



**FLORIDA INTERNATIONAL UNIVERSITY  
BOARD OF TRUSTEES  
FULL BOARD MEETING  
JUNE 21, 2011  
MINUTES**

**1. Call to Order**

Chairman Albert Maury convened the meeting of the Florida International University Board of Trustees at 9:00 a.m., on Tuesday, June 21, 2011, at the Modesto A. Maidique Campus, College of Business Complex, Special Events Center, Room 232, Miami, Florida.

The following attendance was recorded:

**Present:**

Albert Maury, *Chair*  
Michael M. Adler, *Vice Chair*  
Sukrit Agrawal  
Cesar L. Alvarez  
Jose J. Armas  
Jorge L. Arrizurieta  
Thomas A. Breslin  
Joseph L. Caruncho  
Mayi de la Vega  
Patrick O'Keefe  
Claudia Puig  
*Justo L. Pozo, FIU Foundation, Inc. Board of Directors Chairman*

**Excused:**

Marcelo Claure  
S. Lawrence Kahn, III

Chairman Maury welcomed Student Trustee and President of the Student Government Association for the Modesto A. Maidique Campus, Patrick O'Keefe. Chairman Maury also welcomed newly-elected Chairman of the FIU Foundation Board of Directors Justo L. Pozo. He noted that Chairman Pozo is the co-founder and President of Preferred Care Partners, Inc and has served on the Foundation Board since May 2007. Chairman Maury congratulated Mr. Robert Grillo on his appointment as the University's Vice President for Information Technology and Chief Information Officer. Chairman Maury noted that Mr. Grillo has served as Interim VP since January 2011, adding that under his leadership the Division of Information Technology has, not only maintained, but continued to lead initiatives that are at the forefront nationally in using IT to improve the efficiency of university operations.

Chairman Maury announced that FIU will host the Florida Board of Governors for their September 14-15, 2011 Board and Committee meetings, adding that new trustee orientation sessions will be held concurrently. He noted that the orientation sessions are required of all newly appointed

Trustees and would offer participants the unique opportunity to connect with other trustees and university leaders within the State University System.

Chairman Maury noted that despite diminishing State resources, the University remained committed to increasing access to higher education. He noted that in order to achieve key priority goals as detailed in the *FIU Worlds Ahead Strategic Plan*, the University plans to increase enrollment by 2,000 academically qualified students per year. Additionally, he noted that the University plans to increase the annual production of baccalaureate degrees from 5,663 to 7,308 by the year 2015.

## **2. Foundation Report**

FIU Foundation, Inc. Board of Directors Chairman Justo L. Pozo provided comments on the significance of each Board member's role in the success of the University. He discussed the importance of engaging the University's growing alumni base and the urgency for aggressive and dynamic fundraising. He provided updates on recent gifts, fundraising and investments.

## **3. Public Appearances**

*There were no public appearances.*

## **4. President's Report**

President Mark B. Rosenberg welcomed all in attendance to the College of Business complex, noting that *U.S. News & World Report* (2011) ranked FIU among the best business schools in the U.S. for international business. He provided brief remarks regarding the final State budget and its impact on the University. He reported that for the first time the University's proposed 2011-12 operating budget exceeded \$1 billion. He noted that despite State funding reductions, the University has continued to invest in high priority areas that are necessary to enhance the student learning experience.

President Rosenberg reported on recent university news and events. He noted that the FIU Herbert Wertheim College of Medicine received provisional accreditation and achieved the fourth step in the five-step accreditation process in the fastest time allowed. He announced that the Miami Bayside Foundation created a fund to support the First Generation Matching Grant Program, adding that the fund will support the establishment of an endowment for students interested in pursuing careers in business and entrepreneurship, in addition to provide funding to facilitate access to higher education for first generation students from the City of Miami. He reported that PG5 Market Station was the recipient of the 2011 National Association of College and University Business Officers (NACUBO) Innovation Award, adding that PG5 Market Station was recognized as an innovative multi-use facility creating a destination neighborhood hub that has effectively generated additional revenues and helped to satisfy the campus community's demand for services.

