



**FLORIDA INTERNATIONAL UNIVERSITY  
BOARD OF TRUSTEES  
FULL BOARD MEETING  
JUNE 14, 2012  
MINUTES**

**1. Call to Order and Chair's Remarks**

Vice Chair Michael M. Adler noted that Chairman Albert Maury sent his regrets as he was not able to attend. Vice Chair Adler convened the meeting of the Florida International University Board of Trustees at 9:05 a.m., on Thursday, June 14, 2012, at the Modesto A. Maidique Campus, MARC International Pavilion, Miami, Florida.

The following attendance was recorded:

**Present:**

Michael M. Adler, *Vice Chair*  
Sukrit Agrawal  
Robert T. Barlick, Jr.  
Thomas A. Breslin  
Marcelo Claire  
Mayi de la Vega  
Laura Fariñas  
Gerald C. Grant, Jr.  
Claudia Puig

**Excused:**

Albert Maury, *Chair*  
Cesar L. Alvarez  
Jose J. Armas  
Jorge L. Arrizurieta

Vice Chair Adler welcomed all Trustees, University faculty and staff. He introduced and welcomed newly appointed Trustee Robert T. Barlick, Jr., a Vice-President at Goldman Sachs, who manages investments for high net-worth individuals, endowments, and foundations. Vice Chair Adler also welcomed newly-elected Student Trustee and Student Government President for the Modesto A. Maidique Campus Laura Fariñas, noting that she is a senior pursuing a Bachelor of Arts in Psychology.

Vice Chair Adler noted that Trustee Mayi de la Vega would be arriving late.

**2. Foundation Report**

Sr. Vice President, University Advancement/President and CEO of the FIU Foundation, Inc. Howard R. Lipman noted that Foundation Chair Justo L. Pozo sent his regrets as he was not able to attend. On behalf of the FIU Foundation, Inc., Sr. VP Lipman provided the Foundation Report, noting that to date \$58.34 million has been raised which surpasses the University's fundraising goal for the 2011-12 academic year. He reported that the Foundation Board elected new officers for the

2012-13 year and also approved new members in January and May. He stated that fiscal year-to-date losses on the Foundation's investment portfolio total approximately \$8.3 million. He added that the Foundation's governing policies focus on the long-term perspective and that market performance will continue to be monitored closely.

### **3. Public Appearances**

*There were no public appearances.*

### **4. President's Report**

University President Mark B. Rosenberg reported on recent University news and events, noting that the *Times Higher Education* named FIU as one of the world's 100 best new universities for 2011-12, adding that global scholarship and reputation were emphasized in the assignment of the rankings. He also reported that FIU's undergraduate program in international business ranked eighth in the nation in the 2012 Bloomberg *Businessweek* specialty rankings and added that the Landon Undergraduate School of Business ranked in the top 25 in four specialty areas. He reported that FIU Model United Nations delegates earned the Best Delegation award (first place overall) and the Outstanding Delegation award (first place) respectively in the West Point Security Conference and the National Model United Nations conference.

President Rosenberg congratulated Vice President for Engagement Divina Grossman who was selected to serve as Chancellor of the University of Massachusetts Dartmouth. He noted that during her tenure as Dean of the College of Nursing and Health Sciences, Dr. Grossman oversaw an era of growth and established many programs and partnerships that are still in place for the benefit of the students and community FIU serves. He added that as founding Vice President for Engagement, Dr. Grossman spearheaded FIU's effort to secure the Community Engagement classification by the Carnegie Foundation for the Advancement of Teaching. He stated that Irma Becerra-Fernandez accepted the position of Interim Vice President for Engagement effective May 2012, adding that she was previously the Vice Provost for Academic Affairs.

