Deutsche Bank Liquid Comm. Fund (1/1/08)	\$3,789,215	2.2%	2.1%	N/A	-1.8%	7.2%	-0.9%	-5.9%	11.7%	N/A	-3.5%
PIMCO Real Return Liquid Comm. Fund (2/28/12)	\$1,425,794	0.8%	2.1%	N/A	-4.4%						-5.0%
DTC Private Equity II (\$5 Million)¹ (12/15/05)	\$3,826,300	2.2%	2.5%	N/A			8.1%				6.6%
DTC Private Equity III (\$2.5 Million)¹ (07/10/08)	\$768,031	0.4%	0.5%	N/A			11.5%				3.0%
Greenspring Global Partners IV (\$2.5 Million)¹ (8/8/08)	\$1,665,216	1.0%	1.0%	N/A			11.2%				8.6%
Greenspring Global Partners V (\$2.5 Million)¹ (1/19/12)	\$379,919	0.2%	N/A	N/A			N/A				N/A
Foundation Enterprise Holdings I (3/31/11)¹	\$574,000	0.3%	0.3%	N/A			0.0%				6.9%
TOTAL ALTERNATIVE INVESTMENTS	\$43,451,916	24.8%	27.4%	23.0%							
<u>Cash & Cash Equivalents</u>											
State of Florida Treasury Fund (7/01/10) 90 Day Treasury Bills	\$919,629	0.5%	0.8%	N/A	1.2% 0.0%	1.6% 0.0%	3.0% 0.0%	3.7% 0.0%	N/A 0.1%	N/A 1.0%	2.8% 0.1%
TOTAL CASH & EQUIVALENTS INVESTMENTS	\$919,629	0.5%	0.8%	0.0%							
TOTAL FUND	\$175,125,611	100.0%	100.0%	100.0%							

*These are short-term liquid funds

¹ For these investments, the returns displayed represent the internal rate of return.

Variance Notes:

[1] The negative variance of \$10 million for endowed revenues is driven by several large pledge payments in support of the College of Medicine and University-Wide scholarships and programs budgeted for receipt this fiscal year but collected early last June due to the temporary suspension of the State Major Gift and Courtelis Matching programs effective June 29, 2011.

[2] The positive variance of \$282,000 for scholarship and program revenues is driven by a new non-endowed gift received in support of the Office of Engagement.

[3] The positive variance of \$109,000 for building fund revenues is a result of the following new gifts: \$65,000 in support of the SIPA Bricks and Mortar Building Fund; \$19,000 in support of the support of the football field house; \$10,000 in support of the Law School building; and \$10,000 in support of the International Hurricane Research Center. The remaining small variance is attributable to the early collected of gifts in support of other building funds.

[4] The negative variance of \$266,000 in unrestricted annual revenues is mainly attributed to changes made to Foundation Advancement Initiative policy and the Annual Giving Program. Budgeted revenues derived from the Foundation Advancement Initiative assumed the 3% fee would be charged on the entire pledged amount and collected with the first gift installment. As per the revised policy, the fee is being charged on the cash installment received, which has resulted in the shortfall in revenues. Adding to the negative variance is the lag in collections of endowed and non-endowed revenues in comparison to the budgeted amount for the nine-month period. In addition, the Annual Giving Program has been restructured and fund-raising for that program is now geared at supporting units rather than unrestricted efforts.

[5] The Board of Directors agreed not to budget the change in contributions receivable for FY 2011-12 since at the time the budget is created, it relates primarily to gift requests and agreements under negotiations. The actual change in contributions receivable for the eight-month period ended March 31, 2012 totaled \$18.4 million, \$11 million of which pertains to new State match receivables for gifts received last June and \$5.3 million representing an excess of new signed gift agreements over pledged payments.

Below is an aging schedule of all Foundation contributions receivable as of March 31, 2012 net of a 1.1% allowance for doubtful accounts equal to \$724,822:

	CURRENT YEAR	1 - 2 YEARS	3 - 4 YEARS	5+ YEARS	TOTAL
NON-ENDOWED*	\$6,164,473	\$3,920,046	\$1,580,712	\$864,207	\$12,529,439
ENDOWED*	\$5,197,352	\$11,312,893	\$11,063,874	\$25,064,518	\$52,638,637
TOTAL*	\$11,361,825	\$15,232,939	\$12,644,586	\$25,928,726	\$65,168,076

** Receivables on the statement of financial position total \$61.3 million and are discounted by \$4.4 million to their present value. The total also includes other receivables such as dues receivables, workman's compensation claim reimbursements, and an intercompany receivable from the College of Nursing and Health Sciences totaling \$538,800.*

[6] Investment returns for fiscal year 2011-12 were projected at 6.5% or \$10.7 million, based on a beginning balance of \$125 million. The monthly budgeted returns were forecasted based on our asset allocation and the historical performance of indexes for each asset class. Total fiscal year-to-date investment gains totaled 0.5%, or \$1.1 million. The biggest contributors to these gains were fixed income investments, which were up 7.2% for this period, followed by alternative investments, which were also up 2.6%. The gains were offset by year-to-date losses in the equities markets (our largest asset class), which totaled 2.5% through March 31, 2012.

[7] The negative expense variance of \$89,000 for scholarships and programs is a result of unbudgeted expenses tied to the new gift received in support of the Office of Engagement (refer to note #2).

[8] The negative expense variance for building funds is a result of a \$2 million unanticipated expense related to the kitchen renovation of the dining facility in the School of Hospitality Management. The funds were transferred to the University in February in order for work to commence.

[9] The positive variance of \$311,000 for MARC building expenses is mainly driven by \$220,000 in budgeted expenses related to the retiling of the first floor of the building, painting of the first floor and miscellaneous repairs, which have not yet been incurred. Adding to the positive variance is the timing of payments related to utilities, auxiliary overhead that have not yet been billed and saving related to debt service expenses.

[10] The negative variance of \$34,000 for Foundation Enterprise Holdings expenses is due the real estate property tax bills totaling approximately \$69,600 paid in November. A tax refund for 50% of the amount paid is expected once the property appraiser has reviewed the request to lower the assessed value of the property to its proper market value. This anticipated credit, however, is not expected in the current fiscal year because the Office of the Property Appraiser is still working on 2010 appeals.

[11] The positive variance in Administrative Reserve expenses is mainly a result of savings in lobbying and rent expenses. The savings in lobbying expenses is due to fewer contracted lobbying firms than originally budgeted. The savings in rent is a result of the Division University Advancement not yet occupying space on the third floor of the MARC Building as originally expected and budgeted. The Office of Sponsored Research, the current tenant, continues to occupy and pay rent for that space.

THE FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES
Finance and Audit Committee
June 6, 2012

SUBJECT: Treasury Report

Proposed Committee Action:
None. For information only.

Background Information:

The Treasury Report provides a comparison of fiscal YTD performance vs. benchmarks by investment style, operating funds portfolio and treasury summary for the quarter ending March 31, 2012.

Supporting Documentation: Treasury Report

Facilitator/Presenter: Phong Vu

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LIQUIDITY***Real Days Payable¹***

Overall, the university ended the quarter with \$340.2 million in available cash and investment balances. \$268.7 million, or 79 percent, of these balances were accessible within 5 business days. Average daily cash outflow rate was \$3.3 million and \$3.7 million based on monthly and FYTD activity, respectively. At quarter end, the university had 81 real days payable based on monthly outflows and 74 real days payable based on FYTD outflows.

Stress Tests

The university analyzes the possible effect of negative market performance on its liquidity position. At quarter end, difficult investment conditions that generate a 9 percent portfolio loss scenario would equate to \$30.3 million in unrealized losses. Liquidity, as measured by 5 day accessibility, would drop to \$260.5 million, still 77 percent of the total available cash and investment balances. Real days payable would drop to 71 days based on FYTD outflows.

Extreme market conditions represented by an 18 percent loss or \$60.4 million in unrealized losses to the portfolio would result in a drop in liquid balances to \$101.9 million, or 30 percent of the total current available balances. This balance translates into 28 real days payable based on FYTD outflows.

CASH FLOWS***Outflows***

The velocity of cash outflows was \$3.3 million per day in the month of March versus the FYTD velocity of \$3.6 million per day. Total cash outflows totaled \$73.3 million in March and \$715.8 million FYTD.

Inflows²

The velocity of cash inflows was \$1.9 million per day in the month of March versus the FYTD velocity of \$3.9 million. Total cash inflows totaled \$40.7 million in March and \$757.8 million FYTD.

INVESTMENTS***Performance***

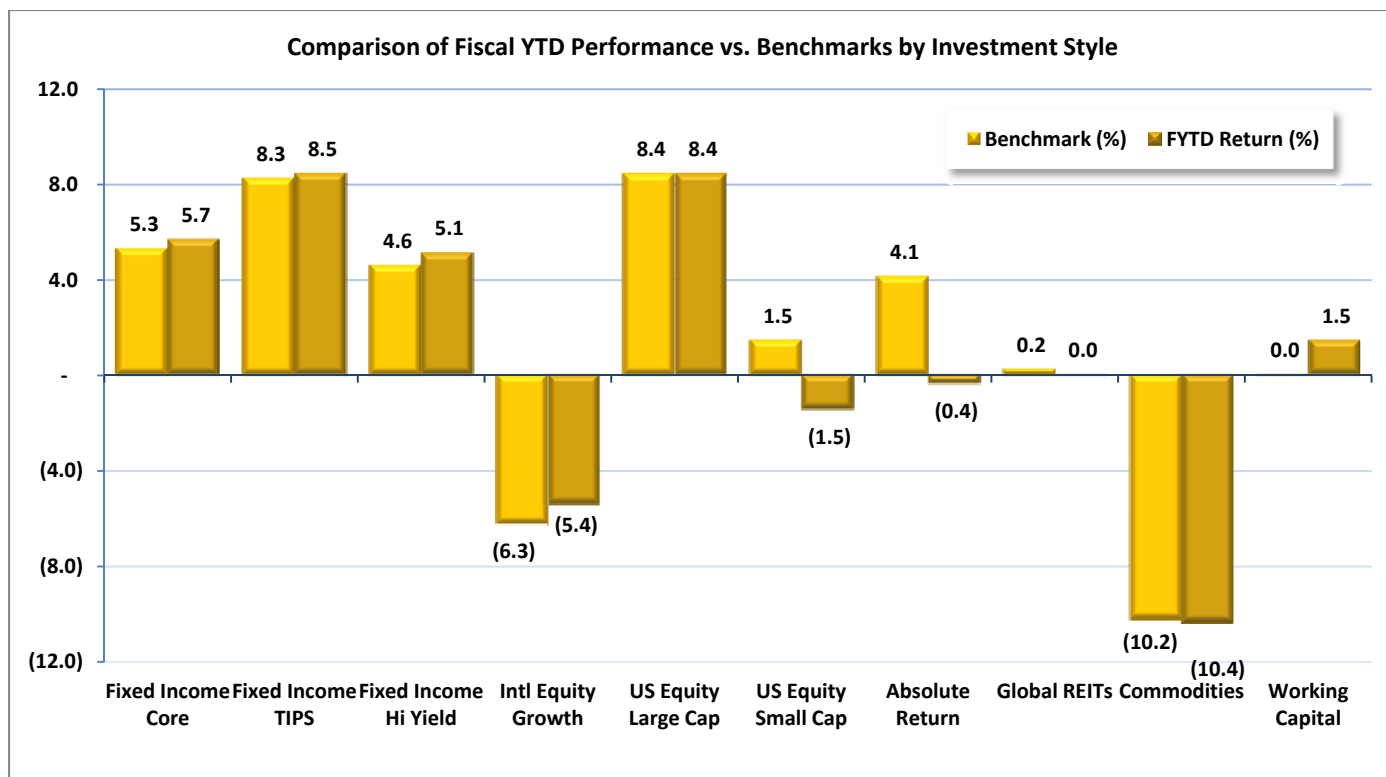
Overall, FIU's operating portfolio continues to **outperform the State Treasury investment pool**, returning 4.6 percent since inception versus the State Treasury's 3.3 percent for the same time period.

All of the asset classes in the University's investment portfolio experienced positive performance in fiscal 3Q 2012. Overall for FYTD 2012, the portfolio experienced positive returns of 2.5 percent. The Strategic/Reserve Pools gained 3.2 percent while the Working Capital Pool gained 1.5 percent. The following chart details the returns by asset class. Returns from the State Treasury's Special Purpose Investment Account (SPIA) totaled 1.9 percent during the same period.

As shown below, four investment managers underperformed compared to their benchmarks for the period. The Absolute Return Manager (-0.4 percent versus 4.1 percent benchmark), US Small Cap Manager (-1.5 percent vs 1.5 percent), Global REITS Manager (0.0 percent vs 0.2 percent) and Commodities Manager (-10.4 percent versus -10.2 percent benchmark) each lagged against their benchmark.

¹ Real days payable represents the available balance of liquid funds divided by the average cash outflows of the university. The calculation uses the available balance in the university's bank accounts plus the market value of investments that are accessible within 5 business days as its balance of liquid funds.