President Rosenberg reported on the recent commencement ceremonies, noting that approximately 3,300 undergraduate and graduate students participated in spring commencement. He added that 230 students participated in the graduation ceremony at the School of Hospitality and Tourism Management in Tianjin, China. He further noted that FIU's College of Law graduated 175 lawyers, noting that many of the recent graduates have already secured positions at major law firms and

public interest organizations. He also reported that Kristian Herrera was among the youngest graduates in FIU history, adding that at 18 years of age, Herrera received a bachelor's degree in physics, along with three minors: biology, mathematics and chemistry and has been accepted into Harvard University's graduate program in molecular biology.

President Rosenberg reported on the University's expansion efforts, noting that the University will occupy three floors at 1101 Brickell Ave beginning in the Fall 2011, adding that the new space will house College of Business Administration and School of International and Public Affairs programs, as well as the Metropolitan Center. He announced that the FIU College of Architecture + The Arts will occupy 16,000 square feet of space at 420 Lincoln Road, adding that the facility will house a design studio, a gallery with exhibition and performance space, studio space for graduate visual arts students and music practice rooms.

President Rosenberg reported on research news, noting that *The Chronicle of Higher Education* featured FIU as an example of a university with a successful research growth strategy. He added that the *Chronicle* reported that FIU's efforts over the past decade to invest in growing federally funded scientific and engineering research has yielded excellent results. He noted that Professor Malek Adjouadi, from the Department of Electrical and Computer Engineering, has been conducting extensive research on the use of computer applications to assist with neurosurgery, visual impairment, and motor disability. He added that the National Science Foundation awarded Professor Adjouadi a 3 million dollar grant this year for the development of a 5-D brain-processing instrument.

President Rosenberg reported on faculty news, noting that 15 faculty members were featured in *The Miami Herald* as part of a new Worlds Ahead advertising series, adding that the 15, full-page ads were aimed to showcase FIU's exceptional faculty to the community. He reported that three FIU professors have received prestigious Fulbright Scholar grants to teach and conduct research overseas this year: David B. Bray; Elizabeth Price Foley; and Emmanuel Roussakis.

President Rosenberg reported on student achievement, noting that team FIU bested more than 183 delegations from around the world to dominate the competition at the 2011 National Model United Nations event. He reported that FIU's Student Government Association raised more than \$61,000 for the First Generation Scholarship Fund, noting that it is the only remaining program in Florida for which the State matches private donations 100 percent. President Rosenberg reported on the release of the seventh-annual Academic Progress Rate (APR) report as announced by the National College Athletic Association, noting that the University registered its highest multi-year scores across the board in the 7-year history of the APR.

President Rosenberg reported that health sciences alumnus Raul Chavez '80 and his wife, Dr. Angela Martinez, pledged \$650,000 to the Alumni Association, noting that the planned-giving donation will be used to support the FIU Alumni Center. President Rosenberg noted that the Council of Alumni Association Executives annual survey results indicated that the University has the second largest dues paying membership numbers in the State.

President Rosenberg concluded the University Report by introducing a video that captured the sense of pride and accomplishment that both the students and University community share during commencement ceremonies.

## 5. Special Report – Fulbright Scholars

President Rosenberg introduced Professor Elizabeth Price Foley, Professor Suzanne Koptur and Associate Professor and Associate Chair in the Department of Politics and International Relations Paul A. Kowert. Professor Price Foley participated in the meeting via Skype and noted that she is serving as a Fulbright Scholar at the College of Law of the National University of Ireland, Galway. Professor Price Foley discussed her research of Ireland's healthcare system as it relates to the topic of medical futility. Professor Koptur discussed her experience as a Fulbright Garcia Robles Research Fellow for the 2008-09 academic year and elaborated on her research work on the tritrophic interactions of sennas, a group of plants, at the Instituto de Ecologia in Xalapa, the capital city of Veracruz State, Mexico. Professor Kowert discussed his experience as a Fulbright visiting fellow during the 2008-09 academic year, noting that his work consisted of teaching classes in American politics and international relations, while also conducting research on national identity and Japan-U.S. relations.