President Rosenberg reported on research news, noting that Professor James Fourqurean recently completed a study with a team of scientists from across the world that provides the first global analysis of carbon stored in seagrasses. He added that FIU is one of the first universities in the nation to receive the U.S. Department of Agriculture's newly implemented Hispanic-Serving Agricultural Colleges and Universities designation. He further noted that the Society for a Science of Clinical Psychology awarded William E. Pelham, professor of psychology and director of FIU's Center for Children and Families, the Distinguished Scientist Award for 2012. He also reported that with funding from the National Institute of Justice and as recently published in the *Journal of Forensic Sciences*, chemistry Professor Bruce McCord and doctoral candidate Jennifer Greaux discovered a new technique that identifies the chemical signature of the powder inside a bullet.

President Rosenberg introduced Associate Professor of Biomedical Engineering Anuradha Godavarty who was named a Health Care Hero by the Greater Miami Chamber of Commerce. He reported that Professor Godavarty and her team's research efforts have led to multiple inventions of portable, hand-held imaging devices that show early promise in improving the diagnosis of breast cancer and in aiding the pre-screening of sports injuries and other on-site body imaging. Professor

Godavarty noted that the new device complements x-ray mammography and has the potential for cancer diagnostics as well as tumor response therapy studies. She stated that the technology is neither radiative nor invasive, and that the patient experiences no pain or discomfort from breast compressions. She further noted that as the optical imaging tools are relatively inexpensive and portable, the device makes diagnostic testing more feasible and affordable for most patients. Professor Godavarty discussed the extensive research that has been conducted with the use of the handheld optical imager, highlighted imaging studies and with the help of members of her research team, provided a demonstration that measured and provided pulse and venous occlusion outcomes in real-time.

President Rosenberg reported on faculty news, stating that FIU creative writing professor John Dufresne was named a 2012 Guggenheim Fellow and that Meredith Newman, Chair of the Department of Public Administration received the Lifetime Achievement in Public Human Resources Scholarship Award from the American Society for Public Administration. President Rosenberg recognized Professor Sushil K. Gupta who was the recipient of the first Production and Operations Management Society (POMS) Distinguished Service Award and noted that in honor of his dedicated service, all future POMS Distinguished Service awards will be known as the *Sushil K. Gupta POMS Distinguished Service Award*.

President Rosenberg reported on student achievement, noting that Zackari Abeyta, an undergraduate work study student in the Department of Molecular Microbiology and Infectious Disease, was named 2012 Student Employee of the Year and that School of International Relations and Public Affairs student Michael Finch II was one of nine students selected to participate in a nine-day journalism study trip to Japan. He noted that Adam Rosenblatt, Ph.D. candidate in the FIU Department of Biological Sciences, was awarded the 2012 Graduate Student Policy Award and that Caroline Spitzer, senior in the Bachelor of Fine Arts program in FIU Theatre, was the recipient of the highest accolade for costume design at this year's Kennedy Center American College Theatre Regional Festival. He also reported that student-athlete Mike Martinez, Panthers Baseball third baseman, set the record for the all-time hits leader.

President Rosenberg noted that School of International and Public Affairs alumnus, Abdel Perera, '11, earned a Capitol Hill internship experience. President Rosenberg also reported on fundraising news, noting that the Stocker AstroScience Center was made possible due to generous funding from Dr. Carl F. Stocker and that Dean Emeritus and Professor Lillian Lodge Kopenhaver's gift is funding the Center for the Advancement of Women in Communication at the School of Journalism and Mass Communication.

President Rosenberg concluded the University report by introducing a video highlighting the May 2012 Tianjin University of Commerce commencement ceremony for FIU's Chaplin School of Hospitality and Tourism Management, Marriott Tianjin China program, where a record 241 students graduated.

## **5. Action Items – Consent Agenda**

Vice Chair Adler noted that the Finance and Audit Committee, Academic Policy and Student Affairs Committee and Personnel Committee each recommended approval by the Board of the respective action items contained in the Consent Agenda.