² Cash inflows reported here include direct transfers from the state. The Treasury Summary, available at finance.fiu.edu/treasury/downloads/Monthly_Treasury_Summary.pdf includes transfers from the state in the W/C (Working Capital Pool) Transfers.



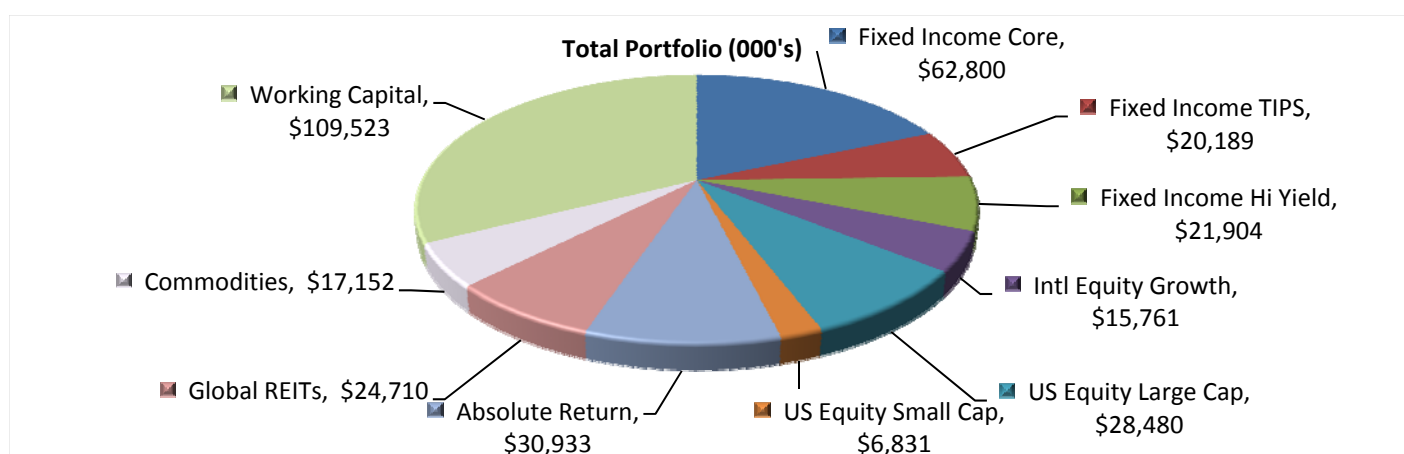
Composition

Asset allocations at the end of 3Q 2012 remained within policy guidelines. The University Investment Committee agreed, at its February 16th meeting, to make a tactical rebalancing of the strategic and reserve pools. The portfolio rebalance was based on the committee's long-term market outlook. The investment allocation changes were incorporated into the Investment Policy Statement and were approved by the Committee on March 9, 2012. Additionally, the University finalized an agreement with Portfolio Advisors to manage the portfolio's private equity position.

The quarter-end market value of the University's operating investment portfolio totaled \$338.3 million. This balance reflects an increase of \$54.7 million or 19.3 percent from the ending balance of the previous quarter. The quarterly increase was mostly due to seasonal increases within the Working Capital Pool as part of normal University operations and unrealized gains within the portfolio.

University's quarter-end market value of the total operating investment portfolio increased \$35.6 million (11.8 percent) over the ending balance of fiscal 3Q 2011. The year over year increase resulted from additions to the operating investment pool and the overall 3.5 percent trailing 1-year portfolio return.

The following chart details the allocation of investments within the University's operating investment portfolio.



Meetings

The Investment Committee will meet on May 17, 2012 to review investment performance. The investment committee consists of:

Membership

Sukrit Agrawal, Member, Finance and Audit Committee, FIU Board of Trustees
Chun-Hao Chang, Ph.D. Department Chair, Finance and Real Estate, College of Business Administration
Kenneth Jessell, Ph.D., CFO & SVP, Finance & Administration
Phong Vu (Chair), University Treasurer, Office of the Treasurer
William Welch, Ph.D., Retired, College of Business Administration

Consultant

Bill Bensur, Vice President, Wilshire & Associates

DEBT

Outstanding

The University and Direct Support Organizations ended fiscal 3Q 2012 with \$165.3 million in outstanding debt. The University outstanding debt of \$123.1 million consists of revenue bonds totaling \$70.3 million for housing and \$52.8 million for parking auxiliaries. Direct Support Organization outstanding debt of \$42.1 million includes of stadium bonds with \$34.0 million outstanding and Foundation loan with \$8.2 million outstanding.

New bond issue

Pursuant to the March 30, 2011 resolution authorizing the issuance of debt to finance the construction of a student residence facility at the University's Modesto A. Maidique Campus, the State's Division of Bond Finance received bids on April 10, 2012. The bonds were awarded to the low bidder, Citigroup Global Markets Inc. which submitted a bid at an annual **true interest cost rate of 4.0478 percent**. \$47,500,000 was issued to finance the construction of student residential facilities and an additional \$6,155,000 was to refund the outstanding State of Florida, Board of Regents, Florida International University Housing Facility Revenue Bonds, Series 1998. The interest rate on the new money bonds is 4.05%. The interest rate on the refunding bonds was 3.85 percent, replacing bonds with a 4.50 percent interest rate. The refunding will result in **gross debt service savings of approximately \$650,000** and present value savings of approximately \$430,000, or 7.0 percent of the principal amount being refunded.

The bonds were delivered and are dated May 3, 2012, with interest payable July 1, 2012, and semiannually on each January 1 and July 1 thereafter. The bonds consist of serial bonds maturing on July 1 in the years 2014 through 2030 and four term bonds maturing on July 1, 2032, 2034, 2037 and 2041.

The bonds are payable from a first lien pledge of net housing system revenues of the University and are secured on parity with the outstanding housing system bonds. The bonds are not secured by the full faith and credit of the State of Florida.

The bonds have been rated A+, Aa3 and A by Fitch Ratings, Moody's Investors Service and Standard & Poor's Ratings Services, respectively.

OPERATING FUNDS PORTFOLIO									
<u>Manager</u>	<u>Amount</u>	<u>Allocation</u>	<u>March</u>	<u>QTD</u>	<u>Fiscal YTD</u>	<u>Trail 1 Year</u>	<u>Trail 3 Year</u>	<u>Trail 5 Year</u>	<u>Inception</u>
Work Capital Pool	\$ 109,523	32%	0.2%	0.4%	1.5%	2.0%	2.0%	2.5%	3.0%
91-day T-bill		30%	0.0%	0.0%	0.0%	0.1%	0.1%	1.2%	1.9%
Strategic/Reserve Pools	228,761	68%	0.0%	4.9%	3.2%	4.6%	13.2%	4.9%	5.7%
Weighted Avg Benchmark		70%	-0.1%	4.2%	4.0%	5.8%	12.8%	5.4%	6.1%
PORTFOLIO TOTAL	\$ 338,284	100%	0.1%	3.1%	2.5%	3.5%	7.9%	4.1%	4.6%
Weighted Avg Benchmark		100%	-0.1%	2.9%	2.8%	4.1%	8.9%	4.2%	4.8%

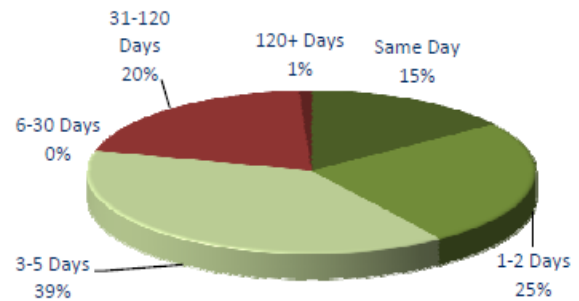
WORKING CAPITAL POOL									
<u>Manager</u>	<u>Amount</u>	<u>Allocation</u>	<u>March</u>	<u>QTD</u>	<u>Fiscal YTD</u>	<u>Trail 1 Year</u>	<u>Trail 3 Year</u>	<u>Trail 5 Year</u>	<u>Inception</u>
SPIA	\$ 74,415	68%	0.3%	0.6%	1.9%	2.7%	2.6%	2.9%	3.3%
91-day T-bill			0.0%	0.0%	0.0%	0.1%	0.1%	1.2%	1.9%
SBA-LGIP	9	0%	0.0%	0.0%	0.0%	0.1%	0.1%	0.9%	1.4%
91-day T-bill			0.0%	0.0%	0.0%	0.1%	0.1%	1.2%	1.6%
MS Institutional	30,079	27%	0.0%	0.0%	0.1%	0.1%	----	----	0.1%
91-day T-bill			0.0%	0.0%	0.0%	0.1%	----	----	0.1%
Regions	5,019	5%	0.0%	0.0%	0.1%	0.1%	----	----	0.2%
91-day T-bill			0.0%	0.0%	0.0%	0.1%	----	----	0.1%
WORKING CAPITAL POOL TOTAL	\$ 109,522	100%	0.2%	0.4%	1.5%	2.0%	2.0%	2.5%	3.0%
91-day T-bill			0.0%	0.0%	0.0%	0.1%	0.1%	1.2%	1.9%

STRATEGIC and RESERVE CAPITAL POOLS									
<u>Manager</u>	<u>Amount</u>	<u>Allocation</u>	<u>March</u>	<u>QTD</u>	<u>Fiscal YTD</u>	<u>Trail 1 Year</u>	<u>Trail 3 Year</u>	<u>Trail 5 Year</u>	<u>Inception</u>
Prudential Core	\$ 62,800	27%	-0.5%	1.1%	5.7%	8.2%	9.5%	----	7.0%
Barclays Aggregate		28%	-0.6%	0.3%	5.3%	7.7%	6.8%	----	6.0%
BlackRock HY Bond	21,904	10%	-0.1%	6.4%	5.1%	5.7%	23.9%	7.5%	8.3%
ML High Yield Master II		10%	-0.1%	5.2%	4.6%	5.6%	23.8%	7.8%	8.5%
FIXED INCOME COMPOSITE	84,704	37%	-0.4%	2.5%	5.5%	7.5%	10.9%	7.1%	7.0%
Fixed Income Benchmark		38%	-0.4%	1.6%	5.2%	7.3%	9.1%	7.0%	7.0%
Northern Trust S&P 500	28,480	12%	3.3%	12.6%	8.4%	8.6%	23.5%	2.1%	4.1%
S&P 500		8%	3.3%	12.6%	8.4%	8.5%	23.4%	2.0%	4.0%
CS McKee Small Cap	6,831	3%	0.4%	11.9%	-1.5%	-4.5%	25.4%	----	8.0%
Russell 2000		2%	2.6%	12.4%	1.5%	-0.2%	26.9%	----	6.6%
Thomas White International	15,761	7%	-0.8%	10.4%	-5.4%	----	----	----	-5.4%
MSCI ACWI x US (N)		8%	-1.4%	11.2%	-6.3%	----	----	----	-6.3%
TOTAL EQUITY COMPOSITE	51,072	22%	1.4%	11.7%	1.9%	1.6%	20.3%	-1.4%	2.9%
Policy Index		18%	1.2%	12.1%	0.8%	1.4%	21.0%	-0.1%	2.4%
Urdang Global REIT	24,710	11%	1.1%	12.6%	0.0%	4.6%	42.5%	1.6%	5.4%
Policy Index		8%	1.2%	12.9%	0.2%	4.8%	38.9%	-1.5%	2.4%
Northern Trust TIPS	20,189	9%	-1.1%	0.8%	8.5%	12.4%	9.1%	7.8%	7.6%
Barclays U.S. TIPS		18%	-1.1%	0.9%	8.3%	12.2%	8.7%	7.6%	7.5%
SSGA Commodities	17,152	7%	-4.2%	0.8%	-10.4%	----	----	----	-19.3%
DJ UBS Commodities Index		5%	-4.1%	0.9%	-10.2%	----	----	----	-19.1%
REAL ASSETS COMPOSITE	62,051	27%	-0.9%	4.2%	2.7%	5.0%	13.6%	5.8%	7.7%
Policy Index		30%	-1.0%	3.8%	3.4%	5.6%	14.6%	5.8%	7.9%
Aetos Alternative Mgmt.	30,933	14%	0.8%	3.8%	-0.4%	-0.1%	6.5%	1.6%	2.7%
CPI +3.25%		15%	1.0%	2.5%	4.1%	6.0%	5.9%	5.6%	5.6%
ABSOLUTE RETURN COMPOSITE	30,933	14%	0.8%	3.8%	-0.4%	-0.1%	6.5%	1.6%	2.7%
CPI +3.25%		15%	1.0%	2.5%	4.1%	6.0%	5.9%	5.6%	5.6%
STRATEGIC AND RESERVE POOL TOTAL	\$ 228,761	100%	0.0%	4.9%	3.2%	4.6%	13.2%	4.9%	5.7%
Weighted Average Benchmark		8%	-0.1%	4.2%	4.0%	5.8%	12.8%	5.4%	6.1%