## 6. Action Items – Consent Agenda

Chairman Maury noted that two additional items were included in the Consent Agenda: The Florida International University Executive Deferred Compensation Plan and the Approval of a Resolution Requesting an Amendment to the Employment Agreement for University President Mark B. Rosenberg. He further noted that the items were reviewed by the Finance and Audit Committee and recommended for Board of Trustees' approval. A motion was made and passed to amend the Consent Agenda.

Chairman Maury noted that the Personnel Committee, Academic Policy and Student Affairs Committee, and Finance and Audit Committee each recommended approval by the Board of the respective action items contained in the Consent Agenda.

Chairman Maury asked for comments on any items included in the Consent Agenda. Hearing none, a motion was made and passed to accept the Consent Agenda, and members of the Board concurred with the following actions:

- **BT1. Minutes, March 30, 2011** - Approval of Minutes of the Florida International University Board of Trustees, Full Board meeting held on Wednesday, March 30, 2011 at the FIU Modesto A. Maidique Campus, Graham Center Ballrooms
- **P1. University Equity Reports** – Approval of the University Equity Reports that encompass Enrollment, Gender Equity in Athletics, and Employment for the 2010-11 fiscal year
- **P2. Ratification of the 2011-14 Collective Bargaining Agreement between The Florida International University Board of Trustees and the United Faculty of Florida – *FIU Chapter***

- **P3. Ratification of the 2011-2014 Collective Bargaining Agreement between The Florida International University Board of Trustees and The Dade County Police Benevolent Association Law Enforcement Bargaining Unit (PBA – Rank and File)**
- **P4. Ratification of the 2011-2014 Collective Bargaining Agreement between The Florida International University Board of Trustees and The Dade County Police Benevolent Association Lieutenants Bargaining Unit (PBA – Lieutenants)**
  
- **AP1. Tenure as a Condition of Employment Nominations** – Approval of five (5) candidates for Tenure as a Condition of Employment as specified in the Board materials
  
- **AP2. Tenure nominations** – Approval of nine (9) Tenure Nominations as specified in the Board materials
  
- **AP3. B.A. in Communication Arts New Program Proposal** – Approval of the Bachelor of Arts in Communication Arts (CIP 09.0101) degree program
  
- **AP4. Approval of the Educational Plant Survey 2010**
  
- **AP5. Approval of the Amendments to the Articles of Incorporation and Bylaws of the Florida International University College of Medicine Health Care Network Faculty Group Practice, Inc.,** as amended and restated on April 20, 2011
  
- **FA2. Proposed 2011-2012 - Fixed Capital Outlay Budget** – Approval of the University’s 2011-2012 Fixed Capital Outlay Budget and authorization for the University President to amend the budget as necessary, consistent with Florida Board of Governors and Florida International University Board of Trustees directives and guidelines
  
- **FA3. Request for Approval of Florida International University’s 2012-2013 Fixed Capital Outlay Legislative Budget Request, consisting of the 5-year Capital Improvement Plan** – Approval of the University’s 2012-2013 Fixed Capital Outlay Legislative Budget Request, consisting of the 5-year Capital Improvement Plan and authorization for the University President to amend the Legislative Budget Request as necessary, consistent with Florida Board of Governors and Florida International University Board of Trustees directives and guidelines
  
- **FA4. Approval of the Amendment to the Bylaws of the Florida International University Foundation Inc.** – Approval of the Florida International University Foundation Inc. Bylaws as amended and restated on May 25, 2011 and authorization for the President and CEO of the Foundation to take all actions necessary pertaining to these amended Bylaws
  
- **FA5. Approval of the Florida International University Executive Deferred Compensation Plan**
  
- **FA6. Approval of Resolution Requesting an Amendment to the Employment Agreement for University President Mark B. Rosenberg** – Approval of a Resolution

requesting an amendment to the President's employment agreement that allows for funds credited to the FIU Executive Deferred Compensation Plan to be invested in any investment authorized under the Plan