Vice Chair Adler asked for comments on any of the items included in the Consent Agenda. Hearing none, a motion was made and passed to accept the Consent Agenda, and members of the Board concurred with the following actions:

- **BT1. Minutes, March 14, 2012** – Approve the Minutes of the Florida International University Board of Trustees, Full Board meeting held on Wednesday, March 14, 2012 at the FIU Modesto A. Maidique Campus, Graham Center Ballrooms.
- **FA2. Proposed Regulation, FIU-115 Skateboarding, Skates, Scooters, Ripsticks, and Other Similar Devices and High Risk Activities on University Property** – Approve the proposed Regulation of the Skateboarding, Skates, Scooters, Ripsticks, and Other Similar Devices and High Risk Activities on University Property FIU-115 and delegate authority to the University President to approve any subsequent amendments that are based on comments to the Regulation received from the Florida Board of Governors and as a result of the regulation-making process.
- **FA3. Proposed 2012-13 Fixed Capital Outlay Budget** – Approve Florida International University’s 2012-13 Fixed Capital Outlay Budget and authorize the University President to amend the budget as necessary, consistent with Florida Board of Governors and Florida International University Board of Trustees directives and guidelines.
- **FA4. Request for Approval of Florida International University’s 2013-14 Fixed Capital Outlay Legislative Budget Request, Consisting of the five-year Capital Improvement Plan** – Approve FIU’s 2013-14 Fixed Capital Outlay Legislative Budget Request, consisting of the five-year Capital Improvement Plan and authorize the University President to amend the Legislative Budget Request as necessary, consistent with Florida Board of Governors and Florida International University Board of Trustees directives and guidelines.
- **FA5. Mixed-Use Auxiliary Building – Amendment to Prior Approval** – Approve the request to expand the size and budget of the mixed-use “Management and New Growth Opportunities” (MANGO) building on the west side of the FIU Modesto A. Maidique Campus.
- **AP1. Tenure as a Condition of Employment Nomination** – Approve one (1) candidate for Tenure as a Condition of Employment as specified in the Board materials.
- **AP2. Tenure Nominations** – Approve the Tenure Nominations as specified in the Board materials.
- **AP4. Student Code of Conduct, FIU Regulation 2501** – Approve the Student Code of Conduct, FIU Regulation 2501.
- **AP5. Master of Laws New Program Proposal** – Approve the Master of Laws (LL.M) degree (CIP 22.0101) new program proposal.

- **P1. University Equity Report** – Approve the University Equity Report that encompasses enrollment, gender equity in athletics and employment for the 2011-12 fiscal year.

## 6. Action Items

### FA1. Proposed 2012-2013 Operating Budget

Trustee Sukrit Agrawal, Chair of the Finance and Audit Committee, provided brief highlights from the June 6, 2012 Committee meeting, noting that the Committee approved the Internal Audit Plan for the 2012-13 fiscal year. He reported that the University and direct support organizations' operating revenues were above estimates by \$24.8 million (or four percent), which can be attributed primarily to State match receivables on gifts and other contributions in addition to higher than anticipated demand for market rate and continuing education programs. He also reported that the University and direct support organizations' operating expenses were below estimates by \$15.3 million (or two percent) due to factors such as vacant positions and delays in spending on base operations and critical investments.

Senior Vice President for Finance and Administration and Chief Financial Officer Kenneth A. Jessell provided a comprehensive review of all the components of the proposed 2012-13 Operating Budget and subsequent action items for Board consideration and approval. Trustee Agrawal recommended that all of the action items included within the 2012-13 Operating Budget be voted on in one (1) motion. There were no objections.

A motion was made and passed by the FIU Board of Trustees approving the proposed 2012-13 Operating Budget and subsequent fees:

#### A. Proposed 2012-13 University and Direct Support Organizations Operating Budgets

The FIU Board of Trustees approved the FIU 2012-13 University and Direct Support Organizations Operating Budgets and authorized the University President to amend the budget consistent with Legislative, Board of Governors' and Florida International University Board of Trustees' directives and guidelines. The University President shall keep the Board of Trustees informed of any changes in excess of two percent (2%) made to the total approved 2012-13 Operating Budget during the operating year.