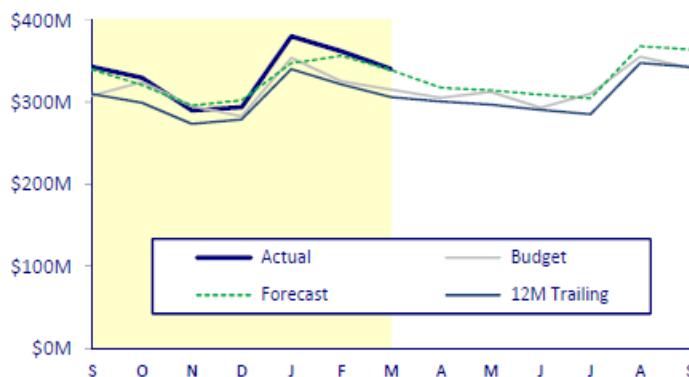
Month of March

LIQUIDITY

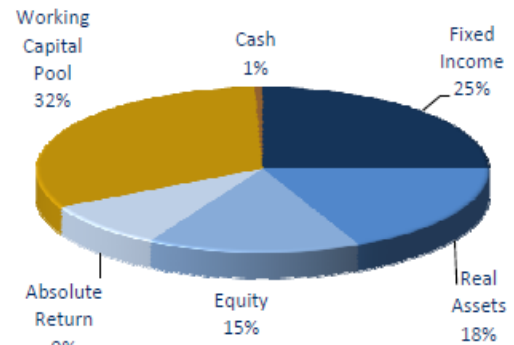
	<u>03/31/12</u>	<u>Availability of Funds</u>	
Cash	\$ 1,870	Same Day	\$ 51,792
Working Capital Pool	109,523	1-2 Days	85,751
Strategic/Reserve Pool	228,757	3-5 Days	131,198
Liquidity Position	\$ 340,150	6-30 Days	-
		31-120 Days	68,307
University Debt	123,120	120+ Days	3,102
DSO Debt	42,139	Total	\$ 340,150
Debt Position	\$ 165,259		
<u>Real Days Payable (<5 Days)</u>			
Liquidity/University Debt	2.76	MTD Outflows	81
Liquidity/Total Debt	2.06	YTD Outflow	74

Liquidity Allocation

CASH FLOWS

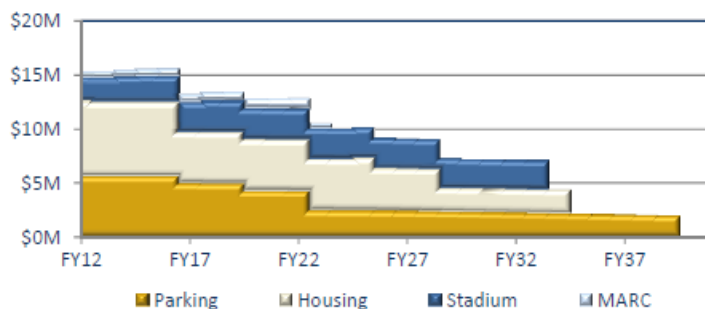
<u>Cash Account</u>	<u>Week</u>	<u>MTD</u>	<u>YTD</u>
Opening Balance	\$ 2,205	\$ 1,906	\$ 13,365
W/C Transfers	4,000	49,000	114,000
Cash Inflows	4,539	24,310	590,262
Cash Outflows	(8,874)	(73,346)	(715,757)
Ending Balance	\$ 1,870	\$ 1,870	\$ 1,870
<u>Working Capital Pool</u>			
Opening Balance	113,518	65,216	107,764
Transfers In/(Out)	(3,995)	44,307	1,759
Closing Balance	\$ 109,523	\$ 109,523	\$ 109,523

Cash+Investment Forecast

INVESTMENTS

<u>Investment Class</u>	<u>Balance</u>	<u>FYTD Ret</u>	<u>1Y Trailing</u>
<u>Strategic/Reserve Pool</u>			
Fixed Income	\$ 84,705	5.5%	7.5%
Real Assets	62,051	1.9%	1.6%
Equity	51,072	2.7%	5.0%
Absolute Return	30,929	-0.4%	-0.1%
Working Capital Pool	109,523	1.5%	2.0%
Cash	1,870	0.0%	0.0%
Total	\$ 340,150	2.5%	3.5%

Investment Asset Allocation

DEBT

<u>University</u>	<u>O/s Balance</u>	<u>Avg. Rate</u>
Housing (Aa3/A+/A+)*	\$ 70,305	4.5%
Parking (Aa3/AA-/A+)*	52,815	4.6%
<u>Direct Support Organizations</u>		
AFC (Stadium)	34,004	4.3%
Foundation (MARC)	8,135	3.4%
Total Outstanding Debt	\$ 165,259	4.5%
<i>* (Moody's/S&P/Fitch)</i>		
Fixed Rate Debt	148,483	89.8%
Variable Rate Debt	16,776	10.2%

Projected Annual Debt Service for Outstanding Debt Balances


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THE FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES
Finance and Audit Committee
June 6, 2012

SUBJECT: Business Services Report

Proposed Committee Action:
None. For information only.

Background Information:
The Office of Business Services Report provides information on services, sales and venues.

Supporting Documentation: Business Services Report

Facilitator/Presenter: Aime Martinez

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UPDATES

Summer 2012

- **The MANGO (Management and New Growth Opportunity) building** will feature a Panda Express, Starbucks and a Taco Bell with over 6,000 sq. ft. of seating space designed to foster collaboration and community engagement. The price points, product offerings and brand recognition of these venues will allow us to create a new destination hub for the North West quadrant of campus that will attract the entire FIU community. Conceptual Schematic Design is underway for the new building expected to open fall of 2013.
- **The Fresh Food Company**, FIU's all-you-care-to-eat restaurant located in the GC, is undergoing an extensive multi-phase remodeling to expand variety, increase seating and contemporize the look and feel. Phase I of the project for fall 2012 includes a new entrance and façade. Phase II of the project for fall 2013 includes new food stations, a full interior renovation and expanded seating.
- **Einstein Brothers Bagel** is being relocated to the annex to create a full-service, traditional breakfast venue providing a unique bakery/coffee house experience not currently available on campus. Opening fall 2012, there will be 54 indoor and 40 outdoor seats and a menu including hot and cold breakfast, bagels, sandwiches, pastries and a full line of hot and cold espresso beverages.
- **Sushi Maki** will relocate to Einstein's current location and expand its menu offerings; the opening is planned for spring 2013.
- **A Mediterranean venue** will be placed within the Sushi space to further expand variety; the opening is planned for spring 2013.

QUICK FACTS

Services Under Management

- 46 Food and Retail Venues, Beverage & Snack Vending, FIU One Card Program, Office Supplies, Printing and Copying, Multiuse Facilities, Property Management and University-Wide Advertising.

Investments

- In FY 2011-12 Business Services plans to invest \$2.3M to build out new facilities, expand services and increase indoor and outdoor seating to help foster affinity and retention at FIU. In addition, Business Services contributes over \$1.8M annually to fund university initiatives, provide scholarships, underwrite student services and support FIU facilities.

Food and Convenience Venues

- Overall sales from our 28 food venues are forecasted to end the year up 6% over prior year. In its second year, PG5 Market Station continues its success with a 9% increase in sales over prior year.
- Newly renovated venues at BBC, which include the new Bay Café and Bistro Subs, are proving very popular. Sales are above prior year by 20%.

Beverage and Snack Vending

- By fall 2012 70% of the vending machines will be equipped with credit card readers. In total, we have over 280 vending machines offering fresh foods, snacks, ice cream, beverages and convenience items.

Barnes & Noble at FIU

- Sales are forecasted to end the year 6% over prior year with textbook rentals, cafe and apparel leading the way at 240%, 28% and 8% respectively.
- The Barnes and Noble textbook rental program continues its impressive growth. The store currently has over 1,200 titles available for rental and was recently ranked 6th out of a total of 630 stores in titles rented. Over 25,000 units were rented compared to 2,968 the previous year.

FIU One Card/Wells Fargo

- As of March, approximately 33,000 new One Cards have been issued to students, faculty and staff and over 5,900 One Cards have been linked to a Wells Fargo account. This represents a 13% penetration rate, which exceeds our budgeted goal, allowing us to move into the second tier of royalty payments to the university for FY 2011-12.

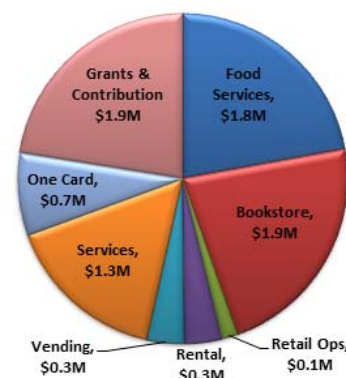
shopFIU

- Targeted on and offline marketing campaigns to build awareness of the brand and the website (shop.fiu.edu) are underway. Results to date have been very positive with over 7,000 visitors a month, 60% of which are new to the site.

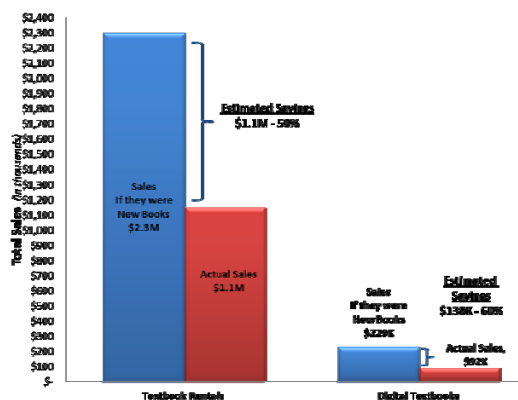
Fresh Food Company Renovation



FY 2011-12 Forecasted Revenue from operations increased 18% over prior year



Savings from Rental & ebooks Sales FY 2011-12



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THE FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES
Finance and Audit Committee
June 6, 2012

SUBJECT: Athletics Update

Proposed Committee Action:
None. For information only.

Background Information:
The Athletics Update provides a fundraising report and financial highlights since the Finance and Audit Committee last met on March 14, 2012

Supporting Documentation: Athletics Update

Facilitator/Presenter: Pete Garcia

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ATHLETICS UPDATE

As of May 9, 2012

Reports *(For Information Only – no action required)*

Pete Garcia

Executive Director of Sports and Entertainment

Fundraising Report

FIU Foundation, Inc.

Fundraising revenues are unfavorable \$52,000 on a year-to-date basis as of March 31, 2012.

- This variance is primarily driven by timing of donations versus budget
- Bank of America Affinity Card revenues are unfavorable \$18,096 to budget as of March 31, 2012

**FIU Foundation, Inc.
Preliminary Recap of Statement of Activities
Through the Period Ended March 31, 2012 (in thousands)**

	Actual	Budget	Variance
Revenues	\$638	\$690	\$52

Financial Highlights

Athletics Finance Corporation (AFC) Report

- March year-to-date net income before debt service excluding gain/loss on investments was \$2.6 million and favorable \$188,000 vs. budget
 - Ticket sales favorable \$144,000
 - Event rentals favorable \$115,000
 - Offset by event related expenses and repair and maintenance cost of \$71,000
- Full year forecasted net income before debt service excluding gain/loss on investments is \$2.7 million vs. Budget of \$2.67 million for the period ending June 30, 2012, meeting debt covenant requirements.

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THE FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES
Finance and Audit Committee
June 6, 2012

SUBJECT: Emergency Management Report

Proposed Committee Action:
None. For information only.

Background Information:

The Emergency Management Status Report provides updates on training and exercises, the preparedness campaign for the 2012 hurricane season and the *FIU ready* planning tool implementation.

Supporting Documentation: Emergency Management Status Report

Facilitator/Presenter: Amy B. Aiken

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FIU | FLORIDA
INTERNATIONAL
UNIVERSITY
Emergency Management

DATE: May 9, 2012

TO: Kenneth A. Jessell, Ph.D.
Senior Vice President of Administration and Chief Financial Officer

FROM: Amy B. Aiken, Director
Department of Emergency Management

SUBJECT: Emergency Management Status Report

Training and Exercises

On June 22nd, 2012, the Department of Emergency Management (DEM) will conduct its fourth table top exercise with University President Mark B. Rosenberg and members of the Executive staff. The exercise will be held in the Emergency Operations Center and focus on the impacts of a hurricane to the University. This exercise will be more complex than previous exercises as the University continues to further strengthen its emergency management program.

From May 13-18, 2012, staff from DEM will attend the annual Governor's Hurricane Conference in Ft. Lauderdale. In addition to the workshops and trainings, staff will participate in a roundtable for higher education emergency management practitioners to discuss common challenges and best practices.

Preparedness

DEM worked with the Division of External Relations to develop a preparedness campaign and message that will be launched the first week of June to mark the beginning of the 2012 hurricane season. In August, when the majority of our students and faculty are back on campus, another launch will occur as the busiest months of the hurricane season get underway.

On May 9, 2012, DEM held a state of preparedness meeting with key departmental staff to discuss preparations for the 2012 hurricane season.

DEM has conducted training and informational sessions on continuity of operations plans (COOPs), emergency preparedness, FIU's emergency notification system and hurricane preparedness to various units throughout the University.