## **7. Action Items**

### **AP6. 2011 University Work Plan**

Trustee Cesar L. Alvarez, Vice Chair of the Academic Policy and Student Affairs Committee, provided brief highlights from the June 7, 2011 Committee meeting and requested that Provost and Executive Vice President Douglas Wartzok present the 2011 University Work Plan for Board consideration and approval. Provost Wartzok noted that the Work Plan outlines the University's top priorities, strategic directions, and specific actions and financial plans for achieving those priorities, as well as performance expectations and outcomes on institutional and System-wide goals.

A motion was made and passed by the FIU Board of Trustees approving the 2011 University Work Plan.

### **FA1. Proposed 2011-2012 Operating Budget**

Trustee Sukrit Agrawal, Chair of the Finance and Audit Committee, provided brief highlights from the June 20, 2011 Committee meeting and requested that Senior Vice President for Finance and Administration and Chief Financial Officer Kenneth A. Jessell present the Proposed 2011-2012 Operating Budget and subsequent action items for Board consideration and approval. Trustee Agrawal recommended that all of the action items included within the 2011-12 Operating Budget be voted on in one (1) motion. There were no objections.

A motion was made and passed by the FIU Board of Trustees approving the proposed 2011-2012 Operating Budget and subsequent fees:

#### **A. Proposed 2011-2012 University and Direct Support Organizations Operating Budgets**

The FIU Board of Trustees approved the 2011-12 University and Direct Support Organizations Operating Budgets and authorized the University President to amend the budget consistent with Legislative, Board of Governors' and Board of Trustees' directives and guidelines. The University President shall keep the Board of Trustees informed of any changes in excess of 2% made to the total approved 2011-2012 Operating Budget during the operating year.

#### **B. University Tuition Fee**

The FIU Board of Trustees approved the Amended Regulation FIU-1101 Tuition Fees Schedule and delegated authority to the University President to approve any subsequent amendments that are based on comments to the Regulation received from the Board of Governors as a result of the regulation-making process.

**C. Student Athletic Fee**

The FIU Board of Trustees approved the proposed Florida International University Athletic Fee increase from the current \$14.51 per student credit hour to \$15.56 per student credit hour effective the Fall term of 2011 for academic year 2011-2012.

**D. Amendment of University Traffic and Parking Regulation**

The FIU Board of Trustees approved the Amendment of the University Traffic and Parking Regulation FIU-1105 and delegated authority to the University President to approve any subsequent amendments that are based on comments to the Regulation received from the Florida Board of Governors and as a result of the regulation-making process.

**E. Tuition for Market Rate Programs, 2012/13 academic year**

The FIU Board of Trustees approved market rate tuition for the Masters in Mass Communications and the Masters in Engineering Management programs offered through continuing education beginning academic year 2012/13.

**8. Status Reports, Board Committees** *(for information only)*

Chairman Maury noted that the Personnel, Academic Policy and Student Affairs and Finance and Audit Committees met prior to the regular Board meeting. He added that summaries of the Personnel and Academic Policy and Student Affairs Committee meetings were submitted for Board of Trustees' review in anticipation of the Board meeting.

Chairman Maury requested that the Personnel Committee report and the Academic Policy and Student Affairs Committee report be accepted as written. There were no objections.

Chairman Maury thanked the Committees for their work noting that their careful review of University issues was of invaluable service to the entire Board.

**9. New Business**

President Rosenberg introduced student athlete Ceedrick Davis, who concluded the Florida International University Board of Trustees meeting with a piano performance.

**10. Concluding Remarks and Adjournment**

Since there was no other business, the meeting of the Florida International University Board of Trustees was adjourned on Tuesday, June 21, 2011 at 10:50 a.m.

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Albert Maury  
*Chairman*  
*FIU Board of Trustees*

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Mark B. Rosenberg  
*Corporate Secretary*  
*FIU Board of Trustees*