#### B. University Tuition Fee

The FIU Board of Trustees approved the amended Regulation FIU-1101 Tuition Fees Schedule and delegated authority to the University President to approve any subsequent amendments that are based on comments to the Regulation received from the Board of Governors as a result of the regulation-making process. The University Regulation FIU-1101 Tuition Fees Schedule provides the tuition and associated fees charged to students attending FIU. The regulation was amended to increase the Tuition Differential fee for undergraduate students; increase tuition for Graduate, Law and Medicine students; eliminate the Building Fee; and increase the Financial Aid fee (except for undergraduates), the Technology fee (except for undergraduates), the Activity and Service fee, the Capital Improvement Trust Fund fee, and the Athletic fee.

### **C. Activity and Service Fee**

The FIU Board of Trustees approved the proposed Florida International University Activity and Service fee increase from the current \$11.60 per student credit hour to \$12.87 per student credit hour effective the Fall term of 2012 for academic year 2012-13.

### **D. Athletic Fee**

The FIU Board of Trustees approved the proposed Florida International University Athletic fee increase from the current \$15.56 per student credit hour to \$16.10 per student credit hour effective the Fall term of 2012 for academic year 2012-13.

### **E. Amendment of University Traffic and Parking Regulation**

The FIU Board of Trustees approved the amendment of the University Traffic and Parking Regulation FIU-1105 and delegated authority to the University President to approve any subsequent amendments that are based on comments to the Regulation received from the Florida Board of Governors and as a result of the regulation-making process. The Regulation was amended to reflect various changes, including: to increase the decal fees; to allow vendors and contractors to purchase staff decals; to add the “head in parking only” restriction and corresponding fine; to provide for the towing of vehicles whose owners engage in decal fraud; to revise the provisions concerning golf carts; to delete the applicability of Chapter 316 to campus, except as noted.

### **F. Capital Improvement Trust Fund Fee**

The FIU Board of Trustees approved the proposed Florida International University Capital Improvement Trust Fund fee increase from the current \$4.76 per student credit hour to \$6.76 per student credit hour effective the Fall term of 2012 for academic year 2012-13.

### **G. Tuition for Market Rate Programs, 2013-14 Academic Year**

The FIU Board of Trustees approved market rate tuition for the Master of Science in Management Information Systems, Executive Master of Science in Public Administration and Master of Science in Hospitality and Tourism Management programs offered through continuing education beginning academic year 2013-14.

### **AP3. 2012-13 University Work Plan**

Trustee Claudia Puig, Vice Chair of the Academic Policy and Student Affairs Committee, provided brief highlights from the June 6, 2012 Committee meeting and requested that University President Mark B. Rosenberg present the 2012-13 University Work Plan for Board consideration and approval. President Rosenberg provided an overview of FIU’s institution-specific goals that address State University System key performance indicators and emphasize three primary areas of focus: academic quality, operational efficiency and return on investment. He requested that Provost and Executive Vice President Douglas Wartzok present the MyMajor website tool that is part of the University’s Graduation Success Initiative (GSI). Provost Wartzok noted that the GSI is an extensive, university-wide set of innovations dedicated to student success and includes a suite of technological tools, such as the MyMajor website which helps students and advisors stay connected. He presented an automated demonstration of the MyMajor website, which provides in-depth information on all FIU Undergraduate majors, their admissions criteria, career opportunities, and

their departments' contact information. President Rosenberg introduced FIU physics Ph.D. student Idaykis Rodriguez and undergraduate student Jose Chang and invited them to provide brief remarks on their respective experiences in STEM (Science, Technology, Engineering and Mathematics) education.

A motion was made and passed by the FIU Board of Trustees approving the 2012 University Work Plan.