FIU ready

A web based continuity of operations planning tool known as *FIU ready* has been implemented university wide. This tool was developed specifically for use by institutions of higher education and FIU is one of the first universities in the state university system to implement this system for its COOP development. Departments are in the process of creating their individual COOPs utilizing the new system.

THE FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES
Finance and Audit Committee
June 6, 2012

SUBJECT: University Compliance Report

Proposed Committee Action:
None. For information only.

Background Information:

The University Compliance Program Report provides an update on the status of compliance initiatives since the last report dated February 14, 2012.

Supporting Documentation: University Compliance Report

Facilitator/Presenter: Leyda Benitez

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MEMORANDUM

University Compliance Office

To: The Florida International University
Board of Trustees Finance and Audit Committee

From: Leyda Benitez, J.D.
University Compliance Officer & Interim Privacy Officer

Subject: University Compliance Program Report

Date: May 18, 2012

The University Compliance Office respectfully submits this report to the Finance and Audit Committee of The Florida International University Board of Trustees on the status of compliance initiatives since the last report dated February 14, 2012.

Executive Summary

The University Compliance Office continues to improve and strengthen the institutional compliance and ethics program in order to support the regulatory activities Florida International University undertakes on a daily basis.

In addition, significant efforts are dedicated to IT security awareness and privacy in order to preserve the confidentiality of highly sensitive data.

Since the last report to this Committee, there has been a noted increase in reported activity both through internal inquiries as well as through reports submitted via the University's ethics and compliance hotline provided through EthicsPoint.

Attached for your convenient reference are metrics on: the number of inquiries/reports received (**Tab "A"**); a description of the types of matters raised by the inquiries/reports (**Tab "B"**); and the number of compliance education and training sessions offered and attendees and topics covered at these sessions (**Tab "C"**). These Tabs may be found in the Appendix attached to this report.

A. Current Compliance Initiatives and Activities

1. FIU Compliance and Ethics Program Infrastructure: Significant initiatives that will serve to strengthen FIU's Compliance and Ethics Program include:
 - a. Creation of the University Compliance Program Advisory Committee: This Committee has been created, and the first meeting of the Committee should take place prior to the end of the current fiscal year. A proposed plan of action for the Committee has also been created which may include the input from outside enterprise risk management (ERM) consultants to explain the use of ERM as a tool to effectively analyze the University's regulatory risk areas.
 - b. Creation of the University Compliance Program and Advisory Committee Charter: A draft of this document is ready for presentation to the University Compliance Program Advisory Committee at its first meeting.
 - c. Creation of a More Comprehensive Summary of the University's Code of Ethics and Conduct: A revised and more comprehensive compilation of applicable laws, University regulations and policies that sets forth the University's commitment to ethics and compliance has been drafted and is currently under review. While serving to highlight the University's compliance expectations, this document does not change or expand upon the scope or coverage of applicable laws and current University policies and regulations. Once the document is finalized, it will be available through the UCO's website.
 - d. Consolidated Reporting on Compliance Initiatives: The University Compliance Office continues to work with various University offices and functions that engage in significant day-to-day operational compliance responsibility. The goal is to move toward a matrix model of consolidated reporting that will help to guide the University's prioritization of compliance initiatives and that will result in more thorough reporting to this Committee. At present, we incorporate the report issued by Environmental, Health and Safety on the status of their compliance initiatives since February 14, 2012. The Safety & Environmental Compliance Status Report is attached as **Exhibit "A."**

- e. Redesign of the University Compliance Office Website:
The University Compliance Office continues to work with FIU's Enterprise Web Services team to update and redesign the University Compliance Office website which will be rolled out by the end of this fiscal year.
 - f. Celebration of National Corporate Compliance Week:
May 6 through 12, 2012 marked the 8th annual Corporate Compliance & Ethics Week. To mark this event the University Compliance Office posted flyers on the University email (Univmail) thanking employees for their commitment to compliance and ethics in the workplace, raising awareness of our program and resources, reminding employees of their duty under the Florida Code of Ethics to maintain integrity in their place of employment, and sharing ideas and information to engage employees in our program.
2. U.S. Department of Education (DOE) Program Integrity Rules:
- a. Creation of Web Page to Include Required Disclosures under the Higher Education Act of 1965, As Amended:
The Higher Education Act of 1965 (HEA), as amended by the Higher Education Opportunity Act of 2008 (HEOA), requires the University to disclose certain information to current and prospective students and their families, university employees, and the general public. A web page has been created that provides links to all required Student Consumer Information disclosures. The web page will be ready to launch within the next thirty days and will be posted on the FIU's "About Us" web page.
 - b. State Authorization Registration Requirements: As previously reported, under the DOE Program Integrity Rules, a university must ensure that it is legally authorized to provide postsecondary educational programs within the State in which it is providing those programs. Through the leadership of University College, the University is following a systematic approach to determine whether the level of educational activity, including online activity, in any given state triggers registration requirements. At present, the University has received indication that it is exempt from registration requirements without restrictions from 20 states, and is expecting

confirmation of exemption from 4 additional states. All other states are also at varying stages of analysis by that state's oversight educational agency.

3. New Florida Law/Penn State Child Abuse Case/Mandatory Reporting of Known or Suspected Child Abuse for Universities:

The Florida Legislature has taken a proactive approach to ensure the safety and security of minors visiting our campuses. On April 27, 2012, Governor Scott signed into law Chapter 2012-155 which significantly strengthens mandatory reporting obligations in the case of known or suspected child abuse. The law goes into effect on October 1, 2012. Any public or private college or university whose administrators "knowingly and willfully," upon receiving information from faculty, staff, or other institution employees, fail to report known or suspected child abuse, abandonment, or neglect committed on the property of the university, college, or school, or during an event or function sponsored by the university, college, or school, or who knowingly and willfully prevent another person from doing so, shall be subject to fines of \$1 million for each such failure. Chapter 2012-155, Section 39.205 (3), Florida Statutes.

Much prior to the adoption of this new legislation, the University General Counsel's Office had developed a comprehensive action plan to proactively address safety and security issues of minors who visit our campuses or attend university sponsored events. The University Compliance Office is assisting in the review and implementation of this plan of action which includes the review of new proposed policies and procedures, identification of hub of activities where minors may be invited to participate, the creation and distribution of appropriate forms, and the listing and tracking of the responsible University representatives who oversee these activities.

B. University Privacy and Data Security Matters

1. Privacy and Data Security: Ongoing efforts to raise awareness regarding privacy and data security since February, 2012 include:
 - a. FERPA: The U.S. Department of Education introduced new revisions to its regulations governing the Family Educational Rights and Privacy Act (FERPA), effective January 3, 2012. These revised FERPA regulations have been reviewed, researched, and analyzed. A training PowerPoint presentation has been developed which addresses the substantive changes in the regulations and

outlines the next steps that the University and its departments must take in order to comply with the new FERPA requirements. In addition, a sample contract that contains the minimum requirements for written agreements that are now mandatory for the studies and audit and evaluation exceptions has been developed. These materials will soon be presented to the Office of the General Counsel's staff as well as University representatives who need to know this information for discussion and action.

C. Monitoring and Reporting

1. Inquiries/Reports: During FY 2011-2012, the University Compliance Office has received 38 compliance-related inquiries. In addition, 28 reports have been lodged through the hotline offered through EthicsPoint. This is a noted increase since there have been an incremental 16 inquiries and 13 reports received since the last report to this Committee in February, 2012.¹ Please refer to **Tab "A"** to review the increased level of activity in the receipt of compliance-related inquiries/reports and to **Tab "B"** for a general subject matter description of the types of inquiries/reports received.
2. Activity & Service Fee Fund Inquiry: The University Compliance Office investigated and responded to an Activity & Service Fee Fund inquiry brought forth by an interested individual. This matter has been concluded.
3. EthicsPoint Hotline Benchmarking Report: The University Compliance Office has researched and developed a Compliance and Ethics Anonymous Reporting Hotline Mechanism Benchmarking Report in conjunction with the EthicsPoint hotline reporting tool that is presently utilized by Florida International University. The UCO set out to determine whether the rate of utilization of the hotline is in keeping with institutions that are comparable to ours in terms of size and operational complexity. As part of the research process, representatives from the State University System of Florida as well as representatives from universities from several different states were contacted and

¹ Please note that since the implementation and "go live" of the EthicsPoint hotline in December of 2009, the UCO uses the term "inquiry" to refer to matters brought to the Office's attention through any means (other than through the EthicsPoint hotline) whereby employees, students, family members, or the general public wish to ask a question or raise any type of compliance-related concern. The UCO uses the term "report" for matters that are raised, anonymously or not, through the EthicsPoint hotline.

interviewed. The report will be utilized in connection with the efforts of the University Compliance Program Advisory Committee.

4. Division of Research Quality Assurance Program: At the request of the Division of Research, the University Compliance Officer reviewed the guidelines by which the Office of Research Integrity and the FIU IRB will initiate a Quality Assurance Program. The contents for this Program have been approved by the Vice President for Research.

D. Education and Training Efforts

1. Increasing Education and Training Through Use of Online Resources:
 - a. Online Financial Conflict of Interest Disclosures Education and Training: In order to meet the requirements of the new and revised National Institutes of Health disclosure of financial interest regulations, the University Compliance Office and the Division of Research have been exploring various online education opportunities.
 - b. Online FERPA Education and Training: The draft of the online Family Educational Rights and Privacy Act (FERPA) PowerPoint training presentation has been developed. The presentation will allow the University community to become more knowledgeable about the requirements of FERPA and will be accessible through the soon to be launched more comprehensive and interactive University Compliance Office website. The FERPA presentation will be finalized upon review of the contents along with the exam questions and case studies.
 - c. Online IT Security Awareness Training: The University Compliance Office actively participated in the Online IT Security Awareness Committee and assisted in the development of the “FIU 2012 Information Security Awareness Training” which will be provided to all current and new FIU faculty and staff. This initiative is being led by the University’s IT Security Officer. The training module is being developed by a third-party vendor and tailored to meet the University’s specific IT environment and needs.
2. Research Administrators Certificate Course: The Division of Research has developed and piloted a comprehensive training course that covers all aspects of grant administration: pre-award,

post-award, research integrity and intellectual property considerations. The University Compliance Officer actively participated on topics covering the FIU Ethics and Compliance Program, the Florida Code of Ethics for Public Officers and Employees and Conflicts of Interest, and in collaboration with the University IT Security Officer and the Director of Research Integrity, dedicated one session to IT Security and Privacy in Research.

3. Current Fiscal Year Compliance Education and Training: Since the beginning of Fiscal Year 2011-2012, compliance-related education and training opportunities made available to the University Community have included sixty sessions in total (one online; 59 in person) with a total of 1135 attendees. Please refer to **Tab “C”** for a more thorough description.

E. University Policies and Procedures

1. Alcohol and Drug-Free Workplace and Campus Policy: This policy has been reviewed and approved by the senior leadership of impacted University areas. Dr. Rosa Jones and Dr. Jaffus Hardrick presented this policy to the Operations Committee for its review and final approval by President Rosenberg. Once approved, the policy will be posted to the University Policies and Procedures Library.
2. Conflict of Interest in Research Policy: The Division of Research is leading the effort to revise this policy to conform to new federal regulations applicable as of August 24, 2012. In addition to the necessary revisions to the policy, the regulations provide that key personnel must receive education and training on the new requirements and the University’s policies and procedures implementing these requirements. Various representatives from Research, General Counsel, Compliance and Academic Health Center Compliance are working on the successful implementation of these regulatory mandates.
3. Graham Center Policies: The University Compliance Office has met on several occasions with representatives from the Graham Center in order to review and update the Graham Center’s policies. To the extent that it is appropriate because they impact the general student and/or employee body, these policies will then be transitioned to the University Policies and Procedures Library. This project is ongoing and the plan is to develop a timeline that will allow us to meet during the summer months in order to finalize the policy review process.

4. Health Insurance Portability and Accountability Act (HIPAA):
 - a. Policies, Procedures and Forms: Additional HIPAA policies have been developed and are under review by the Division of Research, to be followed by review by the Herbert Wertheim College of Medicine. These policies serve to comply with new requirements under the Health Information Technology for Economic and Clinical Health Act, referred to as the HITECH Act, effective February 18, 2009.
 - b. Tracking of Business Associate Agreements: Efforts by a work group of various University representatives continue in order to develop the infrastructure that will permit the identification and tracking of those individuals/entities that are business associates of the University. At present, these business associate relationships are identified by the various points of intake and agreements are drawn, reviewed and revised, as necessary. The University Compliance Office is reviewing business associate agreements and data use agreements.
5. Lobbying Authorization and Disclosure Policy: At the request of the Vice President for Governmental Relations, the University Compliance Office is assisting in the review and development of a policy that will serve to capture our obligations under applicable laws as they relate to lobbying efforts. There are very strict prohibitions and limitations on the use of State of Florida and Federal funds for lobbying, and this policy would serve to educate and remind our employees regarding these obligations. This initiative is fairly recent, and will continue throughout the summer with an expectation that the policy will be ready for presentation to senior leadership in early fall.
6. Official FIU Web Space Policy: Efforts are underway to finalize review of a policy that will set forth the “rules of the road” as it pertains to websites that are created by University departments, programs and administrative offices. This policy covers important considerations such as accessibility standards, branding, advertising, copyright, e-commerce and IT security considerations. The policy is currently under review by senior leadership. Once the policy is approved by established processes, it will be posted to the University Policies and Procedures Library.

7. University Policies and Procedures Library:

- a. Since the last report to this Committee, the following areas have added new policies or had existing policies or procedures revised or transitioned and posted to the University Policies and Procedures Library:
 - i. Division of Human Resources
 - a. Moving and Relocation Procedure
 - ii. Division of Research
 - a. Budget Modification on Sponsored Projects
 - b. Charging General Administrative and Clerical Costs on Federally Sponsored Projects
 - c. Only Allowable Direct Costs May be Charged on Federally Sponsored Project Proposals
 - iii. FIU Foundation, Inc.
 - a. The FIU Foundation, Inc. Non-Cash Gifts Policy
 - b. The FIU Foundation, Inc. Joint Venture Policy

I respectfully submit this report to the Finance and Audit Committee of The Florida International University Board of Trustees in anticipation of the meeting scheduled to take place on June 6, 2012. As always, I welcome your questions, comments and concerns. Thank you for your kind attention.

EXHIBIT “A”

THE FLORIDA INTERNATIONAL UNIVERSITY BOARD OF TRUSTEES FINANCE AND AUDIT COMMITTEE MAY 2012 UPDATE

SAFETY & ENVIRONMENTAL COMPLIANCE STATUS REPORT

Issue: Hazardous Waste Compliance Inspection

Agency: Florida Department of Environmental Protection (FDEP) & Environmental Protection Agency (EPA)

Status: On December 15, 2011, the FDEP and EPA conducted a laboratories, hazardous waste storage and Facilities Management shop inspection on the Modesto Maidique Campus. Environmental Health & Safety (EH&S) received the FDEP inspection report on April 24, 2012 with four minor violations and one area of concern (with a 30 day due date). EH&S responded back to FDEP on May 9, 2012 demonstrating full compliance. EH&S is currently awaiting the official inspection report from the EPA.

Issue: Bureau of Radiation Control Inspection

Agency: Florida Department of Health (FDOH)

Status: FIU Athletic Department received an X-ray fluoroscopic unit from Doctor's Hospital in Coral Gables as donation. The machine was installed in room number 1160 D of the football stadium. It was tested and certified by technicians from The Kreuz Group Corp. The machine has been registered with the Bureau of Radiation Control. Formal inspection by the Bureau of Control is pending.

Biomedical Engineering Department received an X-ray machine from Dr. Gary Yanowitz's office in Pembroke Pines as donation. The machine needs to be tested and certified to be in good working condition before forms for registration are submitted to the Bureau of Radiation Control for registration.

Issue: Annual Life Safety Code Compliance Inspections & Other Life Safety Code Activities

Agency: State Fire Marshal

Status: State Fire Marshal completed final inspections for PG-5 Second Floor, ECS Laboratory 110 & OE – 2 Laboratories on 3rd Floor, HLS II Second Floor Laboratory, WOW (Wall of Wind). State Fire Marshal conducted inspections for W1C, W3, W10, W10A, W1-10C, WC, WPAC, WS/TC and Kovens Conference Center buildings. Fire Drills for Housing have started. State Fire Marshal

completed final inspection of 1st floor Hospitality Management (HM) bathroom renovation/construction; and 50% inspection for HM 2nd and 3rd Floors bathroom renovation/construction.

Issue: FIU Emergency Generators Registration and Above-Ground Storage Tank (AST) Air Permitting

Agency: Miami Dade County Department of Environmental Resources Management (DERM)

Status: EH&S and Facilities met with DERM staff on April 26, 2012 regarding AST identification, labeling and submittal status of past and current AST building plans. EH&S met with DERM staff on May 10, 2012 for coordination of AST building plan submittal by Facilities. Afterwards, DERM accompanied by EH&S staff completed inspection of University Towers Housing AST and future planning for MMC ASTs including building plan submittals and emergency generator's mass balance/air permitting. EH&S is currently awaiting official DERM inspection report or letter of compliance.

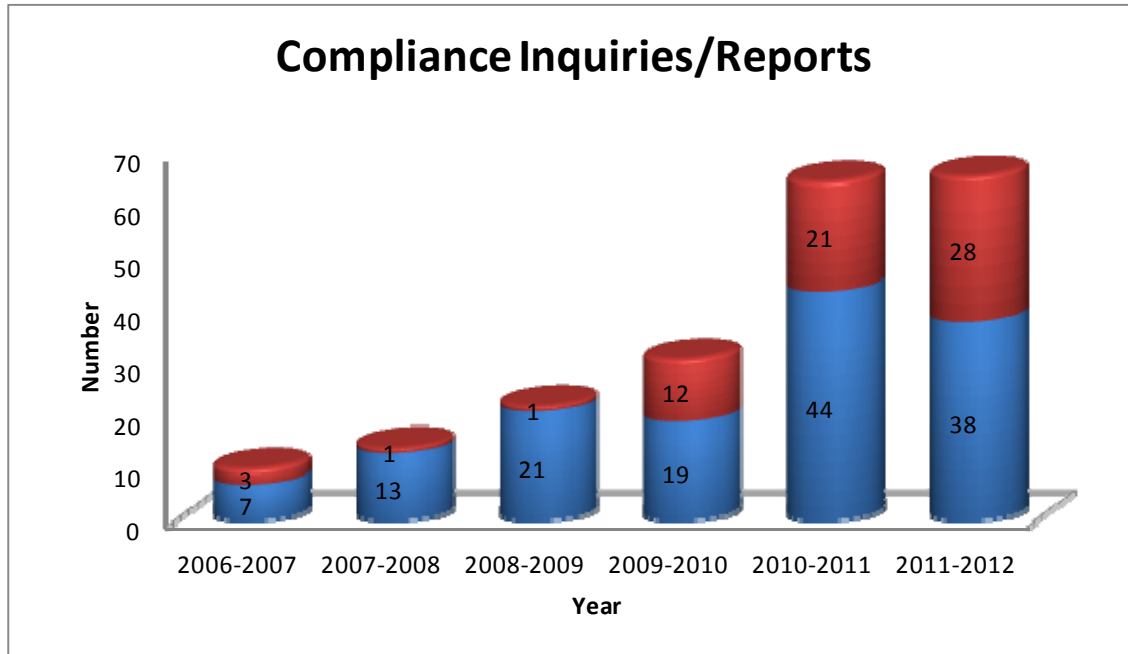
Issue: FIU Laboratory Safety Awareness – Making Safety a Priority Training Status

Agency: Florida International University (FIU) Faculty & Staff Management

Status: The “UCLA Criminal Charges Focus Universities’ Attention on Laboratory Safety” article recently published in The Chronicle of Higher Education brought renewed attention and awareness to the importance of laboratory safety, on-the-job training and lab supervisor’s responsibilities for safety. In addition to ongoing and regularly scheduled safety inspections and training, EH&S has developed a new “Laboratory Safety Awareness – Making Safety a Priority!” training that reiterates the importance of safety awareness, safety training and supervisory enforcement of safe work practices. EH&S seeks to enlist the cooperation of all FIU Laboratory Managers to attend this required course of safe laboratory practices and responsibilities. In addition, EH&S recommends FIU Laboratory Managers encourage their laboratory personnel attendance of this training. Of the 184 FIU Laboratory Managers contacted via the FIU Lab Managers’ Listserv, 53 individuals have completed the training since the mid-March, 2012 release. In total, 307 FIU campus laboratory personnel have completed this training to date. New class dates are scheduled for the month of June 2012. Notification of this class schedule will be distributed via the FIU Lab Manager’ Listserv.

TAB "A"

FY 2006 - Present



Internal ■ External ■

FY	INTERNAL	EXTERNAL	TOTAL
2006-07	7	3	10
2007-08	13	1	14
2008-09	21	1	22
2009-10	19	12	31
2010-11	44	21	65
2011-12 ²	38	28 ³	66

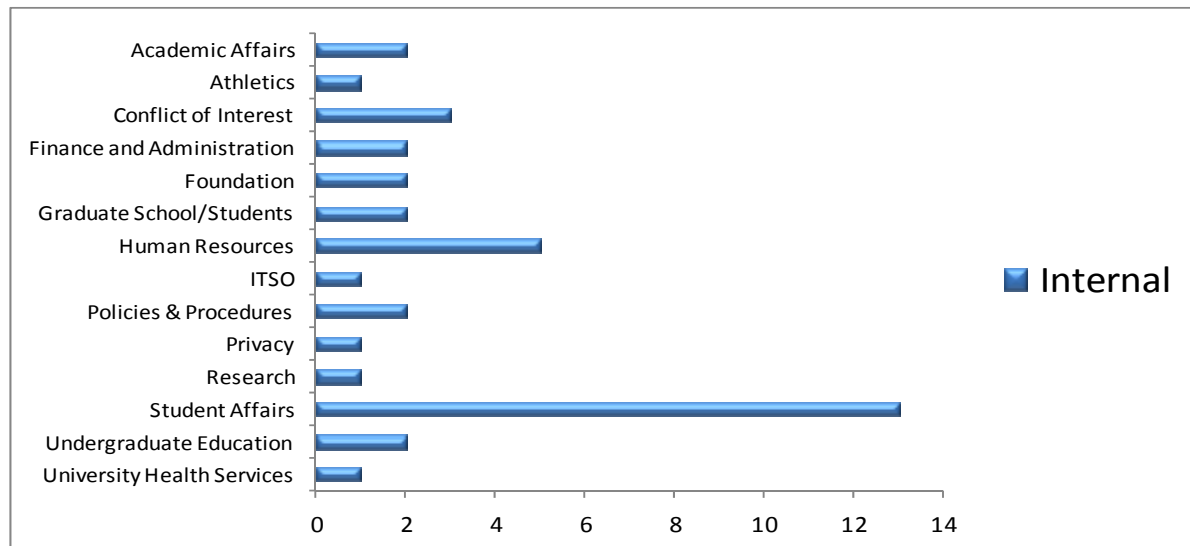
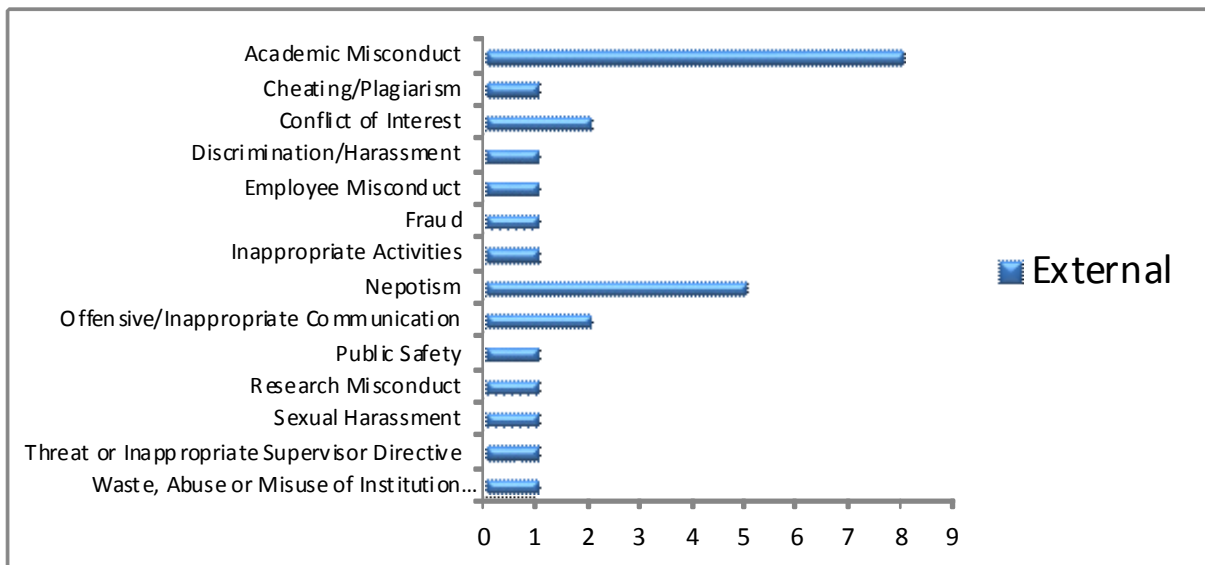
² Data provided is through May 9, 2012.

³ One of the 28 external inquiries was received by the University Compliance Office directly; the other 27 were received through the EthicsPoint hotline.