## **7. Status Reports, Board Committees Finance and Audit Committee Report**

*Provided during the presentation of Agenda Item FA1: Proposed 2012-13 Operating Budget*

### **Academic Policy and Student Affairs Committee Report**

*Brief highlights were provided during the presentation of Agenda Item AP3: 2012-13 University Work Plan*

### **Personnel Committee Report**

Trustee Michael M. Adler, Chair of the Personnel Committee, presented highlights from the Committee's meeting on Wednesday, June 6, 2012. He reported that Shirlyon McWhorter, Director of Equal Opportunity Programs and Diversity, presented the 2011-12 University Equity Report for the Committee's review and provided status updates and assessments of gender/racial equities for enrollment, employment, and athletics. He noted that the Equity Report demonstrates the University's sustained efforts and continued commitment to increasing the recruitment and matriculation of minority students. He stated that sand volleyball was added as a new women's sport to the Athletic Department's sports offerings to address Title IX requirements. He further reported that forty-five employment positions were filled with female and/or minority candidates.

### **Athletics Committee Report**

Trustee Marcelo Claire, Vice Chair of the Athletics Committee, presented highlights from the Committee's meeting on Wednesday, June 6, 2012. He reported that Executive Director of Sports and Entertainment Pete Garcia provided an Athletics overview and led a discussion on the conference re-alignment. He stated that the Committee was introduced to newly hired Coaches Rita Buck-Crockett (Sand Volleyball), Richard Pitino (Men's Basketball) and Trevor Theroulde (Volleyball) who shared their respective past collegiate experiences and provided remarks on their aspirations for the upcoming seasons. Trustee Claire stated that the Committee was pleased to welcome Freshman Johanna Gustafsdottir who discussed the 2011-12 swimming season that culminated in a record-breaking year, further noting that she earned three individual Sun Belt titles and the Panthers broke 10 program records. He stated that the Committee also welcomed Philip Moses, Director of the Student Athlete Academic Center who provided remarks on the Center's service offerings which provide student-athletes with the resources to succeed academically, personally, and professionally.

## **8. New Business**

On behalf of the Board, Vice Chair Adler thanked Dr. Thomas A. Breslin for his four years of service to the Board. Vice Chair Adler added that he looked forward to Dr. Breslin's continued

work as a distinguished and accomplished professor in the University's department of International Relations.

On behalf of the Board, Vice Chair Adler congratulated distinguished alumna and Trustee Mayi de la Vega for being honored at the University's 2012 Entrepreneurship Hall of Fame Awards Ceremony.

### **BT2. Amendment to Signature Authority – Authorization to Sign Checks for Certain Foreign Research Program Accounts**

Trustee Agrawal requested the Board's approval of an amendment to an existing Signature Authority related to the following projects: Rwanda Integrated Water Security Program and the Tanzania Integrated Water Sanitation and Hygiene Program. He noted that access to the bank accounts by local Program staff will be kept to the minimum number of persons necessary to effectively perform the Programs.

A motion was made and passed that the FIU Board of Trustees amend the Signature Authority - Authorization to Sign Checks for Certain Foreign Research Program Accounts to reflect the following changes:

For the Rwanda Integrated Water Security Program:

Approve: Jan Stofkoper – Director

Remove: David Mutekanga – former Director

For the Tanzania Integrated Water Sanitation and Hygiene Program:

Approve: Vincent Vyamana Kavura - Senior Monitoring Research Officer

### **BT3. Athletics Conference Re-alignment**

Trustee Claire noted that FIU accepted an all-sports invitation to join Conference USA and added that the move to Conference USA will provide greater opportunities for the University's student-athletes. He further noted that the increased exposure through Conference USA will also create further awareness of FIU's ground-breaking research, academic programs and service to the community.

A motion was made and passed that the FIU Board of Trustees express its support for joining Conference USA, effective July 1, 2013, and its gratitude to the Sun Belt Conference and its members for a superb 14 year alliance.