TAB "B"

FY 2011 – 2012 (May 2012)

FY	INTERNAL	EXTERNAL	TOTAL
2011-12	38	28 ⁴	66

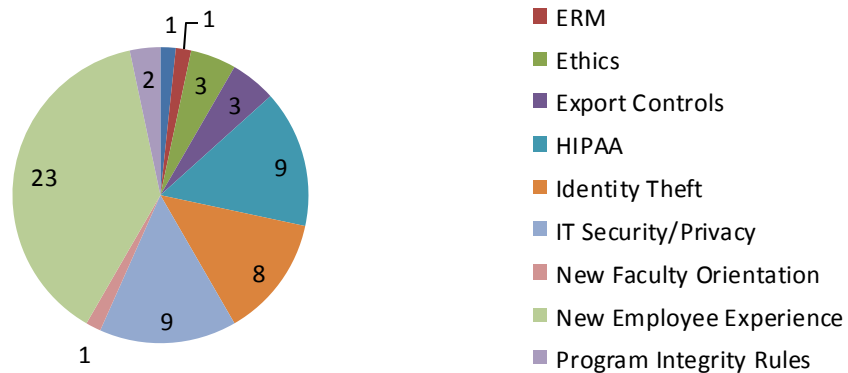


⁴ One of the 28 external inquiries was received by the University Compliance Office directly; the other 27 were received through the EthicsPoint hotline.

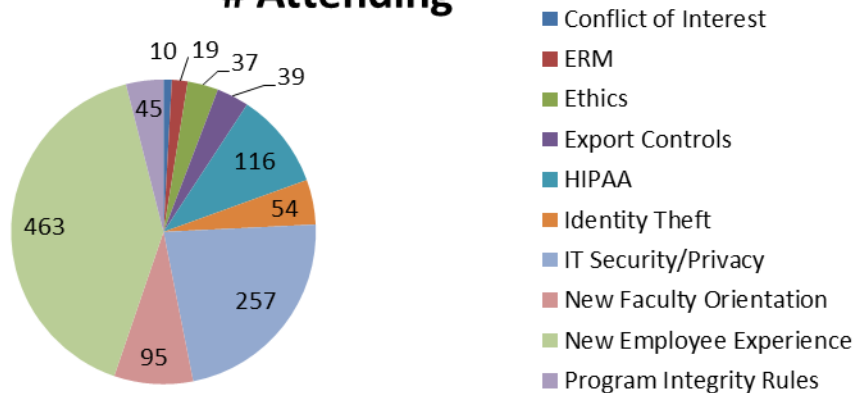
TAB "C"

FY 2011-2012 (through May, 2012)		
Topic	# Education Sessions	# Attending
Conflict of Interest	1	10
Enterprise Risk Management	1	19
Ethics	3	37
Export Controls	3	39
HIPAA	9	116
Identity Theft	8	54
Information Technology Security - Privacy	9	257
New Faculty Orientation	1	95
New Employee Experience	23	463
Program Integrity Rules	2	45
TOTAL	60	1135

Sessions



Attending



THE FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES
Finance and Audit Committee
June 6, 2012

SUBJECT: Division of Research Report, *July 2011 – March 2012*

Proposed Committee Action:
None. For information only.

Background Information:

The Division of Research Report presents data for the first nine months of 2011-2012 (fiscal year 2012). The Report provides an overview of performance regarding research awards and research grant applications. The Report also provides an update on ongoing initiatives.

Supporting Documentation: Division of Research Report, *July 2011 – March 2012*

Facilitator/Presenter: Andres G. Gil

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THE FLORIDA INTERNATIONAL UNIVERSITY BOARD OF TRUSTEES

FINANCE AND AUDIT COMMITTEE

DIVISION OF RESEARCH

JULY 2011 TO MARCH 2012 REPORT

I. Introduction

This document presents Division of Research (DoR) data for the first nine (9) months of 2011-2012 (FY 2012). In [Section II](#), we present an overview of performance regarding research awards and research grant applications. An update on ongoing initiatives is presented in [Section III](#).

II. Overview of Awards, Applications, and F&A

[Table 1](#) presents data on awards received by college or division during the period between July 1 and March 31, for fiscal years 2010-2011 and 2011-2012. During this period, overall awards decreased by 17.1%, while the effective F&A rate increased from 21.4% to 23%. As can be seen in [Table 2](#), the increase in awards for Academic Affairs is partly due to \$1.8 M received by CRUSADA from NIH. Other notable increases in Centers, Institutes and Museums include the Center of Children and Families (with a 17.8% increase), the Metropolitan Center (152.9% increase), the Women's Studies Center (246.9%) increase, and 75.3% increase in CIARA – Center of Internet Augmented Research. While overall awards received by Centers, Institutes and Museums decreased by 20.4%, the overall F&A rate increased from 24.2% to 28.8%.

Awards for Colleges and Schools are presented in [Figure 1](#). Within the College of Engineering and Computing (CEC), Biomedical Engineering increased awards by \$1.48M during FY 2011-2012, and Electrical and Computer Engineering increased awards by \$0.74M.

As shown in [Figure 2](#), the average F&A rate for most colleges or schools increased. For all awards received thus far, the overall F&A rate was 23% – slightly over our goal of half our full rate of 45%.

[Table 3](#) illustrates the distribution of new research awards by three categories: Federal, State, and Private/Other. The percent distribution among the categories remains almost the same when compared with last fiscal year.

There are several factors impacting the decrease in awards through March 31, 2012. A major factor has been reductions in the federal budget, with the major impact being budget cuts to existing grants. Another related factor has been NIH's termination of the

standard 3% cost of living increases on grants. Finally, there have been delays in the funding of many grants. While we do not have all the data at this point, awards have picked-up in April and May, thus the reduction for the year is likely to be lower than the current 17.1%.

The value of applications submitted by colleges, schools and divisions can be seen in [Table 4](#). The value of applications has increased by 19.8% during FY 2012, and the number of applications submitted increased by 2% (from 533 in FY 2011 to 545 in FY 2012). As can also be seen in Table 4, the effective F&A rate decreased from 27.6% to 25.2%. Nevertheless, it is still over our goal of 50% of our full rate of 45%.

[Table 5](#) presents a comparison of applications submitted by Centers, Institutes, and Museums during FY 2011 and FY 2012. The value of applications decreased by 43%, but the effective F&A rate increased to 36.2% during FY 2012.

III. Initiatives Update

The Division of Research continues efforts to establish systems and supports to facilitate research development at FIU. Below, we highlight some of the most recent:

- Strategic and Cluster Hiring – we have been working with the colleges and the Office of the Provost in recruiting research faculty in strategic areas. We will be able to report on these recruitment efforts at the fall BOT meeting.
- Intellectual Property and Commercialization – we have hired a new Director of Technology Management and Commercialization. The new Director, Pedro (Peter) Hernández, has an industry background in companies such as Motorola, Texas Instruments, Kodak and others. Mr. Hernández has degrees in electrical engineering, business, and patent law. Through his efforts with the faculty and collaboration with the Office of Engagement, he will focus on increasing commercialization of FIU research.
- Completion of the Wall of Wind (WoW) Laboratory – the WoW 12-fan laboratory is near completion. The facility has reached category 5 hurricane winds, and is currently testing different types of temporary housing used in post-disaster scenarios for USAID. For the fall BOT meeting we will report on the grand opening of the WoW, which will take place at the 20th Anniversary of Hurricane Andrew, August 24, 2012.
- Mentors in Residence Program – working with senior faculty researchers, the Division of Research has established the Mentors in Residence Program, which links experienced researchers and junior faculty members interested in submitting proposals to federal agencies. The purpose is to assist junior faculty in the preparation of competitive grant applications to major federal programs at the NSF,

NIH, and other agencies. This is part of our efforts to enhance the quality and quantity of grant applications at a time of shrinking budgets for the funding agencies. Faculty mentors serve in one of two cohorts consisting of a spring/summer or summer/fall semester term. Mentors provide advice on proposal development, reviews, and assist mentees with any other questions involving the preparation of research proposals. The Mentors in Residence program works in conjunction with the faculty mentoring program currently run by the College of Arts and Sciences, which provides assistance to junior faculty on other important topics affecting their early careers including, publications, teaching, and student mentoring. DoR also offers grant-writing tutorials and has compiled a collection of successful proposals to help junior and midlevel faculty interested in applying for funding.

- Roundtables – during the spring semester, the Division hosted two roundtable discussions on grant writing strategies for junior faculty. One focused on NIH-specific grant writing strategies, and the other on NSF and DoD-specific grant writing.
- VIP Service – to support world-class researchers' retention, the DoR has created a VIP Service initiative to assist FIU researchers who are responsible for large research operations. The initiative consists of providing dedicated staff whose sole purpose is facilitating workflow for large research programs – working with individual colleges and departments, Human Resources, Purchasing, Travel and other FIU service units to assure that project timelines are not jeopardized by unnecessary and avoidable delays with paperwork.

Table 1: Comparison of Awards Received

College/Division	July 2010 - March 2011			July 2011 - March 2012			% change
	Direct	F&A	Total	Direct	F&A	Total	
Academic Affairs*	\$6,471,671	\$2,085,881	\$8,557,552	\$7,553,370	\$2,279,602	\$9,832,972	14.9%
CARTA-College of Architecture + the Arts	\$50,000	\$0	\$50,000	\$0	\$0	\$0	n/a
CAS-College of Arts & Sciences*	\$33,200,224	\$6,539,471	\$39,739,695	\$26,516,462	\$6,135,690	\$32,652,152	-17.8%
CBA-College of Business Administration*	\$904,196	\$94,697	\$998,893	\$716,979	\$94,021	\$811,000	-18.8%
CEC-College of Engineering & Computing*	\$10,035,553	\$1,932,426	\$11,967,979	\$10,052,072	\$2,465,892	\$12,517,964	4.6%
CNHS-College of Nursing & Health Sciences	\$1,263,131	\$198,952	\$1,462,083	\$547,655	\$217,820	\$765,475	-47.6%
CoEd-College of Education	\$3,103,661	\$159,473	\$3,263,134	\$2,586,543	\$261,484	\$2,848,027	-12.7%
CoL-College of Law	\$23,141	\$0	\$23,141	\$6,000	\$0	\$6,000	-74.1%
CSHTM-Chaplin School of Hospitality & Tourism Mgmt.	\$183,215	\$0	\$183,215	\$0	\$0	\$0	-100.0%
Division of Business & Finance	\$97,008	\$26,192	\$123,200	\$99,918	\$26,978	\$126,896	3.0%
Division of Information Technology	\$1,017,069	\$72,203	\$1,089,272	\$1,688,024	\$221,434	\$1,909,458	75.3%
Division of Student Affairs	\$1,113,712	\$71,297	\$1,185,009	\$1,468,466	\$104,887	\$1,573,353	32.8%
Office of Engagement	\$0	\$0	\$0	\$33,510	\$0	\$33,510	n/a
HWCoM-Herbert Wertheim College of Medicine*	\$4,061,231	\$1,635,263	\$5,696,494	\$892,118	\$347,900	\$1,240,018	-78.2%
Office of the President	\$0	\$0	\$0	\$161,743	\$0	\$161,743	n/a
RSCPHSW-Robert Stempel College of Public Health & Social Work*	\$4,363,542	\$1,314,304	\$5,677,846	\$3,233,766	\$836,105	\$4,069,871	-28.3%
SJMC-School of Journalism & Mass Communication	\$419,603	\$97,397	\$517,000	\$328,601	\$77,636	\$406,237	-21.4%
TOTAL	\$62,915,318	\$13,475,485	\$76,390,803	\$51,518,936	\$11,827,104	\$63,346,040	-17.1%
The effective/average F&A rate	21.4%			23.0%			

* The following are **NOT** reflected in the "TOTAL" above, but are included in the respective colleges, thus "double counted."

	FY 2010-2011	FY 2011-2012
Included in AA (IHRC) and CAS	\$583,745	\$2,085,611
Included in AA (IHRC) and CBA	\$464,781	\$621,109
Included in AA (IHRC) and CEC	\$987,000	\$259,561
Included in AA (CRUSADA) and RSCPHSW	\$686,485	\$2,303,632
Included in CAS (CCF) and HWCoM	\$1,421,699	\$338,725

Figure 1: Comparison of Awards Received by College/School (\$M)

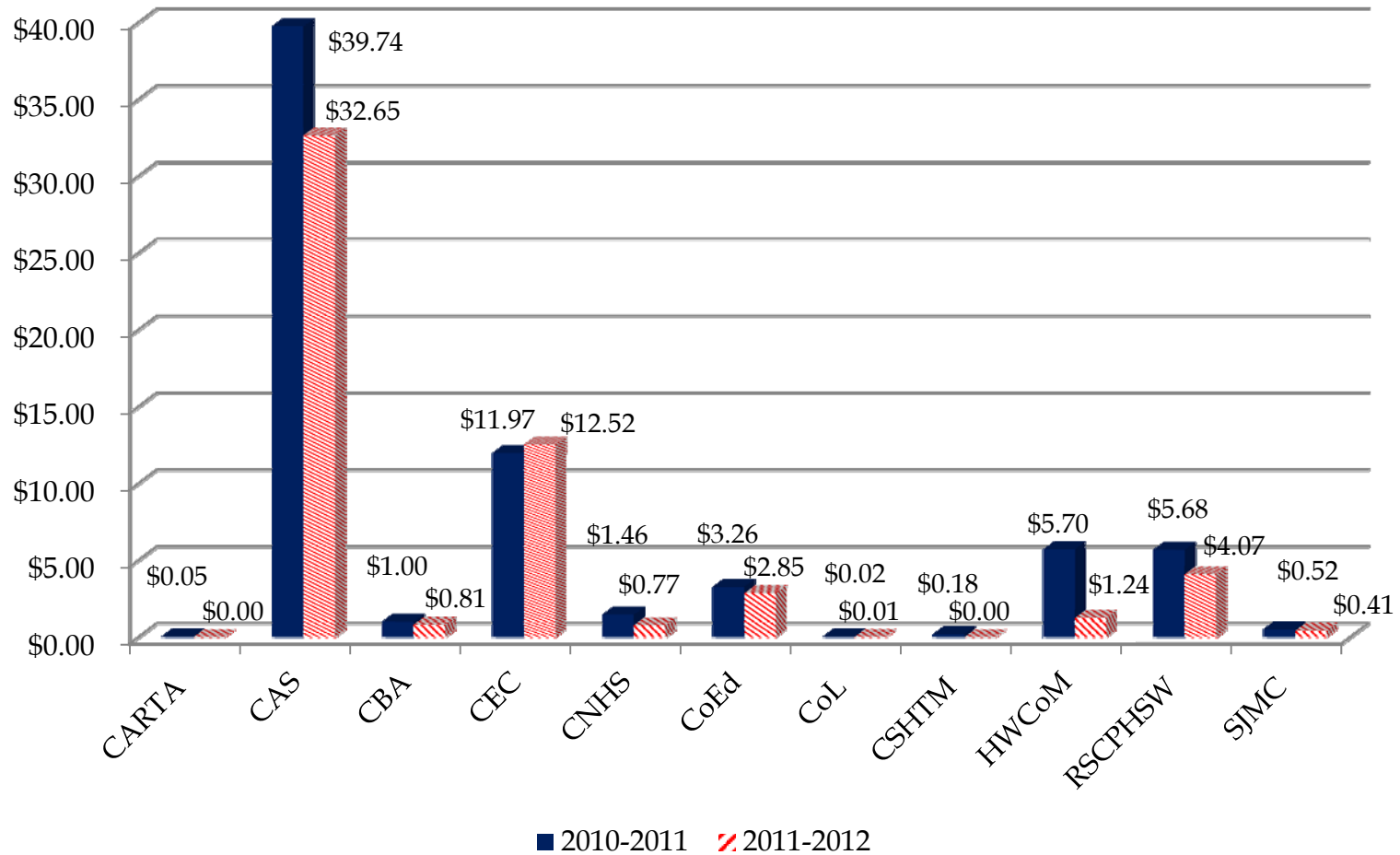


Figure 2: Average Award F&A Rate by College/School

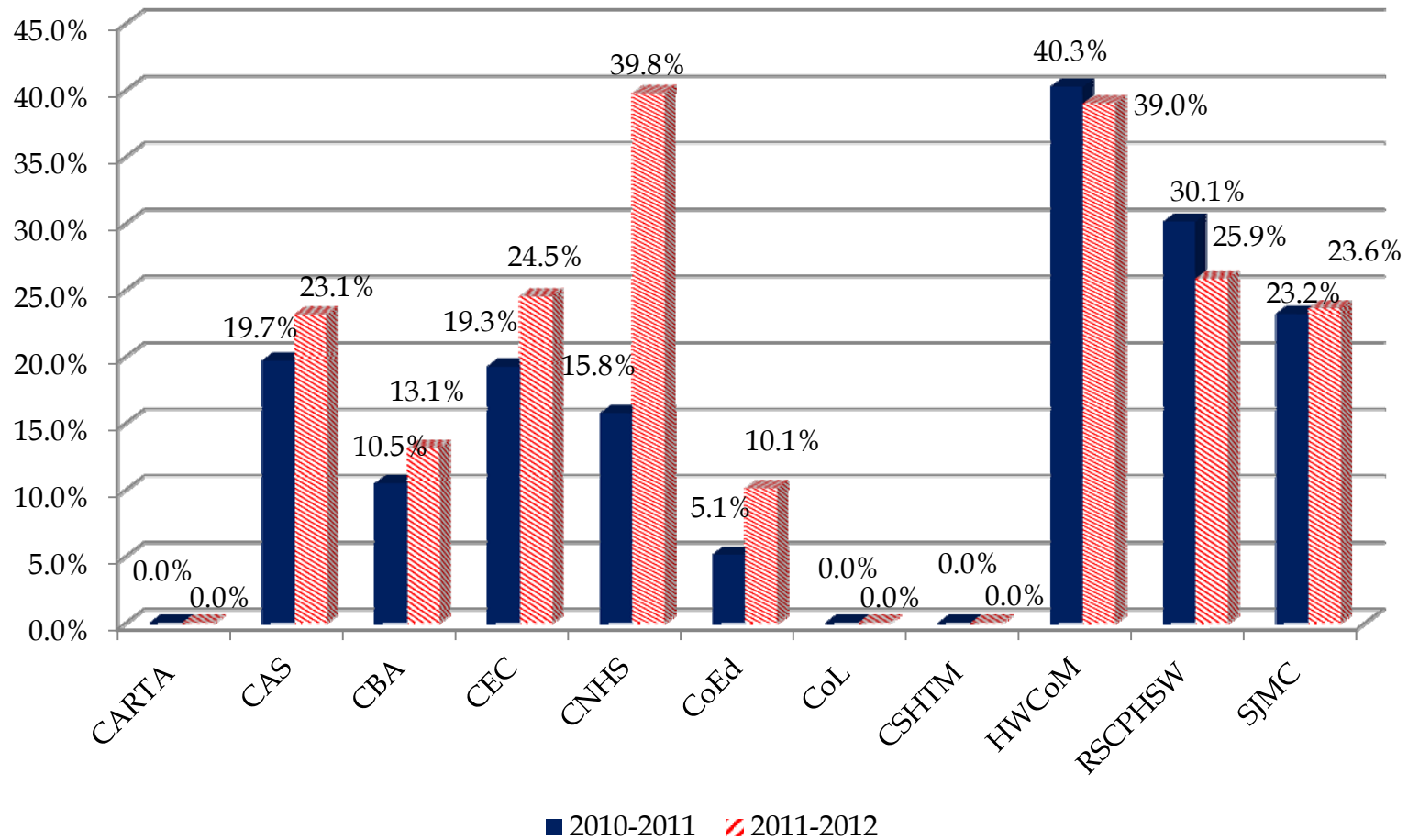


Table 2: Comparison of Awards Received by Centers, Institutes, Museums

College/Division	July 2010 - March 2011			July 2011 - March 2012			% change
	Direct	F&A	Total	Direct	F&A	Total	
Academic Affairs							
Applied Research Center (ARC)	\$3,232,268	\$1,677,767	\$4,910,035	\$2,588,948	\$1,080,567	\$3,669,515	-25.3%
CRUSADA	\$506,864	\$179,621	\$686,485	\$1,326,423	\$478,025	\$1,804,448	162.9%
Frost Art Museum	\$130,158	\$0	\$130,158	\$133,925	\$0	\$133,925	2.9%
Int'l Hurricane Research Center (IHRC)	\$1,868,260	\$167,266	\$2,035,526	\$566,682	\$87,927	\$654,609	-67.8%
The Wolfsonian	\$414,738	\$15,988	\$430,726	\$368,393	\$0	\$368,393	-14.5%
College of Arts & Sciences							
Center for Administration of Justice (CAJ)	\$544,011	\$61,989	\$606,000				-100.0%
Center for Children and Families (CCF)	\$1,020,483	\$406,216	\$1,426,699	\$1,262,707	\$417,816	\$1,680,523	17.8%
Center for Labor Research and Studies (CLRS)	\$62,571	\$1,679	\$64,250	\$25,000	\$0	\$25,000	-61.1%
Institute for Asian Studies (IAS)	\$41,647	\$0	\$41,647	\$0	\$0	\$0	-100.0%
Institute for Child Health & Development (ICHAD)	\$0	\$0	\$0	\$121,451	\$54,653	\$176,104	n/a
Institute for Public Management and Community Service	\$67,011	\$10,052	\$77,063	\$0	\$0	\$0	-100.0%
Institute for Public Opinion Research (IPOR)	\$46,830	\$2,810	\$49,640				-100.0%
International Forensic Research Institute (IFRI)	\$985,056	\$97,034	\$1,082,090	\$582,114	\$195,279	\$777,393	-28.2%
Jack D. Gordon Institute for Public Policy & Citizenship Studies	\$394,613	\$21,089	\$415,702	\$175,273	\$6,807	\$182,080	-56.2%
Latin American and Caribbean Center (LACC)	\$3,622,260	\$384,580	\$4,006,840	\$965,555	\$310,737	\$1,276,293	-68.1%
Metropolitan Center	\$33,382	\$8,684	\$42,066	\$91,519	\$14,881	\$106,400	152.9%
Southeast Environmental Research Center (SERC)	\$6,683,352	\$2,123,927	\$8,807,279	\$5,575,701	\$1,765,726	\$7,341,427	-16.6%
Women's Studies Center	\$211,134	\$21,114	\$232,248	\$629,200	\$176,465	\$805,665	246.9%
College of Business							
Eugenio Pino & Family Global Entrepreneurship Center	\$129,012	\$0	\$129,012	\$0	\$0	\$0	-100.0%
College of Engineering & Computing							
Center for Diversity in Engineering & Computing	\$766,310	\$60,285	\$826,595	\$545,587	\$48,321	\$593,908	-28.2%
Division of Student Affairs							
Children's Creative Learning Center (CCLC)	\$273,166	\$21,511	\$294,677	\$272,981	\$21,839	\$294,820	0.0%

Table 2: Comparison of Awards Received by Centers, Institutes, Museums

College/Division	July 2010 – March 2011			July 2011 – March 2012			% change
	Direct	F&A	Total	Direct	F&A	Total	
School of Journalism & Mass Communication							
International Media Center (IMC)	\$374,603	\$97,397	\$472,000	\$298,601	\$77,636	\$376,238	-20.3%
Division of Information Technology							
CIARA: Center for Internet Augmented Research	\$1,017,069	\$72,203	\$1,089,272	\$1,688,024	\$221,434	\$1,909,458	75.3%
Total	\$22,424,798	\$5,431,212	\$27,856,010	\$17,218,084	\$4,958,113	\$22,176,199	-20.4%
Effective F&A rate	24.2%			28.8%			

Table 3: Awards by Sponsor Type

July 2010 – March 2011				
Funding Source	Awarded Direct Costs	Awarded F&A	Awarded Total	Percent
Federal Government	\$49,593,795	\$11,135,991	\$60,729,786	79.50%
State & Local Government	\$8,849,648	\$1,829,111	\$10,678,759	13.98%
Private / Other Sources	\$4,471,875	\$510,383	\$4,982,258	6.52%
TOTAL	\$62,915,318	\$13,475,485	\$76,390,803	100.00%
July 2011 – March 2012				
Federal Government	\$41,167,672	\$10,136,880	\$51,304,552	80.99%
State & Local Government	\$7,246,454	\$1,400,494	\$8,646,948	13.65%
Private / Other Sources	\$3,104,810	\$289,730	\$3,394,540	5.36%
TOTAL	\$51,518,936	\$11,827,104	\$63,346,040	100.00%

Table 4: Comparison of Applications Submitted by Colleges

College/School/Center/Division	July 2010 – March 2011			July 2011 – March 2012			% change
	Direct	F&A	Total	Direct	F&A	Total	
Academic Affairs	\$27,247,991	\$8,910,485	\$36,158,476	\$8,300,986	\$2,421,930	\$10,722,916	-70.3%
Chaplin School of Hospitality & Tourism Management	\$231,261	\$0	\$231,261	\$0	\$0	\$0	-100.0%
College of Architecture & the Arts	\$1,020,000	\$260,000	\$1,280,000	\$13,829	\$0	\$13,829	-98.9%
College of Arts & Sciences	\$67,158,825	\$16,148,074	\$83,306,899	\$101,843,628	\$24,639,476	\$126,483,104	51.8%
College of Business Administration	\$581,067	\$58,225	\$639,292	\$84,258	\$4,221	\$88,479	-86.2%
College of Education	\$8,622,551	\$1,109,002	\$9,731,553	\$6,230,666	\$797,045	\$7,027,711	-27.8%
College of Engineering & Computing	\$47,834,232	\$13,993,952	\$61,828,184	\$86,577,771	\$18,827,153	\$105,404,924	70.5%
College of Law	\$180,804	\$0	\$180,804	\$0	\$0	\$0	-100.0%
College of Nursing & Health Sciences	\$7,819,980	\$1,059,082	\$8,879,062	\$3,309,117	\$1,068,912	\$4,378,029	-50.7%
Division of Business & Finance	\$0	\$0	\$0	\$10,629	\$0	\$10,629	n/a
Division of Information Technology/ CIARA	\$440,911	\$144,629	\$585,540	\$123,175	\$26,825	\$150,000	-74.4%
Division of Student Affairs	\$482,874	\$17,037	\$499,911	\$1,106,208	\$36,526	\$1,142,734	128.6%
Herbert Wertheim College of Medicine	\$9,017,776	\$3,607,351	\$12,625,127	\$17,750,533	\$7,333,245	\$25,083,778	98.7%
Office of Engagement	\$0	\$0	\$0	\$33,510	\$0	\$33,510	n/a
Office of the President	\$0	\$0	\$0	\$102,250	\$0	\$102,250	n/a
Robert Stempel College of Public Health & Social Work	\$29,696,680	\$10,096,105	\$39,792,785	\$19,552,983	\$6,520,743	\$26,073,726	-34.5%
School of Journalism & Mass Communication	\$902,799	\$223,027	\$1,125,826	\$897,272	\$192,985	\$1,090,257	-3.2%
TOTAL	\$201,237,751	\$55,626,969	\$256,864,720	\$245,936,815	\$61,869,061	\$307,805,876	19.8%
Effective/average F&A rate	27.6%			25.2%			