The FIU Board of Trustees adopted the following Resolution:

WHEREAS, the Florida International University (FIU) received an all-sports invitation to join as a member of the Conference USA league, effective July 1, 2013; and

WHEREAS, the Conference-USA league is home to nationally prominent, tradition-rich members, all of which sponsor Division I-A football, along with competition in eight other men's programs and eleven women's athletic programs, many of which compete regularly for NCAA Championships; and



WHEREAS, the FIU men's soccer team has been an affiliate member of Conference-USA since 2005; and

WHEREAS, FIU's membership in Conference-USA will provide greater competition opportunities for FIU student-athletes, enhanced academic partnerships, financial growth and greater visibility for FIU, and will permit FIU Athletics to branch out in new states such as North Carolina (ECU, Charlotte), Mississippi (Southern Miss), West Virginia (Marshall), and Oklahoma (Tulsa), while maintaining its presence in Alabama (UAB), Louisiana (Tulane, Louisiana Tech) and Texas (Rice, UTEP, North Texas, UTSA); and

WHEREAS, FIU will compete for one final season against its traditional opponents in the Sun Belt Conference, and is grateful to the Sun Belt Conference and its members for spirited competition since 1998;

NOW, THEREFORE, BE IT RESOLVED that the Florida International University Board of Trustees at its regular meeting this 14<sup>th</sup> day of June 2012, does hereby express its support for joining Conference USA, effective July 1, 2013, and its gratitude to the Sun Belt Conference and its members for a superb 14 year alliance.

#### **BT4. Fair Relocation Project**

Trustee Puig noted that the FIU Board of Trustees External Relations Committee met in March and engaged in a substantive discussion on FIU's expansion efforts. She stated that while FIU currently serves more than 48,000 students, the University's current land and facilities are consistent with a student population of approximately 37,000. She added that the Miami-Dade County Fair & Exposition, Inc. (The Fair) occupies 86 acres adjacent to FIU's Modesto A. Maidique Campus. She further noted that the Fair and FIU in cooperation with Miami-Dade County have partnered to conduct research and an extensive analysis on alternative sites for The Fair and have been meeting for the last 18 months.

A motion was made and passed that the FIU Board of Trustees express its continued support of the parties' efforts to identify sites that will allow for the relocation of the Fair and expansion of FIU onto the current Fair site; and also to express its gratitude to Miami-Dade County for its support of the Fair relocation project and FIU's expansion.

WHEREAS, the Miami-Dade County Fair & Exposition, Inc. (the Fair) and Florida International University (FIU), in cooperation with Miami-Dade County, have partnered to conduct research and an extensive analysis of relocation options for the Fair; and

WHEREAS, including the current Fair site within the FIU Modesto A. Maidique Campus lands is important to the development and expansion of FIU to better serve the community, foster economic development and create jobs; and

WHEREAS, this exploration is focused on identifying viable alternative sites for the Fair, which sites are intended to ensure that the Fair's commitment to enriching Miami-Dade County by promoting education and South Florida agriculture continues to be met.

NOW, THEREFORE, BE IT RESOLVED that the Florida International University Board of Trustees (the BOT) at its regular meeting this 14th day of June 2012, does hereby express its continued support of the parties' efforts to identify sites that will allow for the relocation of the Fair and expansion of FIU onto the current Fair site; and

THEREFORE, BE IT FURTHER RESOLVED that the BOT expresses its gratitude to Miami-Dade County for its support of the Fair relocation project and FIU's expansion.

### **9. Concluding Remarks and Adjournment**

With no other business, Vice Chair Michael M. Adler adjourned the meeting of the Florida International University Board of Trustees on Thursday, June 14, 2012, at 11:38 a.m.

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Albert Maury  
*Chairman*  
*FIU Board of Trustees*

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Mark B. Rosenberg  
*Corporate Secretary*  
*FIU Board of Trustees*

*MB*  
7.2.12