Table 5: Comparison of Applications Submitted by Centers, Institutes, Museums

College/Division	July 2010 – March 2011			July 2011 – March 2012			% change
	Direct	F&A	Total	Direct	F&A	Total	
Academic Affairs							
Applied Research Center (ARC)	\$13,634,071	\$4,252,927	\$17,886,998	\$4,166,831	\$1,682,609	\$5,849,440	-67.3%
CRUSADA: Center for Research on US Latino AIDS/HIV/Drug Abuse	\$11,810,731	\$4,420,120	\$16,230,851	\$63,872	\$0	\$63,872	-99.6%
Frost Museum	\$53,806	\$6,467	\$60,273	\$256,925	\$0	\$256,925	326.3%
International Hurricane Research Center (IHRC)	\$863,491	\$151,288	\$1,014,779	\$635,677	\$98,277	\$733,954	-27.7%
The Wolfsonian FIU	\$368,464	\$0	\$368,464	\$384,302	\$7,117	\$391,419	6.2%
College of Arts & Sciences							
Center for the Administration of Justice (CAJ)	\$1,935,827	\$470,100	\$2,405,927	\$0	\$0	\$0	-100.0%
Center for Children and Families (CCF)	\$1,112,655	\$386,035	\$1,498,690	\$9,076,901	\$3,893,585	\$12,970,486	765.5%
Center for Labor Research and Studies (CLRS)	\$156,216	\$8,434	\$164,650	\$38,095	\$1,905	\$40,000	-75.7%
International Forensic Research Institute (IFRI)	\$2,977,920	\$18,967	\$2,996,887	\$373,139	\$145,368	\$518,507	-82.7%
Institute for Public Management & Community Service	\$67,011	\$10,052	\$77,063	\$0	\$0	\$0	-100.0%
Institute for Public Opinion Research	\$162,430	\$36,567	\$198,997	\$0	\$0	\$0	-100.0%
Jack D. Gordon Institute for Public Policy & Citizenship Studies	\$362,626	\$52,340	\$414,966	\$164,384	\$5,616	\$170,000	-59.0%
Latin American and Caribbean Center (LACC)	\$167,100	\$12,900	\$180,000	\$103,273	\$6,725	\$109,998	-38.9%
Metropolitan Center	\$1,438,182	\$201,789	\$1,639,971	\$243,078	\$43,322	\$286,400	-82.5%
Southeast Environmental Research Ctr. (SERC)	\$5,937,060	\$1,920,568	\$7,857,628	\$8,633,805	\$2,991,865	\$11,625,670	48.0%
Women’s Study Center	\$2,262,071	\$365,038	\$2,627,109	\$0	\$0	\$0	-100.0%
College of Business Administration							
Eugenio Pino & Fam. Global Entrepreneur Ctr.	\$129,012	\$0	\$129,012	\$0	\$0	\$0	-100.0%
College of Engineering & Computing							
Center for Diversity in Eng. & Computing	\$2,638,046	\$307,931	\$2,945,977	\$216,173	\$48,544	\$264,717	-91.0%
Division of Information Technology							
CIARA: Center for Internet Augmented Research	\$440,911	\$144,629	\$585,540	\$123,175	\$26,825	\$150,000	-74.4%
School of Journalism & Mass Communication							
International Media Center (IMC)	\$857,799	\$223,027	\$1,080,826	\$807,272	\$192,985	\$1,000,257	-7.5%
Total	\$47,375,429	\$12,989,179	\$60,364,608	\$25,286,902	\$9,144,743	\$34,431,645	-43.0%
Effective F&A rate	27.4%			36.2%			

THE FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES
Finance and Audit Committee
June 6, 2012

SUBJECT: Construction Status Report

Proposed Committee Action:
None. For information only.

Background Information:
The Facilities and Construction Update provides an overview and the status of University projects

Supporting Documentation: Construction Status Report

Facilitator/Presenter: John Cal

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Facilities and Construction Status Report
As of May 9, 2012

Completed Projects

- **U.S. Century Bank Arena Expansion (USCBA) (BT-837)** - \$7.6M (multiple sources) project budget. A/E – Gould Evans; CM – Arellano; first FIU project for both firms. Building opened for December 2011 graduation and has operated continuously since then. Project close-out is now in progress. The plaza design includes a panther sculpture and is pending final revisions. The Student Government Association is funding the sculpture. The plaza is also being designed in coordination with the Parkview Housing hardscape.

Projects Under Construction

- **Science Classroom Complex (SCC)/Academic Health Center 4 (AHC-4) (BT-876)** - \$57.8M Public Education Capital Outlay (PECO) project budget. A/E – Perkins + Will; CM – DPR; first FIU construction project for both firms. Construction continues full throttle; construction progress now at 30%. Extensive use of Building Information Management software has accelerated trade and interior work even as building went vertical. Building shell has been completed and MEP (Mechanical, Electrical and Plumbing) ducts, piping and electrical is now in progress. Pre-cast panel installation began May 1st. Total building envelope will be closed-in July 1st. Occupancy meetings begin June '12 for March '13 occupancy. Target delivery date: February 2013.
- **Parkview Housing 2013 (BT-889)** - \$52.9M (bond & auxiliary) project budget. A/E: HADP/HKS Joint Venture; CM – Moss. Construction will be phased with multiple GMP contract amendments to expedite the July '13 delivery date. Substantial liquidated damages have been incorporated in the contract. The bond has been approved. Site and utilities work has begun. One hundred percent (100%) of the Construction Documents (CD's) are due May 9th. Foundations are projected to start June 1. Target delivery date: July 2013.
- **Satellite Chiller Plant (BT-834)** - \$14.1M (PECO) project budget/\$7.6M funded to date. E/A – SGM Engineering; CM – Poole & Kent. FIU will build using the available \$7.6M with the objective of constructing the full building and outfitting it with two chillers and two cooling towers. Additional equipment and expansion of

the chilled water loop will be added as future funds become available. Direct purchase of chillers and towers yielded approximately \$90k in tax savings. The chillers were factory inspected and accepted in April. Construction site has mobilized and site work has begun. Target delivery date: March 2013.

- **Football Stadium Expansion and Master Plan (BT-842)** – \$4.99M project cost. A/E – Baker Barrios Architects/RDG JV. CM – MCM Construction. Project will complete the lower bowl and bring seating capacity to 18,114. Demolition is complete; foundations are now being poured. Target delivery date: August 2012.
- **Hospitality Management (HM) Dining and Kitchen Expansion Improvements (BT-855)** - \$2.0M (Auxiliary/SoBe proceeds). A/E – MC Harry w/Echeverria as specialty consultant; CM – Pirtle. Phase I (Dining Room Expansion) shell is 50% complete. Roofing and window structural steel are 100% complete. MEP rough-in is 75% complete. Underground infrastructure is also 100% complete. Upgrade of the chilled water pumps was completed during academic spring break. Phase II (Dining Room Finishes) GMP was accepted and work has started. Metal framing for millwork is 20% complete. Steel for custom woodwork and wine tower is also completed. Kitchen expansion and renovation. Demolition is complete. Mechanical and electrical rough-in is currently 10%. Kitchen equipment selection has been finalized with Chef Michael J. Moran from the HM program. Equipment shop drawings are to be completed first week in May. Target delivery date: February 2013.

Projects in Design

- **Academic Health Center 5 (BT-877/895)** - \$44.9 M (multiple sources) project budget. A/E – Perkins + Will; CM – Skanska. The Robert Stempel College of Public Health and Social Work (\$23.3M) and the International Hurricane Center project (\$15.00 M) have been combined into one project along with additional research elements. The projected cost based on Design Development documents is still being refined. Fifty percent (50%) of the CD's are due May 8th, with the cost estimate based on these documents anticipated by the end of June. This cost estimate will be the basis for negotiating the phased GMP proposal. Site work will begin in July. Target delivery date: November 2013.

- **Stocker AstroScience Center (BT-814)** - \$2.4M (multiple sources) project budget. A/E – Siddiq Khan & Associates (SKA); CM – TBD. Building infrastructure and site work is in progress. GMP based on 100% CD's is now being finalized and negotiated. Target delivery date dependent on GMP negotiation.
- **Mixed-Use College of Business Building-MANGO (BT-886)** - \$29.6M (multiple sources) project budget. A/E – HOK; CM- Arellano. Following approval of the conceptual schematic design, the College of Business Administration (COB) requested that an additional floor (6th floor) be added to the project. COB committed to funding the additional floor. Impacts to cost and schedule are now being analyzed and are expected by mid-May. The additional budget requirement will have to be formalized. Design Development will further develop the already approved space distributions and add the 6th floor. Target delivery date: TBD based on addition of a sixth floor, but anticipated from November 2013 – January 2014.

Projects in Planning Stage

- **Student Academic Support Center (SASC) (BT-882)** - \$30.9M (PECO) project budget/\$20.1M funded to date. A/E – Gould Evans; CM – Balfour Beatty. The Program Committee is attempting to identify the full scope and funding commitments of the project. Once the scope and available budget are identified, the design and construction strategy will be based on full design and phased construction. In other words: build as much facility as possible with the available funds; shell portions for future build-out as future funds become available. This design strategy cannot be initiated until a decision is made on whether to include a consolidated university data center. Anticipated construction delivery date is contingent on final program and funding.
- **Medical Arts Pavilion (MAP) - Ambulatory Care Center (ACC) (BT-870)** - \$10.0M (County bond) project budget. A/E – AECOM; CM – Klewin. The ACC was envisioned as a two-story, 20,000 gsf facility providing primary and specialty care office visits, minor diagnostic procedures, and diagnostic imaging, as agreed with Miami-Dade County . However, funding is in place only for design and construction of the physical facility with the College of Medicine responsible for funding all equipment needed to make it a fully functional clinic. Alternatives are being evaluated to accelerate delivery of the ACC portion of the project. Another alternative would incorporate the ACC as part of a larger Medical Arts Pavilion. The facility would then be developed as a Public-Private Partnership with a developer. Anticipated delivery date is contingent on the alternative selected, the

business plan, and finalization of funding.

- **Parking Garage 6 (BT-868)** - \$37M (bond) project budget. Site options are still under review. The decision on the final site will determine whether a re-use of an existing design is viable, or whether a new design is required. Potential locations are west of PG4 (Red Garage) or west of the Wertheim Performing Arts Center. Target delivery date can only be set after the location is identified.

**THE FLORIDA INTERNATIONAL UNIVERSITY
BOARD OF TRUSTEES
Finance and Audit Committee**

June 6, 2012

Subject: Mixed-Use Auxiliary Building—Amendment to Prior Approval

Proposed Committee Action:

Recommend to the Florida International University Board of Trustees (the BOT) approval of the request to expand the size and budget of the mixed-use “Management and New Growth Opportunities (MANGO)” building on the west side of the FIU Modesto A. Maidique Campus (MMC).

Background Information

On March 30, 2011, the BOT approved the construction of the mixed-use building on the west side of the MMC campus, between the Ryder Business Building and the College of Law. This building, formally named MANGO, was to contain approximately 84,000 square feet of space to accommodate academic advising space, classrooms and administrative offices to support professional education and market rate programs in the College of Business and to accommodate space for food venues and dining for the FIU Business Services Division. The projected cost was approximately \$22,280,000, funded from auxiliary fund balances of the units that will occupy the building. Legislative authorization was included in the 2011 General Appropriations Act, Senate Bill 2000, Section 11 “Mixed Use Auxiliary Building.”

As a result of an expanded program, including space for additional College of Business departments, faculty offices, the Pino Entrepreneurship Center and space for the Center for Leadership, BOT approval is requested to expand the building from 84,000 square feet to 107,000 square feet. The total cost is projected to increase from \$22,280,000 to \$35,703,000. This includes \$7,323,000 for additional construction costs and \$6,100,000 for kitchen, catering and service equipment and for furnishings.

The projected completion date is late 2013. The MANGO building will meet the expansion needs of the College of Business, FIU Online, the Center for Leadership and the FIU Business Services Division.

Supporting Documentation: N/A

Facilitator/Presenter: Kenneth A. Jessell

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